



# 2023

## BUDGET BOOK





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Town of Snowmass Village  
Colorado**

For the Fiscal Year Beginning

**January 01, 2022**

*Christopher P. Morill*

Executive Director



*Town of*

**SNOWMASS** *Village*

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**COLORADO**



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**Budget Prepared by: Finance Department**



October 3, 2022

Snowmass Village Town Council,

The Town Manager, per the Home Rule Charter, is required to present the proposed budget for the ensuing fiscal year to the Town Council for consideration and action. Staff is pleased to present the proposed 2023 annual budget. This budget serves as the basis for our financial and operating plans for the 2023 calendar year. As such, this is a significant policy document; one the Town Council should ensure meets adopted policy objectives and Town Council goals.

For many years, the Town Council has developed and adopted a fiscally conservative approach to the annual budget process putting many financial safety nets in place. These safety nets include creating a 30% operational reserve, creating a capital equipment replacement reserve, increasing the RETT reserve to \$4 million, creating and fully funding a facility capital reserve/ maintenance program to address capital depreciation, earmarking one-time revenues for one-time expenses, and ensuring that on-going expenses are kept in line with on-going revenues. These fiscal safety nets were developed and put in place to use in case of financial crises or the proverbial rainy day/no snow year. These safeguards were equally effective as we faced a world-wide pandemic beginning in 2020. In 2021 and continuing through 2022, our local economy has recovered to better than pre-pandemic levels. The Town's revenue was able to bounce back and is projected to end the year in an exceptionally strong position with an additional \$2.9M in revenue over the 2022 budget. This significant increase in revenue is mainly due to increases in sales taxes, interest income and transfers in from other funds.

The 2023 proposed budget anticipates keeping the aforementioned financial precautions and safeguards in place while concurrently making additions to the budget to improve upon the levels of service the Town provides. While a fiscally conservative approach remains paramount, this budget strives to make strategic investments in personnel and capital that will serve the community.

At the end of the day, the Town Council needs to ensure that its priorities are being met and that investments in staffing, capital improvements, and programs are appropriately allocated.

The Strategic goals and areas of concentration this budget aims to meet continue to be based on the 2021 Town Council Goal Statement, including:

### **STRATEGIC INITIATIVES OF SNOWMASS VILLAGE**

- Preserve and protect open spaces and our environment
- Promote environmental and economic sustainability and resiliency
- Focus on improved access and safety to make Snowmass Village more walkable and bikeable
- Continue to improve the multi-modal connections between Base Village, the Mall and the Center
- Manage parking and transit to encourage efficient, effective, and sustainable mobility choices
- Focus new development and/or redevelopment within the identified CPAs
- Encourage the update and renovation of older buildings Village-wide
- Strengthen local economic opportunities to assure vibrancy
- Continue to support a viable workforce and our commitment to workforce housing by exploring opportunities that best balance the character and resources of the Town

In 2021, the Town Council adopted these areas of focus:

- Affordable Workforce Housing
- Community Engagement
- Public Spaces and Facilities
- Safety, Connectivity, and Transit
- A Continued Commitment to Environmental Activism and Resiliency
- Regionalism

This budget document shows the town's short-term projections. In addition to this work, staff also completes long-term budget projections spanning five years. With some optimism, the attached budget plan has been prepared with the assumption that that we have returned to normal for Town operations including snow removal, transportation, and special events. As currently presented, the 2023 budget shows that the Town will generate approximately \$78 million in revenues and \$89 million in expenditures. Of these expenditures, over \$53 million are in capital projects/purchases/repairs. This significant investment is funded from reserves, carry forward, and "funds available" set aside for these purposes. The largest capital improvement projects are:

- 1) the Mall Transit Plaza,
- 2) the Town Park improvements,

- 3) Brush Creek/Owl Creek Rd Intersection Improvements
- 4) Mountain View I Renovations.

While the Town of Snowmass Village budget is adopted annually, adjustments can be made within a department by the Town Manager throughout the year. Any such formal adjustments that were made to the 2022 budget are included in the 2022 budget numbers. The 2022 projection column includes adjustments that staff is anticipating that will impact the 2022 budget numbers either positively or negatively to arrive at a better projection of the year-end fund balance that will carry forward to 2023.

The only changes from the 2023 proposed budget to the 2023 adopted budget are the following:

General Fund

• Increase in RTA Contract revenues	\$ 79,000
REVENUES	\$ 79,000
• Added IGA Mental Health Services	\$ 80,000
• Council tables/floor runners	\$ 5,000
• Increase in Boards Dinner/Employee Holiday Party	\$ 7,000
• Addition of Employee Referral Plan	\$ 5,000
• Increase in Ruedi Water & Power dues	\$ 3,000
• Increase in Special Counsel	\$ 30,000
• Addition of Short-term rental software	\$ 6,000
• Increase in recruitment advertising	\$ 20,000
• Bldg/Equip Reserve Plan Update	\$ 15,000
• Little Red Schoolhouse design fees	<u>\$ 100,000</u>
EXPENDITURES	\$ 271,000

REOP Fund

• Addition of environment/economic initiatives	<u>\$ 300,000</u>
EXPENDITURES	\$ 300,000

The Town continues to adhere to its budget policy below:

**Budget Philosophy:**

**The Annual Budget Shall be Balanced and Presented in Accordance with the Town Charter**

- A balanced budget limits expenditures to available resources.

### **Identify Opportunities for Cost/Service Efficiencies**

- Continue to minimize expenditures by looking for cost efficiencies through purchasing, technology and organizational management.

### **Use Most Restricted Funds First**

- Apply expenditures, where appropriate, to the most “restricted” funds first, thereby freeing up additional “unrestricted” funds for other expenditures.

### **Equipment Replacement Program**

- The Capital Equipment/Vehicle Reserve Fund (CERF) was created to account for all governmental equipment and vehicle purchases. The reserve fund also establishes a level amount of funding from year-to-year. Transfers from other funds and grants are the current funding sources. Proprietary funds account for their own vehicle/equipment purchases.

### **Use One-time Funds for One-time Costs**

- One-time revenues, such as “windfalls”, year-end operational balances and grant revenues shall be used to pay for one-time items, such as, capital improvements, discretionary items, limited grants and donations or any limited-term expenditures. One-time revenues should not be used for on-going expenses.

### **Identify Capital Improvement Projects**

- The Capital Improvement Program (CIP) is intended to provide one fund for large-scale projects and their funding sources. This fund will identify future projects and potential funding sources in order to begin the planning process for these critical projects. Because of the extended planning horizon for large plans, more projects may be identified in the CIP than there are funds available for the projects. This planning list is to be used to prioritize projects and, except for the adopted budget, is not a commitment to complete the project. Projects will not be approved and started until adequate funds/proceeds are on-hand and available. This final approval is done through the annual budget process. Operating and maintenance costs need to be taken into consideration for all capital improvements and must be budgeted in the appropriate funds.

### **General Reserve Policy**

- The General Fund will maintain a minimum of 30% of operating revenues in an emergency/contingency reserve. The RETT Fund has a flat \$4M emergency/contingency reserve requirement. Both the Marketing and Group Sales Funds have a requirement of 30% of their revenues into emergency/contingency reserve.

The charts below show the actual and budgetary trends for both Revenues and Expenditures including 2021 actual, 2022 budget and 2023 budget. Also shown is the percent of the 2023 total that each fund comprises.

**Revenue Comparison-All Funds**

*(Includes transfer between and other revenues)*

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2023 Budget</u>	<u>2023 Percent of Total</u>
GENERAL FUND	\$ 24,847,800	\$ 24,187,399	\$ 26,467,226	28%
HOUSING FUND	\$ 2,827,828	\$ 2,950,731	\$ 3,106,589	3%
DEBT SERVICE FUND	\$ 268,977	\$ 262,199	\$ 262,194	0%
REOP FUND	\$ 20,299	\$ 5,257	\$ 8,323	0%
CARRIAGEWAY FUND	\$ 181,149	\$ 185,247	\$ 194,919	0%
SNOWMASS INN FUND	\$ 459,861	\$ 614,765	\$ 637,544	1%
LOTTERY FUND	\$ 33,623	\$ 33,058	\$ 35,470	0%
REAL ESTATE TRANSFER TAX	\$ 8,321,987	\$ 3,732,881	\$ 6,625,252	7%
EXCISE TAX FUND	\$ 749,508	\$ 226,695	\$ 249,323	0%
ROAD MILL LEVY FUND	\$ 2,567,946	\$ 2,609,691	\$ 2,620,956	3%
POST GRANT FUND	\$ 159,710	\$ 101,969	\$ 73,792	0%
GROUP SALES FUND	\$ 2,111,034	\$ 3,068,986	\$ 3,166,486	3%
MARKETING/SPECIAL EVENTS	\$ 6,414,537	\$ 7,917,199	\$ 8,526,735	9%
CAPITAL EQUIP RESERVE FUND	\$ 1,870,600	\$ 1,670,000	\$ 1,804,109	2%
CAPITAL IMPROVEMENT FUND	\$ 5,993,522	\$ 40,956,569	\$ 41,513,628	44%
<b>TOTAL</b>	<b>\$ 56,828,381</b>	<b>\$ 88,522,646</b>	<b>\$ 95,292,546</b>	<b>100%</b>

**The 2023 budget was prepared with the following Revenue assumptions and directives:**

- The 2023 Town and Marketing sales taxes are budgeted as follows: The 2022 projection includes the actual sales taxes received through May of 2022 plus a 2% increase for the months of June through December 2022 over 2021 actual. For the 2023 budget, staff used the 2022 projection and applied a 3% increase. County sales taxes are budgeted essentially the same as the Town and Marketing sales taxes. The 2022 projected Town and Marketing Sales taxes are budgeted with a 3.55% increase over the 2022 budget and the County sales taxes are budgeted with an 15.15% increase over 2022 budget. This continues to be a very conservative approach to projecting sales tax revenues.
- Lodging Taxes are budgeted as follows: The 2022 projection includes the actual lodging taxes received through May of 2022 plus a 2% increase for the months of June through December 2022 over 2021 actual. For the 2023 budget, staff used the 2022 projection and applied a 3% increase. The 2022 projected lodging taxes are budgeted with a 1.23% decrease from the 2022 budget. Again, this is a very conservative approach to projecting this revenue stream.

- In 2022, the Town is recording the final grant funds related to Federal COVID relief funds the Town received. These funds are considered one-time funds and are thus not included in the operating revenues:
  - CARES grants received and/or expected to be received for reimbursement of Transportation operating expenses of \$381,035.
  - ARP grant (American Rescue Plan) of \$686,688 used for general government operations.
 These revenues received from the federal government will be available for use in 2023
- Annual building revenues from Community Development are budgeted higher in the 2022 projections over the 2022 budget by \$500,000 as 2022 was an exceptionally busy year for plan review and inspection.
- Development review revenues received in 2022 for Base Village Building 12 and Base Village Building 13B were classified as one-time revenues. In 2023, the development review revenue is budgeted to be for Base Village Buildings 10A and 10B. These revenues are considered one-time revenues.
- The final assessed value that the Town receives from Pitkin County projects a decrease of .81%. The final mill levy for the Town is projected to decrease from 7.346 to 7.311.

### *Expenditure Comparison-All Funds*

*(Includes transfer between and other expenditures)*

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2023 Budget</u>	2023 Percent of Total
GENERAL FUND	\$ 19,304,215	\$ 30,054,754	\$ 27,462,488	26%
HOUSING FUND	\$ 2,762,366	\$ 5,179,985	\$ 3,078,018	3%
DEBT SERVICE FUND	\$ 261,498	\$ 262,199	\$ 262,194	0%
REOP FUND	\$ 10,000	\$ 25,000	\$ 330,000	0%
CARRIAGEWAY FUND	\$ 168,959	\$ 182,232	\$ 186,250	0%
SNOWMASS INN FUND	\$ 156,577	\$ 551,983	\$ 537,135	1%
LOTTERY FUND	\$ 23,000	\$ 23,000	\$ 23,000	0%
REAL ESTATE TRANSFER TAX	\$ 3,457,127	\$ 7,851,257	\$ 9,819,013	9%
EXCISE TAX FUND	\$ 1,084,750	\$ 705,000	\$ 805,000	1%
ROAD MILL LEVY FUND	\$ 3,018,944	\$ 3,183,352	\$ 2,579,639	2%
POST GRANT FUND	\$ 159,710	\$ 101,969	\$ 73,792	0%
GROUP SALES FUND	\$ 1,745,325	\$ 2,275,977	\$ 2,445,984	2%
MARKETING/SPECIAL EVENTS	\$ 5,222,851	\$ 6,636,012	\$ 6,923,344	6%
CAPITAL EQUIP RESERVE FUND	\$ 935,509	\$ 2,248,424	\$ 2,000,306	2%
CAPITAL IMPROVEMENT FUND	\$ 3,088,457	\$ 49,508,482	\$ 50,749,325	47%
<b>TOTAL</b>	<b>\$ 41,399,288</b>	<b>\$108,789,626</b>	<b>\$ 107,275,488</b>	<b>100%</b>

**The 2023 budget was prepared with the following Expenditure directives:**

- Each year there are a number of staffing requests for additional employees as well as promotions. The Town Manager carefully analyzes the requests before deciding whether any new positions are added. One of the top issues identified by staff in the 2022 Employee survey was the need for additional staff in different departments. In an initial attempt to begin to meet these staffing needs, there are a number of new positions that are proposed in the 2023 budget. Key positions added to the budget are:
  - 1) Community Development: a full-time position to assist with short term rental permit program
  - 2) Housing: a Building Maintenance Mechanic
  - 3) Parks, Recreation and Trails: a Full-time Parks and Trails Maintenance Specialist II
  - 4) Public Works: a Town Engineer and a Facilities Maintenance Worker
  - 5) Finance: a Finance Analyst II
- In addition to these new positions, a number of reclassifications are proposed, including:
  - 1) Housing; a part time year-round administrative assistant to be reclassified to a full-time, year-round compliance manager
  - 2) Parks, Recreation, Trails: two part-time year-round Recreation Coordinators to be combined to create one full-time, year-round coordinator position
  - 3) Transportation: a full-time seasonal Traffic Control Officer be reclassified to full time year-round.
  - 4) A full-time seasonal Bus Driver be reclassified to a Maintenance Worker II
- With a significant wage study completed and implemented in 2022, it continues to be imperative to maintain competitive wages and total compensation. To this end, the 2023 budget includes a 7% merit pool for employee performance reviews and a 10% increase for the Town's health insurance coverages.
- The rents charged for our workforce housing rental units are budgeted to increase an average of 3% for 2023. Moving forward, in order to ensure that rental increases are in line with expenditure increases and to be able to continue with the housing renovation program, future rents are anticipated to increase by up to 5% per year starting in 2024.
- For the 2022 projected budget, the Recreation Center cost recovery is expected to be at 63.2%, which exceeds the goal for the Recreation Center cost recovery policy of 50% as adopted in the POSTR plan. The 2023 budget projects the cost recovery at the Recreation Center to be at 56.6%.
- In an effort to reinvigorate and take advantage of the Ice Age Discovery, \$325K is included in the 2023 budget for Ice Age Discovery initiatives. Approximately \$225K will be used to create a distributed, experiential approach to keep this story alive and direct people to a variety of on-line and physical information sources. In addition to this creative digital design and development work, an additional \$100K of signage will be placed in locations throughout the Village to encourage people to engage with the on-line and physical Ice Age initiatives.

- The annual commitment to the SGM capital reserve/maintenance fund was preserved. The annual obligation for 2022 from the General, RETT and Road Funds is \$535,000.
- The Parks and Trails budget added \$15K to maintain Benedict Park.
- The budget for charitable grants and donations is increased by \$50K to \$175K for 2023.
- Annual contributions into the Capital Equipment Replacement Fund for ongoing vehicle replacement is being maintained at \$1,420,000, with additional federal funding for transportation buses, when available. Due to the unavailability of vehicle inventory, a number of purchases were pushed to 2023.
- The Housing Fund budget includes \$50,000 to make a variety of capital enhancements including light fixtures, concrete and railings at Villas North, Creekside and Mountain View.
- The contributions from the Marketing and Groups Sales funds to the CIP are remaining at \$200,000 from each fund for future (physical) product enhancements (AKA, the Skittles investment).
- There is \$75K proposed for continued improvements to the Fanny Hill concert venue.
- The Transportation budget will now be including operating costs to support the We-cycle program. For 2023, the amount is \$14,344. Moving forward, the annual operating costs for 2024 and beyond averages \$71K per year and increases by 3% per year after that. In addition to the operating costs, the CIP budget includes \$55K in 2025 for We-cycle capital costs.

A number of other financing, tax rate and service rate issues are outlined in the proposed budget. They include:

- Daily parking rates for the numbered lots are budgeted to increase to \$15/day for the 2022/2023 winter season.
- Solid waste fees are budgeted to increase by 3% for 2023.
- Revenues from recreation center memberships are budgeted to increase in 2023 from the 2022 budget to \$745,000 from \$725,000 due to an increase in membership fees.
- Building permits are budgeted lower by \$300K for 2023 from the 2022 projected budget in anticipation of a slower construction season, however it is budgeted the same as was budgeted in 2022 at \$500K/year.
- The FTA 5311 transportation grant is budgeted higher by \$99K due to a restructuring of the allocation of grant funds to each town/city from the 2022 budget.
- Although the Mountain Bike camp was budgeted for 2022, the program never transpired, however, we are budgeting to launch this program again in 2023. The Mountain Bike camp is budgeted at \$145,000, but this revenue source offsets the related expenditures for Mountain Bike trainers and supplies of \$145,000.
- Interest income was increased across all funds in the 2022 projected and 2023 budgets as compared to the 2022 budget due to an increase in interest rates.

- The annual contribution from the Ski Company is budgeted lower in the 2023 budget from the 2022 projected (which was higher than the 2022 budget) because the contribution is based on the average number of skier visits in 2020/2021 and 2021/2022 ski season.
- Marijuana and tobacco tax collections for 2022 projected is budgeted \$55K higher based on year-to-date collections. 2023 collections are budgeted at 3% higher than 2022 projected.
- 2022 projected Real Estate Transfer taxes are budgeted to come in higher than budget by \$1,810,239 after another strong year. 2023 RETT taxes are budgeted lower by \$776K for normal (recurring) resales. However, the RETT Fund is also budgeting an additional \$1,700,000 in initial new sales from Base Village.
- Excise Taxes had a strong showing in the 2022 projected budget as the Town is projecting to collect \$1,000,000 in excise taxes. 2023 is budgeted back to normal at \$225K.
- Parking Violations are budgeted and projected down, due to a change in process for handling citations.

As stated earlier, the development and adoption of a budget is a cornerstone tool for implementing policy and developing a work plan for the year. The 2022 budget has several specific actions being taken and policies being implemented designed to ensure the Council is moving toward their areas of concentration as identified in the 2021 Town Council Goal Setting Statement.

**Town of Snowmass Village**

**All Funds - Budget Summary - 2023 Budget**

<b>Fund</b>	<b>Beginning</b>				<b>Ending</b>
	<b>Fund Balance</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Other/Net</b>	<b>Fund Balance</b>
General Fund	\$23,784,503	\$ 20,284,912	\$ (22,836,744)	\$ 1,556,570	\$ 22,789,241
Debt Service Fund	\$ 11,409	\$ 262,194	\$ (262,194)	\$ -	\$ 11,409
Lottery Fund	\$ 92,977	\$ 35,470	\$ -	\$ (23,000)	\$ 105,447
RETT Fund	\$ 14,007,401	\$ 6,625,252	\$ (71,520)	\$(9,747,493)	\$ 10,813,640
Road Fund	\$ 292,879	\$ 2,620,956	\$ (112,783)	\$(2,466,856)	\$ 334,196
Excise Tax Fund	\$ 1,896,626	\$ 249,323	\$ (5,000)	\$ (800,000)	\$ 1,340,949
Marketing Fund	\$ 7,841,567	\$ 8,526,735	\$ (6,548,344)	\$ (375,000)	\$ 9,444,958
Group Sales Fund	\$ 4,057,998	\$ 3,166,486	\$ (2,245,984)	\$ (200,000)	\$ 4,778,500
Reop Fund	\$ 342,003	\$ 8,323	\$ (330,000)	\$ -	\$ 20,326
POST Fund	\$ -	\$ 73,792	\$ (73,792)	\$ -	\$ -
CERF Fund	\$ 5,542,848	\$ 384,109	\$ (2,000,306)	\$ 1,420,000	\$ 5,346,651
CIP Fund	\$10,485,469	\$ 30,666,628	\$ (50,749,325)	\$ 10,847,000	\$ 1,249,772
Housing Fund	\$ 1,737,091	\$ 3,092,439	\$ (2,014,690)	\$ (1,049,178)	\$ 1,765,662
Snowmass Inn Fund	\$ 358,690	\$ 567,544	\$ (537,135)	\$ 70,000	\$ 459,099
Carriageway Fund	\$ 30,810	\$ 194,919	\$ (186,250)	\$ -	\$ 39,479
<b>TOTAL Funds</b>	<b>\$70,482,270</b>	<b>\$ 76,759,082</b>	<b>\$(87,974,067)</b>	<b>\$ (767,957)</b>	<b>\$ 58,499,328</b>

## **TOWN COUNCIL AREAS OF FOCUS**

### **Affordable Workforce Housing**

Creating and providing affordable workforce housing continues to be a top priority for the Town Council. Providing a variety of affordable workforce housing options, that serves diverse ages, within the Village not only enables community members to contribute to the local economy, it also helps to build a strong, well connected, and engaged community with a viable workforce. The Council remains committed to a near-term strategy that will actively identify opportunities, creative approaches, and partnerships to address housing needs, and incentivize the development of an additional 185 units. The Town Council will work collaboratively to create solutions and will diligently commit the time, money, and political will to implement a successful strategy. The Council is committed to clarifying this strategy to ensure it is innovative, quantified, and meets the needs of the community.

### **Community Engagement**

The Council will strive to continue to increase effective community engagement. This includes creating many types of opportunities to receive feedback, to improve Council visibility, and to increase the number of listening opportunities for Council on a broad array of subjects. Informal meeting formats will be utilized to expand citizens' access to the Council and to elevate community conversation and collaboration. As a top priority, the Council desires to always have high quality communications with its citizen Boards and Commissions. The Council will do this by asking for guidance and feedback from them in a manner that is comfortable for the volunteer boards. The Council will explore ideas for enhanced communication that may include streaming Boards and Commission meetings.

### **Public Spaces and Facilities**

The Town Council will strive to capitalize on the community's existing iconic treasures with the intention of creating and improving public spaces and facilities that promote health, safety, education, happiness, and well-being in order to meet community needs. Understanding there are many iconic treasures within the community, this Town Council will remain open to all opportunities, but is committed to focusing on three specific projects. The Town Council will:

- 1) Adopt a Master Plan for Town Park that will guide future physical improvements and will actively implement the creation of the community-oriented space.
- 2) Explore an enhanced use of the Little Red Schoolhouse to provide an improved and enlarged childcare/early learning facility.

3) Study the potential for reinvigorating the concept for building an Ice Age Discovery Learning Center.

### **Safety, Connectivity, and Transit**

Maintaining a safe multi-modal transportation network is critical; this includes efforts to establish respectful and safe utilization of our multi-use trail system by all of those that enjoy it. The Town Council commits to adopting a Community Connectivity Plan that focuses on making the community physically connected for both commuters and recreational users; especially between the Mall, Base Village, and the Center and along the Highline, Owl Creek and Brush Creek corridors. The identified solutions need to be intuitive, creative, and efficient and should include opportunities such as art walks and alpine gardens. Knowing that the effective integration of the Village Shuttle is integral to multi-modal solutions, the Council is committed developing a high-quality Transit Station at the Mall.

### **A Continued Commitment to Environmental Activism and Resiliency**

The Town Council is devoted to protecting our environment and actively addressing climate change. As such, the Council will adopt an updated Sustainability Plan and actively work to implement it. As a resilient community, the Town shall remain committed to proactively protecting its assets. This requires addressing environmental, fiscal, economic, safety, and transportation topics. Efforts to improve resiliency will require strong leadership from the Town Council and efforts from the community at large. Said efforts will continue to embrace innovative approaches such as public / private partnerships, new business models, and will continue to work with existing iconic organizations. Because educational efforts and more public involvement with disaster preparedness and recovery will be critical, the Council will work to ensure broad community involvement, through HOAs and other organizations, to address specific identified hazards such as wildfires.

The Town Council also understands that our local economy is especially susceptible to climate change and has been heavily impacted by COVID. The Town Council will invest in COVID focused economic recovery efforts and simultaneously explore ways to improve resiliency, through strengthening the internet and telecommunication services available to the community and pursue advances in technology to make the Community adaptable, resilient, and nimble to whatever the future may hold....

### **Regionalism**

The Town is committed to being proactive and participating in regional approaches for topics that face the entire Roaring Fork Valley including, but not limited to, transportation, workforce housing, senior housing, recreation, and public health matters.

The 2023 Capital Improvement Program (CIP) is a combination of on-going existing projects and new projects.

Significant projects include:

- Construction of the Town Park improvements \$2,532,053
- Town Park-Maintenance Facility (under the rodeo grandstands) \$1,000,000
- Design of the entire Brush Creek/Owl Creek Road intersection improvements and construction of a solution to fix the failing culvert in Brush Creek \$4,000,000.
- Continue with the renovation of the exterior of Mountain View I - \$3,450,000.
- Mall Transit Plaza \$33,850,066 in 2023; there is a financial offset from grants and contributions in the amount of \$30,850,066
- Hard Surface Trail work \$400,000; a private donation of \$200,000 will offset some of this cost
- The CIP fund is now budgeting for annual road overlays of \$400,000 per year
- Planning and/or construction of walkways
  - o Connecting Village Nodes \$400,000
  - o Walkway between Mountain View Employee Housing to Snowmass Village Mall \$460,000
  - o Design of walkway on Brush Creek Road from Upper Kearns to Mountain View \$60,000
- Additional Electric Vehicle charging station(s) at \$25,000
- Woodbridge decking repairs at \$250,000
  
- Continue with the initial planning and design of employee housing on the Draw Site of \$350,000
- Continue with Phase 1-\$106,126 and begin Phase 2-\$674,203 of the installation of fiber network in the Town

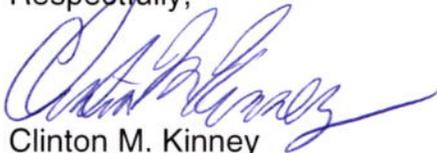
The One-time projects in the General Fund are treated similar to CIP projects, but tend to be on a smaller scale in both cost and implementation. Some of the projects identified as one-time projects include:

- Continuation of community outreach and engagement \$22,400
- Continuing the update of the Land Use Code \$10,000
- Design/planning of related facility/improvements at Little Red based on the recommendations of the Early Childhood Study of \$200,000
- Implementation of the Microsoft Government Cloud upgrades \$75,000
- Continuation of the Backup Power Systems for Public Works at \$30,000
- Complete a transportation ridership survey \$40,000
- Begin a review/plan of moving towards electric transit vehicles \$40,000
- Purchase of a Diesel Engine Exhaust Fluid System at the Public Works Facility \$30,000-allows for electronic tracking of transactions, product billing and the vehicle the fuel was dispensed to
- Fuel System upgrade - \$50,000 -the Town outgrew the current system, and the software will no longer be supported
- I.T. Security audit/Penetration Testing/Security Response Plan \$75,000

- A.V. and Virtual meeting integration \$60,000
- Police fingerprint system replacement \$28,000
- Replacement of patrol rifles \$31,080
- Placeholder to continue the discussion regarding the potential implementation of a Summer Parking Program \$200,000.

The Town of Snowmass Village continues to remain in a solid financial position. This proposed budget strives to ensure that the resources are allocated appropriately to deliver high quality services and projects. This budget was developed to help deliver on the goals the Council adopted in February 2021 and ensure the Town remains a fun, community focused, family friendly village. We look forward to the consideration and adoption process.

Respectfully,



Clinton M. Kinney  
Town Manager



Marianne Rakowski  
Finance Director



## TOWN OFFICIALS 2022-2023

(970) 923-3777

### Town Council

Bill Madsen, Mayor  
Tom Goode  
Alyssa Shenk  
Bob Sirkus  
Tom Fridstein

[bmadsen@tosv.com](mailto:bmadsen@tosv.com)  
[tgoode@tosv.com](mailto:tgoode@tosv.com)  
[ashenk@tosv.com](mailto:ashenk@tosv.com)  
[bsirkus@tosv.com](mailto:bsirkus@tosv.com)  
[tfridstein@tosv.com](mailto:tfridstein@tosv.com)

### Appointed Officials

Town Manager  
Town Attorney

Clint Kinney  
John Dresser

### Department Directors

Assistant Town Manager  
-Town Clerk  
Community Development  
Finance  
Housing  
Human Resources  
Parks & Recreation  
Police Chief  
Public Works  
Snowmass Tourism  
Transportation

Greg Leblanc  
Megan Boucher  
David Shinneman  
Marianne Rakowski  
Betsy Crum  
Vacant  
Andy Worline  
Brian Olson  
Anne Martens  
Rose Abello  
Sam Guarino

## Snowmass *by the* Numbers

**Established 1977**

**Population 3,090**

**170 Employees**

**Elevation 8,223**

**Land area 25.5 mi<sup>2</sup>**

**\$89 million Annual Budget**

**(\$53 million Capital Budget)**

**\$175k Charitable Grants to Non-Profits**

**47,102 total s'mores served in 2021**

**95% ski in, ski out lodging**

**Named #2 Ski Resort in North America by *Conde Nast* and 3<sup>rd</sup> Best Resort by *Ski Magazine***

## **Parks, Recreation & Trails Maintains**

**3 Parks, 18 Bridges, 5 Trailheads, 4 Playgrounds, 8 Acres of turf, 4 acres of natural area, 1.5 acres of garden & 12 irrigation systems**

### **82 Total Miles of Trails *within Town limits***

#### **The Town maintains...**

■ 0.56 Miles of Crusher Fine Trails

■ 0.61 Miles of Gravel Trails

■ 7.61 Miles of Paved Trails

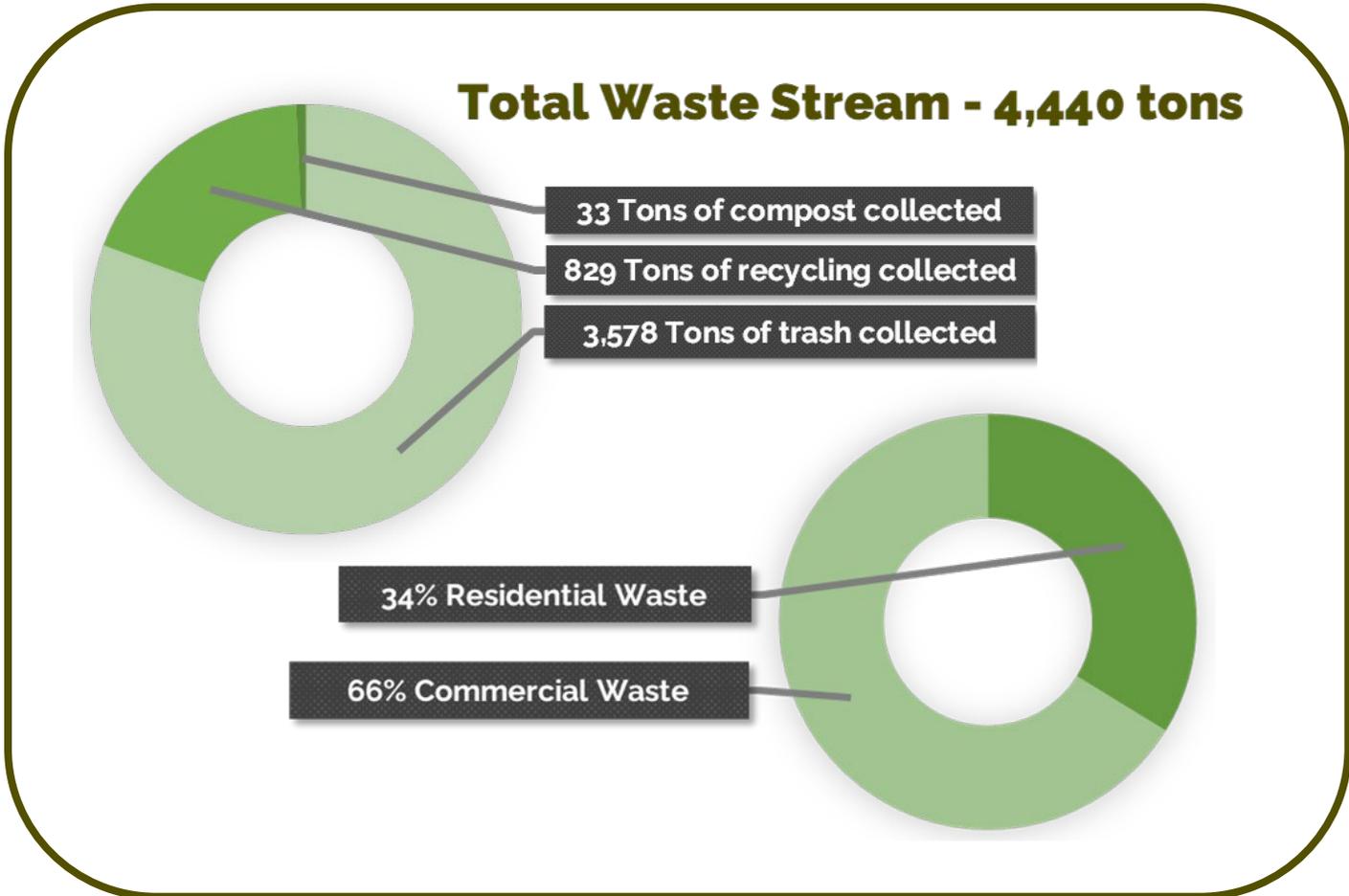
■ 25.61 Miles of Natural Surface Trails

# Snowmass *by the* Numbers

**Recreation Center**  
**5,000 participants in all programs**  
**Body Pump & Cardio Shred are the top adult classes**

**39 miles of paved roads**  
**300+ Workforce Housing Units**

**355,356 transit riders annually**



**56 Volunteer Boards & Commission Members**

**11 Free Summer Concerts on Fanny Hill**

# GENERAL INFORMATION ABOUT THE TOWN OF SNOWMASS VILLAGE, COLORADO



## FORM OF GOVERNMENT

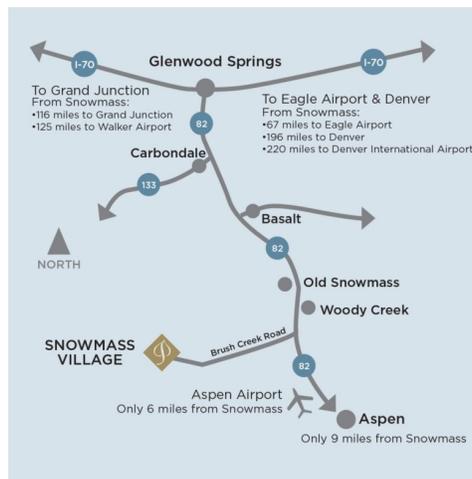
Home Rule Municipality  
Council-Mayor-Manager

The Council enacts local legislation, adopts budgets, determines policies and appoints the Town Manager. The Town Manager executes the laws and administers the Town government. Please see the organizational chart following this section for an illustration of the Town's governmental structure.

Town Hall is located at 130 Kearns Road. The main phone number is (970) 923-3777.

## LOCATION

The Town of Snowmass Village is located 9 miles northwest of Aspen in Pitkin County, Colorado.



## **OVERVIEW**

Tucked high in the Brush Creek Valley, the Town of Snowmass Village is like the shy neighbor who turns out to be vivacious upon closer acquaintance. Within this 25-square-mile town resides over 90 miles of hiking and biking trails and consistently ranks as one of the best winter ski areas and summer mountain bike destinations in the world. Snowmass, along with the rest of the Roaring Fork Valley, is the first IMBA(International Mountain Biking Association) Gold-Level Ride Center in Colorado, only the 5<sup>th</sup> in the United States, and 7<sup>th</sup> in the world. It's no coincidence that part of our name is synonymous with "magnitude" and "substance." And yet Snowmass Village is not your typical mountain town. One need only glimpse the grand splendor of Mt. Daly and the faces of people coming off the slopes year-round to understand that this town's core lies amidst a fertile landscape of adventure and rejuvenation. Within Snowmass Village resides the second largest ski mountain in Colorado offering nearly 150 miles of trails. Snowmass also connects to the largest network of free groomed Nordic trails in the U.S.



## **HISTORY**



### **First Inhabitants**

Long before skiers and even settlers discovered Snowmass' Brush Creek Valley, the Ute Indians hunted, fished, and gathered wild foods here in the summers. The first European / non-natives explored the Elk Mountains as early as 1853, during the Gunnison Survey, but it wasn't until the Hayden Survey in the 1870s, that the prominent peaks visible from Snowmass were named.

Mount Daly is named after then-president of the National Geographic Society, Augustus Daly, while the triangular Capitol Peak paid tribute to the Washington, D.C., building.

### **Early Ranching Days**

By the 1880s, ranches running sheep and cattle came to occupy the Brush Creek Valley. One of the most prominent ranchers Charles Hoaglund and his family emigrated from Sweden to Aspen during the silver crash and was hired to close down Aspen's Smuggler mine. They acquired land in Brush Creek to raise cattle, sheep, wheat, and hay. Today, several buildings from his ranch have been incorporated into the renowned Anderson Ranch Arts Center.

Hoaglund's daughter Hildur was raised on the ranch and attended the community's one-room schoolhouse, which today is known as The Little Red Schoolhouse. The schoolhouse celebrated its centennial in 1994, and still functions as an early childhood learning center today.

### **A Ski Area Is Born**

In 1958, Olympic skier Bill Janss began buying up ranches in the valley with an eye toward emulating the Aspen ski area's success. By 1961, he owned six ranches at the base of Baldy and Burnt mountains and planned to build a ski area served by a European-style ski community on 3,300 acres. In December of 1967, Snowmass-At-Aspen opened with five chairlifts, 50 miles of ski trails,

seven hotels, and six restaurants. Lift tickets cost \$6.50. A decade later the town of Snowmass was incorporated, and the rest, as they say, is history.

**DEMOGRAPHICS**

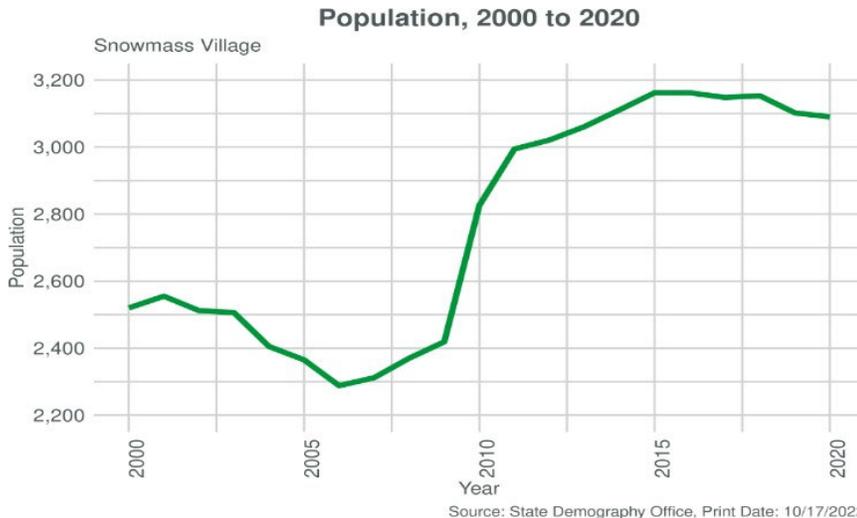
The Town is situated within the boundaries of Pitkin County, Colorado. The chart below shows basic statistics for the Town compared to Pitkin County and the State of Colorado.

	Snowmass Village	Pitkin County	Colorado
Population (2020) *	3,090	17,363	5,782,914
Population Change (2010 to 2020) *	264	207	732,582
Total Employment (2020) *	2,070	19,713	3,318,059
Median Household Income ^	\$76,777	\$82,455	\$75,231
Median House Value ^	\$642,400	\$599,000	\$369,900
Percentage of Population with Incomes lower than the Poverty Line ^	0.5%	5.7%	9.8%
Percentage of Population Born in Colorado ^	18.0%	28.3%	42.3%

\* State Demography Office || ^Source: U.S. Census Bureau, 2016-2020 American Community Survey, Print Date: 10/17/2022

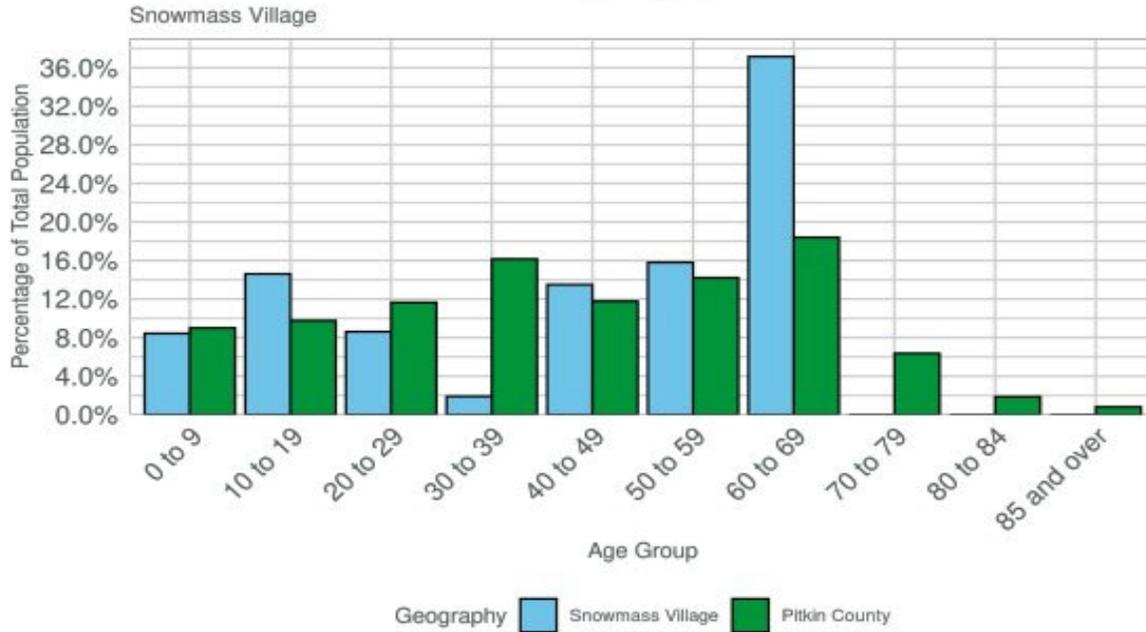
Population estimates and forecasts for the resident population are produced by the State Demography Office. Snowmass Village saw population growth following the Great recession of 2008.

Population is expected to continue to grow through 2050, according to the State Demography Office.



The median age of Snowmass Village, 53 ½, is not significantly different than the population of Pitkin County, although Snowmass Village residents are older on average.

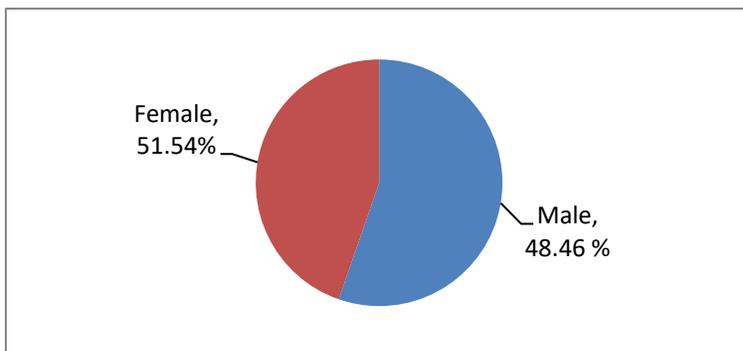
### Population Distribution by Age for 2020

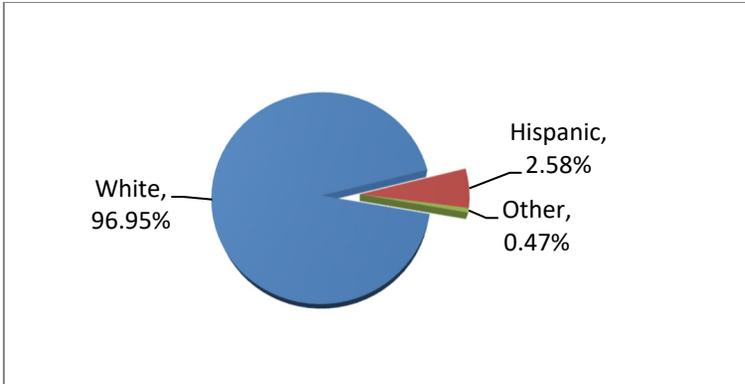


Source: U.S. Census Bureau, 2016-2020 American Community Survey, Print Date: 10/17/2022

### POPULATION 2022

3,150





**MEDIAN HOUSEHOLD EFFECTIVE BUYING INCOME\***

Town of Snowmass Village- \$72,331

Pitkin County- \$92,708

\*Source- United States Census Bureau

**TAX RATES**

**Sales Tax-** 3.5% (1% General Fund/2.5% Marketing & Special Events Fund.  
10.4% total when combined with the State of Colorado, Pitkin County and RFTA)

**Lodging Tax-** 2.4% (12.8% total when combined with the Towns' Sales Tax of  
3.5%, the State of Colorado, Pitkin County and RFTA)

**NUMBER OF BUSINESS/SALES TAX LICENSES**

1702

**LARGEST TAXPAYERS 2022**

Owner Name	Actual	Assessed	Taxes
<b>All Tax Areas</b>			
ASPEN SKIING COMPANY LLC	62,740,900	17,397,350	1,156,661.80
SNOWMASS RESORT LLC	66,191,900	19,195,670	965,868.52
LIMELIGHT SNOWMASS LLC	22,841,300	6,623,980	689,351.00
SV LAND HOLDINGS LLC	26,591,800	6,105,160	634,726.60
SNOWMASS MALL INVESTMENT GROUP LLC	26,688,800	7,739,780	389,442.52
SV HOTEL LLC	10,478,700	3,038,820	303,338.00
SNOWMASS SKIING CORP	20,218,600	5,863,390	295,028.20
SV HAVENS LLC	9,120,000	2,644,800	275,241.68
SV RETAIL I LLC	8,591,700	2,491,590	248,713.00
EASTWOOD SNOWMASS INVESTORS LP	16,626,300	4,821,640	242,610.44

## **LARGEST EMPLOYERS**

Aspen Skiing Company  
Viewline Resort  
The Snowmass Club  
Viceroy Snowmass  
Destination Resorts Snowmass

## **ECONOMIC ACTIVITY**

Skiing and snowboarding are the most dominant economic activities in Snowmass Village. Snowmass Village is ranked as the second largest ski area in Colorado comprising 3,332 acres. Summer also offers an array of activities that include hiking, white water rafting, jeeping, ballooning, horseback riding, and biking. The Aspen Skiing Company as well as the Town's Parks and Trails Department have actively been expanding the on and off mountain trails for mountain biking in order to propel Snowmass Village to the forefront of this increasingly popular recreational activity. In fact, in 2020 Snowmass Village was deemed a Gold-Level Ride Center by the international Mountain Bike Association. This honors the world's best destinations for mountain bikers of all levels.

## **GROUPS**

Group business is a significant contributor to the Town's economy and includes ski groups, social events/gatherings, sports, and specialty groups as well as meetings and conferences. Snowmass Village offers over 70,000 square feet of flexible meeting space in various conference and unique facilities.

## **SUMMER EVENTS**

Snowmass Tourism has focused its efforts to specifically enhance the summer events/activities to increase occupancy in Snowmass Village during the summer. Flagship events such as the Snowmass Free Concert Series, Snowmass Rodeo, Snowmass Balloon Festival and Jazz Aspen Snowmass Labor Day Festival have set precedence that Snowmass Village is an ideal location for special events. New events/activities have been added to improve summer vitality including Snowmass Scavenger Hunt, Snowmass Art Walk, and more. Visit Snowmass Tourism's website at [www.gosnowmass.com](http://www.gosnowmass.com) for a full list of events and additional information.

## **LODGING**

Snowmass Village offers a variety of lodging options ranging from hotels and lodges to private condominiums and luxurious houses and chalets. Each property presents a unique location and layout with single to multi-family accommodations and over 95% of the lodging provides ski-in/ski-out access to

the mountain. There are approximately 1,800 rentable units available within the Town.



### ***WEATHER***

On average, the warmest month in Snowmass Village is July and the coolest month is January. The average high in January is 35 degrees Fahrenheit and the average low is 9, while the average high in July is 79 degrees and the average low is 48. Snowmass Mountain receives, on average, 300 inches of snow each winter. January is the average wettest month. The highest recorded temperature was 92 degrees Fahrenheit in 1983 and the lowest recorded temperature was -25 degrees Fahrenheit in 1989.

### ***PARKS, TRAILS, AND OPEN SPACE***

Snowmass Village has an extensive trail system with 8 miles of paved trails and 90 miles of unpaved trails to be used in the summer and winter. Open space areas secure wildlife habitat and preserve visual character. Snowmass Village has 636 acres of open space, 21.6 acres of public parks and 678.1 acres of conservation land. The Snowmass Ski Area also has over 8,700 acres that are dedicated to public open space and recreation. The Town of Snowmass Village owns a conservation easement on approximately 300 acres located on Brush Creek Valley Floor, which will be maintained as open space for recreation and conservation.



### ***CULTURAL ARTS AND EDUCATION***

The Town Council established an Arts Advisory Board in 1993 and charged it with the creation and establishment of a unique cultural identity for Snowmass Village. Built over a century ago, the Little Red Schoolhouse is one of the Town's few historic structures. The Schoolhouse is owned by the Town and leased to a daycare center by local residents. The historic Anderson Ranch Arts Center is a prominent summer art school bringing artists, craftsmen and students together for common learning. A master plan for Anderson Ranch was completed in 1990, which includes 55,000 square feet of new arts center space. In 1987, the Snowmass Chapel and Community Center was constructed to provide counseling services, weddings, worship and memorial services to residents and guests. This facility offers 20,000 square feet of chapel and community space.

### ***FIRE PROTECTION/WATER AND SANITATION***

The Snowmass Wildcat Fire District provides all fire services for the Town of Snowmass Village and has their own taxing authority. The Snowmass Water and Sanitation District also has their own taxing authority and provides water and sanitation service for the Town.

### ***WATER***

Contact the Snowmass Water & Sanitation District at 970-923-2056 to get your water turned on and setup your account.

### ***TRASH***

Contact the Town of Snowmass Village's Solid Waste & Recycling Division at 970-923-5110 to arrange a dumpster fee and get instructions on trash collection in the Village.

### ***UTILITIES***

Utilities that serve Snowmass Village include:

[Black Hills Energy](#) (natural gas)

[Xfinity](#) (cable and Internet)

[CenturyLink](#) (phone)

[Holy Cross Energy](#) (electric)

### ***TRANSPORTATION***

Transportation networks within Snowmass Village are critical to maintaining a well-run resort town. The Town's transportation network serves visitors, residents, and commuters. Commuting plays an important role in the local economy because not all workers live in Snowmass Village. Commuting impacts local job growth, access to employees, and transportation infrastructure.

The Town of Snowmass Village Transportation Department is responsible for providing safe, convenient, efficient, and environmentally friendly transportation option to the Snowmass Village community.

**Roads-** 39 miles of paved roads.

**Vehicles-** 10 vans and 19 small buses

**Ridership-** 355,356 riders annually with most ridership in the winter months.

**Routes-** 7 fixed winter routes in the winter and 2 fixed summer routes. “On-request” and special event service supplements ridership in the Town.

**Bus Stops-** 60 designated stops, 49 signed stops, and 18 sheltered stops.

***PARKING PERMITS & FREE TOWN SHUTTLE***

Contact the Town of Snowmass Village Transportation Department at 970-923-2543 to see if you need a resident parking permit in your neighborhood. Also, learn more about what free Village Shuttle route services your residence, and browse maps and schedules on this website. Printed maps are available on all buses. Visit their website at [www.snowmasstransit.com](http://www.snowmasstransit.com).



***MAIL DELIVERY***

All resident of Snowmass Village receive mail via a post office box that you will need to establish. There is no mail delivery in Town limits. Stop by the Snowmass Village Post Office at 16 Kearns Road, Snowmass Village, CO 81615.

***CAR REGISTRATION***

Register your car at the Pitkin County Clerk and Recorder's Office located at 530 E. Main Street, First Floor, Aspen, CO 81611.

***PUBLIC LIBRARY***

Snowmass Village has a satellite library on the second floor of Snowmass Village Town Hall located at 130 Kearns Road, Snowmass Village, CO 81615, and is part of the larger Pitkin County Library system.

***REGISTER TO VOTE***

You must register to vote in the county in which you reside. Voter registration information is available through the Pitkin County Elections' website.

***RECREATION***

Take advantage of our state-of-the-art recreation center. Programs, class schedules, and rates are available on the Town's website at [www.tosv.com](http://www.tosv.com).



## HOUSING

According to the State Demography Office, the total number of housing units in Snowmass Village is 2,602. Of those housing units, 1,385 are occupied and 1,217 are vacant – a vacancy rate of 46.8%.

The rental market in Snowmass Village is strong due to the resort economy. The makeup of the owner-occupied and rental units is described in the table below:

Variable	Owner-Occupied Units		Rental Units		All Units
	Units	Percent	Units	Percent	Units
All Housing Units	1127	78.90%	301	21.1%	148
Single Unit Buildings	163	72.80%	61	27.2%	224
Buildings with 2 to 4 Units	196	100%	0	0.0%	196
Buildings with 5 or More Units	768	72%	240	23.8%	1008
Mobile Homes	0		0		0
RVs, Boats, Vans, etc.	0		0		0
Median Year of Construction	1981		1993		1983
Average Number of Persons Per Household	1.77		2.57		1.94

Source: U.S Census Bureau, 2016-2020 American Community Survey, Print Date: 10/17/2022

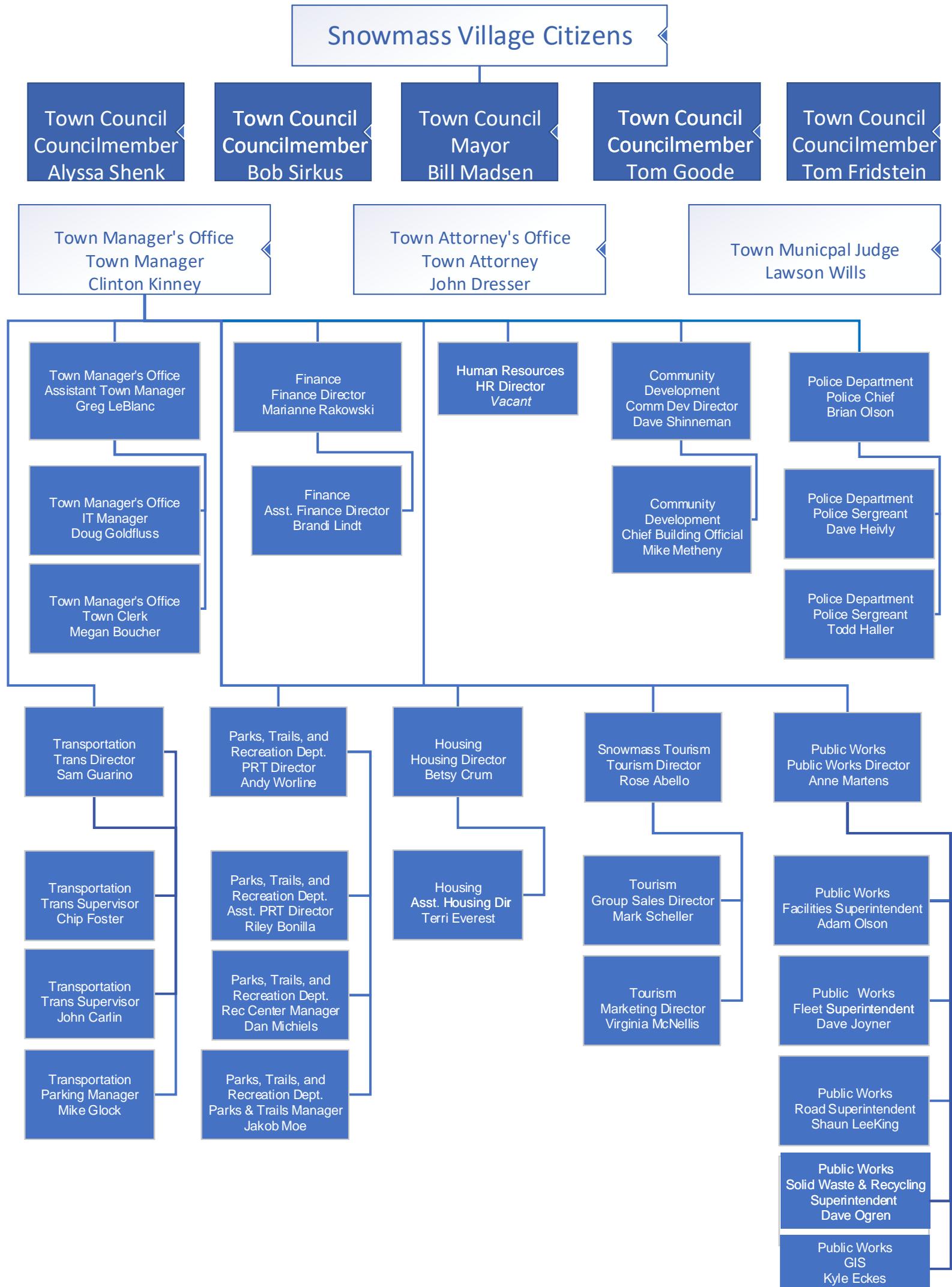


## ***WORKFORCE HOUSING***

Workforce housing needs in Snowmass Village are provide by the Town of Snowmass Village Housing Department and the Aspen Pitkin County Housing Authority (APCHA).

The Town of Snowmass Village Housing Department manages 8 rental apartment complexes containing approximately 300 apartments units and administers the sale of approximately 150 deed restricted units consisting of single-family homes, townhomes, and condominiums.

# ORGANIZATIONAL CHART



**TOWN OF SNOWMASS VILLAGE**

**DEPARTMENT/DIVISION**

<b><u>Full-time Year-round</u></b>	<b><u>2019 Actual</u></b>	<b><u>2020 Actual</u></b>	<b><u>2021 Actual</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
Town Council	1	1	1	1	1
Town Manager	5	5	5	6	6
Finance/Payroll & Benefits	6	6	6	6	7
Community Development	6	6	6	6	7
Public Safety	13	12	12	13	13
Transportation	23.5	24.5	24.5	24.5	25.5
P.W. Administration	3	3	3	3	4
P.W. Facilities Maintenance	4	4	4	4	5
P.W. Road	6.5	6.5	6.5	6.5	6.5
P.W. Solid Waste	4	5	5	5	5
P.W. Fleet Services	5	5	5	5	5
Parks, Trails, Recreation					
-Recreation	5	5	5	5	6
-Parks & Trails	1	1	2	2	3
Human Resources	1	1	1	1	1
Housing	6	7	7	7	9
Marketing	7.5	7.5	7.5	7.5	7.5
Group Sales	7.5	7.5	7.5	7.5	7.5
<b>TOTAL</b>	<b>105</b>	<b>107</b>	<b>108</b>	<b>110</b>	<b>119</b>

**Part-time Year-round**

Parks, Trails, Recreation					
-Recreation	2	2	2	2	2
Housing	1	1	1	1	0
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>2</b>

**Full-time Seasonal**

Public Safety	1	1	1	0	1
Transportation	15	15	16.25	19.5	18.5
Parks, Trails, Recreation					
-Recreation	0	0	0	0	0
-Parks & Trails	4	2	1	2	2
Marketing	0	0	1	1	1
<b>TOTAL</b>	<b>20</b>	<b>18</b>	<b>19.25</b>	<b>22.5</b>	<b>22.5</b>

**Part-time Seasonal**

Transportation	5	6	7	4	4
Parks, Trails, Recreation					
-Recreation	24	24	24	24	24
-PT	16	16	16	28	28
-Parks & Trails	0	4	5	5	4
Marketing	5	5	5	5	5
<b>TOTAL</b>	<b>50</b>	<b>55</b>	<b>57</b>	<b>66</b>	<b>65</b>

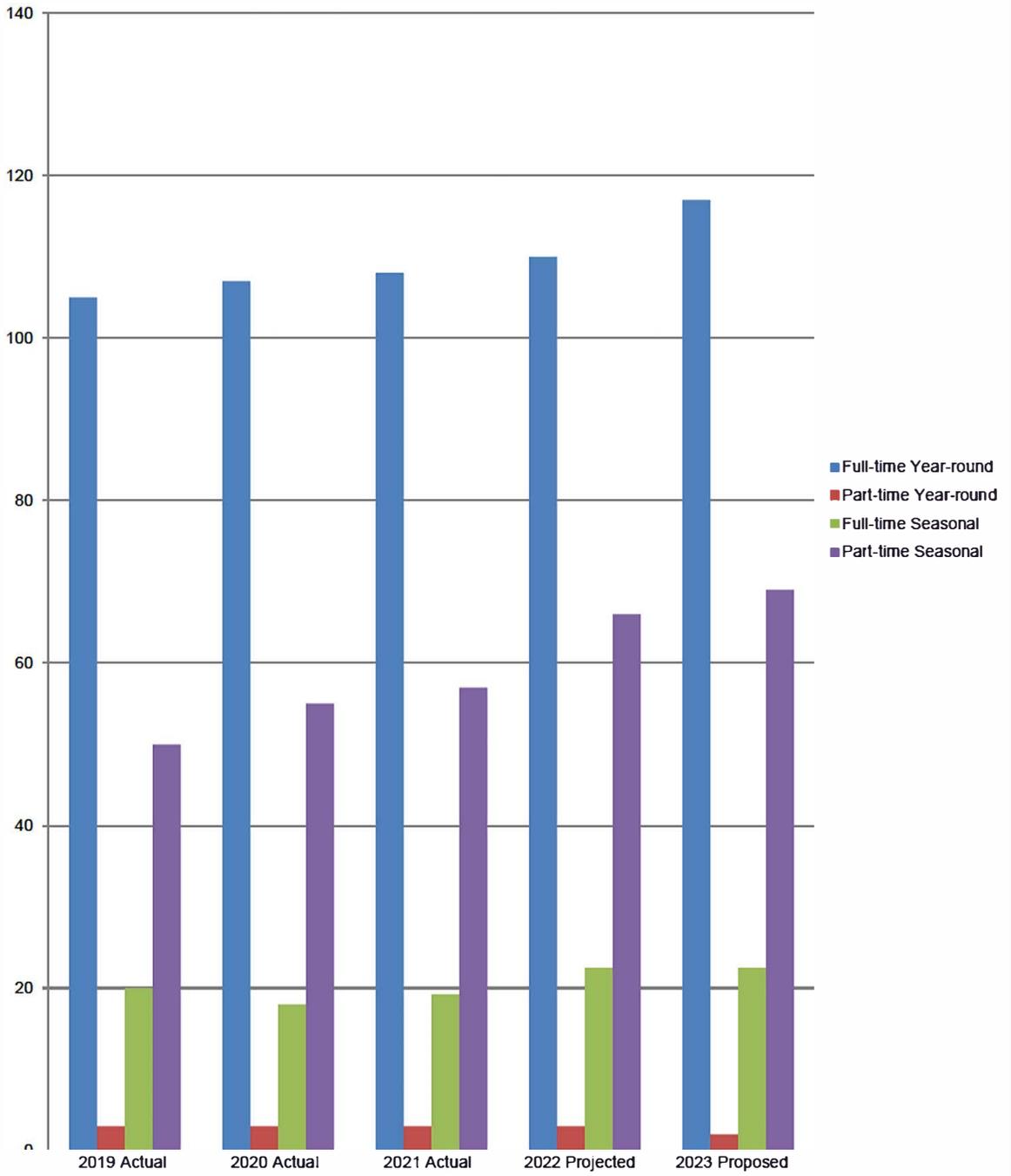
**Changes from 2021 actual to 2022 projected**

FTYR-Town Manager added another IT position  
 FTYR-Public Safety added another patrol position  
 FTS/PTS -Public Safety Parking Coordinator moved to Transportation  
 PTS-Recreation added 12 PT Mountain bike instructor positions  
 FTS/PTS-Transportation made adjustments between PTS and FTS employees  
 FTS-Parks & Trails actual in 2021 due to staffing shortage

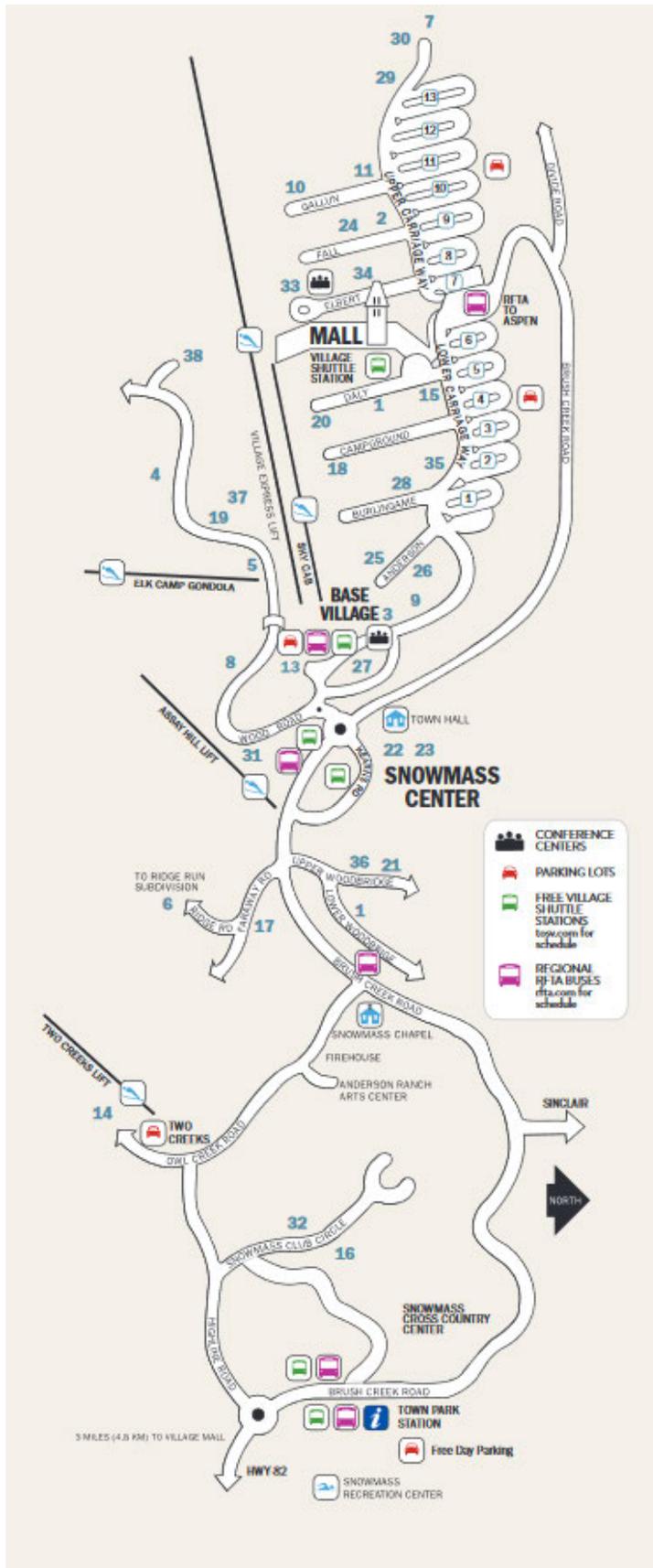
**Changes from 2022 projected to 2023 proposed**

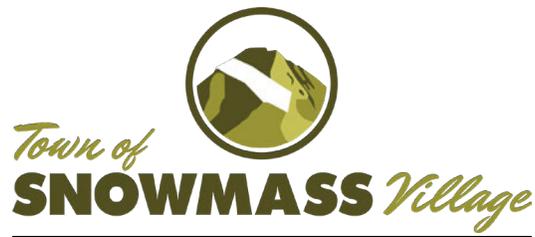
FTYR-Finance added a Finance Analyst II position  
 FTYR-Community Development added a Building Code Compliance Manager  
 FTYR/PTS-Transportation a full time seasonal Traffic Control Officer will be reclassified to full time year-round  
 FTYR-Public Works Admin added a Town Engineer  
 FTYR-Public Works Facilities Maintenance added a Maintenance Worker  
 FTYR-Housing is adding a Building Maintenance Mechanic position  
 FTYR/PTS-Housing is reclassifying a part time year-round administrative ass't to a full time year-round compliance manager  
 FTYR/PTS-Parks & Trails is changing a PTS to a FTYR Maintenance Specialist II  
 FTYR/PTYR-Park, Trail, Recreation two part time year-round Rec Coordinators will be combined into one FTYR position

### Town of Snowmass Village, Colorado Personnel History



# S N O W M A S S V I L L A G E





## **INTRODUCTION**

### **Town Council Goals For the Future**

The Town Council revisited their policy objectives and community goals in January of 2021. The consistency in the goals was no surprise as there was only one new member of the Town Council. This consistency provided the Council an opportunity to review their previous goal statement, evaluate the work that had been done toward the goals since adoption, and set goals for the future. The Town Council was very mindful that an updated Comprehensive Plan was adopted in December of 2018 and used the strategic initiative outlined in the Comprehensive Plan as part of the goal setting framework. In the November 2020 election, a new mayor (previous Council member) was seated as well as the new council member. The updated goals were adopted on February 16, 2021.

Listed below, under each goal, are the strategic initiatives and the goals to accomplish them. During the calendar year, staff evaluates projects and whether they meet the Council's goals. These projects are then discussed with Council at their meetings and the Council decides if these projects move forward and whether they need funding. If Council approves moving the project forward, that project then becomes part of the budget process and is vetted through staff, public meetings, the financial advisory board then Council. If approved, these projects are included in the budget. Listed below under each strategic goal of the Town Council are the projects that meet the Town Council strategic goals.

As a result of these processes, the Town Council reaffirmed its responsibility to be a nimble steward of our existing community character and again embraced the continued need to recruit and retain effective professional town staff who lead, uphold the Town's values, and help create a high-quality governance structure. The Council recognizes that our Town is a fun, community focused, family-friendly Village. As our community inevitably evolves and changes over time, the Council wants to ensure we remain a thriving, charming, fun, resilient, safe, and emotionally connected community. As we take steps toward our future, we recognize we are not a traditional town, but rather a unique Village.

We choose to embrace this uniqueness by looking for creative resolutions to address the many opportunities before us, and we further recognize that high quality creative approaches require taking reasonable risks.

Fundamentally, the Council still aims to stay true to the values of the Village and create positive momentum for the community and resort.

## **STRATEGIC INITIATIVES OF SNOWMASS VILLAGE**

- Preserve and protect open spaces and our environment
- Promote environmental and economic sustainability and resiliency
- Focus on improved access and safety to make Snowmass Village more walkable and bike-able
- Continue to improve the multi-modal connections between Base Village, the Mall and the Center
- Manage parking and transit to encourage efficient, effective, and sustainable mobility choices
- Focus new development and/or redevelopment within the identified CPAs
- Encourage the update and renovation of older buildings in the Village
- Strengthen local economic opportunities to assure vibrancy
- Continue to support a viable workforce and our commitment to workforce housing by exploring opportunities that best balance the character and resources of the Town

## **TOWN COUNCIL IDENTIFIED VALUES OF THE VILLAGE**

Fun, community focused, family-friendly, thriving, charming, resilient, safe, emotionally connected, and unique

On February 16, 2021, the Town Council adopted the goal setting statement and objectives and listed beneath the goals are expenditures (***italicized and bold***) that are budgeted to take steps towards meeting that goal/objective:

## **TOWN COUNCIL AREAS OF CONCENTRATION**

### **Affordable Workforce and Senior Housing**

Creating and providing affordable housing continues to be a top priority for the Town Council. Providing a variety of affordable housing options within the Village not only enables community members to contribute to the local economy, it also helps to build a strong, well connected, and engaged community with a viable workforce. Specifically, the Council commits to a near-term strategy that will actively identify opportunities, creative approaches, and partnerships to address housing needs and incentivize the development of an additional 185 units. The Town Council will work collaboratively to create solutions and will diligently commit the time, money and political will to implement a successful strategy.

- ***The Snowmass Inn was purchased for employee housing in 2020, the Town has budgeted \$165,689 for the completion of the interior renovations.***
- ***The 2023 budget also includes \$18,000 to continue to search for additional employee housing land opportunities***
- ***There is \$350,000 in the 2023 budget to continue with the design and planning for employee housing on the Draw Site above Town Hall.***
- ***There is \$3,450,000 for the completion of the Mountain View I renovations apartment complex.***

### **Community Engagement**

The Council will strive to continue to increase effective community engagement. This includes creating opportunities to receive feedback, to improve Council visibility, and to increase the number of listening opportunities for Council on a broad array of subjects. As a top priority, the Council desires to strengthen its communication with its citizen Boards and Commissions. The Council will work to improve lines of communication with Boards and Commissions by asking for more guidance and feedback from them in a manner that is comfortable for the volunteer boards. The Council will explore ideas for improvement that may include streaming Boards and Commission meetings and/or creating Council liaisons to each Board and Commission.

- ***The 2023 budget includes \$22,400 towards Community Engagement to increase Town Council public outreach including hosting small socials to discuss issues.***
- ***In 2022, there was a community survey conducted.***
- ***There is \$8,000 budgeted in 2023 for upgrades to the Town Council Chambers to improve the technological equipment for use by presenters and for television broadcasting of the meetings.***
- ***The Town will be undertaking a ridership survey for the Town's shuttle bus system of \$40,000***

### **Public Spaces and Facilities**

To strive to capitalize on the community's existing iconic treasures with the intention of creating and improving public spaces and facilities that promote health, safety, education, happiness and well-being to meet community needs. Town Park is one such community-oriented space.

- ***The 2023 budget includes \$3,532,053 for the construction of the Town Park at the Entryway for the first phase of the project and for a parks maintenance facility.***
- ***The Town is budgeting to spend \$60,000 to restore the playground behind the rodeo.***
- ***The Town has budgeted \$10,000 to continue with the Land Use Code update.***
- ***There is \$25,000 budgeted for Art Projects in 2023.***
- ***The Town budgeted \$400,000 towards Snowmass Tourism product enhancement projects/programs to be determined in 2023.***

- ***The Town has budgeted \$75,000 to continue making improvements on Fanny Hill for events.***
- ***There is \$100,000 budgeted to support Ice Age Discovery initiatives.***
- ***The Marketing Fund is budgeting to invest \$2,080,000 to continue to support/sponsor summer and winter events for the community and visitors in 2023.***
- ***The Town has hired a consultant in 2021 to conduct a study on Early Childhood Education and Assessment, which has led to budgeted \$300,000 in 2023 for design of early childhood learning spaces.***

### **Safety, Connectivity, Parking and Transit**

Maintaining a safe multi-modal transportation network is critical; this includes efforts to establish respectful and safe utilization of our multi-use trail system by all of those that enjoy it. The Town commits to continue focusing its energy on making the community physically connected for all users. The Town Park Crossing is a successful design. Intersection improvements at Owl Creek, Faraway and Sinclair along Brush Creek will be pursued and remain a high priority. These designs must include improvements for pedestrians, individuals with mobility issues, transit users, and bike riders. The physical connections in the Village, especially between the Mall, Base Village, and the Center need to be intuitive, creative (e.g. alpine garden), and efficient. Effective integration of the Village Shuttle and parking assets must be incorporated into connectivity solutions. Safety improvements also include efforts to create respectful and safe utilization of our multi-use trail system by all of those that enjoy it.

- ***The Town is budgeting \$25,000 to install one to two additional electric vehicle charging station in 2023.***
- ***The 2023 budget includes \$33,850,066 for the construction of a new transit plaza to begin in 2023.***
- ***The town is budgeting \$200,000 for the possibility of adding a summer parking program.***
- ***The Town is budgeting \$60,000 to design a connection from Brush Creek Road to Upper Kearns Road to Mountain View.***
- ***\$460,000 is budgeted in 2023 to build the walkway between Mountain View and the Snowmass Village Mall.***
- ***The Town is budgeting \$4,000,000 towards fixing the culvert issues at the intersection of Brush Creek and Owl Creek roads.***
- ***The Town is continuing to support Wildfire Mitigation and has budgeted \$15,000 in 2023.***
- ***The Town continues to make upgrades, improvements and repairs to the Towns hard surface trails and budgeted \$400,000 in 2023. Also budgeted is an additional \$25,000 for soft trail improvements.***
- ***The Town is budgeting \$250,000 towards Computer aided dispatching and automated vehicle locator for the Transportation bus system.***
- ***The Town is budgeting \$250,000 to repair the Woodbridge decking in 2023.***
- ***In 2023, the Town will be looking at improvement to connect the Village Nodes and has budgeted \$400,000 for this effort.***

### **A Continued Commitment to Environmental Activism and Resiliency**

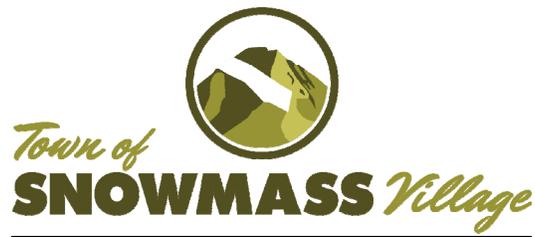
The Town Council is devoted to protecting our environment and actively addressing climate change. As such, the Council will adopt an updated Sustainability Plan and actively work to implement it. The Town shall remain committed to protecting its assets. This requires addressing environmental, fiscal, economic, safety, and transportation topics. Efforts to improve resiliency will require strong leadership from the Town Council and efforts from the community at large. Community economic development efforts will continue to embrace innovative approaches such as public / private partnerships, new business models, and will further continue to work with existing cornerstone organizations. Educational efforts and more public involvement with disaster preparedness and recovery will be critical. The Council will work to ensure broad community involvement, through HOAs and other organizations, to address specific identified hazards such as wildfires.

- ***The Town has budgeted \$500,000 for the replacement of the vault that holds the controls and mechanical items along lower Snowmelt Road.***
- ***In 2023, the Town has budgeted \$300,000 toward energy saving initiatives in the REOP Fund.***
- ***The 2023 budget includes \$40,000 to study introducing electric buses into the Town's fleet.***
- ***In 2023, the Town has budgeted \$780,329 for the connectivity of municipal fiber network within the Town limits***

### **Regionalism**

The Town is committed to being proactive and participating in regional approaches for topics that face the entire Roaring Fork Valley including, but not limited to, transportation, workforce housing, senior housing, recreation, and public health matters.

- ***The Town continues to support charitable services and has budgeted to grant \$175,000 to regional organizations.***
- ***The Town is continuing with the village shuttle marketing enhancement projects such as updating the shuttle maps, improving website design, mobile maps and large systems maps for \$35,487.***



## **BUDGET POLICIES**

### **Legal Requirements**

The Town of Snowmass Village is a Home-Rule municipality governed by Town charter. The government is a Council-Mayor-Manager form of government. The Town Council enacts local legislation, adopts budgets, determines policies and appoints the Town Manager who shall execute the laws and administer the Town government.

The budget fiscal year covers the calendar year from January 1<sup>st</sup> to December 31<sup>st</sup>. A budget message from the Town Manager explains important features of the budget.

The budget meetings are open to the public. A public hearing on the proposed budget is held on any date at least fifteen (15) days prior to the certification of the ensuing years tax levy to Pitkin County.

The budget is adopted by a majority vote of the Town Council by resolution prior to the date set for certification of the mill levy. The Town Council may make amendments to the budget throughout the year. The budget amendments are adopted by ordinance up to the amount of any excess revenues. The Council may make emergency appropriations to meet a public emergency affecting life, health, property or public peace by adopting an emergency ordinance.

In November of 1992, the people of Colorado adopted a constitutional amendment of Article X Section 20 of the Colorado Constitution. The Town must abide by the amendment, which among other regulations, restricts the issuance of debt, prohibits increases in tax rates without voter approval and limits the growth of property tax revenues.

In November of 2004, the electorate of Snowmass Village voted to allow the Town to retain and expend any revenues in excess of Article X, Section 20 of the Colorado Constitution.

### **Budget Preparation and Review**

The Towns budget process provides for the creation of a budget that meets the service needs of the community within the resources available from previous years and current year revenues.

Each year, the Town Council holds a goal setting and project-oriented retreat with the Town Manager. Together, they identify goals for the future, projects for

## **Budget Policies**

### **Budget Preparation and Review (cont.)**

the future and changes in service levels. Other issues such as development and communication are also discussed.

Council goals form the basis for the budgeting of projects in the future years.

At the end of June of each year, the Finance Department kicks off the budget process. This is done by providing all relevant Town staff with the annual budget calendar and the budget preparation guide. The budget preparation guide provides for consistency between departments.

By August of each year, all budgets must be entered in the computer system. Following the data entry, budget highlights/narratives that identify goals, objectives, staffing levels, capital purchases and significant budget changes are due to the Finance Department.

The Finance Department prepares most of the revenue projections for the Town. Historical trends, economic conditions and current information form the basis for most revenue projections. Individual departments that are responsible for assessing fees or charging for services prepare projections for those specific lines. For instance, the Public Safety Department prepares revenue projections for parking tickets and moving violations.

Expenditures are based on estimated quantities, forecasted costs per unit and historical trends. These expenditures are expected to meet the goals and service levels as determined by the Town Council and staff.

Forecasts for the five-year budget are developed by the department head based on current trends and determining whether those trends are going to continue into the future or whether they may be limited in time or scope. As an example, building revenues that the town receives for a specific development would only be collected during the years of planning and construction, so the town does not budget for those fees beyond the years of construction. The same occurs for expenditures as there may be contract services needed for a specific job that is a one-year or multiple year job that doesn't continue for the duration of the five-year forecast. In that case, the town only budgets for those expenditures in the years it is needed. For revenues, the department heads look at current trends, economic conditions and historical information to develop the five-year forecasts. Most of the operational costs are typically held flat unless a department head can show that the costs are experiencing inflationary or other increases. Personnel service changes are based on historical/current information.

In the beginning of August, all department and division heads attend budget meetings with the Finance Director and Town Manager. These meetings are invaluable to staff since it allows for open-minded questions and responses and gives the staff some idea of what numbers need to be fine-tuned or further justified.

## **Budget Policies**

### **Budget Preparation and Review (cont.)**

At this point in the budget process, all budget meetings with the Financial Advisory Board and the Town Council are public meetings and are opportunities for the public to comment.

In the middle of September, all funds of the Town budget are presented to the Financial Advisory Board. The Financial Advisory Board members serve in an advisory capacity to the Town Council. The board reviews each department and division budget as well as each of the supplemental funds.

## **Budget Policies**

In the first half of October, the budget process moves to the Town Council work sessions. The setting for these meetings is round table in nature. During this process, any additional projects or expenditures are identified, prioritized and voted on for inclusion into the budget.

Following the Town Council work session, the department and division heads put their final revision on the computer system.

All final numbers are made part of the budget resolution. A public hearing is held on the budget and mill levy certification. The Town certifies the mill levy to the Pitkin County Commissioners prior to December 15<sup>th</sup>.

On January 1<sup>st</sup> the new budget takes effect.

## **Capital Budget Process**

The Capital Budget, which is known as the Capital Improvement Program is formally adopted as part of the 2023 budget. This is a fund that continues to be refined as goals, priorities and funding sources change. Combining the processes enables the Town Council to understand how the Capital Improvement Program dovetails with the Operating Budget as well as having the ability to look at the impact the Capital Budget has on the future years of the Operating Budget.

## **Budget Adoption**

The staff works towards an October or early November budget adoption. Public meetings were held on October 3, 2022, October 10, 2022 and October 17, 2022 for the purpose of reviewing the 2023 budget.

The 2023 budget was adopted and appropriated by resolution on November 9, 2022 by the Town Council of the Town of Snowmass Village.

## **Budget Method**

The Town uses a Departmental Line-Item Method for budgeting whereby programs are budgeted by separate departments and division. This allows for each line item to be reviewed on its own merit as well as the program costs as a whole. Not all program costs are fully allocated. We decide these on a cost vs. benefit basis. All remaining funds are budgeted by line item as well.

## **Budget Basis**

The budget basis is the same as the basis of accounting used in the Town's audited financial statements for all funds. The budgetary basis of accounting and the generally accepted accounting principles (GAAP) basis of accounting are the same for all the governmental fund (General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Fund) types. The Modified Accrual Basis of Accounting is followed for the above funds. This means that revenue is recorded when susceptible to accrual, i.e. both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. All funds of the Town of Snowmass Village use a calendar year as the fiscal year. All funds of the Town of Snowmass Village are included in the budget document.

An example of the modified basis of accounting used for both the budget and the financial statements are the sales taxes. The Town receives Town Sales Taxes the month following the month they were collected in. The Town receives County Sales Taxes two months following the month they were collected for. Both sales taxes are recorded back to the month/year that they were collected. Most major types of revenues that require an accrual are recorded this way in both the budget and in the financial statements such as property taxes and intergovernmental revenue.

Expenditures, other than interest on long-term obligations are recorded when the liability is incurred, or the long-term obligation paid.

Encumbrance accounting (open purchase orders, contracts in process and other commitments for the expenditures of funds in future periods) is not used by the Town for budget or financial reporting purposes.

The fund structures used in our financial statements are the same as those presented in the budget.

The budgets for all proprietary funds, which include the Enterprise Funds – Housing, Carriageway and Snowmass Inn are prepared using the Accrual Basis of Accounting. Revenue is recognized when earned and expenses are recognized when the liability is incurred. Exceptions to the accrual basis of accounting is that capital outlay is budgeted as an expenditure in the year purchased, depreciation is not budgeted and accrued compensated absences are not considered to be expenditures until paid.

## **Budget & Accounting Control**

Upon the adoption of the revised and proposed budgets, the computer information is updated, so the department and division heads are able to monitor their budgets.

Monthly budget variance reports are automated and distributed to each department and division head. Reclassifications must be approved, documented, and processed by the Finance Department. The Finance Director conducts a full review of all reports.

The accounting system is reviewed regularly as changes to the system occur through updates from our software supplier. A purchase order system is in place and payment of invoices requires appropriate supervisor approval. The town updated the purchasing policy, which is reflected in our software system through the approval process.

## **Budget Policies**

### **Budget Changes/Amendments**

After budget adoption, the Council by ordinance may make supplemental appropriations. Emergency public appropriations may be made by Council emergency ordinance.

At any time during the fiscal year the Town Manager may transfer part or all of any unencumbered appropriation balance between programs within a department, office or agency.

The budget changes are then adopted by ordinance in the form of a revised budget.

# TOWN OF SNOWMASS VILLAGE 2023 BUDGET SCHEDULE

**\*DATES ARE SUBJECT TO CHANGE**

**PERSONNEL CHANGES to Clint/Kathy:**

If you are contemplating any personnel changes, promotions, reorganizations, additions, you must meet with Clint and Kathy by June 24th.

**PERSONNEL CHANGES to FINANCE:**

Personnel Changes that have been approved by Clint for further analysis, need to be forwarded to Finance by July 8<sup>th</sup> for payroll calculator information.

**CIP (Capital Improvement Program):** Final projects/costs due by July 31st

**July 1, 2022 (Fri)**                      **Budget Kickoff – Use budget preparation guide to begin your budget process.**

<b>July 29, 2022 (Fri)</b>	<b><u>2022 Projected – 2027 Draft Budget completed</u></b>
	<b>All expenditures and backup inputted into New World. All revenues with backup emailed to Marianne.</b>

**August 15 - 24, 2022(Mon–Thurs)** **Department/Division Head budget meetings**  
(Mon-Wed)-Clint’s final decision on budgets  
Review with Finance Director and Town Manager.

**August 26, 2022-(Fri)**                      **Budget changes from budget meetings completed and on computer.**

**September 14, 2022 (Wed)**    **Packet due for FAB meeting**

**September 21, 2022-(Wed)**    **Financial Advisory Board review 8:30 – 12:00 noon**

**September 28, 2022-(Wed)**    **Packet due for Town Council meeting**

**October 3, 2022-(Monday)**    **Town Council Budget Introduction (keep your calendars open!)**

**October 10, 17, 24, 2022**                      **Town Council Budget-Meeting/Work Session Review  
(Dates to be determined)**

**November 2, 2022**                      **Packet due for Town Council meeting**

<b>November 9, 2022</b>	<b>Budget adoption !!!!!!!!!!!!!!!</b>
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# FUND STRUCTURE & DESCRIPTION

The Towns fund structure and description consists of the below listed funds. All funds appropriations are included in this budget document and all funds are included in the audited financial report.

**General Fund** – The **General Fund** is considered a Major fund and accounts for and reports all financial resources not accounted for and reported in another fund. Examples of expenditures include General Administration, Police, Finance, Public Works, Planning and Building. Besides the Town Council and the Town Manager budget, there are seven departments in the General Fund, each department is supervised by a Department Head. All departments are accounted for in the General Fund except for the Housing Department, Marketing Department and Group Sales Department as shown below. All department heads are accountable to the Town Manager.

- General Administration: Accounts for Town Council, Town Manager, Town Clerk, Information Technology, Court Services and Human Resources functions
- Public Safety: Accounts for patrol services, code enforcement and animal control
- Finance: Accounts for financial operations, payroll/benefit administration and risk management
- Community Development: Accounts for planning and building functions
- Parks and Recreation: Accounts for parks, trails, recreation program and center
- Public Works: Accounts for road maintenance, solid waste pickup, shop and facility maintenance
- Transportation: Accounts for transportation services and parking regulations

**Special Revenue Funds** are used to account for specific revenues that are legally restricted for particular purposes. These funds generally have input from all department heads. The Town has the following funds:

**Road Mill Levy Fund** – The Road Fund is considered a Major Fund and accounts for property tax revenue, which is a long-term funding source for road maintenance, repair and reconstruction to our street network and rights of way.

- Accounts for the maintenance, repairs and capital improvements to Town streets paid for primarily from property taxes.

**Real Estate Transfer Tax Fund** – The Real Estate Transfer Tax Fund is considered a Major Fund and accounts for the 1% land transfer tax on the sale/transfer of real property. The expenditures are restricted to the uses listed in Ordinance No. 5, Series of 1986 and voter-approved purposes.

- Accounts for one percent of the sale price of real property used to pay for expenditures related to transportation capital, landscaping, major road networks,

transportation operating and maintenance costs for rolling stocks and recreation costs.

**Conservation Trust Fund/Lottery Fund** – Accounts for lottery proceeds received and expended per the State Conservation Trust Fund.

- Accounts for lottery proceeds distributed from the State of Colorado used for the parks, trails and recreation.

**Excise Tax Fund** – Accounts for the excise tax revenues that are restricted for use for Employee Housing Projects.

- Accounts for the excise taxes collected. These revenues are restricted by ordinance for employee housing.

**Marketing and Special Events Fund** – The Marketing and Special Events Funds is considered a Major Fund and accounts for sales tax revenues restricted for the marketing of tourism and the development of special events for the benefit of the community.

- Accounts for a two and one-half percent sales tax restricted for the marketing of tourism, public relations, the development of special events and actual and necessary expenses of the Board for the benefit of Snowmass Village as a whole. Includes the Marketing/Special Events department.

**Group Sales Fund** – Accounts for sales tax revenues restricted for the purpose of bringing conference groups to the Town.

- Accounts for a two-point four percent sales tax restricted for the use of sales and marketing programs to attract group reservations for the Town of Snowmass Village as a whole.

**POST Fund** – Accounts for grants received from the State of Colorado. The Town acts as the fiscal manager of the grant for the police officers in the I-70 corridor.

- Accounts for the grant monies received from the State of Colorado to pay for the training of the peace officers in the I-70 corridor.

**Renewable Energy Offset Program Fund** – Accounts for revenues established as an in-lieu fee option for property owners that choose not to employ energy efficient building practices.

- Accounts for in-lieu of fees to facilitate the development of renewable energy generation projects.

**Debt Service Fund** – Accounts for the payment of principal and interest on the Recreation Bonds.

- Accounts for bond principal and interest for the Recreation Center bonds.

**Capital Equipment Reserve Fund** – The Capital Equipment Reserve Fund is considered a Major Fund that is used to account for the replacement/purchase of the Town's fleet with the exception of the Housing Funds.

- The Town's fleet includes heavy equipment, mobile equipment, buses and vehicles.

**Capital Improvements Program Fund** - **Capital Funds** are considered a Major Fund and is used to account for the construction or acquisition of major capital improvement projects. The Town has one Capital Improvement Program Fund.

- Major capital projects are accounted for within this fund.

**Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intention of the Town Council is to recover the costs of providing goods or services primarily through user charges. The Town has two operating enterprise funds supervised by a department head. The Housing Department is responsible for the below enterprise funds:

**Housing Fund** – Is considered a Major Fund and accounts for the Creekside, Brush Creek, Palisades and Villas North rent collections, operating, maintenance, and capital expenses for these complexes.

- Accounts for Palisades, Brush Creek, Creekside and Villas North employee housing complexes.

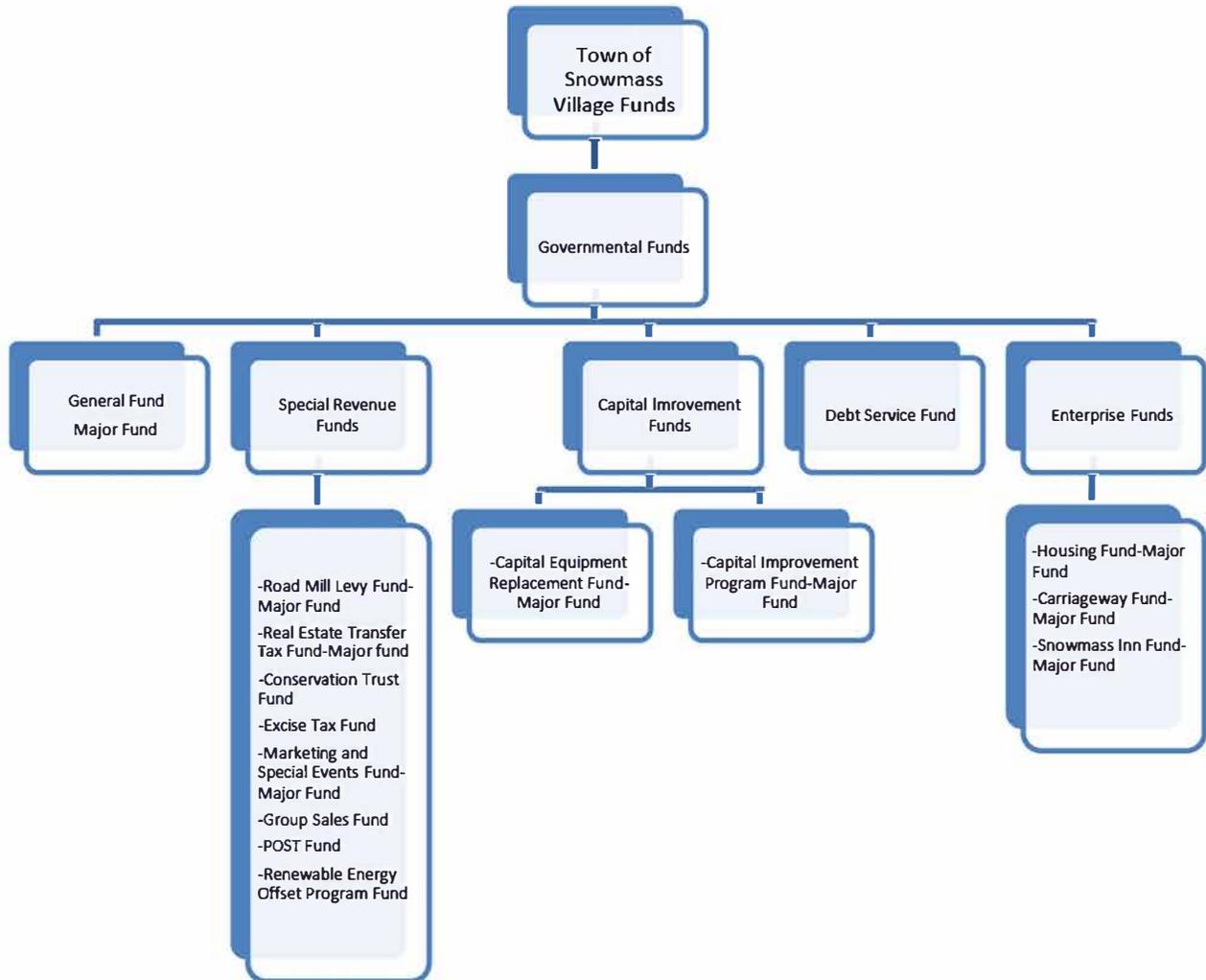
**Carriageway Fund** – is considered a Major Fund and accounts for the Carriageway rent collections, operating and maintenance, lease payments and capital expenses for this complex.

- Accounts for the Carriageway employee housing complex.

**Snowmass Inn Fund** – is considered a Major Fund and accounts for the Snowmass Inn rent collections, operating and maintenance, lease payments and capital expenses for this complex.

- Accounts for the Snowmass Inn employee housing complex.

# TOWN OF SNOWMASS VILLAGE – FUND STRUCTURE



**TOWN OF SNOWMASS VILLAGE  
TOTAL ALL FUNDS**

**FUND SUMMARY**

	<b>2021 Actual</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
<b>BEGINNING FUNDS</b>	<b>\$ 57,049,501</b>	<b>\$ 72,478,598</b>	<b>\$ 70,482,271</b>
<b><u>REVENUES</u></b>			
Sales Taxes	\$ 17,008,224	\$ 21,406,747	\$ 22,048,950
Property Taxes	\$ 3,784,881	\$ 3,838,101	\$ 3,817,954
Other Taxes	\$ 9,864,863	\$ 7,400,634	\$ 7,568,451
Intergovernmental	\$ 4,596,469	\$ 3,149,935	\$ 24,090,282
Licenses/Permits	\$ 1,542,164	\$ 1,977,600	\$ 1,328,353
Charges for Services	\$ 3,858,401	\$ 3,928,813	\$ 4,353,486
Fines and Forfeits	\$ 90,249	\$ 89,830	\$ 61,554
Contributions	\$ 1,875,033	\$ 2,689,742	\$ 10,319,250
Miscellaneous	\$ 899,943	\$ 1,065,594	\$ 1,050,695
Sale of Assets	\$ -	\$ 603,807	\$ -
Rental Income	\$ 3,219,989	\$ 3,641,172	\$ 3,752,947
Other Financing Sources	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 46,740,217</b>	<b>\$ 49,475,359</b>	<b>\$ 78,391,922</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services	\$ 15,863,901	\$ 18,284,192	\$ 20,908,699
Purchased Services	\$ 3,088,633	\$ 3,969,914	\$ 4,770,092
Operating and Maintenance	\$ 2,447,294	\$ 2,914,928	\$ 3,160,904
Donations	\$ 182,358	\$ 185,425	\$ 240,447
Capital Outlay	\$ 4,811,723	\$ 18,819,754	\$ 54,277,130
Debt Service	\$ 546,933	\$ 796,435	\$ 795,000
Marketing	\$ 2,209,795	\$ 2,754,000	\$ 3,257,800
Special Events	\$ 1,567,943	\$ 2,213,000	\$ 2,093,000
Public Relations	\$ 153,846	\$ 167,400	\$ 208,000
Other	\$ 438,695	\$ 1,366,638	\$ 663,792
<b>TOTAL EXPENDITURE</b>	<b>\$ 31,311,120</b>	<b>\$ 51,471,686</b>	<b>\$ 90,374,864</b>
Transfers In From Other Funds	\$ 10,088,165	\$ 21,033,169	\$ 16,900,624
Transfers to Other Funds	\$ 10,088,165	\$ 21,033,169	\$ 16,900,624
	\$ -	\$ -	\$ -
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL SOURCES</b>	<b>\$ 56,828,382</b>	<b>\$ 70,508,528</b>	<b>\$ 95,292,546</b>
<b>TOTAL USES</b>	<b>\$ 41,399,285</b>	<b>\$ 72,504,855</b>	<b>\$ 107,275,488</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 15,429,097</b>	<b>\$ (1,996,327)</b>	<b>\$ (11,982,942)</b>
<b>ENDING FUNDS</b>	<b>\$ 72,478,598</b>	<b>\$ 70,482,271</b>	<b>\$ 58,499,329</b>

**GENERAL GOVERNMENT SERVICES  
GENERAL FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	<b>\$ 20,395,209</b>	<b>\$ 25,938,794</b>	<b>\$ 23,784,503</b>
<b><u>REVENUES</u></b>			
Sales Taxes	\$ 8,524,700	\$ 10,226,749	\$ 10,533,552
Property Taxes	\$ 1,039,267	\$ 1,036,474	\$ 1,036,747
Other Taxes	\$ 853,028	\$ 868,941	\$ 888,040
Intergovernmental	\$ 3,638,590	\$ 2,192,726	\$ 1,265,585
Licenses/Permits	\$ 1,542,164	\$ 1,977,600	\$ 1,328,353
Charges for Services	\$ 3,749,434	\$ 3,896,813	\$ 4,268,486
Fines and Forfeits	\$ 90,249	\$ 89,830	\$ 61,554
Contributions	\$ 1,575,033	\$ 2,049,317	\$ 1,974,954
Miscellaneous	\$ 434,920	\$ 577,080	\$ 560,481
Sale of Assets		\$ 603,807	
Rental Income	\$ 35,760	\$ 11,880	\$ -
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 21,483,145</b>	<b>\$ 23,531,217</b>	<b>\$ 21,917,752</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services	\$ 12,755,298	\$ 14,730,667	\$ 16,857,946
Purchased Services	\$ 2,397,715	\$ 3,083,998	\$ 3,579,177
Operating and Maintenance	\$ 1,974,169	\$ 2,364,709	\$ 2,593,971
Donations	\$ 182,358	\$ 185,425	\$ 240,447
Capital Outlay	\$ 326,429	\$ 2,289,656	\$ 1,254,797
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ 278,984	\$ 1,165,000	\$ 590,000
<b>TOTAL EXPENDITURE</b>	<b>\$ 17,914,952</b>	<b>\$ 23,819,455</b>	<b>\$ 25,116,338</b>
Transfers In From Other Funds	\$ 3,364,654	\$ 4,225,947	\$ 4,549,474
Transfers to Other Funds	\$ 1,389,263	\$ 6,092,000	\$ 2,346,150
<b>NET TRANSFERS</b>	<b>\$ 1,975,391</b>	<b>\$ (1,866,053)</b>	<b>\$ 2,203,324</b>
<b>TOTAL SOURCES</b>	<b>\$ 24,847,800</b>	<b>\$ 27,757,164</b>	<b>\$ 26,467,226</b>
<b>TOTAL USES</b>	<b>\$ 19,304,215</b>	<b>\$ 29,911,455</b>	<b>\$ 27,462,488</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 5,543,585</b>	<b>\$ (2,154,291)</b>	<b>\$ (995,262)</b>
<b>ENDING FUNDS</b>	<b>\$ 25,938,794</b>	<b>\$ 23,784,503</b>	<b>\$ 22,789,241</b>

**SPECIAL REVENUE FUND  
LOTTERY FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 71,352	\$ 81,975	\$ 92,977
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 33,558	\$ 32,996	\$ 34,464
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 65	\$ 1,006	\$ 1,006
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 33,623</b>	<b>\$ 34,002</b>	<b>\$ 35,470</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 23,000	\$ 23,000	\$ 23,000
<b>NET TRANSFERS</b>	<b>\$ (23,000)</b>	<b>\$ (23,000)</b>	<b>\$ (23,000)</b>
<b>TOTAL SOURCES</b>	<b>\$ 33,623</b>	<b>\$ 34,002</b>	<b>\$ 35,470</b>
<b>TOTAL USES</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 10,623</b>	<b>\$ 11,002</b>	<b>\$ 12,470</b>
<b>ENDING FUNDS</b>	<b>\$ 81,975</b>	<b>\$ 92,977</b>	<b>\$ 105,447</b>

**SPECIAL REVENUE FUND  
REAL ESTATE TRANSFER TAX FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 11,699,368	\$ 16,564,227	\$ 14,007,401
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes	\$ 8,309,993	\$ 5,531,693	\$ 6,455,411
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 11,994	\$ 169,841	\$ 169,841
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 8,321,987</b>	<b>\$ 5,701,534</b>	<b>\$ 6,625,252</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 215,381	\$ 486,734	\$ 99,395
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 215,381</b>	<b>\$ 486,734</b>	<b>\$ 99,395</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 3,241,747	\$ 7,771,626	\$ 9,719,618
<b>NET TRANSFERS</b>	<b>\$ (3,241,747)</b>	<b>\$ (7,771,626)</b>	<b>\$ (9,719,618)</b>
<b>TOTAL SOURCES</b>	<b>\$ 8,321,987</b>	<b>\$ 5,701,534</b>	<b>\$ 6,625,252</b>
<b>TOTAL USES</b>	<b>\$ 3,457,127</b>	<b>\$ 8,258,360</b>	<b>\$ 9,819,013</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 4,864,860</b>	<b>\$ (2,556,826)</b>	<b>\$ (3,193,761)</b>
<b>ENDING FUNDS</b>	<b>\$ 16,564,227</b>	<b>\$ 14,007,401</b>	<b>\$ 10,813,640</b>

**SPECIAL REVENUE FUND  
ROAD MILL LEVY FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	<b>\$ 1,392,025</b>	<b>\$ 941,028</b>	<b>\$ 292,879</b>
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes	\$ 2,476,636	\$ 2,539,428	\$ 2,519,013
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services	\$ 88,966	\$ 12,000	\$ 80,000
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 2,345	\$ 21,943	\$ 21,943
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 2,567,946</b>	<b>\$ 2,573,371</b>	<b>\$ 2,620,956</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services	\$ 79,894	\$ 70,789	\$ 51,804
Operating and Maintenance			
Donations			
Capital Outlay	\$ 155,494	\$ 728,518	\$ 60,979
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 235,388</b>	<b>\$ 799,307</b>	<b>\$ 112,783</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 2,783,556	\$ 2,422,213	\$ 2,466,856
<b>NET TRANSFERS</b>	<b>\$ (2,783,556)</b>	<b>\$ (2,422,213)</b>	<b>\$ (2,466,856)</b>
<b>TOTAL SOURCES</b>	<b>\$ 2,567,946</b>	<b>\$ 2,573,371</b>	<b>\$ 2,620,956</b>
<b>TOTAL USES</b>	<b>\$ 3,018,944</b>	<b>\$ 3,221,520</b>	<b>\$ 2,579,639</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ (450,997)</b>	<b>\$ (648,149)</b>	<b>\$ 41,317</b>
<b>ENDING FUNDS</b>	<b>\$ 941,028</b>	<b>\$ 292,879</b>	<b>\$ 334,196</b>

**SPECIAL REVENUE FUND  
EXCISE TAX FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 1,912,545	\$ 1,577,303	\$ 1,896,626
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes	\$ 701,842	\$ 1,000,000	\$ 225,000
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 1,827	\$ 24,323	\$ 24,323
Sale of Assets			
Rental Income	\$ 45,839	\$ -	
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 749,508</b>	<b>\$ 1,024,323</b>	<b>\$ 249,323</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance	\$ 34,750	\$ 5,000	\$ 5,000
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 34,750</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 1,050,000	\$ 700,000	\$ 800,000
<b>NET TRANSFERS</b>	<b>\$ (1,050,000)</b>	<b>\$ (700,000)</b>	<b>\$ (800,000)</b>
<b>TOTAL SOURCES</b>	<b>\$ 749,508</b>	<b>\$ 1,024,323</b>	<b>\$ 249,323</b>
<b>TOTAL USES</b>	<b>\$ 1,084,750</b>	<b>\$ 705,000</b>	<b>\$ 805,000</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ (335,242)</b>	<b>\$ 319,323</b>	<b>\$ (555,677)</b>
<b>ENDING FUNDS</b>	<b>\$ 1,577,303</b>	<b>\$ 1,896,626</b>	<b>\$ 1,340,949</b>

**SPECIAL REVENUE FUND  
MARKETING AND SPECIAL EVENTS FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 4,887,051	\$ 6,078,737	\$ 7,841,567
<b><u>REVENUES</u></b>			
Sales Taxes	\$ 6,379,830	\$ 8,171,079	\$ 8,416,211
Property Taxes			
Other Taxes			
Intergovernmental	\$ 30,000	\$ 10,000	\$ 10,000
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 4,707	\$ 100,524	\$ 100,524
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 6,414,537</b>	<b>\$ 8,281,603</b>	<b>\$ 8,526,735</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services	\$ 1,187,911	\$ 1,371,300	\$ 1,483,540
Purchased Services	\$ 43,527	\$ 70,099	\$ 113,897
Operating and Maintenance	\$ 169,374	\$ 190,474	\$ 170,907
Donations			
Capital Outlay			
Debt Service			
Marketing	\$ 1,874,950	\$ 2,156,500	\$ 2,479,000
Special Events	\$ 1,567,943	\$ 2,213,000	\$ 2,093,000
Public Relations	\$ 153,846	\$ 167,400	\$ 208,000
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 4,997,551</b>	<b>\$ 6,168,773</b>	<b>\$ 6,548,344</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 225,300	\$ 350,000	\$ 375,000
<b>NET TRANSFERS</b>	<b>\$ (225,300)</b>	<b>\$ (350,000)</b>	<b>\$ (375,000)</b>
<b>TOTAL SOURCES</b>	<b>\$ 6,414,537</b>	<b>\$ 8,281,603</b>	<b>\$ 8,526,735</b>
<b>TOTAL USES</b>	<b>\$ 5,222,851</b>	<b>\$ 6,518,773</b>	<b>\$ 6,923,344</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 1,191,686</b>	<b>\$ 1,762,830</b>	<b>\$ 1,603,391</b>
<b>ENDING FUNDS</b>	<b>\$ 6,078,737</b>	<b>\$ 7,841,567</b>	<b>\$ 9,444,958</b>

**SPECIAL REVENUE FUND  
GROUP SALES FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 2,810,434	\$ 3,176,144	\$ 4,057,998
<b><u>REVENUES</u></b>			
Sales Taxes	\$ 2,103,694	\$ 3,008,919	\$ 3,099,187
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 7,340	\$ 67,299	\$ 67,299
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 2,111,034</b>	<b>\$ 3,076,218</b>	<b>\$ 3,166,486</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services	\$ 1,040,163	\$ 1,206,527	\$ 1,309,191
Purchased Services	\$ 73,042	\$ 91,192	\$ 61,938
Operating and Maintenance	\$ 71,973	\$ 99,145	\$ 96,055
Donations			
Capital Outlay			
Debt Service			
Marketing	\$ 334,846	\$ 597,500	\$ 778,800
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 1,520,025</b>	<b>\$ 1,994,364</b>	<b>\$ 2,245,984</b>
Transfers In From Other Funds			
Transfers to Other Funds	\$ 225,300	\$ 200,000	\$ 200,000
<b>NET TRANSFERS</b>	<b>\$ (225,300)</b>	<b>\$ (200,000)</b>	<b>\$ (200,000)</b>
<b>TOTAL SOURCES</b>	<b>\$ 2,111,034</b>	<b>\$ 3,076,218</b>	<b>\$ 3,166,486</b>
<b>TOTAL USES</b>	<b>\$ 1,745,325</b>	<b>\$ 2,194,364</b>	<b>\$ 2,445,984</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 365,710</b>	<b>\$ 881,854</b>	<b>\$ 720,502</b>
<b>ENDING FUNDS</b>	<b>\$ 3,176,144</b>	<b>\$ 4,057,998</b>	<b>\$ 4,778,500</b>

**SPECIAL REVENUE FUND  
RENEWABLE ENERGY OFFSET PROGRAM FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 333,382	\$ 343,680	\$ 342,003
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services	\$ 20,001	\$ 20,000	\$ 5,000
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 298	\$ 3,323	\$ 3,323
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 20,299</b>	<b>\$ 23,323</b>	<b>\$ 8,323</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services	\$ -	\$ -	\$ 300,000
Operating and Maintenance	\$ 10,000	\$ 25,000	\$ 30,000
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 10,000</b>	<b>\$ 25,000</b>	<b>\$ 330,000</b>
Transfers In From Other Funds			
Transfers to Other Funds			
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL SOURCES</b>	<b>\$ 20,299</b>	<b>\$ 23,323</b>	<b>\$ 8,323</b>
<b>TOTAL USES</b>	<b>\$ 10,000</b>	<b>\$ 25,000</b>	<b>\$ 330,000</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 10,299</b>	<b>\$ (1,677)</b>	<b>\$ (321,677)</b>
<b>ENDING FUNDS</b>	<b>\$ 343,680</b>	<b>\$ 342,003</b>	<b>\$ 20,326</b>

**SPECIAL REVENUE FUND  
POST GRANT FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ -	\$ -	\$ -
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 159,710	\$ 201,638	\$ 73,792
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 159,710</b>	<b>\$ 201,638</b>	<b>\$ 73,792</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ 159,710	\$ 201,638	\$ 73,792
<b>TOTAL EXPENDITURE</b>	<b>\$ 159,710</b>	<b>\$ 201,638</b>	<b>\$ 73,792</b>
Transfers In From Other Funds			
Transfers to Other Funds			
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL SOURCES</b>	<b>\$ 159,710</b>	<b>\$ 201,638</b>	<b>\$ 73,792</b>
<b>TOTAL USES</b>	<b>\$ 159,710</b>	<b>\$ 201,638</b>	<b>\$ 73,792</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUNDS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**DEBT SERVICE FUND**  
**DEBT SERVICE FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 3,929	\$ 11,409	\$ 11,409
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes	\$ 268,977	\$ 262,199	\$ 262,194
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 268,977</b>	<b>\$ 262,199</b>	<b>\$ 262,194</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service	\$ 261,498	\$ 262,199	\$ 262,194
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 261,498</b>	<b>\$ 262,199</b>	<b>\$ 262,194</b>
Transfers In From Other Funds			
Transfers to Other Funds			
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL SOURCES</b>	<b>\$ 268,977</b>	<b>\$ 262,199</b>	<b>\$ 262,194</b>
<b>TOTAL USES</b>	<b>\$ 261,498</b>	<b>\$ 262,199</b>	<b>\$ 262,194</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 7,479</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUNDS</b>	<b>\$ 11,409</b>	<b>\$ 11,409</b>	<b>\$ 11,409</b>

**SPECIAL REVENUE FUND  
CAPITAL IMPROVEMENT PROGRAM FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 5,196,619	\$ 8,101,685	\$ 10,485,469
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 334,611	\$ 312,575	\$ 22,322,332
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions	\$ 300,000	\$ 640,425	\$ 8,344,296
Miscellaneous	\$ 106,000	\$ -	\$ -
Sale of Assets			
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 740,611</b>	<b>\$ 953,000</b>	<b>\$ 30,666,628</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 3,088,457	\$ 13,886,438	\$ 50,749,325
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 3,088,457</b>	<b>\$ 13,886,438</b>	<b>\$ 50,749,325</b>
Transfers In From Other Funds	\$ 5,252,911	\$ 15,317,222	\$ 10,847,000
Transfers to Other Funds			
NET TRANSFERS	\$ 5,252,911	\$ 15,317,222	\$ 10,847,000
<b>TOTAL SOURCES</b>	<b>\$ 5,993,522</b>	<b>\$ 16,270,222</b>	<b>\$ 41,513,628</b>
<b>TOTAL USES</b>	<b>\$ 3,088,457</b>	<b>\$ 13,886,438</b>	<b>\$ 50,749,325</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 2,905,066</b>	<b>\$ 2,383,784</b>	<b>\$ (9,235,697)</b>
<b>ENDING FUNDS</b>	<b>\$ 8,101,685</b>	<b>\$ 10,485,469</b>	<b>\$ 1,249,772</b>

**SPECIAL REVENUE FUND  
CAPITAL EQUIPMENT RESERVE FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 4,487,281	\$ 5,422,372	\$ 5,542,848
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 400,000	\$ 400,000	\$ 384,109
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets	\$ -	\$ -	\$ -
Rental Income			
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 400,000</b>	<b>\$ 83,384</b>	<b>\$ 384,109</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 935,509	\$ 1,382,908	\$ 2,000,306
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
<b>TOTAL EXPENDITURE</b>	<b>\$ 935,509</b>	<b>\$ 1,382,908</b>	<b>\$ 2,000,306</b>
Transfers In From Other Funds	\$ 1,470,600	\$ 1,420,000	\$ 1,420,000
Transfers to Other Funds			
NET TRANSFERS	\$ 1,470,600	\$ 1,420,000	\$ 1,420,000
<b>TOTAL SOURCES</b>	<b>\$ 1,870,600</b>	<b>\$ 1,503,384</b>	<b>\$ 1,804,109</b>
<b>TOTAL USES</b>	<b>\$ 935,509</b>	<b>\$ 1,382,908</b>	<b>\$ 2,000,306</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 935,091</b>	<b>\$ 120,476</b>	<b>\$ (196,197)</b>
<b>ENDING FUNDS</b>	<b>\$ 5,422,372</b>	<b>\$ 5,542,848</b>	<b>\$ 5,346,651</b>

**ENTERPRISE FUND  
HOUSING FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 3,858,414	\$ 3,923,876	\$ 1,737,091
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 45,386	\$ 93,780	\$ 94,180
Sale of Assets			
Rental Income	\$ 2,782,442	\$ 2,899,420	\$ 2,998,259
Other Financing Sources			
<b>TOTAL REVENUE</b>	<b>\$ 2,827,828</b>	<b>\$ 2,993,200</b>	<b>\$ 3,092,439</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services	\$ 880,528	\$ 975,698	\$ 1,258,022
Purchased Services	\$ 473,200	\$ 501,537	\$ 527,020
Operating and Maintenance	\$ 168,182	\$ 182,920	\$ 210,648
Donations			
Capital Outlay	\$ 90,455	\$ 45,500	\$ 112,328
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ -	\$ -	\$ -
<b>TOTAL EXPENDITURE</b>	<b>\$ 1,612,366</b>	<b>\$ 1,705,655</b>	<b>\$ 2,108,018</b>
Transfers In From Other Funds			\$ 14,150
Transfers to Other Funds	\$ 1,150,000	\$ 3,474,330	\$ 970,000
<b>NET TRANSFERS</b>	<b>\$ (1,150,000)</b>	<b>\$ (3,474,330)</b>	<b>\$ (955,850)</b>
<b>TOTAL SOURCES</b>	<b>\$ 2,827,828</b>	<b>\$ 2,993,200</b>	<b>\$ 3,106,589</b>
<b>TOTAL USES</b>	<b>\$ 2,762,366</b>	<b>\$ 5,179,985</b>	<b>\$ 3,078,018</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 65,462</b>	<b>\$ (2,186,785)</b>	<b>\$ 28,571</b>
<b>ENDING FUNDS</b>	<b>\$ 3,923,876</b>	<b>\$ 1,737,091</b>	<b>\$ 1,765,662</b>

**ENTERPRISE FUND  
CARRIAGE WAY FUND**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ 14,453	\$ 26,643	\$ 30,810
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 189	\$ 1,279	\$ 1,279
Sale of Assets			
Rental Income	\$ 180,960	\$ 185,120	\$ 193,640
Other Financing Sources	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 181,149</b>	<b>\$ 186,399</b>	<b>\$ 194,919</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services	\$ 21,254	\$ 29,799	\$ 31,756
Operating and Maintenance	\$ 9,112	\$ 13,219	\$ 15,968
Donations			
Capital Outlay			
Debt Service	\$ 138,593	\$ 139,214	\$ 138,526
Marketing			
Special Events			
Public Relations			
Other	\$ -		\$ -
<b>TOTAL EXPENDITURE</b>	<b>\$ 168,959</b>	<b>\$ 182,232</b>	<b>\$ 186,250</b>
Transfers In From Other Funds	\$ -	\$ -	\$ -
Transfers to Other Funds			
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL SOURCES</b>	<b>\$ 181,149</b>	<b>\$ 186,399</b>	<b>\$ 194,919</b>
<b>TOTAL USES</b>	<b>\$ 168,959</b>	<b>\$ 182,232</b>	<b>\$ 186,250</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 12,191</b>	<b>\$ 4,167</b>	<b>\$ 8,669</b>
<b>ENDING FUNDS</b>	<b>\$ 26,643</b>	<b>\$ 30,810</b>	<b>\$ 39,479</b>

**ENTERPRISE FUND  
SNOWMASS INN**

	<u>2021 Actual</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
<b>BEGINNING FUNDS</b>	\$ (12,560)	\$ 290,725	\$ 358,690
<b><u>REVENUES</u></b>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 284,873	\$ 5,196	\$ 6,496
Sale of Assets			
Rental Income	\$ 174,988	\$ 544,752	\$ 561,048
Other Financing Sources	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 459,861</b>	<b>\$ 549,948</b>	<b>\$ 567,544</b>
<b><u>EXPENDITURES</u></b>			
Personnel Services			
Purchased Services	\$ -	\$ 122,500	\$ 104,500
Operating and Maintenance	\$ 9,734	\$ 34,461	\$ 38,355
Donations			
Capital Outlay			
Debt Service	\$ 146,842	\$ 395,022	\$ 394,280
Marketing			
Special Events			
Public Relations			
Other	\$ -		
<b>TOTAL EXPENDITURE</b>	<b>\$ 156,577</b>	<b>\$ 551,983</b>	<b>\$ 537,135</b>
Transfers In From Other Funds	\$ -	\$ 70,000	\$ 70,000
Transfers to Other Funds			
<b>NET TRANSFERS</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>TOTAL SOURCES</b>	<b>\$ 459,861</b>	<b>\$ 619,948</b>	<b>\$ 637,544</b>
<b>TOTAL USES</b>	<b>\$ 156,577</b>	<b>\$ 551,983</b>	<b>\$ 537,135</b>
<b>NET SOURCE (USE) OF FUNDS</b>	<b>\$ 303,285</b>	<b>\$ 67,965</b>	<b>\$ 100,409</b>
<b>ENDING FUNDS</b>	<b>\$ 290,725</b>	<b>\$ 358,690</b>	<b>\$ 459,099</b>

## CONSOLIDATED FUND BALANCE STATEMENT

<b>2022 Statement</b>		<b>Beginning Fund Balance</b>	<b>2022 Increase/ (Decrease)</b>	<b>Ending Fund Balance</b>
<b>FUND</b>		<b><u>1/1/2022</u></b>	<b><u>(Decrease)</u></b>	<b><u>12/31/2022</u></b>
General Fund	\$	25,938,794	\$ (2,154,291)	\$ 23,784,503
Lottery Fund	\$	81,975	\$ 11,002	\$ 92,977
Real Estate Transfer Tax Fund	\$	16,564,227	\$ (2,556,826)	\$ 14,007,401
Road Fund	\$	941,028	\$ (648,149)	\$ 292,879
Excise Tax Fund	\$	1,577,303	\$ 319,323	\$ 1,896,626
Marketing & Special Events Fund	\$	6,078,737	\$ 1,762,830	\$ 7,841,567
Group Sales Fund	\$	3,176,144	\$ 881,854	\$ 4,057,998
POST Grant Fund	\$	-	\$ -	\$ -
Renewable Energy Offset Program I	\$	343,680	\$ (1,677)	\$ 342,003
Debt Service Fund	\$	11,409	\$ -	\$ 11,409
Capital Improvement Program Func	\$	8,101,685	\$ 2,383,784	\$ 10,485,469
Capital Equipment Reserve Fund	\$	5,422,372	\$ 120,476	\$ 5,542,848
Housing Fund	\$	3,923,876	\$ (2,186,785)	\$ 1,737,091
Carriage Way Fund	\$	26,643	\$ 4,167	\$ 30,810
Snowmass Inn Fund	\$	290,725	\$ 67,965	\$ 358,690
<b>TOTAL</b>	<b>\$</b>	<b>72,478,598</b>	<b>\$ (1,996,327)</b>	<b>\$ 70,482,271</b>

<b>2023 Statement</b>		<b>Beginning Fund Balance</b>	<b>2023 Increase/ (Decrease)</b>	<b>Ending Fund Balance</b>
<b>FUND</b>		<b><u>1/1/2023</u></b>	<b><u>(Decrease)</u></b>	<b><u>12/31/2023</u></b>
General Fund	\$	23,784,503	\$ (995,262)	\$ 22,789,241
Lottery Fund	\$	92,977	\$ 12,470	\$ 105,447
Real Estate Transfer Tax Fund	\$	14,007,401	\$ (3,193,761)	\$ 10,813,640
Road Fund	\$	292,879	\$ 41,317	\$ 334,196
Excise Tax Fund	\$	1,896,626	\$ (555,677)	\$ 1,340,949
Marketing & Special Events Fund	\$	7,841,567	\$ 1,603,391	\$ 9,444,958
Group Sales Fund	\$	4,057,998	\$ 720,502	\$ 4,778,500
POST Grant Fund	\$	-	\$ -	\$ -
Renewable Energy Offset Program I	\$	342,003	\$ (321,677)	\$ 20,326
Debt Service Fund	\$	11,409	\$ -	\$ 11,409
Capital Improvement Program Func	\$	10,485,469	\$ (9,235,697)	\$ 1,249,772
Capital Equipment Reserve Fund	\$	5,542,848	\$ (196,197)	\$ 5,346,651
Housing Fund	\$	1,737,091	\$ 28,571	\$ 1,765,662
Carriage Way Fund	\$	30,810	\$ 8,669	\$ 39,479
Snowmass Inn Fund	\$	358,690	\$ 100,409	\$ 459,099
<b>TOTAL</b>	<b>\$</b>	<b>70,482,271</b>	<b>\$ (12,083,351)</b>	<b>\$ 58,499,328</b>

## Five-Year Budget Summaries per Fund

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
<b>GENERAL FUND</b>					
Beginning Fund Balance	\$ 23,784,503	\$ 22,789,241	\$ 19,976,896	\$ 13,667,907	\$ 13,539,002
Revenues	\$ 26,467,226	\$ 26,021,895	\$ 26,702,435	\$ 27,315,824	\$ 28,005,609
Expenditures	\$ 27,462,488	\$ 28,834,240	\$ 33,011,424	\$ 27,444,729	\$ 27,667,203
Ending Fund Balance	\$ 22,789,241	\$ 19,976,896	\$ 13,667,907	\$ 13,539,002	\$ 13,877,408
<b>LOTTERY FUND</b>					
Beginning Fund Balance	\$ 92,977	\$ 105,447	\$ 121,041	\$ 137,793	\$ 155,738
Revenues	\$ 35,470	\$ 38,594	\$ 39,752	\$ 40,945	\$ 42,173
Expenditures	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
Ending Fund Balance	\$ 105,447	\$ 121,041	\$ 137,793	\$ 155,738	\$ 174,911
<b>REAL ESTATE TRANSFER TAX FUND</b>					
Beginning Fund Balance	\$ 14,007,401	\$ 10,813,640	\$ 5,753,342	\$ 3,416,717	\$ 1,016,954
Revenues	\$ 6,625,252	\$ 4,930,347	\$ 4,935,595	\$ 4,941,000	\$ 4,946,568
Expenditures	\$ 9,819,013	\$ 9,990,645	\$ 7,272,220	\$ 7,340,763	\$ 3,985,363
Ending Fund Balance	\$ 10,813,640	\$ 5,753,342	\$ 3,416,717	\$ 1,016,954	\$ 1,978,159
<b>ROAD MILL LEVY FUND</b>					
Beginning Fund Balance	\$ 292,879	\$ 334,196	\$ 364,260	\$ 345,646	\$ 292,297
Revenues	\$ 2,620,956	\$ 2,655,994	\$ 2,708,060	\$ 2,727,173	\$ 2,781,357
Expenditures	\$ 2,579,639	\$ 2,625,930	\$ 2,726,674	\$ 2,780,522	\$ 2,838,870
Ending Fund Balance	\$ 334,196	\$ 364,260	\$ 345,646	\$ 292,297	\$ 234,784
<b>EXCISE TAX FUND</b>					
Beginning Fund Balance	\$ 1,896,626	\$ 1,340,949	\$ 1,561,002	\$ 956,807	\$ 1,053,386
Revenues	\$ 249,323	\$ 225,053	\$ 200,805	\$ 201,579	\$ 202,376
Expenditures	\$ 805,000	\$ 5,000	\$ 805,000	\$ 105,000	\$ 5,000
Ending Fund Balance	\$ 1,340,949	\$ 1,561,002	\$ 956,807	\$ 1,053,386	\$ 1,250,762
<b>MARKETING &amp; SPECIAL EVENTS FUND</b>					
Beginning Fund Balance	\$ 7,841,567	\$ 9,444,958	\$ 11,173,038	\$ 12,838,869	\$ 14,471,635
Revenues	\$ 8,526,735	\$ 8,781,862	\$ 9,044,643	\$ 9,315,307	\$ 9,594,092
Expenditures	\$ 6,923,344	\$ 7,053,782	\$ 7,378,812	\$ 7,682,541	\$ 8,036,476
Ending Fund Balance	\$ 9,444,958	\$ 11,173,038	\$ 12,838,869	\$ 14,471,635	\$ 16,029,251
<b>GROUP SALES FUND</b>					
Beginning Fund Balance	\$ 4,057,998	\$ 4,778,500	\$ 5,492,978	\$ 6,220,227	\$ 6,928,316
Revenues	\$ 3,166,486	\$ 3,260,880	\$ 3,358,107	\$ 3,458,250	\$ 3,561,398
Expenditures	\$ 2,445,984	\$ 2,546,402	\$ 2,630,858	\$ 2,750,161	\$ 2,905,626
Ending Fund Balance	\$ 4,778,500	\$ 5,492,978	\$ 6,220,227	\$ 6,928,316	\$ 7,584,088
<b>RENEWABLE ENERGY OFFSET FUND</b>					
Beginning Fund Balance	\$ 342,003	\$ 20,326	\$ (1,252)	\$ (22,727)	\$ (44,096)
Revenues	\$ 8,323	\$ 8,422	\$ 8,525	\$ 8,631	\$ 3,740
Expenditures	\$ 330,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Ending Fund Balance	\$ 20,326	\$ (1,252)	\$ (22,727)	\$ (44,096)	\$ (70,356)

## Five-Year Budget Summaries per Fund

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
<b>POST GRANT FUND</b>					
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues	\$ 73,792	\$ -	\$ -	\$ -	\$ -
Expenditures	\$ 73,792	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
<b>DEBT SERVICE FUND</b>					
Beginning Fund Balance	\$ 11,409	\$ 11,409	\$ 11,409	\$ 11,409	\$ 11,409
Revenues	\$ 262,194	\$ 262,082	\$ 261,863	\$ 266,538	\$ -
Expenditures	\$ 262,194	\$ 262,082	\$ 261,863	\$ 266,538	\$ -
Ending Fund Balance	\$ 11,409	\$ 11,409	\$ 11,409	\$ 11,409	\$ 11,409
<b>CAPITAL IMPROVEMENT PROGRAM FUND</b>					
Beginning Fund Balance	\$ 10,485,469	\$ 1,249,772	\$ 2,149,772	\$ 2,778,447	\$ 2,778,447
Revenues	\$ 41,513,628	\$ 11,850,000	\$ 12,815,486	\$ 5,696,387	\$ 2,235,000
Expenditures	\$ 50,749,325	\$ 10,950,000	\$ 12,186,811	\$ 5,696,387	\$ 2,235,000
Ending Fund Balance	\$ 1,249,772	\$ 2,149,772	\$ 2,778,447	\$ 2,778,447	\$ 2,778,447
<b>CAPITAL EQUIPMENT RESERVE FUND</b>					
Beginning Fund Balance	\$ 5,542,848	\$ 5,346,651	\$ 3,596,445	\$ 3,367,209	\$ 3,667,074
Revenues	\$ 1,804,109	\$ 2,454,000	\$ 2,065,641	\$ 1,870,000	\$ 1,420,000
Expenditures	\$ 2,000,306	\$ 4,204,206	\$ 2,294,877	\$ 1,570,135	\$ 2,058,132
Ending Fund Balance	\$ 5,346,651	\$ 3,596,445	\$ 3,367,209	\$ 3,667,074	\$ 3,028,942
<b>HOUSING FUND</b>					
Beginning Fund Balance	\$ 1,737,091	\$ 1,765,662	\$ 1,707,481	\$ 1,822,064	\$ 1,884,776
Revenues	\$ 3,106,589	\$ 3,193,359	\$ 3,287,495	\$ 3,384,540	\$ 3,481,513
Expenditures	\$ 3,078,018	\$ 3,251,540	\$ 3,172,912	\$ 3,321,828	\$ 3,428,571
Ending Fund Balance	\$ 1,765,662	\$ 1,707,481	\$ 1,822,064	\$ 1,884,776	\$ 1,937,718
<b>CARRIAGE WAY FUND</b>					
Beginning Fund Balance	\$ 30,810	\$ 39,479	\$ 44,226	\$ 54,061	\$ 69,324
Revenues	\$ 194,919	\$ 200,954	\$ 206,990	\$ 213,290	\$ 219,563
Expenditures	\$ 186,250	\$ 196,207	\$ 197,155	\$ 198,027	\$ 198,832
Ending Fund Balance	\$ 39,479	\$ 44,226	\$ 54,061	\$ 69,324	\$ 90,055
<b>SNOWMASS INN FUND</b>					
Beginning Fund Balance	\$ 358,690	\$ 459,099	\$ 500,656	\$ 545,890	\$ 592,111
Revenues	\$ 637,544	\$ 586,852	\$ 591,813	\$ 596,778	\$ 601,748
Expenditures	\$ 537,135	\$ 545,295	\$ 546,579	\$ 550,557	\$ 548,520
Ending Fund Balance	\$ 459,099	\$ 500,656	\$ 545,890	\$ 592,111	\$ 645,339



## **FINANCIAL OVERVIEW**

The financial condition of the Town of Snowmass Village continues to be sound. The Town continues to budget conservatively on both the revenues and expenditures while remaining realistic. The economic condition of the village with events and activities continues to maintain the vibrancy of the Town. In 2023, we are budgeting an increase in sales tax revenues over our 2022 projected based on collections year-to-date. As stated in the Budget Message, the 2023 budget was prepared using a variety of standards within the budget philosophy that were put in place in 2003. The primary topics of the philosophy are to: limit expenditures to available resources; use the most restricted funds first; fund the Capital Equipment Replacement Program; identify funds available/reserves; use one-time funds for one-time costs; continue the development of a capital improvement program and budgeting the emergency/contingency reserve. All funds of the town are appropriated by resolution.

### **Financial Policies**

Over the years, the Town continues to develop financial planning policies. During 2022, the Town reaffirmed the following:

**Balanced Budget-** the Town will adopt a balanced budget, which limits expenditures to available resources. If the Town does not adopt a balanced budget, this will be noted in the minutes of the Public Hearing. The Town will be using unappropriated reserves in 2023 mainly towards capital projects/programs.

**Long-Range Planning-** the Town has continued to prepare a 5-year operating budget for all funds. After the operating budget is developed, the Town develops the Capital Improvement Projects Fund using staff input, community input, planning documents and Council initiatives. The capital projects budget is developed with the knowledge that economic changes, development proposals, council member changes and land use changes can influence changes to the budget. The 5-year operating budget and the 5-year capital projects budgets are developed in tandem to ensure that funding is available from the various revenue sources, however, the 5-year budget is for planning purposes. A five-year summary for all funds is shown at the end of the Fund Structure & Description section prior to the Financial Overview. The budget policies are driven by the budget philosophies and includes a balanced budget, continuing to look for cost and service efficiencies, using most restricted funds first, identify funds available and the use of one-time funds for one-time costs. Cash and investments are

## **FINANCIAL OVERVIEW**

driven by the Towns investment policy. The Long-Range Planning includes capital projects that are based on the Town Councils Goals adopted in February 2021. The Introduction section in this budget document outlines the Town Councils “Goals for the Future” and describes what funding is available and budgeted towards the various goals.

**Asset Inventory-** Existing capital assets include the Employee Housing buildings, Transportation Bus Facility, Operations Facility, Entryway/Rodeo Property, Little Red Schoolhouse, Recreation Facility, Town Hall, Building 6, Gym and Transit Depot as well as various parking lots, roads and vacant land. The Facility Maintenance Division is responsible for assessing the condition of these assets and in conjunction with the capital building/equipment plan recommends, on an annual basis, improvements to be made. Infrastructure assessment is conducted annually by the Public Works Department using the Paser Rating System. This data is then used to determine the following year infrastructure improvements. The Town Council approves a Capital Replacement and Reserve Plan, which includes funding for annual maintenance and future replacement of major components of the Towns assets.

### **Revenue Policies**

The Town continues to diversify our revenue sources by identifying potential charges, fees, grants, mitigation funds and contributions. At the start of the budget process, each department is directed to evaluate potential new or increased revenue sources. The majority of the Towns fees and charges are either set by ordinance or by resolution at the Town Council level based on input from staff. The Town strives for a 100% cost recovery for our planning and building services. Solid Waste is 100% cost recovered including our recycling program. One-time revenues are used for one-time expenditures. Unpredictable major revenue sources such as sales taxes and real estate transfer taxes are strictly monitored. Sales taxes, Lodging Taxes, Excise Taxes and Real Estate Transfer taxes are reported monthly to the Town Council, Town Manager, Financial Advisory Board, press and the Town’s website. The Town uses other economic indicators such as trash pickup, bus ridership, skier visits and occupancy rates to indicate changes in tourist activity that would affect Town sales tax revenues. This information is used to make budget adjustments as necessary.

### **Investment Policy**

The Town adheres to the state statute of the State of Colorado for allowable investments as directed by the Town Treasurer. All funds must bear the name Town of Snowmass Village. It is the policy of the Town of Snowmass Village to

## **FINANCIAL OVERVIEW**

reduce overall portfolio risks (safety of funds) while attaining market average rates of return. Liquidity shall be assured through practices ensuring that the next disbursement date and payroll date are covered through maturing investments.

### **Expenditure Policies**

Department Heads and Division Heads receive a monthly variance report that details actual expenditures to budget to review and to report discrepancies or anomalies to the Finance Director. In addition, the Finance Department also reviews the monthly variance reports and follows up with Department Heads on any concerns they may have. The Town Manager is then updated on any expenditure variances of significance that need to be brought to the Town Council's attention. In addition, the Town has put in place a purchasing policy for all Town departments to follow. The Town's Home Rule Charter that was adopted by the electorate specifically identifies the types and uses of various debt instruments that the Town can use. Further, the charter specifically states that there shall be no limitation on the amount of bonds or other securities the Town may issue. That being said, the Town's policy on issuing debt is to use the rule of thumb of having no more than 10% of the Town's assessed valuation outstanding. This policy is driven by what the market may consider a reasonable amount to have outstanding and the Town's bond rating. In 2005, the Town Council reaffirmed their desire not to set a debt limitation. The Town is required under Colorado State Law (Amendment One) also known as the Tabor Amendment to set aside 3% of fiscal year spending as an emergency reserve. The Town recognizes the volatility of sales tax revenues and sets aside 30% of operating revenues as a contingency reserve in the General Fund. A budget to actual analysis is conducted each month by the Finance Department. Variance reports are reviewed monthly by department and division heads. Being a small municipality, any major deviations are discussed or brought up during our weekly staff meetings.

### **Debt Policy**

The Home Rule Charter specifically states that there shall be no limitation on the bonds or other securities the Town may issue. The Town may borrow money and issue any legally recognized security subject to the limitations contained in the Home Rule Charter including, but not limited to: Short Term Notes, Emergency Notes, Anticipation Warrants, General Obligation Bonds, Revenue Bonds, Industrial Development Revenue Bonds, Special Assessment Bonds, Anticipation Notes, Refunding Securities, Lease Purchases and Installment Purchase Agreements.

### **Fund Balance/Fund Equity**

Fund Balance/Fund Equity (see below chart) refers to the difference between assets and liabilities. Fund Balance for the Town includes restricted, unassigned, designated, non-spendable and assigned funds. Fund Equity for the Enterprise

## **FINANCIAL OVERVIEW**

Funds includes restricted, unassigned, designated, non-spendable and assigned funds. The net change in the General Fund fund balance is a decrease of \$995,262 or 4.2% in order to fund one-time expenditures and the transfer out to the Capital Improvement Fund (CIP).

### **FUND BALANCES** Note: Transfers in/out are included in the Other (Net columns)

#### Town of Snowmass Village

#### All Funds - Budget Summary - 2023 Budget

<u>Fund</u>	<u>Beginning</u>				<u>Ending</u>
	<u>Fund Balance</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Other/Net</u>	<u>Fund Balance</u>
General Fund	\$23,784,503	\$ 20,284,912	\$ (22,836,744)	\$ 1,556,570	\$ 22,789,241
Debt Service Fund	\$ 11,409	\$ 262,194	\$ (262,194)	\$ -	\$ 11,409
Lottery Fund	\$ 92,977	\$ 35,470	\$ -	\$ (23,000)	\$ 105,447
RETT Fund	\$ 14,007,401	\$ 6,625,252	\$ (71,520)	\$(9,747,493)	\$ 10,813,640
Road Fund	\$ 292,879	\$ 2,620,956	\$ (112,783)	\$(2,466,856)	\$ 334,196
Excise Tax Fund	\$ 1,896,626	\$ 249,323	\$ (5,000)	\$ (800,000)	\$ 1,340,949
Marketing Fund	\$ 7,841,567	\$ 8,526,735	\$ (6,548,344)	\$ (375,000)	\$ 9,444,958
Group Sales Fund	\$ 4,057,998	\$ 3,166,486	\$ (2,245,984)	\$ (200,000)	\$ 4,778,500
Reop Fund	\$ 342,003	\$ 8,323	\$ (330,000)	\$ -	\$ 20,326
POST Fund	\$ -	\$ 73,792	\$ (73,792)	\$ -	\$ -
CERF Fund	\$ 5,542,848	\$ 384,109	\$ (2,000,306)	\$ 1,420,000	\$ 5,346,651
CIP Fund	\$10,485,469	\$ 30,666,628	\$ (50,749,325)	\$ 10,847,000	\$ 1,249,772
Housing Fund	\$ 1,737,091	\$ 3,092,439	\$ (2,014,690)	\$ (1,049,178)	\$ 1,765,662
Snowmass Inn Fund	\$ 358,690	\$ 567,544	\$ (537,135)	\$ 70,000	\$ 459,099
Carriageway Fund	\$ 30,810	\$ 194,919	\$ (186,250)	\$ -	\$ 39,479
<b>TOTAL Funds</b>	<b>\$70,482,270</b>	<b>\$ 76,759,082</b>	<b>\$(87,974,067)</b>	<b>\$ (767,957)</b>	<b>\$ 58,499,328</b>

The Town considers the year-end carryover as the total fund balance. Changes in Fund Balance over 10% in significant funds includes the RETT Fund decreases by 22.8% due to the transfer out to the CIP fund for projects. The Road Fund increases by 14.1% due to decreasing expenditures in the transfer out to the General Fund. The Lottery Fund increases by 13.4% due to revenues exceeding expenses. The Excise Tax Fund decreases by 29.3% due to transfers to the CIP Fund for housing projects. The Marketing Fund increases by 20.4% due to an increase in the sales tax revenues projected. The Group Sales Fund increases by 17.8% die to an increase in the lodging tax revenues projected. The Snowmass Inn Fund increases by 28.0% and the Carriageway Fund increases by 28.1% both due to revenues exceeding expenditures. The CIP Fund decreases by 88.1% due to funding projects from existing reserves.

## **FINANCIAL OVERVIEW**

TOWN OF SNOWMASS VILLAGE  
General Fund  
Fund Balance/Appropriations

<u>Description</u>	<u>Balance @</u> <u>12/31/2022</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance @</u> <u>12/31/2023</u>
Inventory	\$ 160,000			\$ 160,000
Prepaid Expenses	\$ 100,000			\$ 100,000
Emergency Contingency	\$ 551,302			\$ 551,302
Town Hall COP-Cougar Canyon	\$ 720,000		\$ 90,000	\$ 630,000
Holy Cross Enhancement	\$ 485,805	\$ 102,792		\$ 588,597
Comcast-PEG Fees	\$ 20,485	\$ 7,100		\$ 27,585
Insurance Liability Reserve	\$ 770,323	\$ 23,109		\$ 793,432
Base Village-Community Purpose	\$ 111,570			\$ 111,570
Building/Equipment Reserve	\$ 299,759	\$ 113,475		\$ 413,234
Marijuana/Tobacco Tax	\$ 518,692	\$ 125,840		\$ 644,532
Grant Funds	\$ 3,542,609			\$ 3,542,609
Road Fund-Emergency Reserve	\$ 80,185	\$ 471		\$ 80,656
Contingency-30% Opertng Rev	\$ 7,259,367	\$ 167,249		\$ 7,426,616
Funds Available	<u>\$ 9,164,405</u>	<u>\$ -</u>	<u>\$ 1,445,297</u>	<u>\$ 7,719,108</u>
 TOTAL	 \$23,784,503	 \$ 540,035	 \$ 1,535,297	 \$22,789,241
 Net Change in Fund Balance =	 \$ (995,262)			

### **Revenues**

The combined revenue for all funds of the Town of Snowmass Village is projected to be \$95,292,546 including transfers and other revenues. The General Fund accounts for approximately 28% of the total revenues. General Fund revenues include increases in sales taxes, recreation memberships, transfers in, and transportation parking revenues. The following section provides a breakdown of the revenues per fund as well as supplemental information on sales tax growth and real estate transfer taxes. The major funds of the Town of Snowmass Village are the General Fund, Real Estate Transfer Tax Fund, Excise Tax Fund, Marketing & Special Events and the Road Fund. Following the combined funds revenue chart are projections and trends of approximately 85% of the Town's revenue sources.

## **FINANCIAL OVERVIEW**

### *Revenue Comparison-All Funds*

*(Includes transfer between and other revenues)*

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2023 Budget</u>	2023 Percent of Total
GENERAL FUND	\$24,847,800	\$ 24,187,399	\$ 26,467,226	28%
HOUSING FUND	\$ 2,827,828	\$ 2,950,731	\$ 3,106,589	3%
DEBT SERVICE FUND	\$ 268,977	\$ 262,199	\$ 262,194	0%
REOP FUND	\$ 20,299	\$ 5,257	\$ 8,323	0%
CARRIAGEWAY FUND	\$ 181,149	\$ 185,247	\$ 194,919	0%
SNOWMASS INN FUND	\$ 459,861	\$ 614,765	\$ 637,544	1%
LOTTERY FUND	\$ 33,623	\$ 33,058	\$ 35,470	0%
REAL ESTATE TRANSFER TAX	\$ 8,321,987	\$ 3,732,881	\$ 6,625,252	7%
EXCISE TAX FUND	\$ 749,508	\$ 226,695	\$ 249,323	0%
ROAD MILL LEVY FUND	\$ 2,567,946	\$ 2,609,691	\$ 2,620,956	3%
POST GRANT FUND	\$ 159,710	\$ 101,969	\$ 73,792	0%
GROUP SALES FUND	\$ 2,111,034	\$ 3,068,986	\$ 3,166,486	3%
MARKETING/SPECIAL EVENTS	\$ 6,414,537	\$ 7,917,199	\$ 8,526,735	9%
CAPITAL EQUIP RESERVE FUND	\$ 1,870,600	\$ 1,670,000	\$ 1,804,109	2%
CAPITAL IMPROVEMENT FUND	<u>\$ 5,993,522</u>	<u>\$ 40,956,569</u>	<u>\$ 41,513,628</u>	<u>44%</u>
TOTAL	\$56,828,381	\$ 88,522,646	\$ 95,292,546	100%

## **MAJOR REVENUES SOURCES:**

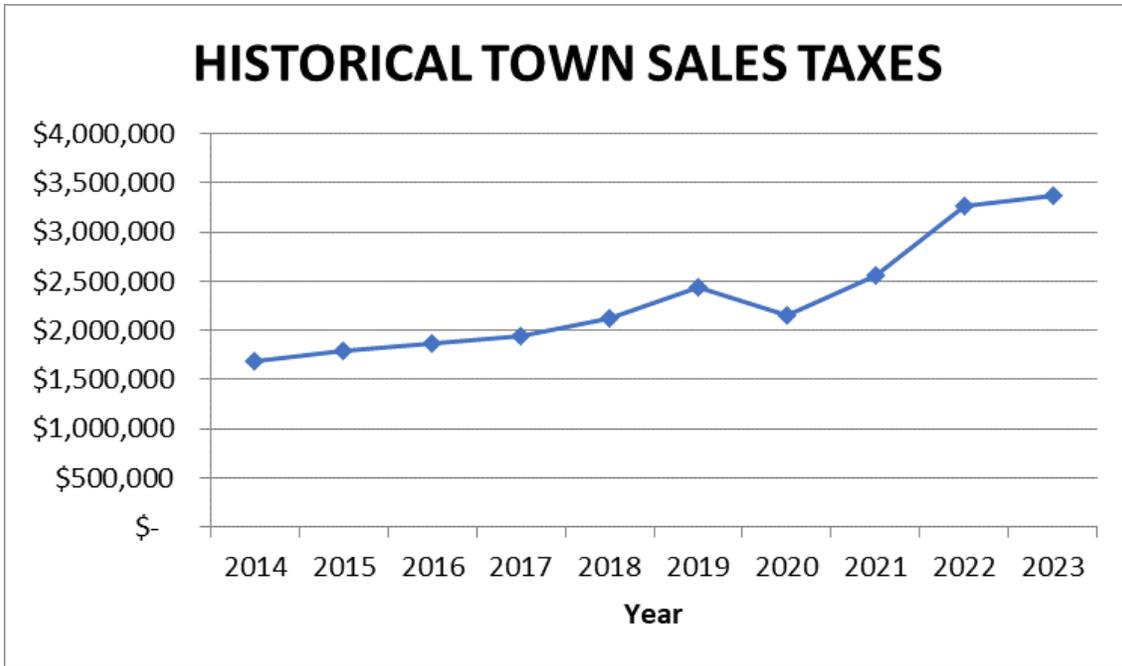
**Sales Taxes** – This revenue source is one that is actively monitored to ensure that Town expenditures will be met. The combined sales taxes account for approximately 40% of the total general fund revenues in 2023.

### Projection Method

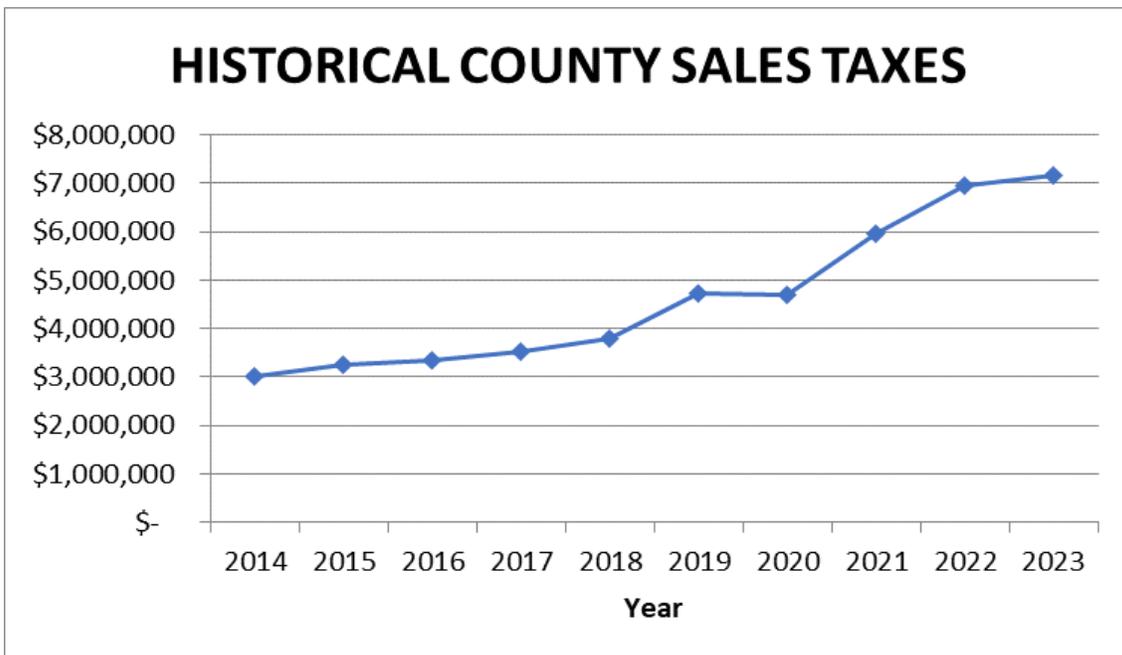
Town and County Sales Tax revenues are projected based on historical trends and economic conditions. Input is sought from similarly situated resort public entities. Staff also reviews projected occupancy reports for the upcoming year. The Town had a very favorable year in 2022 for sales tax collections exceeding all other years. For 2023, we are budgeting for a normal winter and summer season, which equates to a 3% increase in Town Sales Taxes and an 3% increase in County Sales Taxes over the 2022 projections.

**FINANCIAL OVERVIEW**

**Town Sales Taxes**



**County Sales Taxes**



## **FINANCIAL OVERVIEW**

**Intergovernmental Revenues**- The revenue sources for this category are received by the Town from other governmental agencies such as the Federal, State, County or local government. This category includes Cigarette Tax, Highway Users Tax, County Road and Bridge, Federal grant funds and a few local government grants or revenues. In 2022, the Town also received CARES Grant and American Rescue Plan Grant dollars.

### **Projection Method**

There are various projection methods used to determine the budgeted amount including historical averages, reimbursements based on budgeted expenditures, etc. As an example, Cigarette Tax is based on historical revenues. The Federal Grant is based off of a formula used for transit operations based on transit expenditures. There is a decrease from 2022 projected to 2023 in total revenues in this category mainly due to a decrease in the CARES grants for Transportation. The total amount of Intergovernmental Revenue for 2022 is \$1,265,585.

\*\*\*\*\*

**Licenses/Permits**- This category of revenue includes Liquor Licenses, Business/Sales Tax Licenses, Contractor Licenses, Building Permits, Electrical Permits, Animal Licenses and Alarm Permits. The revenue from the various licenses is fairly stable year-to-year, but will fluctuate due to new developments or construction. Permits fluctuate based on the amount of activity we have in the building industry.

### **Projection Method**

Licenses are budgeted based on previous years revenues plus additional licenses applied for and non-renewal of current license holders for the future. Permits are budgeted based on the yearly averages of similar building/electrical permits issued plus (or minus) new development within the village. Building permits slightly increase in 2023 due to some projects becoming completed and anticipating additional projects coming on line in 2023.

\*\*\*\*\*

**Charges for Services**- These revenues are considered fees for services and include planning fees, plan check fees, pool and fitness center fees, transportation/parking fees, solid waste fees and a few other miscellaneous categories.

### **Projection Method**

Charges for services are budgeted by each department based on historical trends and any additional activity they may be anticipating as well as increases in

## **FINANCIAL OVERVIEW**

fees. For 2023, the town budgeted an increase in fees for Solid Waste fees, Recreation Memberships and Transportation parking fees.

\*\*\*\*\*

**Interest Income**-Every fund has interest earnings on their cash in bank and investments.

### **Projection Method**

The interest income budget is based on a prepared spreadsheet that has the monthly cash flows broken up between the various types of investment vehicles and the corresponding interest rates for each type of investment. These are then calculated to obtain the interest earnings per fund. Adjustments are made to these numbers to account for changes in cash flows from the previous year. Interest income is up in 2022 due to higher interest rates and the Town has budgeted flat to 2022 projected for 2023.

\*\*\*\*\*

**Ski Corp Contributions**-This contribution is received from the Aspen Skiing Company to the Town as a result of an ordinance approving the ski area expansion in East Village.

### **Projection Method**

This revenue is based on a formula that multiplies the previous year's skier visits by an amount per skier visit plus the estimated Denver/Boulder consumer price index percentage change (8.05%) and (2%). This number is based on a projection of skier visits (652,325). An annual reconciliation is made and a payment adjustment is performed by June 30<sup>th</sup> of each year.

## **Housing and Carriageway Fund Revenues**

**Rents**-Each of these funds receive rents as their major revenue source. The rents are derived from the monthly payments received from the tenants.

### **Projection Method**

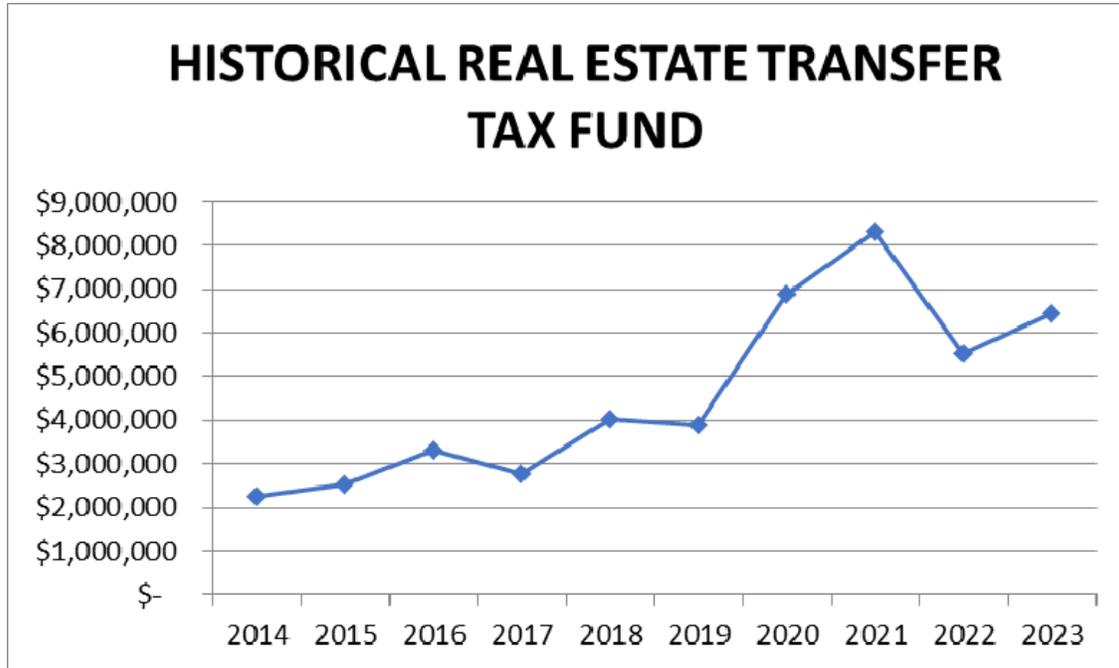
Rents are budgeted to cover the annual operating, maintenance and capital expenses on the buildings and grounds. Rental rates for 2022 will increase by 3% for 2023. For future years, the Town is anticipating increasing rents by up to 5% in order to cover increasing operating and capital expenditures.

## **Real Estate Transfer Taxes**

Real Estate Transfer Tax is based on 1% consideration of the sale or transfer of real property. It can be directly affected by the economic conditions of both the local economy and the national economy as many homes are owned by second homeowners. It is also affected by new development in the Town as the lots are

## **FINANCIAL OVERVIEW**

sold off or fractional ownerships are sold. In November of 2004, the electorate of Snowmass Village voted to extend the tax in perpetuity.



### **Projection Method**

Real Estate Transfer Tax projections are based on economic conditions, projected sales of real property from new developments and historical trends. The Town saw a decrease in real estate sales in 2022 as compared to 2021. The decrease is due to having a lower inventory of property following the flurry of sales during and just after COVID. For 2023, we have budgeted for a normal real estate sales year plus the addition of new units being completed and sold.

### **Lottery/Conservation Trust Fund**

**Lottery Revenues** – Lottery revenues are received from the State of Colorado Conservation Trust Funds on a per capita basis.

### **Projection Method**

There is very little change (either up or down) from one year to the next. The Town receives approximately \$35K/year.

### **Excise Tax Fund**

**Excise Taxes** - The Excise Tax was passed by the electorate in November of 1999. In essence, it provides that a limited excise tax be assessed only if the owner of a lot decides to construct, remodel or expand improvements in excess

## **FINANCIAL OVERVIEW**

of the maximum allowable floor area for a lot, other than by variance, in detached single family residential areas only, provided that the construction, remodel or expansion that is subject to the excise tax not exceed 550 square feet or 10% or the maximum allowable floor area for the lot, whichever is less. Revenues from the excise tax are restricted for the acquisition, construction, rehabilitation of affordable employee housing including land owned or acquired including sales to qualified purchasers.

### **Projection Method**

This tax is a voluntary tax if the homeowner decides to pay this tax instead of using the variance process. For 2022 projected, the Planning Department is basing their projections on the year-to-date information available in 2022 and any additional information available from residential homeowners. The Town is budgeting \$225K for 2023.

## **Capital Improvement Program Fund**

**Transfers –In** – This fund is primarily funded by transfers in from other funds and other sources such as grants and mitigation funds.

### **Projection Method**

In order for a project to be added to the Capital Improvement Program budget, the funding source for the expenditure is required to be specifically identified. In 2022 projected, the Capital Projects Fund includes \$15,317,222 in transfers in from other funds. 2023 includes \$10,847,000 in transfers in.

**Bond Issues** – There are no new bond issues budgeted for 2023.

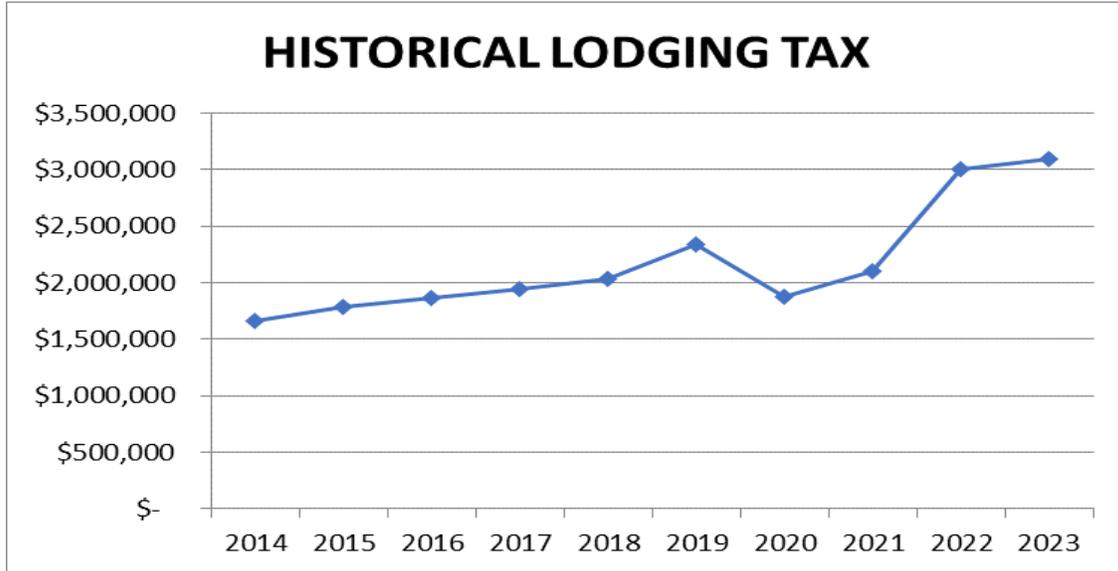
## **Group Sales Fund**

**Lodging Taxes** – Lodging Taxes are the main funding source for this fund that was established by a vote of the electorate in November of 2005. Collections for this tax began in 2006.

### **Projection Method**

The Town uses the same philosophy to budget lodging taxes in this fund as we do to budget sales taxes. We are budgeting a 3% increase in 2023 over the 2022 projected lodging tax revenues.

## **FINANCIAL OVERVIEW**



### **Marketing and Special Events Fund**

**Sales Taxes** – Sales Taxes are the main funding source for this fund that was established by a vote of the electorate in November of 2002. 2003 was the first full year of operation.

#### **Projection Method**

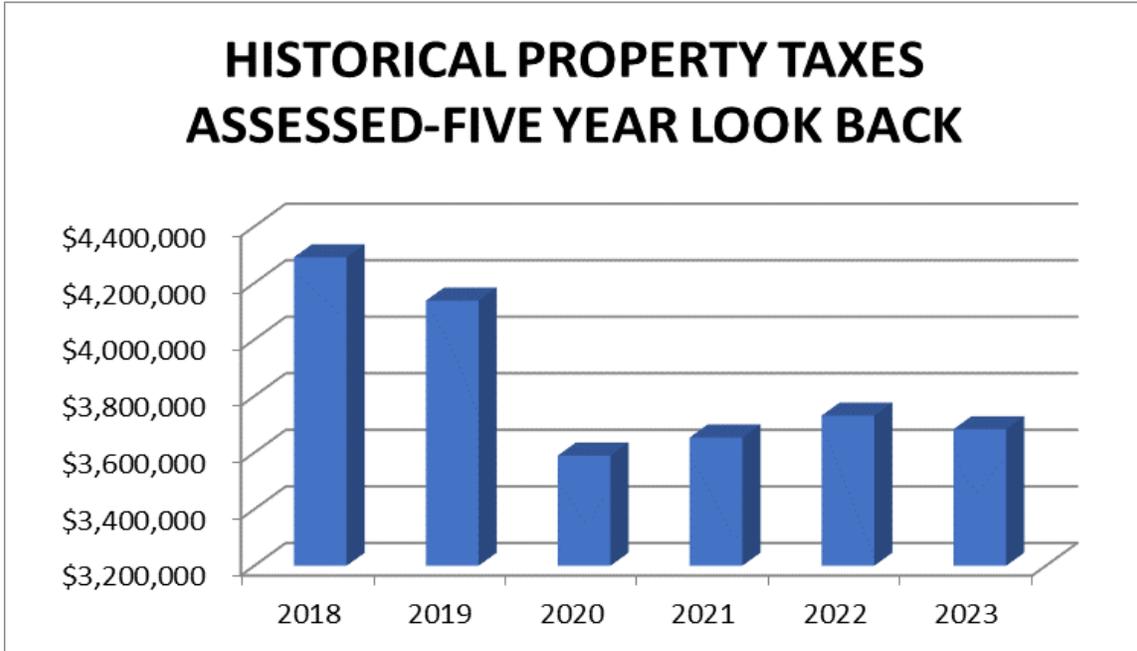
The Town uses the same philosophy to budget sales taxes in this fund as we do to budget in the General Fund since they use the same tax base. We are budgeting a 3% increase in Town Sales Taxes over the 2022 projections.

### **General Fund, Road Fund and Debt Service Fund**

#### **Property Taxes**

In 1992, the Tabor Amendment (Amendment One) was approved by the electorate of the State of Colorado, which among other things, restricts the amount of property tax revenue through a formula allowing for a local growth percentage plus the Denver-Boulder CPI. Property tax mill levies are restricted and cannot be increased without a vote of the people. Even if the assessed value goes down in a single year, the Town is unable (without a vote) to increase the mill levy to collect the same amount of property tax revenue as in the previous year unless a temporary tax credit was issued in the previous year. Mill levies may be increased if you have prior voter approval to do so or if the ballot language allowed for it. Entities can establish a temporary mill levy decrease, which would not affect the total allowed mill levy for future years. The mill levy for 2023 based on the final assessed value is 7.311 mills. The mill levy is broken out between the General Fund for general operating purposes, the Road Mill Levy Fund for funding road maintenance, construction and repairs and the Debt Service Fund to fund the principal and interest on outstanding general obligation bonds. There is an additional mill levy for funding the Aspen School District.

**FINANCIAL OVERVIEW**

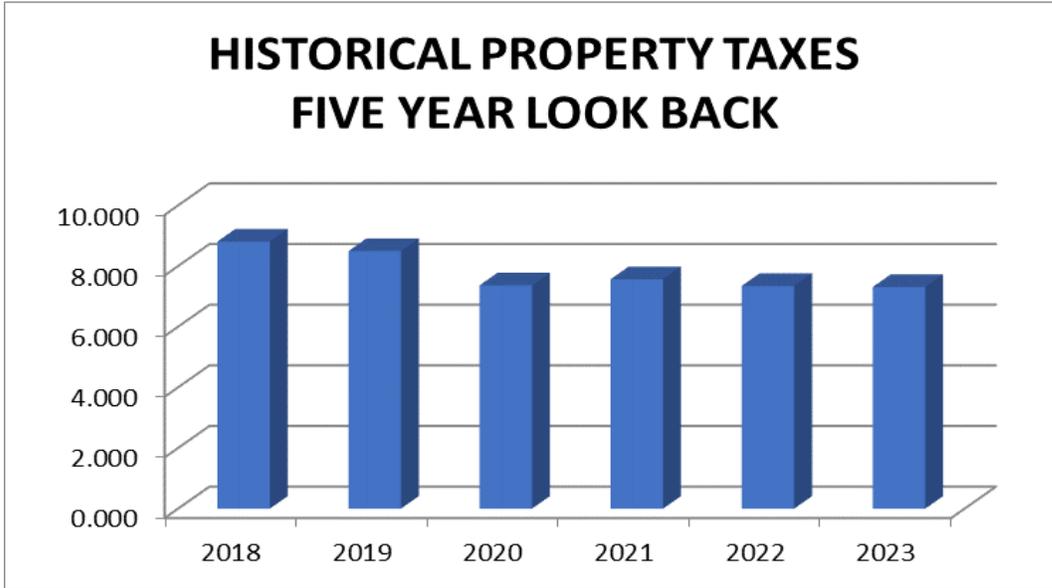


The total amount of property tax revenue expected for 2023 is \$3,683,033. Property tax revenue for general government operating expenses accounts for approximately 1.46% of the general fund operating revenues. The property tax revenue for the debt service fund is applied to the debt service payments on the Recreation Center bonds. The road mill levy fund is funded by property taxes to pay for capital improvements to the Town’s road network and maintenance and repair costs of the road network. The Aspen School District mill levy is a pass-thru revenue that is remitted to help fund the school district.

The breakdown consists of the following:

General Fund	\$ 386,892
Debt Service Fund	\$ 262,462
Road Mill Levy Fund	\$2,518,830
Aspen School District	\$ 510,315
Refund/Abatement	\$ 4,534
Total	\$3,683,033

**FINANCIAL OVERVIEW**



**Franchise Fees**

Franchise Fees are collected based on the municipal code and local ordinances. The Town receives franchise fees from Comcast Cable, Black Hills Energy, Century Link and Holy Cross Energy. Century Link submits a flat annual fee. Holy Cross Energy is based on 3% of their gross revenues. Comcast Cable submits 5% of gross revenues and Black Hills Energy is based on volume of gas. The Town is budgeting to receive \$874,040 in 2023.

**Projection Method**

Franchise fees are based on estimates and historical trends.

**Other Taxes**

Other taxes that the Town of Snowmass Village anticipates receiving are Cigarette Taxes and Highway Users Taxes. These revenues are collected by the State of Colorado and shared-back to the municipalities.

	<b><u>2022</u></b>	<b><u>2023</u></b>
Highway Users Tax	\$133,035	\$133,035
Cigarette Tax	\$ <u>12,093</u>	\$ <u>12,903</u>
Total	\$145,938	\$145,938

**Projection Method**

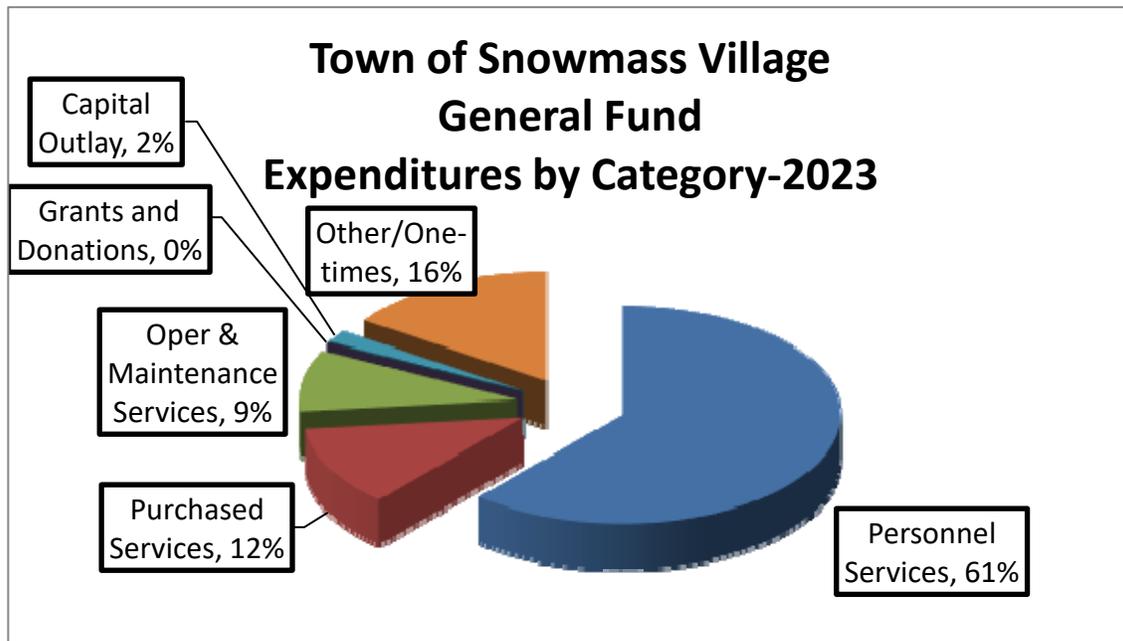
Projections for Highway Users Tax and Cigarette Tax are supplied by the Colorado Municipal League, which receives these estimates and recommendations from the State Department of Revenue. These revenues are included in the Intergovernmental Revenues.

## **FINANCIAL OVERVIEW**

### **Expenditures**

The combined total for expenditures including transfers of all funds is \$107,275,488. Depicted below is the breakdown of the expenditures per fund. This is a slight decrease from the 2022 budget and is primarily due to the following: The General Fund decreases due to a decrease in the transfer out to the CIP Fund. The Housing Fund decreases due to a decrease in the transfer out to the CIP Fund.

Depicted below is a pie chart, which shows the General Fund expenditures and how they are divided between the main categories of expenditures. Of note, personnel expenses equate to approximately 61% of the General Fund total expenditures. Personnel are the most important asset to the Town by nature of the level of services provided to both the citizens and visitors. Other/One-time expenditures are included.



### **Grants and Donations**

The Town continues to donate funds and in-kind services to various organizations that support community and social activities. In 2022, the Town will have expended \$184,225 for Charitable Services. The Town increased the Charitable Services to \$239,247 for 2023.

This includes \$175,000 towards Charitable Services and \$64,247 towards the Pitkin County Detox Center.

## **FINANCIAL OVERVIEW**

### *Expenditure Comparison-All Funds*

*(Includes transfer between and other expenditures)*

	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2023 Budget</u>	2023 Percent of Total
GENERAL FUND	\$19,304,215	\$ 30,054,754	\$ 27,462,488	26%
HOUSING FUND	\$ 2,762,366	\$ 5,179,985	\$ 3,078,018	3%
DEBT SERVICE FUND	\$ 261,498	\$ 262,199	\$ 262,194	0%
REOP FUND	\$ 10,000	\$ 25,000	\$ 330,000	0%
CARRIAGEWAY FUND	\$ 168,959	\$ 182,232	\$ 186,250	0%
SNOWMASS INN FUND	\$ 156,577	\$ 551,983	\$ 537,135	1%
LOTTERY FUND	\$ 23,000	\$ 23,000	\$ 23,000	0%
REAL ESTATE TRANSFER TAX	\$ 3,457,127	\$ 7,851,257	\$ 9,819,013	9%
EXCISE TAX FUND	\$ 1,084,750	\$ 705,000	\$ 805,000	1%
ROAD MILL LEVY FUND	\$ 3,018,944	\$ 3,183,352	\$ 2,579,639	2%
POST GRANT FUND	\$ 159,710	\$ 101,969	\$ 73,792	0%
GROUP SALES FUND	\$ 1,745,325	\$ 2,275,977	\$ 2,445,984	2%
MARKETING/SPECIAL EVENTS	\$ 5,222,851	\$ 6,636,012	\$ 6,923,344	6%
CAPITAL EQUIP RESERVE FUND	\$ 935,509	\$ 2,248,424	\$ 2,000,306	2%
CAPITAL IMPROVEMENT FUND	\$ 3,088,457	\$ 49,508,482	\$ 50,749,325	47%
TOTAL	\$41,399,288	\$108,789,626	\$ 107,275,488	100%

Staffing levels and changes to the staffing levels are clarified behind the tab for Department Summaries.

### **Debt Service**

At the end of 2022, the Town of Snowmass Village had one bond outstanding. This bond was in the governmental-type funds. The most recent bond rating the Town has received was an 'AA' from Standard and Poor's rating service on Town bonds.

The total amount of debt outstanding at December 31, 2022 is \$995,000. The purpose of the debt outstanding was to fund the Recreation Center.

### **Debt Limitation**

The Town Council reaffirmed in October of 2005, not to place any debt limitation on the Town's ability to issue debt. The current obligations that have been issued have no effect on the funds of the Town since they are funded through property taxes. There is no limitation on the amount of bonds or other securities the Town may issue per the Home Rule Charter. Of course, the issuance of additional bonds is subject to the bond marketplace.

**FINANCIAL OVERVIEW**

Town of Snowmass Village  
Outstanding Debt Chart thru Maturity

**Recreation Center**

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 235,000	\$ 26,199	\$ 261,199
2023	\$ 240,000	\$ 21,194	\$ 261,194
2024	\$ 245,000	\$ 16,082	\$ 261,082
2025	\$ 250,000	\$ 10,863	\$ 260,863
2026	\$ 260,000	\$ 5,538	\$ 265,538
<b>TOTAL</b>	<b>\$ 1,230,000</b>	<b>\$ 79,875</b>	<b>\$ 1,309,875</b>

**DEBT SERVICE REQUIREMENTS – 2023**

Below is the schedule of debt service requirements for 2023. Approximately \$240,000 is scheduled to be made on the outstanding principal. The Non-Housing bonds are paid for from property taxes in the Debt Service Fund. Below is the breakdown per bond issue.

TOWN OF SNOWMASS VILLAGE OUTSTANDING DEBT AS OF 12/31/23					
2023 Debt Service Requirements					
<u>Purpose</u>	<u>Balance at 12/31/22</u>	<u>2023 Principal</u>	<u>2023 Interest</u>	<u>Balance at 12/31/23</u>	<u>Maturity Date</u>
Recreation Center	\$ 995,000	\$ 240,000	\$ 21,194	\$ 755,000	Oct. 01, 2026
<b>Sub-Total (NON-HOUSING)</b>	<b>\$ 995,000</b>	<b>\$ 240,000</b>	<b>\$ 21,194</b>	<b>\$ 755,000</b>	
<b>TOTAL BONDS OUTSTANDING</b>	<b>\$ 995,000</b>	<b>\$ 240,000</b>	<b>\$ 21,194</b>	<b>\$ 755,000</b>	

In addition to the Town’s outstanding debt/bond issues, the Town also has certificates of participation on Town Hall, a lease for the Carriageway and a lease for the Snowmass Inn.

## **FINANCIAL OVERVIEW**

### **CAPITAL:**

#### **Capital Expenditures/Projects –**

For Town purposes, the Town defines capital expenditures as both cash purchases of rolling stock, computers, radios, etc. that has a life of 3 years or more and/or costs in excess of \$5,000. There are also items that are between \$500 and \$5,000 that are not capitalized as defined by the GASB Statement No.34 but are recorded separately as capital so that the Town can track these assets.

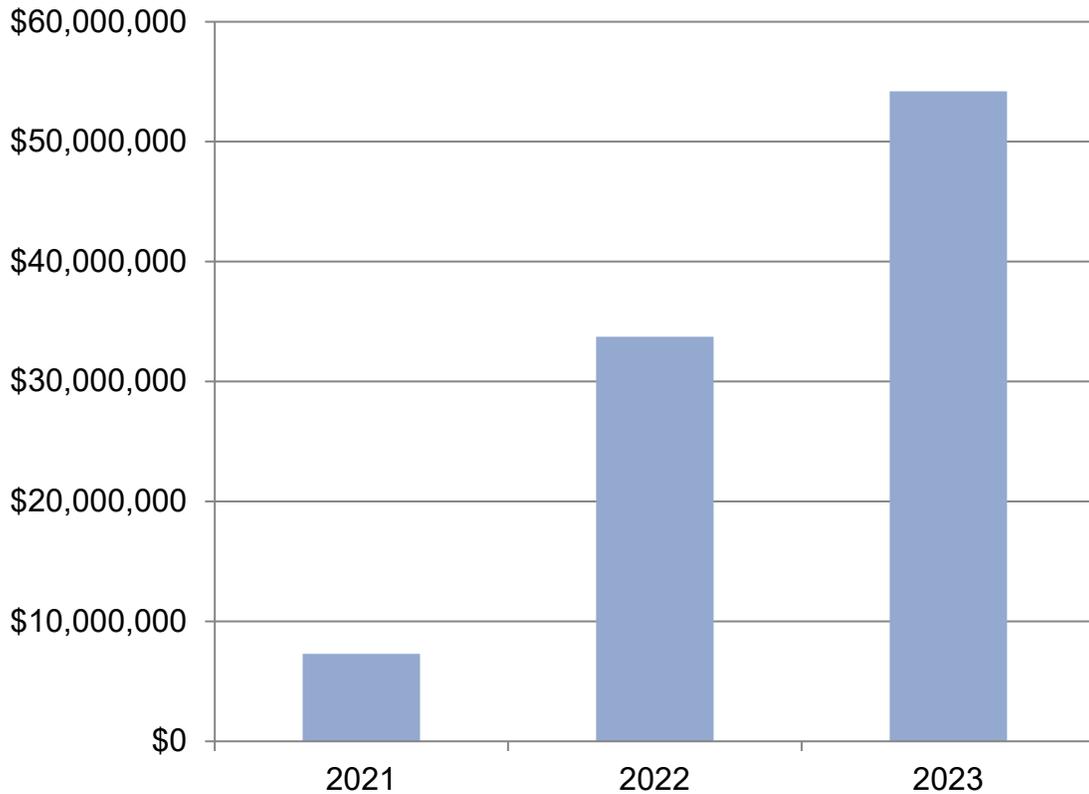
For the following pages, the Town includes all capital purchases/projects regardless of the dollar value and the funding source. As part of the Towns compliance with Governmental Accounting Standards Board Statement No. 34 relating to capitalization and depreciation of assets, the Town only records assets with a value in excess of \$5,000 as a capital expenditure. Capital Projects are also considered capital expenditures. The Town uses the above dollar amounts to determine capitalization of expenditures. Capital Projects are projects that typically are multi-year projects (from planning and design to construction completion) and are in excess of \$100,000.

**Identifying Capital Projects** – Capital Projects can be identified several different ways. The following are the most common ways that capital projects are identified:

- Through new development projects
- Safety concerns
- From public comments
- Through internal staff
- From Town Council or other boards/commissions
- From other regional entities

Once Capital Projects are identified, staff discusses the process/funding/timing of the projects. Some projects are brought directly to Town Council prior to the budget process for their input, other projects are discussed during the budget process. The Town Council has the final say on whether a project moves forward in the budget process or not.

## CAPITAL PURCHASES



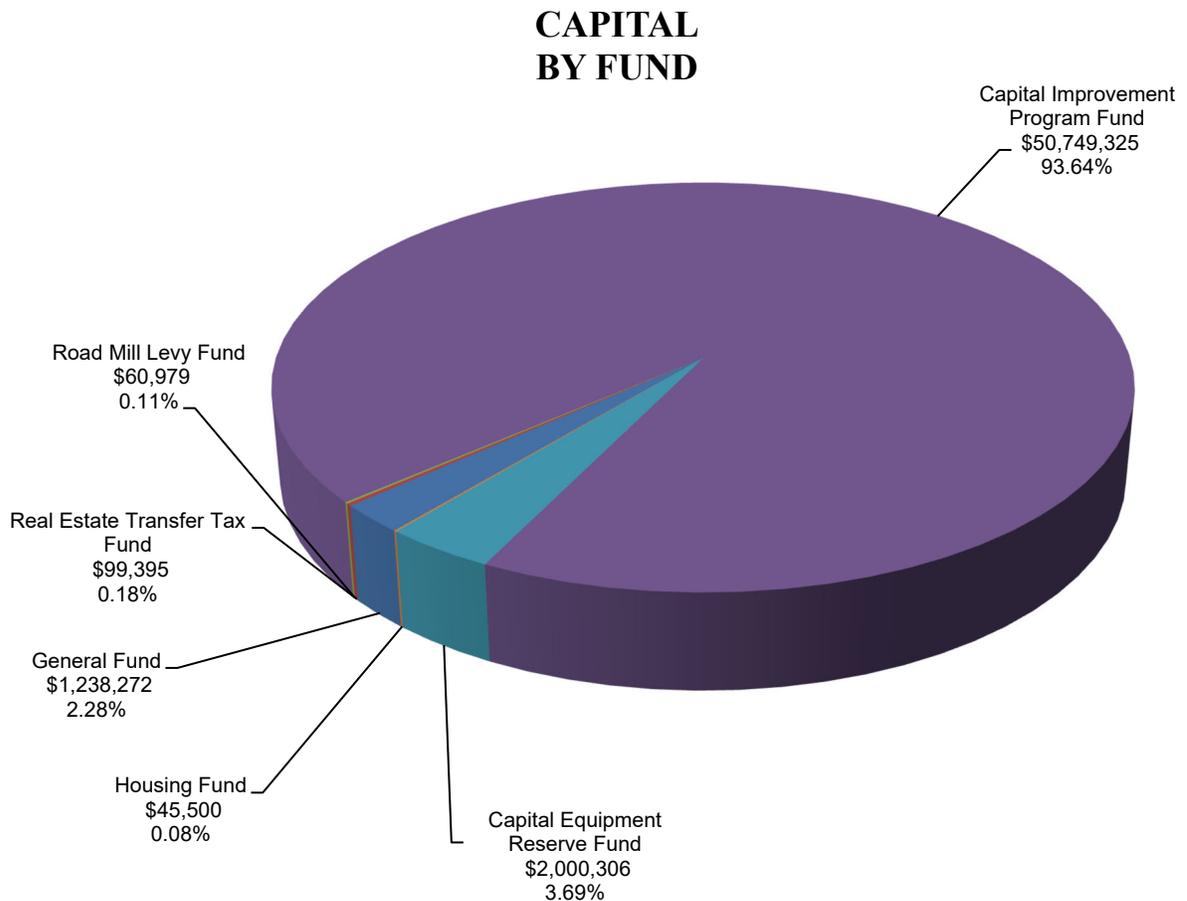
Capital purchases account for approximately 50.52% of the total expenditures for all funds of the Town of Snowmass Village, totaling \$54,193,177. The capital purchases range from computer equipment to vehicles and from land improvements to infrastructure and construction costs.

The Town of Snowmass Village citizenry had foresight when they voted in the Real Estate Transfer Tax in 1986. The Real Estate Transfer Tax provides the Town with funds from 1% of the consideration of the sale of real property in Snowmass Village. This fund has been able to provide resources for Transportation capital needs, landscaping projects and road projects. In the same year, the citizenry voted to impose up to 5 mills to fund road projects on an annual basis.

The level of capital in the housing enterprise funds are determined based on resources available in excess of operating and debt requirements. Approved projects are those which are necessary to reduce future maintenance costs or improve service delivery. The Housing Fund has budgeted to use existing reserve funds to upgrade the interior of our employee housing units.

During the budget process, each department and division head has the opportunity to present their capital needs to the Town Manager and Finance Director. Questions are asked and an assessment is made determining whether or not the requested capital need remains in the budget. Final reviews are conducted by the Financial Advisory Board and the Town Council.

Operating expenditures that are directly related to the project as a one-time cost are included as part of the project cost. Soft costs such as architecture and engineering services are also included as part of the project cost. Departments identify annual recurring operating costs to the Town after the completion of the project and are included in the appropriate operating budget.



The remainder of this section includes listings related to the capital program of the Town.

## **FINANCIAL OVERVIEW**

**Operational Costs for Non-recurring and Recurring Projects are shown in the below chart:**

CAPITAL PROJECTS-2023	2023 Explanations		
	2023 Capital Expenditure	Recurring/Non-Recurring	Operating Costs/Impacts
Transp/Fleet-Mall - RFTA Depot	\$ 33,850,066	Non-Recurring	Funding is for any further design and project construction in 2023, there will be future operating costs in 2025 and beyond for utilities and operations
Transp/Fleet-Electric Vehicle Stations	\$ 25,000	Non-Recurring	Minimal electrical expense & staff management expense in 2023, less than \$1,000, absorbed in 2023 budget
Transp/Fleet-Mall - Computer aided dispatch/automated vehicle locator	\$ 250,000	Non-Recurring	These are for design cost in 2023 with installation in 2024
Transp/Fleet-Mall - Bus Stop Improvement Project	\$ 25,000	Recurring	No change in operating expense
Cultural and Rec-Town Park /Maintenance Facility	\$ 3,532,053	Recurring-5 years-phasing plan	Construction will begin in 2023, there may be future operational impacts
Cultural and Rec-Rec Ctr- Rec Center Locker Room Expansion	\$ 35,000	Non-Recurring	No change in operating expense
Parks and Trails - Hard Surface Trail Improvements	\$ 400,000	Recurring	No change in operating expense
Parks and Trails - Soft Surface Trail Improvements	\$ 25,000	Recurring	No change in operating expense
Parks and Trails - Playground Restoration	\$ 60,000	Non-Recurring	No change in operating expense
Street Improvements - Bru Crk/Owl Creek Rd Intersection Improvements	\$ 4,000,000	Non-Recurring	No change in operating expense at this phase
Street Improvements - Paving Projects	\$ 400,000	Recurring	No change in operating expense
Streetscape - Retaining Wall Replacement Program	\$ 120,000	Recurring	Minimal change in operational expense, less than \$1,000, absorbed in 2023 budget
Multi-Modal/Alt Mobility - Woodbridge Decking Repairs	\$ 250,000	Non-Recurring	No change in operating expense is anticipated
Multi-Modal/Alt Mobility - Connecting Village Nodes	\$ 400,000	Non-Recurring	No change in operating expense - design
Multi-Modal/Alt Mobility - Bru Crk Rd from Uppr Kearns to Mtn View	\$ 60,000	Non-Recurring	No change in operating expense - design
Multi-Modal/Alt Mobility - Walkway-MV to SV Mall	\$ 460,000	Non-Recurring	Operating expense is expected to be covered by Road Division Budget depending on design. Future operating expense may need to be budgeted in 2024.
Snowmelt - Lower Carriageway Snowmelt Vault	\$ 500,000	Non-Recurring	Change in operating expense, savings in parts replacement and energy savings, estimate savings of \$25,000 -
Storm Water & Drainage - Stormwater Management Plan	\$ 18,188	Non-Recurring	No change in operating expense
Comm & Tech - Municipal Fiber Network or Wireless Mesh	\$ 674,203	Recurring	Change in operating expense due to locates will need to be budgeted for in 2023.
Comm & Tech - Fiber Project	\$ 106,126	Recurring	No change in operating expense

## **FINANCIAL OVERVIEW**

**Operational Costs for Non-recurring and Recurring Projects are shown in the below chart:**

CAPITAL PROJECTS-2023 (Continued)			2023 Explanations
	2023 Capital Expenditure	Recurring/Non-Recurring	Operating Costs/Impacts
Other - Supplemental Project Costs	\$ 1,000,000	Non-Recurring	No change in operating expense
Housing Projects - Draw Site	\$ 350,000	Non-Recurring	No change in operating expense
Housing Projects - Snowmass Inn	\$ 165,689	Non-Recurring	No change in operating expense
Housing Projects - Housing Land Opportunities	\$ 18,000	Non-Recurring	No change in operating expense
Housing Projects - MVI-Design and Renovation	\$ 3,450,000	Recurring-3 year project	This project is updating the current complex, which is not expected to affect operating costs
Snowmass Tourism - Ice Age Discovery Initiatives	\$ 100,000	Non-Recurring	No change in operating expense
Snowmass Tourism - Fanny Hill Improvements	\$ 75,000	Non-Recurring	No change in operating expense
Snowmass Tourism - Product Enhancements	\$ 400,000	Recurring	No project identified yet

## CAPITAL PURCHASES LISTING

Capital Listing includes purchases that are capitalized and purchases that the Town keeps track of, but are not capitalized

<b>GENERAL FUND</b>		<b>2023</b>
<b><u>Town Manager</u></b>		
Computers and Equipment		\$ 91,000
	Sub-Total	\$ 91,000
<b><u>Finance</u></b>		
Office Furniture and Equipment		\$ 10,000
	Sub-Total	\$ 10,000
<b><u>Community Development</u></b>		
Office		\$ 500
	Sub-Total	\$ 500
<b><u>Public Safety</u></b>		
Equipment		\$ 42,650
Other		\$ 8,000
	Sub-Total	\$ 50,650
<b><u>Transportation</u></b>		
Parcel C		\$ 7,000
	Sub-Total	\$ 7,000
<b><u>Parks, Trails &amp; Recreation</u></b>		
Softball Land Improvements		\$ 10,000
	Sub-Total	\$ 10,000
<b><u>Public Works</u></b>		
Vehicle Equipment		\$ 5,000
Dumpsters		\$ 10,000
Recycle Bins		\$ 10,000
	Sub-Total	\$ 25,000
<b><u>Human Resources</u></b>		
Equipment		\$ 300
	Sub-Total	\$ 300
<b><u>Other Expenditures</u></b>		
Land Use Code Update		\$ 10,000
Backup Power & Asset Mgmt-Pub Works		\$ 30,000
Security Audit		\$ 75,000
Laserfiche		\$ 43,055
Community Engaement		\$ 22,400
Council I-pads		\$ 2,700
AV & Virtual Meeting		\$ 60,000
Records Retention		\$ 15,000
Security Camera's		\$ 18,000
Microsoft Gov't Cloud		\$ 75,000
Fiber Optic Accessories		\$ 25,000
IT Help Desk Software		\$ 10,000
Civic Plus Website		\$ 15,000
Transportation Marketing Enhancement Projects		\$ 35,487
ADA Ramp		\$ 10,000
Ridership Survey		\$ 40,000
Fleet Electric Vehicle Plan		\$ 40,000
Diesel Engine Exhaust Fluid System		\$ 30,000
Fuel System Upgrade		\$ 50,000
Finance Software Enhancements		\$ 30,000

**Other Expenditures ( Continued)**

Floor Cleaner	\$	11,000
Bottle Fill Stations	\$	20,100
SMG Plan Update	\$	15,000
Workorder Software	\$	20,000
Icemaker	\$	6,000
Marketing Collateral Rec Center	\$	30,000
Patrol Rifles	\$	31,080
Fingerprint System	\$	28,000
Art Projects	\$	25,000
Icebreaker, Snow pusher, Tablets, and Traffic Counter	\$	16,000
Table/Floor Runners Council	\$	5,000
Summer Parking Program	\$	200,000
Sub-Total	\$	1,043,822

<b>TOTAL</b>	<b>\$</b>	<b>1,238,272</b>
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**REAL ESTATE TRANSFER TAX FUND** 2023

Building Equipment Repair & Replacement Components	\$	99,395
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<b>TOTAL</b>	<b>\$</b>	<b>99,395</b>
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**ROAD MILL LEVY FUND** 2023

Road Projects	\$	60,979
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<b>TOTAL</b>	<b>\$</b>	<b>60,979</b>
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**CAPITAL IMPROVEMENT PROGRAM FUND** 2023

Electric Vehicle Stations	\$	25,000
Mall RFTA Depot	\$	33,850,066
Transit Computer aided dispatch	\$	250,000
Bus Stop Improvements Project	\$	25,000
Town Park	\$	3,532,053
Rec Center Locker Room Expansion	\$	35,000
Hard Surface Trail Improvements	\$	400,000
Soft Surface Trail Improvements	\$	25,000
Playground Restoration	\$	60,000
Street Improvements Brush Crk/Owl Crk Intersection	\$	4,000,000
Street Improvements Paving Projects	\$	400,000
Retaining Wall Replacement Program	\$	120,000
Woodbridge Decking Repairs	\$	250,000
Connecting Village Nodes	\$	400,000
Brush Creek Road Pedestrian Improvements Mtn View to Mall	\$	460,000
Brush Creek Road Pedestrian Improvements Brush Crk from Upper Kearns	\$	60,000
Snowmelt Lower Carriage Way Snowmelt Vault	\$	500,000
Storm Water & Drainage Management Plan	\$	18,188
Municipal Fiber Network or Wireless Mesh	\$	674,203
Fiber Project	\$	106,126
Other-Supplemental Project Costs	\$	1,000,000
Draw Site Employee Housing Project	\$	350,000
MV Renovation Design	\$	3,450,000
Housing Land Opportunities	\$	18,000
Snowmass Inn	\$	165,689
Ice Age Discovery Initiatives	\$	100,000
Fanny Hill Improvements	\$	75,000
Tourism Product Enhancement	\$	400,000

<b>TOTAL</b>	<b>\$</b>	<b>50,749,325</b>
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<b>CAPITAL EQUIPMENT RESERVE FUND</b>		<b>2023</b>
Town Manager 2014 Ford Van 259	\$	38,331
Parks, Trails, Rec Polaris UTV 205	\$	12,804
Parks, Trails, Rec Toro Ground Master	\$	27,569
Parks, Trails, Rec Heavy Duty Tractor 231	\$	30,407
Facility Maintenance 2008 F250 FM Service Truck 257	\$	59,490
Public Works Admin 2005 Ford Explorer 254	\$	37,932
Road 2015 F350 235	\$	48,672
Road 2010 IH 7600 158	\$	278,240
Road 2012 Peterbilt 367	\$	278,240
Road Global M4 Sweeper	\$	275,000
Road 2010 Ford F350 Crew 232	\$	50,506
Road Bobcat Excavator	\$	4,000
Road Bobcat Loader	\$	4,000
Road Cat 420 Backhoe (4200)	\$	129,282
Solid Waste 2015 IH 7600 223	\$	240,197
Transportation Gillig Bus 4306	\$	480,136
Transportation Cat 242 Lease	\$	5,500
<b>TOTAL</b>	<b>\$</b>	<b>2,000,306</b>

<b>HOUSING FUND</b>		<b>2023</b>
Bobcat	\$	4,000
Repairs	\$	31,500
Land Improvements	\$	1,500
Mobile Equipment	\$	1,000
Computer	\$	1,500
Buildings	\$	1,000
Furniture & Fixtures	\$	5,000
<b>TOTAL</b>	<b>\$</b>	<b>45,500</b>

<b>GRAND TOTAL - ALL FUNDS</b>	<b>\$</b>	<b>54,193,777</b>
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**CAPITAL IMPROVEMENT PROGRAM FUND**

**BUDGET SUMMARY**

Note: The Town of Snowmass Village only adopts the 2023 Budget

2024-2027 are not adopted and therefore are considered

"working" Budgets and are subject to change

	2022 Budget	2022 Projected	2023 Budget	2024 Proposed Budget	2025 Proposed Budget	2026 Proposed Budget	2027 Proposed Budget
<b>REVENUES</b>							
Transfers In-General Fund	\$ 4,762,000	\$ 4,762,000	\$ 2,002,000	\$ 3,830,000	\$ 7,095,000	\$ 425,000	\$ 425,000
Transfers In-General Fund-Mall Transit	\$ 1,000,000	\$ 1,000,000	\$ -				
Transfers In-General Fund-Holy Cross Enhancement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-RETT Fund	\$ 3,900,892	\$ 3,900,892	\$ 6,570,000	\$ 6,620,000	\$ 3,523,486	\$ 3,671,387	\$ 310,000
Transfers In-RETT Fund-Mall Transit Plaza	\$ 1,000,000	\$ 1,000,000	\$ -				
Transfers In-Road Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-Excise Tax Fund	\$ -	\$ 700,000	\$ 800,000	\$ -	\$ 800,000	\$ 100,000	\$ -
Transfers In-Marketing Fund	\$ 350,000	\$ 350,000	\$ 375,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Transfers In-Group Sales Fund	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Transfers In-REOP Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-Housing Fund	\$ 3,404,330	\$ 3,404,330	\$ 900,000	\$ 900,000	\$ 900,000	\$ 1,000,000	\$ 1,000,000
Transfers In-Mountain View Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions-Private Donation-Paved Trails	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
EOTC	\$ 6,000,000	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -				
RFTA Contributions	\$ 500,000	\$ -	\$ 2,000,000				
Contribution-Holy Cross-FIBER Project	\$ -	\$ 140,425					
Grant - DOLA-Fiber Project-Phase 2	\$ 500,000	\$ 500,000	\$ 144,296	\$ -	\$ -	\$ -	\$ -
Grant - Federal	\$ -	\$ -	\$ 13,500,000	\$ -	\$ -	\$ -	\$ -
Grant - MMOF-Grant #1	\$ -	\$ 75,000	\$ 31,749	\$ -	\$ -	\$ -	\$ -
Grant-State-Mall Transit	\$ 4,500,000	\$ -	\$ 4,500,000				
Grant - FTA 5311			\$ 2,762,280				
Grant - MMOF-Grant #2			\$ 1,500,000				
Grants-Colorado Energy Office	\$ 18,000	\$ 18,000	\$ 18,000				
Grants-DOLA-Fiber Project-Phase 1	\$ -	\$ 219,575	\$ 10,303	\$ -	\$ -	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ 26,135,222</b>	<b>\$ 16,270,222</b>	<b>\$ 41,513,628</b>	<b>\$ 11,850,000</b>	<b>\$ 12,818,486</b>	<b>\$ 5,696,387</b>	<b>\$ 2,235,000</b>
<b>EXPENDITURES</b>							
	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>	<u>2024 Proposed</u>	<u>2025 Proposed</u>	<u>2026 Proposed</u>	<u>2027 Proposed</u>
<b>FACILITIES</b>							
Gen'l Gov't-Marketing Reconfiguration Imprvments	\$ -	\$ -					
Gen'l Gov't-Town Hall/Rec Cntr/PW Facility MBCx Imprvments	\$ -	\$ -					
Gen'l Gov't-Little Red Schoolhouse Expansion	\$ -	\$ -	\$ -		\$ 6,000,000		
Transp/Fleet-Bus Facility Feasibility Study	\$ -	\$ -	\$ -	\$ 70,000			
Transp/Fleet-Computer aided dispatch/automated vehicle locator	\$ -	\$ -	\$ 250,000	\$ 900,000			
Transp/Fleet-Town Park Station Concrete Prjct	\$ -	\$ 90,322	\$ -				
Transp/Fleet-Parcel C Restroom Rpr & Remodel	\$ -	\$ -	\$ -				
Transp/Fleet-Bus Stop Improvement Project	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Transp/Fleet-Meadow Ranch Bus Stop Project	\$ -	\$ 240,462					
Transp/Fleet-Mall - RFTA Depot	\$ 12,000,000	\$ 250,000	\$ 33,850,066				
Transp/Fleet-Mall - RFTA Depot-Contingency	\$ 1,000,000	\$ -					
Transp/Fleet-Daly Lane Depot Roof	\$ -	\$ -					
Transp/Fleet-Electric Vehicle Stations	\$ 85,000	\$ 85,000	\$ 25,000	\$ 150,000			
Transp/Fleet-New WeCycle Stations				\$ 55,000			
Public Works - Facility Remodel							
Cultural and Rec-Concession Stand Upgrade	\$ -	\$ -					
Cultural and Rec-Water Slide - Replace slide & add'l slide	\$ -	\$ -		\$ 200,000	\$ -		
Cultural and Rec-Pool Shade Structure	\$ -	\$ -	\$ -	\$ 150,000			
Cultural and Rec-Rec Center Locker Room Expansion	\$ -	\$ -	\$ 35,000	\$ -			
Cultural and Rec-Rec Ctr-Pool Refurbishment	\$ -	\$ -	\$ -				
<b>Sub-total - Facilities</b>	<b>\$ 13,085,000</b>	<b>\$ 665,784</b>	<b>\$ 34,185,066</b>	<b>\$ 1,550,000</b>	<b>\$ 6,025,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
<b>LAND &amp; LAND IMPROVEMENTS</b>							
Parks and Trails- Softball Field Redesign and Improvements	\$ -	\$ -					
Parks and Trails- Fishing Pond-Outlet Structure Improvements	\$ -	\$ -					
Parks and Trails - Ice Rink Relocation	\$ -	\$ -					
Parks and Trails - Skate Park Repairs	\$ -	\$ -					
Parks and Trails - Hard Surface Trail Improvements	\$ 364,900	\$ 393,850	\$ 400,000	\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000
Parks and Trails - Soft Surface Trail Improvements	\$ 25,000	\$ 50,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Parks and Trails -Town Park ---- Phase 1, 3 & 4	\$ 4,309,163	\$ 2,000,000	\$ 2,532,053	\$ -	\$ 3,013,486	\$ 3,361,387	
Parks and Trails -Town Park ---- Phase 2 - Maintenance Facility			\$ 1,000,000	\$ -			
Parks and Trails- Twn Prk Station Pond-Outlet Structure Imprvments	\$ -	\$ -					
Parks and Trails- Bike Skills Trail	\$ -	\$ -			\$ 200,000		
Parks and Trails- Playground Restoration	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -
Parks and Trails- Repair Retaining Wall/Railing at C. Robinson Prk	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
Parks and Trails- Ice Rink Equipment	\$ -	\$ -					
<b>Sub-total - Land &amp; Land Imprvm</b>	<b>\$ 4,699,063</b>	<b>\$ 2,443,850</b>	<b>\$ 4,017,053</b>	<b>\$ 370,000</b>	<b>\$ 3,523,486</b>	<b>\$ 3,671,387</b>	<b>\$ 310,000</b>

**CAPITAL IMPROVEMENT PROGRAM FUND  
BUDGET SUMMARY**

Note: The Town of Snowmass Village only adopts the 2023 Budget  
2024-2027 are not adopted and therefore are considered  
"working" Budgets and are subject to change

	2022 Budget	2022 Projected	2023 Budget	2024 Proposed Budget	2025 Proposed Budget	2026 Proposed Budget	2027 Proposed Budget
<b>ROADS AND STREETS</b>							
Streetscape - Median Improvements	\$ 25,000	\$ 35,000	\$ -	\$ -	\$ -		
Streetscape - Guardrail Replacement Program	\$ -	\$ -					
Streetscape - Retaining Wall Replacement Program	\$ 70,000	\$ 25,000	\$ 120,000	\$ 70,000	\$ 70,000	\$ -	\$ -
Street Improvements - Bridge Program	\$ -	\$ -					
Street Improvements - Brush Creek/Owl Creek Rd Intersctn Imp	\$ 550,000	\$ 657,570	\$ 4,000,000	\$ 5,000,000			
Street Improvements - Paving Projects			\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Multi-Modal/Alt Mobility - Highline Rd Pedestrian Improvements	\$ 250,000	\$ 250,000	\$ -				
Multi-Modal/Alt Mobility - Fairway 3 Bike Path	\$ -	\$ -					
Multi-Modal/Alt Mobility - Hard Surface Trails	\$ -	\$ -	\$ -				
Multi-Modal/Alt Mobility - Woodbridge decking repair	\$ 250,000	\$ -	\$ 250,000				
Multi-Modal/Alt Mobility - Brush Crk Road to Bru Crk Lane	\$ 176,118	\$ 207,006					
Multi-Modal/Alt Mobility - Bru Crk Rd Crossing Imp	\$ -	\$ -					
Multi-Modal/Alt Mobility - Bru Crk Rd Pedestrian Imp-Sinclair Road	\$ -	\$ -					
Multi-Modal/Alt Mobility - Woodbridge Maintenance/Upgrades	\$ -	\$ -		\$ -			
Multi-Modal/Alt Mobility - Connecting Village Nodes	\$ 400,000	\$ -	\$ 400,000	\$ 2,000,000			
Multi-Modal/Alt Mobility - Bru Crk Rd from Upper Kearns to Mtn View	\$ 60,000	\$ -	\$ 60,000	\$ 1,000,000			
Multi-Modal/Alt Mobility - Walkway-MV to SV Mall	\$ 600,000	\$ 200,000	\$ 460,000				
Multi-Modal/Alt Mobility - Walkway-Faraway Rd to Upper Kearns	\$ -	\$ -	\$ -	\$ 60,000	\$ 600,000		
Multi-Modal/Alt Mobility - Bru Crk Rd Pedestrian Imp-Town Park	\$ -	\$ -					
<b>Sub-total - Road &amp; Streets</b>	<b>\$ 2,381,118</b>	<b>\$ 1,374,576</b>	<b>\$ 5,690,000</b>	<b>\$ 8,530,000</b>	<b>\$ 1,070,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>
<b>UTILITIES</b>							
Snowmelt - MBCx Snowmelt Implemntation Design	\$ -	\$ -					
Utilities - Upper Town Hall Entry & Lights	\$ -	\$ -					
Snowmelt - Snowmelt Lot 2 Boiler Replacement Project	\$ -	\$ -					
Snowmelt - Snowmelt Parcel C Boiler Replacement Project	\$ -	\$ -					
Snowmelt - Snowmelt Base Village Boiler Replacement Project	\$ 1,200,000	\$ 1,188,096					
Snowmelt - Snowmelt TOV Boiler Replacement Project	\$ -	\$ 1,115,933					
Snowmelt - Lower Carriageway Snowmelt Vault	\$ -	\$ -	\$ 500,000				
Utilities - Solar Renewables Project	\$ -	\$ -					
Utilities - Micro Hydro Renewables Project	\$ -	\$ 101,269	\$ -				
Snowmelt - Snowmelt BV Controls Project	\$ -	\$ -					
<b>Sub-total - Utilities</b>	<b>\$ 1,200,000</b>	<b>\$ 2,405,298</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>STRATEGIC PLANNING</b>							
Planning & Consult - Community Plan	\$ -	\$ -					
Planning & Consult - Entryway (Phase III) Planning Project	\$ -	\$ -					
<b>Sub-total - Strategic Planning</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>STORM WATER &amp; DRAINAGE</b>							
Storm Water and Drainage - Stormwater Management Plan	\$ -	\$ -	\$ 18,188				
<b>Sub-total - Storm Water &amp; Drainage</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,188</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>COMMUNICATION AND TECHNOLOGY</b>							
Comm & Tech - Parking Lot Licensing System	\$ 40,000	\$ 85,000					
Comm & Tech - Network Cabling Enhancements	\$ -	\$ -					
Comm & Tech - Fiber Project	\$ -	\$ 360,000	\$ 106,126				
Comm & Tech - Council Chambers/Mtg Room AV	\$ -	\$ -					
Comm & Tech - Municipal Fiber Network or Wireless Mesh	\$ 1,000,000	\$ 500,000	\$ 674,203				
Comm & Tech - Community Micro Grid	\$ -	\$ -					
Comm & Tech - 800 Mhz Radio System	\$ -	\$ -					
<b>Sub-total - Communications &amp; Technology</b>	<b>\$ 1,040,000</b>	<b>\$ 945,000</b>	<b>\$ 780,329</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>HOUSING</b>							
Housing Projects - Brush Creek & Palisades Bldg Renovations	\$ -	\$ -					
Housing Projects - Daly Lane Townhomes Retaining Wall	\$ -	\$ 53,611					
Housing Projects - Housing Master Plan Design Work	\$ -	\$ -					
Housing Projects - Housing Land Opportunities	\$ 40,000	\$ -	\$ 18,000				
Housing Projects - MVI-Design and Renovation	\$ 4,000,000	\$ 4,500,000	\$ 3,450,000	\$ -			
Housing Projects - Carriageway Housing	\$ -	\$ -					
Housing Projects - Draw Site Housing	\$ 500,000	\$ 150,000	\$ 350,000				
Housing Projects - Lots 10-12 Housing							
Housing Projects - Housing at Public Works							
Housing Projects - Snowmass Inn-Interior	\$ 600,000	\$ 600,000	\$ 165,689				
Housing Projects - Snowmass Inn-Exterior							
Housing Projects - Mtn View I-Interior Renovations							
Housing Projects - Mtn View II-Interior Renovations		\$ -		\$ -	\$ -	\$ 1,100,000	\$ 1,000,000
Housing Projects - Mtn View II-Exterior Renovations							
Housing Projects - Villas North-Exterior Renovations	\$ -	\$ -		\$ -	\$ 1,068,325		
Housing Projects - Coffey Place	\$ -	\$ 22,000					
<b>Sub-total - Housing</b>	<b>\$ 5,140,000</b>	<b>\$ 5,325,611</b>	<b>\$ 3,983,689</b>	<b>\$ -</b>	<b>\$ 1,068,325</b>	<b>\$ 1,100,000</b>	<b>\$ 1,000,000</b>

**CAPITAL IMPROVEMENT PROGRAM FUND**

**BUDGET SUMMARY**

Note: The Town of Snowmass Village only adopts the 2023 Budget  
2024-2027 are not adopted and therefore are considered  
"working" Budgets and are subject to change

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>	<b>2024 Proposed Budget</b>	<b>2025 Proposed Budget</b>	<b>2026 Proposed Budget</b>	<b>2027 Proposed Budget</b>
<b>OTHER CIP</b>							
<b>Solid Waste</b> - Solid Waste Management Plan	\$ -	\$ -					
<b>Solid Waste</b> - Town Hall Trash/Recycle Dumpster Shed	\$ -	\$ 36,500					
<b>Other</b> - Supplemental Project Costs	\$ 139,819	\$ 139,819	\$ 1,000,000				
<b>Snowmass Tourism</b> - Stage Roof	\$ 75,000	\$ -					
<b>Snowmass Tourism</b> - Fanny Hill Improvements	\$ 75,000	\$ 150,000	\$ 175,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Snowmass Tourism</b> - Product Enhancements	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
<b>Sub-total - Other CIP</b>	<b>\$ 689,819</b>	<b>\$ 726,319</b>	<b>\$ 1,575,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b>Total Expenditures</b>	<b>\$ 28,235,000</b>	<b>\$ 13,886,438</b>	<b>\$ 50,749,325</b>	<b>\$ 10,950,000</b>	<b>\$ 12,186,811</b>	<b>\$ 5,696,387</b>	<b>\$ 2,235,000</b>
<b>NET REV/EXP -</b>	<b>\$ (2,099,778)</b>	<b>\$ 2,383,784</b>	<b>\$ (9,235,697)</b>	<b>\$ 900,000</b>	<b>\$ 631,675</b>	<b>\$ -</b>	<b>\$ -</b>
Beginning Carryover	\$ 4,358,302	\$ 8,101,685	\$ 10,485,469	\$ 1,249,772	\$ 2,149,772	\$ 2,781,446	\$ 2,781,446
Revenues	\$ 26,135,222	\$ 16,270,222	\$ 41,513,628	\$ 11,850,000	\$ 12,818,486	\$ 5,696,387	\$ 2,235,000
Expenditures	\$ 28,235,000	\$ 13,886,438	\$ 50,749,325	\$ 10,950,000	\$ 12,186,811	\$ 5,696,387	\$ 2,235,000
<b>Ending Balance</b>	<b>\$ 2,258,524</b>	<b>\$ 10,485,469</b>	<b>\$ 1,249,772</b>	<b>\$ 2,149,772</b>	<b>\$ 2,781,446</b>	<b>\$ 2,781,446</b>	<b>\$ 2,781,446</b>

**TOWN OF SNOWMASS VILLAGE  
GENERAL FUND - BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

<b>BUDGET SUMMARY</b>		<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>\$</b>	<b>2023</b>	<b>\$</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Variance</b>	<b>BUDGET</b>	<b>Variance</b>
<b>BEGINNING FUND BALANCE</b>		\$ 20,395,209.41	\$ 25,938,794.18	\$ 25,938,794.18	\$ -	\$ 23,784,503.18	\$ (2,154,291.00)
<b>OPERATING REVENUES</b>		\$ 21,497,601.22	\$ 21,799,076.00	\$ 24,197,891.00	\$ 2,398,815.00	\$ 24,834,386.00	\$ 636,495.00
--Cougar Canyon-payments		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>OPERATING EXPENDITURES</b>		\$ (17,027,334.11)	\$ (19,805,601.00)	\$ (20,007,074.00)	\$ (201,473.00)	\$ (22,642,294.00)	\$ (2,635,220.00)
Transfer Out-CERF		\$ (330,000.00)	\$ (330,000.00)	\$ (330,000.00)	\$ -	\$ (330,000.00)	\$ -
Capital Outlay		\$ (94,626.77)	\$ (155,550.00)	\$ (155,550.00)	\$ -	\$ (194,450.00)	\$ (38,900.00)
<b>TOTAL REVENUES</b>		\$ <b>21,497,601.22</b>	\$ <b>21,799,076.00</b>	\$ <b>24,197,891.00</b>	\$ 2,398,815.00	\$ <b>24,834,386.00</b>	\$ 636,495.00
<b>TOTAL EXPENDITURES</b>		\$ <b>(17,451,960.88)</b>	\$ <b>(20,291,151.00)</b>	\$ <b>(20,492,624.00)</b>	\$ (201,473.00)	\$ <b>(23,166,744.00)</b>	\$ (2,674,120.00)
<b>Net Operating Rev's/Exp</b>		\$ <b>4,045,640.34</b>	\$ <b>1,507,925.00</b>	\$ <b>3,705,267.00</b>	\$ 2,197,342.00	\$ <b>1,667,642.00</b>	\$ (2,037,625.00)
<b>OTHER REVENUES/EXPENDITURES</b>							
OTHER:							
--Aspen School District - Property Tax Revenue		\$ 523,721.26	\$ 510,000.00	\$ 510,000.00	\$ -	\$ 510,000.00	\$ -
--Aspen School District - Property Tax Payment & Collctn Fees		\$ (500,000.00)	\$ (510,000.00)	\$ (510,000.00)	\$ -	\$ (510,000.00)	\$ -
--Marijuana/Cigarette Tax Revenues		\$ 183,930.42	\$ 145,230.00	\$ 199,844.00	\$ -	\$ 205,840.00	\$ 5,996.00
--CARES Grant Revenues-Pitco Health		\$ 167,660.00	\$ -	\$ -	\$ -	\$ (80,000.00)	\$ (80,000.00)
--CARES Grant Expenditures-Pitco Health		\$ (167,660.00)	\$ -	\$ -	\$ -	\$ -	\$ -
--CARES Grant Expenditures		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
--CARES Grant Transportation		\$ 2,128,552.00	\$ 218,920.00	\$ 381,035.00	\$ -	\$ -	\$ -
--CARES Grant Reimbursements		\$ 346,334.74	\$ -	\$ -	\$ -	\$ -	\$ -
--ARP Grand Funds		\$ -	\$ 343,344.00	\$ 686,688.00	\$ -	\$ -	\$ -
--ARP Grant Transportation		\$ -	\$ 162,329.00	\$ -	\$ -	\$ -	\$ -
Ice Age Expenditures		\$ -	\$ (50,000.00)	\$ (50,000.00)	\$ -	\$ -	\$ -
TRANSFER OUT-CIP		\$ (1,059,263.00)	\$ (5,762,000.00)	\$ (5,762,000.00)	\$ -	\$ (2,002,000.00)	\$ 3,760,000.00
TRANSFER OUT-HOUSING		\$ -	\$ (605,000.00)	\$ (605,000.00)	\$ -	\$ (14,150.00)	\$ -
Crossings Home Purchase		\$ -	\$ 597,000.00	\$ 603,807.00	\$ -	\$ -	\$ -
Crossings Home Sale		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ONE-TIME REVENUES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ONE-TIME EXPENDITURES		\$ (410,461.92)	\$ (1,790,051.00)	\$ (1,445,279.00)	\$ 344,772.00	\$ (1,583,069.00)	\$ (137,790.00)
Base Village-One time Revenues		\$ -	\$ 404,500.00	\$ 1,177,899.00	\$ 773,399.00	\$ 917,000.00	\$ (260,899.00)
Base Village-One time Expenditures		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COP-Portion paid by reserve from Cougar Canyon		\$ (90,000.00)	\$ (90,000.00)	\$ (90,000.00)	\$ -	\$ (90,000.00)	\$ -
<b>NET--OTHER REVENUE/EXPENDITURES</b>		\$ 1,497,944.43	\$ (7,375,280.00)	\$ (5,859,558.00)	\$ 1,515,722.00	\$ (2,662,904.00)	\$ 3,196,654.00
<b>ENDING FUND BALANCE</b>		\$ <b>25,938,794.18</b>	\$ <b>20,071,439.18</b>	\$ <b>23,784,503.18</b>	\$ <b>3,713,064.00</b>	\$ <b>22,789,241.18</b>	\$ <b>(995,262.00)</b>
<b>FUND BALANCE-DESIGNATIONS/RESERVES</b>							
		<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>2022</b>	<b>2023</b>	<b>2023</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projected</b>	<b>Variance</b>	<b>BUDGET</b>	<b>Variance</b>
DESIGNATIONS/RESERVES:							
INVENTORY		\$ 164,171.09	\$ 160,000.00	\$ 160,000.00	\$ -	\$ 160,000.00	\$ -
PREPAID EXPENSES		\$ 105,907.94	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -
TABOR - RESERVE		\$ 551,301.57	\$ 443,279.76	\$ 551,301.57	\$ 108,021.81	\$ 551,301.57	\$ -
TOWN HALL COP-COUGAR CANYON		\$ 810,000.00	\$ 720,000.00	\$ 720,000.00	\$ -	\$ 630,000.00	\$ (90,000.00)
HOLY CROSS ENHANCEMENT FUNDS		\$ 385,028.12	\$ 505,921.64	\$ 485,805.12	\$ (20,116.52)	\$ 588,597.12	\$ 102,792.00
BUILDING/EQUIPMENT RESERVE FUNDS		\$ 1,126,311.29	\$ 299,759.00	\$ 299,759.19	\$ 0.19	\$ 413,234.00	\$ 113,474.81
RESERVE FOR INSURANCE LIABILITY		\$ 747,886.00	\$ 770,323.00	\$ 770,323.00	\$ -	\$ 793,432.00	\$ 23,109.00
RESERVE FOR 2020 EXPENDITURES IN 2021		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COMCAST-PEG FEE RESERVE		\$ 13,385.17	\$ 22,432.78	\$ 20,485.17	\$ (1,947.61)	\$ 27,585.17	\$ 7,100.00
MARIJUANA/CIGARETTE TAX RESERVE		\$ 318,848.06	\$ 464,078.06	\$ 518,692.47	\$ 54,614.41	\$ 644,532.21	\$ 125,839.74
BASE VILLAGE-COMMUNITY PURPOSE		\$ 161,570.00	\$ 111,570.00	\$ 111,570.00	\$ -	\$ 111,570.00	\$ -
GRANT FUND		\$ -	\$ 3,547,448.00	\$ 3,542,609.27	\$ (4,838.73)	\$ 3,542,609.27	\$ -
ROAD FUND-EMERGENCY RESERVE		\$ 109,630.53	\$ 91,858.72	\$ 80,185.28	\$ (11,673.44)	\$ 80,656.00	\$ 470.72
EMERGENCY RESERVE-25% -2019/30% -2020		\$ 6,449,280.37	\$ 6,539,722.80	\$ 7,259,367.30	\$ 719,644.50	\$ 7,450,315.80	\$ 190,948.50
TOTAL APPROPRIATIONS:		\$ 10,943,320.14	\$ 13,776,393.76	\$ 14,620,098.37	\$ 843,704.61	\$ 15,093,833.14	\$ 473,734.77
FUNDS AVAILABLE:		\$ 14,995,474.04	\$ 6,295,045.42	\$ 9,164,404.81	\$ 2,869,359.39	\$ 7,695,408.04	\$ (1,468,996.77)
<b>TOTAL FUND BALANCE</b>		\$ <b>25,938,794.18</b>	\$ <b>20,071,439.18</b>	\$ <b>23,784,503.18</b>	\$ <b>3,713,064.00</b>	\$ <b>22,789,241.18</b>	\$ <b>(995,262.00)</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

# TOWN OF SNOWMASS VILLAGE GENERAL FUND REVENUES

## HIGHLIGHTS

### **GENERAL FUND**

**Property Taxes** – The preliminary certified assessed values are decreasing by .80%. Property tax revenues are set based on growth and CPI per TABOR. Due to the State Constitution, the Town is not allowed to increase the mill levy rate beyond .768 mills without a vote of the people. The mill levy for 2023 collections is .768 mills. The Aspen School District (pass-thru) tax is 1.013 mills equaling \$510,352. The Aspen School District pass-thru tax is typically separated out as it doesn't fund any Town operations. Since the budget is adopted prior to the certification of the mill levy, the amounts may vary slightly.

**Sales Taxes** – The 2022 projected Town Sales Taxes are projected to \$3,268,432 due to the increase in sales taxes collected year-to-date and County Sales Taxes are revised to \$6,958,317. For the 2023 proposed budget we used a 3% increase over 2022 projected for Town Sales Taxes and a 3% increase for County Sales Taxes. As we do every year, we will closely monitor this revenue source and make adjustments as necessary. 2023 Town Sales taxes are budgeted at \$3,366,485 and County Sales taxes at \$7,167,167.

**FTA 5311-Operating Grant** – the 2023 budget is increasing over 2022 projected by \$94,091 due to a redistribution of funding to the various entities.

**RTA Service Contract** – is budgeted to increase by \$93,149 for increases in our transportation services for 2023.

**Building Permit Fees** – The 2023 budget decreases by \$300,000 to \$500,000 due to the larger than normal building activity in 2022.

**Transportation Parking Fees** – The Town is increasing the fees charged for parking permits, which is expected to increase revenues by \$115,975.

**Ski Company Contributions** – For 2023, we used an average of skier visits over the last two ski seasons and with the projected increase allowed in the mitigation rate, which is projected at 10.05% (based on the agreement) the revenues decrease by \$76,378 to \$1,865,062 from the 2022 projected budget.

**Interest Income** – The 2023 budget for interest income is budgeted flat to the 2022 projected budget at \$223,500.

**Recreation Center Memberships** – The 2022 projected budget is at \$725,000, but for 2023 the Town is budgeting for memberships to increase adding an additional \$20,000 return to normal at \$745,000 per year.

**Mountain Bike Fees** – In 2023, the Town is budgeting to add a mountain bike program for recreation. The fees budgeted to receive are at \$145,100.

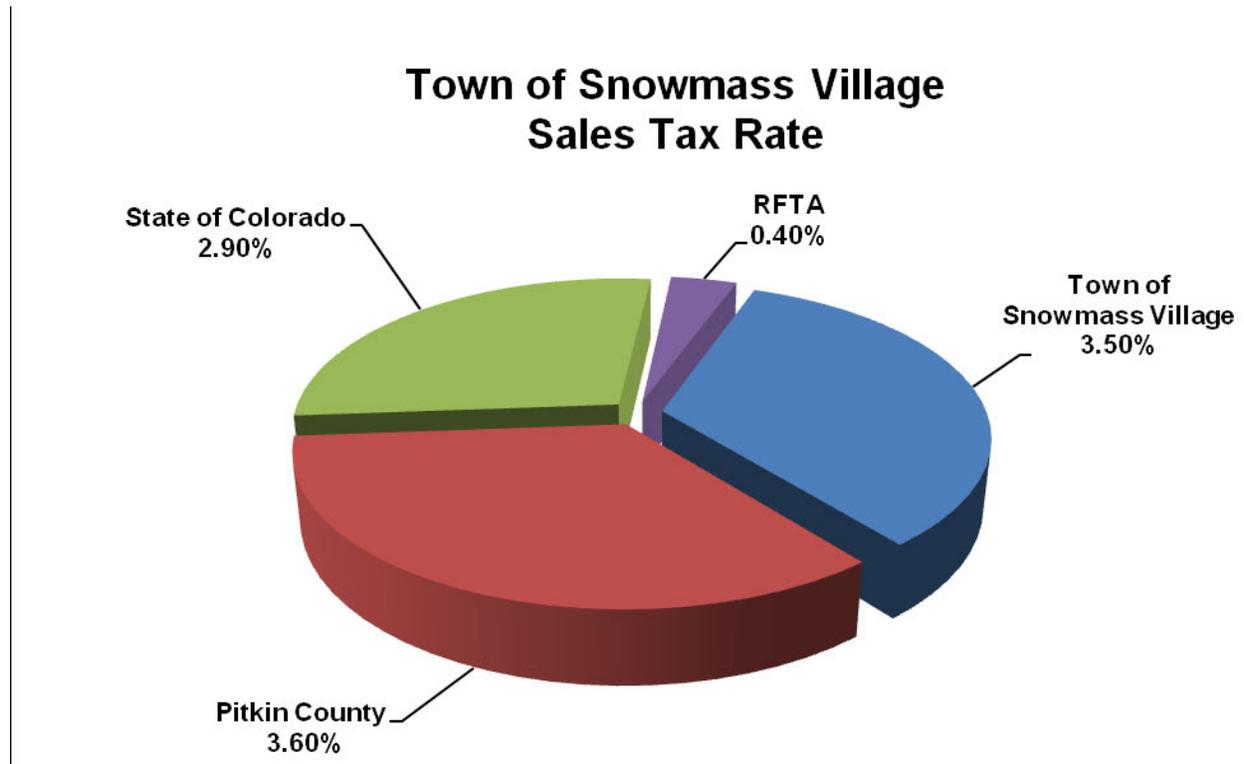
**CARES Grants-Trans** – The Town has projected to receive \$381,035 in 2022 for Transportation expenditures and \$0 in 2023.

**American Rescue Plan funds** – The Town has projected to receive \$686,688 in 2022 for Transportation expenditures and \$0 in 2023.

**Transfer-In RETT Fund** – 2023 increases by \$278,884 to \$2,409,618.

**General Asset-Employee Housing Unit** – This line decreases to \$0 in 2023, because we will not be selling a unit.

**Base Village – Building Permits, Electrical Permits and Plan Check fees** – The Town is budgeting \$448,433 in building revenues for Base Village projects in 2023.



## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>REVENUES</b>					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	380,290.99	394,367.00	389,040.00	386,920.00
401001-02	Property Taxes - Delinquent Taxes	1,989.90	150.00	150.00	150.00
401001-06	Property Taxes - Aspen School District	523,721.26	510,000.00	510,000.00	510,000.00
401002-01	Specific Ownership - General	133,265.13	109,129.00	137,284.00	139,677.00
401003-01	Sales Taxes - County	5,972,767.73	6,042,575.00	6,958,317.00	7,167,067.00
401003-02	Sales Taxes - Town	2,551,932.56	3,156,302.00	3,268,432.00	3,366,485.00
401004-01	Franchise Occupation Tax - Centurylink	14,000.04	14,000.00	14,000.00	14,000.00
401004-02	Franchise Occupation Tax - Comcast	169,091.11	167,858.00	169,091.00	172,473.00
401004-03	Franchise Occupation Tax - Holy Cross	285,880.19	288,467.00	285,880.00	291,598.00
401004-04	Franchise Occupation Tax - Black Hill Energy	200,126.21	190,355.00	200,126.00	204,129.00
401007	Marijuana and Tobacco Tax	183,930.42	145,230.00	199,844.00	205,840.00
<i>Account Classification Total: TAX - Taxes</i>		<b>\$10,416,995.54</b>	<b>\$11,018,433.00</b>	<b>\$12,132,164.00</b>	<b>\$12,458,339.00</b>
<i>IG - Intergovernmental Revenue</i>					
402001	Cigarette Tax	14,598.51	14,555.00	12,903.00	12,903.00
402002	Additional MVSO	14,173.63	9,106.00	14,328.00	14,570.00
402003	Highway Users	144,863.41	120,965.00	133,035.00	133,035.00
402004	County Road and Bridge	43,614.78	41,617.00	43,072.00	43,072.00
402005-01	Grants - State Grant DUI Enforcement	6,849.15	8,000.00	2,100.00	0.00
402005-03	Grants - FTA-5311 Rural Admin & Operating Grant	326,908.00	359,598.00	364,436.00	458,527.00
402005-09	Grants- Police Training	23,145.45	40,000.00	40,000.00	30,000.00
402005-10	Grants- Police Equipment	3,022.00	14,500.00	43,500.00	8,700.00
402005-11	Grants - CARES Grant - Trans	2,128,552.00	218,920.00	381,035.00	0.00
402005-13	Grants - CARES Grant- General	513,994.74	0.00	0.00	0.00
402005-14	Grants - American Rescue Plan Funds	0.00	343,344.00	686,688.00	0.00
402005-15	Grants - American Rescue Plan Transportation	0.00	169,329.00	0.00	0.00
402007	RTA Service Contract	418,868.00	471,629.00	471,629.00	564,778.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		<b>\$3,638,589.67</b>	<b>\$1,811,563.00</b>	<b>\$2,192,726.00</b>	<b>\$1,265,585.00</b>
<i>LP - Licenses &amp; Permits</i>					
403001	Liquor License	11,857.50	15,291.00	10,559.00	16,283.00
403002	Business Sales Tax License	113,370.00	116,265.00	118,125.00	117,870.00
403003	Building Contractor License	23,870.00	20,700.00	20,700.00	20,000.00
403010	Building Permits	852,032.75	500,000.00	800,000.00	500,000.00
403010-02	Building Permits - B.V. Building 11	225,934.74	10,000.00	0.00	0.00
403010-04	Building Permits - Fanny Hill Cabins	153,279.92	0.00	0.00	0.00
403010-05	Building Permits - B.V. Building 12	0.00	230,000.00	558,000.00	10,000.00
403010-06	Building Permits - B.V Building 13B	0.00	0.00	272,666.00	0.00
403010-07	Building Permits - B.V. Building 10AB	0.00	0.00	0.00	471,000.00
403011	Electrical Permits	54,445.25	29,000.00	35,000.00	30,000.00
403011-02	Electrical Permits - B.V. Building 11	63,518.00	0.00	0.00	0.00
403011-04	Electrical Permits - Fanny Hill Cabins	8,990.00	0.00	0.00	0.00
403011-05	Electrical Permits - B.V. Building 12	0.00	15,000.00	65,000.00	0.00
403011-06	Electrical Permits - B.V. Building 13B	0.00	0.00	65,000.00	0.00
403011-07	Electrical Permits - B.V. Building 10AB	0.00	0.00	0.00	130,000.00
403020	Animal Tag	446.00	550.00	550.00	1,200.00
403021	Alarm Permit	26,420.00	30,000.00	30,000.00	30,000.00
403030	Road Cut Permit Fees	8,000.00	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: LP - Licenses &amp; Permits</i>		<b>\$1,542,164.16</b>	<b>\$968,806.00</b>	<b>\$1,977,600.00</b>	<b>\$1,328,353.00</b>

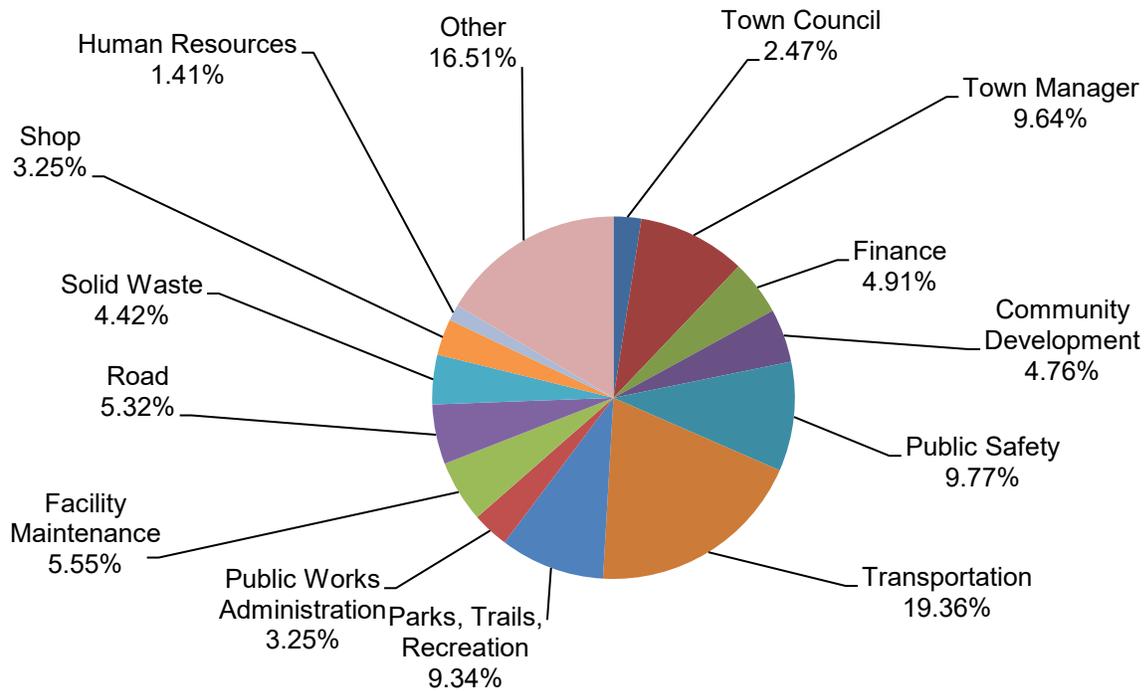
**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>CS - Charges for Service</i>					
404001	Security Services Perform	11,637.00	12,000.00	12,000.00	12,000.00
404010	Planning Dept Fees	84,917.50	85,000.00	85,000.00	70,000.00
404011	Building Plan Check Fees	429,611.54	381,000.00	381,000.00	381,000.00
404011-02	Building Plan Check Fees - B.V. Building 11	131,701.92	0.00	0.00	0.00
404011-04	Building Plan Check Fees - Fanny Hill Cabins	75,703.63	0.00	0.00	0.00
404011-05	Building Plan Check Fees - B.V. Building 12	0.00	149,500.00	40,000.00	0.00
404011-06	Building Plan Check Fees - B.V. Building 13B	0.00	0.00	177,233.00	0.00
404011-07	Building Plan Check Fees - B.V. Building 10AB	0.00	0.00	0.00	306,000.00
404012	Energy Fees	20,000.00	12,000.00	23,000.00	12,000.00
404020	Transportation Parking Fee	436,435.00	541,680.00	574,580.00	690,555.00
404030	Public Works Miscellaneous	8,320.14	15,000.00	15,000.00	15,000.00
404040-01	Trash Fees - Misc Solid Waste	38,098.62	20,000.00	15,000.00	15,100.00
404040-02	Trash Fees - Homeowner	355,574.55	389,184.00	368,568.00	379,625.00
404040-03	Trash Fees - Rear Load	570,164.51	599,277.00	573,972.00	591,190.00
404040-04	Trash Fees - Curbside	111,313.74	108,824.00	123,933.00	127,651.00
404040-05	Trash Fees - Roll Off	232,809.61	239,867.00	255,086.00	250,000.00
404050	Recreation Fees	197,251.36	150,000.00	149,015.00	147,695.00
404051	Recreation Center Memberships	636,721.49	725,000.00	725,000.00	745,000.00
404052	Recreation Center Personal Trainers	31,010.00	15,000.00	15,000.00	15,000.00
404053	Mountain Bike Fees	0.00	90,000.00	0.00	145,100.00
404060	Administration Fee	68,298.00	69,346.00	71,426.00	73,570.00
404061	Attorney Fees	32,450.00	35,000.00	35,000.00	35,000.00
404063-01	External Billable Labor - Facility Management	103,185.00	90,000.00	90,000.00	90,000.00
404063-02	External Billable Labor - Shop	24,230.13	17,000.00	17,000.00	17,000.00
404071	Special Events Revenue	150,000.00	150,000.00	150,000.00	150,000.00
<i>Account Classification Total: CS - Charges for Service</i>		<b>\$3,749,433.74</b>	<b>\$3,894,678.00</b>	<b>\$3,896,813.00</b>	<b>\$4,268,486.00</b>
<i>FF - Fines &amp; Forfeits</i>					
405001	Moving Violations	4,635.00	4,000.00	4,000.00	4,000.00
405002	Parking Violations	76,895.00	95,700.00	80,330.00	52,054.00
405004	Animal Fines	2,385.00	1,000.00	1,000.00	1,000.00
405005	Court Fines	840.00	1,000.00	1,000.00	1,000.00
405006	Criminal Violations	3,000.00	2,500.00	2,500.00	2,500.00
405007	Court Fees	2,494.41	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: FF - Fines &amp; Forfeits</i>		<b>\$90,249.41</b>	<b>\$105,200.00</b>	<b>\$89,830.00</b>	<b>\$61,554.00</b>
<i>CONT - Contributions</i>					
406001	Ski Corp Contributions	1,471,080.00	1,529,648.00	1,941,440.00	1,865,062.00
406003	Holy Cross Community Enhancement	98,800.86	111,584.00	100,777.00	102,792.00
406009	PEG Fees	5,152.39	7,100.00	7,100.00	7,100.00
<i>Account Classification Total: CONT - Contributions</i>		<b>\$1,575,033.25</b>	<b>\$1,648,332.00</b>	<b>\$2,049,317.00</b>	<b>\$1,974,954.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>MISC - Miscellaneous</i>					
407001	Interest Income	49,021.18	34,230.00	223,500.00	223,500.00
407002	Penalty & Interest	21,241.14	5,000.00	20,000.00	5,000.00
407003	Miscellaneous Income	102,135.10	91,564.00	91,622.00	89,122.00
407004	Insurance Recovery	6,512.42	0.00	0.00	0.00
407005	Misc Police Revenue	3,316.43	4,400.00	4,400.00	4,400.00
407006	Transmitter Site Fees	49,497.60	49,498.00	49,498.00	49,498.00
407007-02	Employee Housing - Reserve Public Works	1,200.00	1,200.00	1,200.00	0.00
407008	Accounts Payable Write Offs	5,154.25	0.00	0.00	0.00
407009	Rett Processing Fee	3,025.00	3,225.00	2,775.00	3,225.00
407011	Recreation Center Concessions	21,329.82	22,667.00	22,667.00	22,667.00
407012	Rent Town Hall	114,103.20	115,018.00	115,018.00	118,469.00
407013	Over Weight Vehicle Charge	3,250.00	2,500.00	3,500.00	2,500.00
407014	Banner Charge	9,500.00	4,000.00	4,800.00	4,000.00
407015	Recreation Rental Fees	17,924.00	16,000.00	16,000.00	16,000.00
407019	Building Commissions	27,709.56	0.00	22,100.00	22,100.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$434,919.70</b>	<b>\$349,302.00</b>	<b>\$577,080.00</b>	<b>\$560,481.00</b>
<i>TI - Transfer In From Other Funds</i>					
408005	Transfer In Lottery	23,000.00	23,000.00	23,000.00	23,000.00
408006	Transfer In RETT	1,458,898.56	1,723,631.00	2,130,734.00	2,409,618.00
408007	Transfer In Road	1,882,755.61	2,035,574.00	2,072,213.00	2,116,856.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		<b>\$3,364,654.17</b>	<b>\$3,782,205.00</b>	<b>\$4,225,947.00</b>	<b>\$4,549,474.00</b>
<i>SA - Sale of Assets</i>					
410001-04	General Asset - Employee Housing Unit	0.00	597,000.00	603,807.00	0.00
<i>Account Classification Total: SA - Sale of Assets</i>		<b>\$0.00</b>	<b>\$597,000.00</b>	<b>\$603,807.00</b>	<b>\$0.00</b>
<i>RI - Rental Income</i>					
407007-01	Employee Housing - Rent Public Works	11,520.00	11,880.00	11,880.00	0.00
407007-03	Employee Housing - Country Club Townhome	24,240.00	0.00	0.00	0.00
<i>Account Classification Total: RI - Rental Income</i>		<b>\$35,760.00</b>	<b>\$11,880.00</b>	<b>\$11,880.00</b>	<b>\$0.00</b>
<b>REVENUES Total</b>		<b>\$24,847,799.64</b>	<b>\$24,187,399.00</b>	<b>\$27,757,164.00</b>	<b>\$26,467,226.00</b>

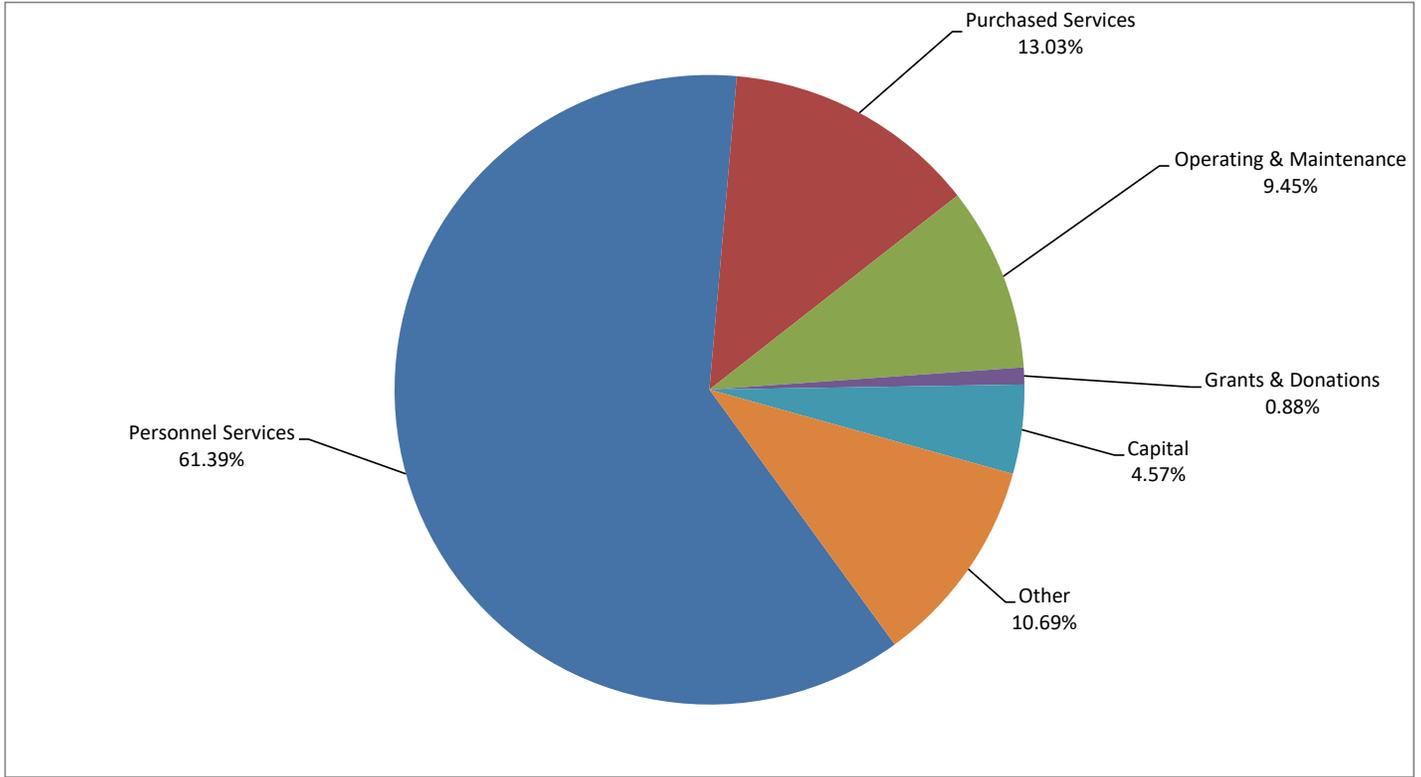
**GENERAL FUND DEPARTMENTAL SUMMARY  
2023  
GENERAL FUND EXPENDITURES**



**EXPENDITURES BY DEPARTMENT**

	<b>MILLIONS</b>		<b>PERCENT OF</b>
	<b>2022</b>	<b>2023</b>	<b>TOTAL</b>
Town Council	0.598	0.679	2.47%
Town Manager	2.209	2.648	9.64%
Finance	1.007	1.349	4.91%
Community Development	0.967	1.307	4.76%
Public Safety	2.189	2.682	9.77%
Transportation	3.894	5.316	19.36%
Parks, Trails, & Recreation	1.706	2.565	9.34%
Public Works-Administration	0.582	0.893	3.25%
-Facility Maintenance	1.251	1.524	5.55%
-Road	1.115	1.46	5.32%
-Solid Waste	1.115	1.214	4.42%
-Shop	0.818	0.892	3.25%
Human Resources	0.316	0.388	1.41%
<b>SUBTOTAL</b>	<b>17.767</b>	<b>22.917</b>	<b>83.45%</b>
Other Expenditures	7.565	4.535	16.51%
<b>Total Expenditures</b>	<b>25.337</b>	<b>27.462</b>	<b>100.00%</b>

**TOWN OF SNOWMASS VILLAGE  
GENERAL FUND  
EXPENDITURES BY CATEGORY  
2023  
(Annual operating costs)**



<b><u>BUDGET BY CATEGORY</u></b>	<b><u>2021 Actual</u></b>	<b><u>2022 Projected</u></b>	<b><u>2021-2022 Percent Change</u></b>	<b><u>2023 Budget</u></b>	<b><u>2022-2023 Percent Change</u></b>
<b>Personnel Services</b>	\$ 12,755,298	\$ 12,964,666	1.64%	\$ 16,857,946	30.03%
<b>Purchased Services</b>	\$ 2,397,715	\$ 2,695,171	12.41%	\$ 3,579,177	32.80%
<b>Operating &amp; Maintenance</b>	\$ 1,974,169	\$ 2,105,662	6.66%	\$ 2,593,971	23.19%
<b>Donations &amp; Grants</b>	\$ 182,358	\$ 183,514	0.63%	\$ 240,447	31.02%
<b>Capital</b>	\$ 326,429	\$ 718,381	120.07%	\$ 1,254,797	74.67%
<b>Other</b>	\$ 1,668,247	\$ 6,670,591	299.86%	\$ 2,936,150	-55.98%
<b>Total</b>	<b>\$ 19,304,216</b>	<b>\$ 25,337,985</b>	<b>31.26%</b>	<b>\$ 27,462,488</b>	<b>8.38%</b>

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**DEPARTMENT:** Town Council  
**PROGRAMS:** Attorney Fees, Special Projects and Capital, Town Council, Grants and Donations  
**FUND:** General Fund

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**DEPARTMENT DESCRIPTION:**

The Town of Snowmass Village operates under a Council/Manager form of government. The Home-rule Charter sets forth the role of the Town Council as follows:

- A. The Town shall be governed by a Council of five members, which includes the Mayor. All Council Members and the Mayor shall be elected at-large with overlapping terms of office.
- B. The Council shall be the legislative and governing body of the Town and shall exercise all powers conferred to it by the Charter and adopt such ordinances and resolutions, as it deems proper.
- C. The Council shall meet regularly at least twice each month and all meetings, except executive sessions, are open to the public.
- D. The Town Council shall appoint a Town Manager to be the chief administrative officer of the Town, a Town Attorney, and a Municipal Court Judge to serve at the pleasure of the Council.

The Town Manager is responsible for the day-to-day administration of the Town's operations while the Town council is the policy-making body.

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**ASPIRATION STATEMENT:**

“We aspire to be the leading multi-season, family-oriented inclusive mountain resort community. We will do this by creating, marketing, and delivering distinctive choices for fun, excitement, challenge, learning, and togetherness. All this is done amidst our unique, natural splendor...as part of a memorable Aspen/Snowmass experience. Further, we wish to be seen by others as welcoming, dynamic, convenient, and successful. We will always be responsible stewards of our environment, economy, and society. When successful, Snowmass Village will have achieved the quality of life and economic vitality that will assure our future as a sustainable resort community.”

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**Accomplishments – 2022:**

- Adopted 2022 Budget for all Town funds
- Continued to work to achieve Town Council strategic goals
- Continued work on Town entryway project and Mall Transit Plaza
- Participated and contributed in local and regional organizations
- Hosted 30th Anniversary of the Free Thursday Night Concert Series on Fanny Hill by handing out commemorative coozies.

**Goals - 2023:**

- Adopt new goal statement reflecting the newly constituted Council.
- Ensure the Town is financially sustainable and providing services on an ongoing basis, as efficiently as possible, for its residents and guests at a high level of service.
- Be open and accessible to the community. Create opportunities to listen to the public and promote community engagement.
- Through the Town’s community grant program, allocate \$175,000 to various local non-profit organizations that benefit Snowmass Village.

**Performance Measurements:**

Town Council			
	2021	2022	2023
	Actual	Estimate	Budget
Number of community events hosted to increase community engagement and listening opportunities with community members	1	2	2
Number of local elected official trainings attended by at least one council member (in person or virtually)	1	1	1

**DEPARTMENT STAFFING:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Town Attorney	1	1	1

**PAYROLL:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Attorney Program	\$191,517	\$191,517	\$205,592
Town Council	<u>\$108,000</u>	<u>\$108,000</u>	<u>\$108,000</u>
TOTAL	\$299,517	\$299,517	\$313,592

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**CASH PURCHASES:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
TOTAL	\$ 0	\$ 0	\$ 0

# Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 01 - Town Council</b>					
<b>Division: 00 - -</b>					
<b>Program: 101 - Attorney Fees</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	176,452.61	191,517.00	191,517.00	205,592.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	1,336.00	1,336.00	1,390.00
501003-04	Payroll Benefits - Housing Allowance	30,000.00	30,000.00	30,000.00	30,000.00
501003-06	Payroll Benefits - Retirement	19,158.69	22,802.00	22,802.00	24,671.00
501003-08	Payroll Benefits - Medicare	3,033.67	2,685.00	2,685.00	2,981.00
501003-10	Payroll Benefits - Health Insurance	58,998.84	62,674.00	62,674.00	69,353.00
501003-13	Payroll Benefits - Dental Insurance	1,661.64	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD&D	1,071.99	1,204.00	1,204.00	1,400.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	1,166.40	1,575.00	1,575.00	1,832.00
501003-19	Payroll Benefits - Unemployment Insurance	620.57	556.00	556.00	411.00
501003-20	Payroll Benefits - Workmans Comp	146.58	160.00	160.00	184.00
501004	Training/ Registrations	0.00	1,000.00	1,000.00	1,000.00
501005	Travel & Meeting Expenses	765.36	6,000.00	6,000.00	6,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>294,778.19</b>	<b>322,135.00</b>	<b>322,135.00</b>	<b>345,513.00</b>
<i>PUR - Purchased Services</i>					
502001	Legal Fees Special Counsel	6,856.25	30,000.00	30,000.00	45,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>6,856.25</b>	<b>30,000.00</b>	<b>30,000.00</b>	<b>45,000.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	849.00	325.00	325.00	325.00
503003	Miscellaneous	289.88	250.00	250.00	250.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>1,138.88</b>	<b>575.00</b>	<b>575.00</b>	<b>575.00</b>
<b>Program Total: 101 - Attorney Fees</b>		<b>302,773.32</b>	<b>352,710.00</b>	<b>352,710.00</b>	<b>391,088.00</b>
<b>Program: 102 - Town Council</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	108,000.00	108,000.00	108,000.00	108,000.00
501003-08	Payroll Benefits - Medicare	1,566.00	1,566.00	1,566.00	1,566.00
501003-09	Payroll Benefits - Fica	6,696.00	6,696.00	6,696.00	6,696.00
501003-19	Payroll Benefits - Unemployment Insurance	61.20	0.00	0.00	0.00
501003-20	Payroll Benefits - Workmans Comp	85.08	85.00	85.00	96.00
501004	Training/ Registrations	0.00	3,000.00	3,000.00	3,000.00
501005	Travel & Meeting Expenses	0.00	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>116,408.28</b>	<b>122,347.00</b>	<b>122,347.00</b>	<b>122,358.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	86,891.81	91,240.00	91,240.00	80,000.00
502003-16	Contract Service - Wildfire Mitigation	448.70	15,000.00	15,000.00	15,000.00
502004	Telephone	1,916.59	1,000.00	1,000.00	1,000.00
502011-01	Town Functions - Boards and Commissions Support	4,277.62	10,500.00	10,500.00	18,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>93,534.72</b>	<b>117,740.00</b>	<b>117,740.00</b>	<b>114,000.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	40,397.62	43,723.00	43,723.00	48,000.00
503003	Miscellaneous	1,309.92	4,350.00	4,350.00	4,350.00
503012	Public Relations	0.00	100.00	100.00	100.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>41,707.54</b>	<b>48,173.00</b>	<b>48,173.00</b>	<b>52,450.00</b>
<b>Program Total: 102 - Town Council</b>		<b>251,650.54</b>	<b>288,260.00</b>	<b>288,260.00</b>	<b>288,808.00</b>
<b>Division Total: 00 - -</b>		<b>554,423.86</b>	<b>640,970.00</b>	<b>640,970.00</b>	<b>679,896.00</b>
<b>Department Total: 01 - Town Council</b>		<b>554,423.86</b>	<b>640,970.00</b>	<b>640,970.00</b>	<b>679,896.00</b>
<b>EXPENSES Total</b>		<b>554,423.86</b>	<b>640,970.00</b>	<b>640,970.00</b>	<b>679,896.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Town Manager  
**PROGRAMS:** Administration, Community Relations, Town Clerk, Information Systems  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

1. Implements the official policies and directives of the Town Council.
2. Responsible for the enforcement of the laws, contracts, and ordinances of the Town.
3. Responsible for the effective and efficient use of the Town's resources.
4. Develops long range plans for Town Council consideration and implements such plans in a timely fashion.
5. Monitors community issues and keeps Mayor/Council equally informed.
6. Monitors Federal and State legislative developments that may impact Snowmass Village.
7. Provides effective supervision of the Town's departments to ensure efficient implementation of Town goals and objectives.
8. Oversees information technology resources and support for all Town departments and employees.
9. Administers network and systems for Town business processes and data.
10. Coordinates media inquiries and general community relations by serving as Public Information Officer for Town communications.
11. Maintains and manages all official Town records, including the Snowmass Village Municipal Code.
12. Administer Elections, Business licensing and Liquor licensing for the Town.

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**Accomplishments – 2022:**

- Implementing some of the Town Council's Goals through the completion of various projects
- Coordinated 2022 General Election
- Completed early childhood education needs assessment
- Implemented NEOGOV applicant tracking system to improve hiring processes
- Created community engagement plan to outline community engagement strategy
- Completed 2022 Community Survey
- Completed the installation of a micro-hydroelectric turbine to produce additional renewable energy in support of the Town's environmental goals.
- Updated the Community Profile with 2022 statistics
- Developed Town-wide records management policy.

**Goals - 2023:**

- Keep the Town Council equally well-informed, thereby enabling them to make decisions in the best interest of the community.
- Facilitate the adoption of a 2023 Goal Setting Statement
- Implement the Town Council Goal Setting Statement
- Continue to enhance the Town’s transparency, outreach and communication with the public.
- Provide excellent customer service, internally and externally.
- Implement Town-wide records management policy.
- Protect the environment through strategic sustainability and resiliency initiatives.
- Provide service, support, and security for the Town’s technological needs.
- Complete the installation of the Town’s backbone of fiber-optic cable for high-speed internet

**Performance Measurements:**

<b>Town Manager's Office</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Budget</u></b>
Number of webpage visits to tosv.com	76,000	82,000	88,000
% of agenda packet info delivered at least 4 days prior to Council meeting	100%	100%	100%
# of IT Help Desk tickets processed and closed	1,100	1,200	1,200

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**DEPARTMENT STAFFING:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Proposed</u>
Town Manager	6	6	6

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**PAYROLL:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Proposed</u>
TOTAL	\$702,490	\$702,490	\$721,698

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**CASH PURCHASES:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Computers and Equipment	\$79,750	\$79,750	\$91,000

# Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Council
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 02 - Town Manager					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	174,032.00	203,801.00	238,901.00	202,772.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	1,336.00	1,336.00	1,390.00
501003-03	Payroll Benefits - Car Allowance	4,200.00	4,200.00	4,200.00	4,200.00
501003-06	Payroll Benefits - Retirement	26,598.77	27,970.00	27,970.00	30,416.00
501003-08	Payroll Benefits - Medicare	2,598.15	2,649.00	2,649.00	2,940.00
501003-10	Payroll Benefits - Health Insurance	58,998.84	62,674.00	62,674.00	69,353.00
501003-13	Payroll Benefits - Dental Insurance	1,661.64	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,063.48	1,188.00	1,188.00	1,381.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	1,166.40	1,554.00	1,554.00	1,807.00
501003-19	Payroll Benefits - Unemployment Insurance	535.96	548.00	548.00	406.00
501003-20	Payroll Benefits - Workmans Comp	228.57	157.00	157.00	180.00
501004	Training/ Registrations	484.50	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	504.54	4,124.00	4,124.00	4,250.00
<i>Account Classification Total: PER - Personnel Services</i>		273,774.69	312,827.00	347,927.00	321,794.00
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	35,100.00	0.00	0.00
502002-01	Consultant - Employee Training	585.14	0.00	0.00	0.00
502004	Telephone	1,200.00	1,200.00	1,200.00	1,200.00
502005	Employee Relations	3,234.11	2,350.00	2,350.00	2,350.00
<i>Account Classification Total: PUR - Purchased Services</i>		5,019.25	38,650.00	3,550.00	3,550.00
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	1,876.00	2,000.00	2,000.00	2,500.00
503003	Miscellaneous	0.00	600.00	600.00	600.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		1,876.00	2,600.00	2,600.00	3,100.00
Program Total: 103 - Administration		280,669.94	354,077.00	354,077.00	328,444.00
Division Total: 00 - -		280,669.94	354,077.00	354,077.00	328,444.00
Division: 10 - Assistant Town Manager					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	70,617.79	77,614.00	77,614.00	92,183.00
501002-01	Payroll Overtime Regular	428.10	2,000.00	2,000.00	2,000.00
501003-01	Payroll Benefits - Recreation Benefit	2,347.99	1,336.00	1,336.00	1,390.00
501003-06	Payroll Benefits - Retirement	6,375.32	7,644.00	7,644.00	9,218.00
501003-08	Payroll Benefits - Medicare	1,053.74	1,072.00	1,072.00	1,337.00
501003-10	Payroll Benefits - Health Insurance	20,890.08	21,935.00	21,935.00	23,861.00
501003-13	Payroll Benefits - Dental Insurance	396.84	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	189.36	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	424.20	445.00	445.00	628.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	554.76	583.00	583.00	821.00
501003-19	Payroll Benefits - Unemployment Insurance	215.94	222.00	222.00	184.00
501003-20	Payroll Benefits - Workmans Comp	55.89	64.00	64.00	83.00
<i>Account Classification Total: PER - Personnel Services</i>		103,559.61	113,541.00	113,541.00	132,404.00

# Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Council
<b>PUR - Purchased Services</b>					
502004	Telephone	689.88	500.00	500.00	500.00
502006-01	Building Maintenance - General	741.45	4,000.00	4,000.00	4,000.00
502007-01	Maintenance Agreements - Copier	3,250.56	8,050.00	8,050.00	8,050.00
502009-01	Mailing - Postage	8,624.12	10,000.00	10,000.00	10,000.00
502013-01	Leased Equipment - Copier	5,328.78	10,000.00	10,000.00	10,000.00
502013-03	Leased Equipment - Postage	3,535.02	4,172.00	4,172.00	4,172.00
<b>Account Classification Total: PUR - Purchased Services</b>		<b>22,169.81</b>	<b>36,722.00</b>	<b>36,722.00</b>	<b>36,722.00</b>
<b>OM - Operating &amp; Maintenance</b>					
503002	Dues, Memberships, Subscriptions	180.00	180.00	180.00	180.00
503003	Miscellaneous	9,401.00	300.00	300.00	300.00
503004	Printing	3,009.50	5,000.00	5,000.00	5,000.00
503005-01	Supplies - Office	1,846.96	4,000.00	4,000.00	4,000.00
503007-03	Building Lease Payments - COP-Principal	500,000.00	520,000.00	520,000.00	540,000.00
503007-04	Building Lease Payments - COP-Interest	132,600.00	112,600.00	112,600.00	91,800.00
503007-05	Building Lease Payments - Miscellaneous	3,000.00	3,000.00	3,000.00	3,000.00
503008-01	Insurance - Building	103,518.70	118,375.00	118,375.00	136,131.00
503008-02	Insurance - Vehicle	642.24	710.00	710.00	816.00
503009-01	Vehicle Expenses - Fuel	4,261.07	7,332.00	7,332.00	8,000.00
503009-03	Vehicle Expenses - Parts & Supplies	3,821.44	7,669.00	7,669.00	7,669.00
503009-06	Vehicle Expenses - Labor	4,441.25	5,000.00	5,000.00	8,000.00
503010	Contra Acct - Vehicle Labor	-4,441.25	-5,000.00	-5,000.00	-8,000.00
<b>Account Classification Total: OM - Operating &amp; Maintenance</b>		<b>762,280.91</b>	<b>779,166.00</b>	<b>779,166.00</b>	<b>796,896.00</b>
<b>Program Total: 103 - Administration</b>		<b>888,010.33</b>	<b>929,429.00</b>	<b>929,429.00</b>	<b>966,022.00</b>
<b>Program: 105 - Community Relations</b>					
<b>PER - Personnel Services</b>					
501001-01	Payroll - Regular	117,828.62	108,049.00	108,049.00	130,395.00
501003-01	Payroll Benefits - Recreation Benefit	26.01	1,336.00	1,336.00	1,390.00
501003-06	Payroll Benefits - Retirement	9,499.24	10,805.00	10,805.00	13,040.00
501003-08	Payroll Benefits - Medicare	1,500.09	1,567.00	1,567.00	1,891.00
501003-10	Payroll Benefits - Health Insurance	20,890.08	21,935.00	21,935.00	46,981.00
501003-13	Payroll Benefits - Dental Insurance	396.84	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	189.36	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	632.64	702.00	702.00	888.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	826.76	919.00	919.00	1,162.00
501003-19	Payroll Benefits - Unemployment Insurance	309.92	324.00	324.00	261.00
501003-20	Payroll Benefits - Workmans Comp	80.58	93.00	93.00	117.00
501004	Training/ Registrations	724.00	1,080.00	1,080.00	1,150.00
501005	Travel & Meeting Expenses	4,945.26	4,940.00	4,940.00	5,000.00
<b>Account Classification Total: PER - Personnel Services</b>		<b>157,859.00</b>	<b>152,376.00</b>	<b>152,376.00</b>	<b>202,974.00</b>
<b>PUR - Purchased Services</b>					
502003	Contract Service	7,168.98	8,000.00	9,000.00	9,000.00
502004	Telephone	720.00	1,200.00	1,200.00	1,200.00
<b>Account Classification Total: PUR - Purchased Services</b>		<b>7,888.98</b>	<b>9,200.00</b>	<b>10,200.00</b>	<b>10,200.00</b>
<b>OM - Operating &amp; Maintenance</b>					
503001-03	Advertising - Print	12,594.46	24,700.00	24,700.00	25,000.00
503002	Dues, Memberships, Subscriptions	872.00	1,900.00	1,900.00	2,300.00
503003	Miscellaneous	37.92	650.00	650.00	700.00
503004	Printing	119.40	2,100.00	2,100.00	2,100.00
503005-01	Supplies - Office	498.86	1,000.00	1,000.00	1,000.00
503012	Public Relations	2,579.65	4,000.00	4,000.00	4,000.00
<b>Account Classification Total: OM - Operating &amp; Maintenance</b>		<b>16,702.29</b>	<b>34,350.00</b>	<b>34,350.00</b>	<b>35,100.00</b>
<b>Program Total: 105 - Community Relations</b>		<b>182,450.27</b>	<b>195,926.00</b>	<b>196,926.00</b>	<b>248,274.00</b>

# Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Council
<b>Program: 107 - Town Clerk</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	112,587.52	103,444.00	103,444.00	92,183.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	1,336.00	1,336.00	1,390.00
501003-06	Payroll Benefits - Retirement	9,241.22	10,344.00	10,344.00	9,218.00
501003-08	Payroll Benefits - Medicare	1,489.07	1,500.00	1,500.00	1,337.00
501003-10	Payroll Benefits - Health Insurance	52,253.92	56,513.00	56,513.00	61,619.00
501003-13	Payroll Benefits - Dental Insurance	1,661.64	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	615.12	673.00	673.00	628.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	804.32	880.00	880.00	821.00
501003-19	Payroll Benefits - Unemployment Insurance	301.29	310.00	310.00	184.00
501003-20	Payroll Benefits - Workmans Comp	78.56	89.00	89.00	83.00
501004	Training/ Registrations	910.00	2,265.00	2,265.00	2,250.00
501005	Travel & Meeting Expenses	1,374.35	3,700.00	3,700.00	3,700.00
<b>Account Classification Total: PER - Personnel Services</b>		<b>183,018.85</b>	<b>181,680.00</b>	<b>181,680.00</b>	<b>174,112.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	6,535.03	3,400.00	3,400.00	3,500.00
502014	Elections	73.72	3,300.00	3,300.00	0.00
<b>Account Classification Total: PUR - Purchased Services</b>		<b>6,608.75</b>	<b>6,700.00</b>	<b>6,700.00</b>	<b>3,500.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503001-01	Advertising - Legal Notices	6,897.47	5,700.00	5,700.00	5,700.00
503002	Dues, Memberships, Subscriptions	136.00	2,750.00	2,750.00	2,250.00
503003	Miscellaneous	3,279.15	1,650.00	650.00	800.00
503004	Printing	207.88	1,200.00	1,200.00	500.00
<b>Account Classification Total: OM - Operating &amp; Maintenance</b>		<b>10,520.50</b>	<b>11,300.00</b>	<b>10,300.00</b>	<b>9,250.00</b>
<b>Program Total: 107 - Town Clerk</b>		<b>200,148.10</b>	<b>199,680.00</b>	<b>198,680.00</b>	<b>186,862.00</b>
<b>Program: 109 - Information Systems</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	101,962.51	174,482.00	174,482.00	204,165.00
501003-01	Payroll Benefits - Recreation Benefit	1,174.00	2,672.00	2,672.00	2,780.00
501003-06	Payroll Benefits - Retirement	9,205.56	17,448.00	17,448.00	19,622.00
501003-08	Payroll Benefits - Medicare	1,498.22	2,414.00	2,414.00	2,960.00
501003-10	Payroll Benefits - Health Insurance	20,890.08	78,447.00	78,447.00	85,480.00
501003-13	Payroll Benefits - Dental Insurance	396.84	833.00	833.00	960.00
501003-14	Payroll Benefits - Vision Insurance	189.36	398.00	398.00	417.00
501003-15	Payroll Benefits - Standard - Life / AD& D	614.00	1,050.00	1,050.00	1,336.00
501003-17	Payroll Benefits - Dependant Life	9.60	19.00	19.00	21.00
501003-18	Payroll Benefits - Long Term Disability	801.12	1,374.00	1,374.00	1,748.00
501003-19	Payroll Benefits - Unemployment Insurance	308.75	499.00	499.00	408.00
501003-20	Payroll Benefits - Workmans Comp	1,189.13	2,470.00	2,470.00	2,355.00
501004	Training/ Registrations	3,017.00	4,000.00	4,000.00	7,000.00
501005	Travel & Meeting Expenses	2,438.29	2,500.00	2,500.00	4,000.00
<b>Account Classification Total: PER - Personnel Services</b>		<b>143,694.46</b>	<b>288,606.00</b>	<b>288,606.00</b>	<b>333,252.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	124,825.30	107,000.00	107,000.00	127,400.00
502004	Telephone	19,821.82	18,000.00	18,000.00	15,000.00
502004-01	Telephone- Data	30,532.32	38,000.00	38,000.00	42,000.00
502004-02	Telephone-Cell	1,570.87	1,500.00	1,500.00	2,040.00
502004-03	Telephone-Equipment	7,998.12	10,000.00	10,000.00	10,000.00
502004-04	Telephone-Support and Services	5,639.95	10,000.00	10,000.00	10,000.00
502007-03	Maintenance Agreements - Hardware	12,812.51	12,200.00	12,200.00	13,500.00
502008-01	Repairs - Equipment	1,536.80	3,000.00	3,000.00	3,000.00
502019	Software Licensing	135,559.19	187,759.00	187,759.00	249,585.00
<b>Account Classification Total: PUR - Purchased Services</b>		<b>340,296.88</b>	<b>387,459.00</b>	<b>387,459.00</b>	<b>472,525.00</b>

# Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Council
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	553.88	3,200.00	3,200.00	4,000.00
503003	Miscellaneous	212.68	500.00	500.00	500.00
503005-06	Supplies - Computer	3,176.29	4,000.00	4,000.00	4,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		3,942.85	7,700.00	7,700.00	8,500.00
<i>CAP - Capital</i>					
507001-05	Cash Purchases - Computer	78,178.66	79,750.00	79,750.00	91,000.00
<i>Account Classification Total: CAP - Capital</i>		78,178.66	79,750.00	79,750.00	91,000.00
Program Total: 109 - Information Systems		566,112.85	763,515.00	763,515.00	905,277.00
Program: 114 - Court					
<i>PER - Personnel Services</i>					
501004	Training/ Registrations	0.00	100.00	100.00	100.00
501005	Travel & Meeting Expenses	0.00	860.00	860.00	500.00
<i>Account Classification Total: PER - Personnel Services</i>		0.00	960.00	960.00	600.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	9,903.00	12,550.00	12,550.00	12,550.00
<i>Account Classification Total: PUR - Purchased Services</i>		9,903.00	12,550.00	12,550.00	12,550.00
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	22.00	50.00	50.00	50.00
503003	Miscellaneous	0.00	35.00	35.00	35.00
503004	Printing	0.00	70.00	70.00	70.00
503005-01	Supplies - Office	0.00	100.00	100.00	100.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		22.00	255.00	255.00	255.00
Program Total: 114 - Court		9,925.00	13,765.00	13,765.00	13,405.00
Division Total: 10 - Assistant Town Manager		1,846,646.55	2,102,315.00	2,102,315.00	2,319,840.00
Department Total: 02 - Town Manager		2,127,316.49	2,456,392.00	2,456,392.00	2,648,284.00
<b>EXPENSES Total</b>		<b>\$2,127,316.49</b>	<b>\$2,456,392.00</b>	<b>\$2,456,392.00</b>	<b>\$2,648,284.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Finance  
**PROGRAMS:** Finance and Personnel  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

Responsible for handling day-to-day and long-range financial operations and investments including budget, capital assets, accounts payable, accounts receivable and the annual audit. Handles all payroll-related, pay and employee benefit changes including benefit administration and new hire onboarding. Implements loss control and risk management functions.

**DEPARTMENT OBJECTIVES:**

1. To continue improvements with current budget package by providing additional communication tools i.e., graphs, comments, etc. in budget document.
  2. To continue with the development and accurate of user-friendly financial reports.
  3. To provide continuing education for department employees to keep up with changing accounting practices/policies for governments.
  4. To maintain adequate insurance coverage and manage Towns risks and liabilities to the best of our ability.
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**Accomplishments – 2022:**

- Financial outcome for the 2021 year-end for all funds ended with positive fund balance increases
- Continued with training for Finance employees (Workman compensation, GFOA, CGFOA, Safety training, CIRSA webinars, Accounting Webinars, 1099's training, GASB 87)
- Presented Year-End financial update to the Town Council and facilitated the adoption of the 2022 revised budget and filed ARPA reports
- Score 99% on the CIRSA Loss Control Standards
- Have continued with the safety trainings, safety meetings and safety awards
- Assisted in filling in for Human Resources vacancy

**Goals - 2023:**

- To provide accurate and concise financial information on the operation and status of all Town funds.
- To manage employee on-boarding process, benefit administration, pay-related issues; to establish safety policies and adequate insurance coverage.
- To keep the Towns financial and payroll systems current with new technology applicable to Town operations.
- To implement the new Executime timekeeping software program and the Neo Gov onboarding system

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**Performance Measurements:**

<b>Finance Department</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
% of Online Sales Tax Filers	79%	82%	84%
% of Solid Waste Customers filing online	25%	37%	39%
Loss Control audit score	100	99%	100%

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**BUDGET HIGHLIGHTS:**

The Finance Department budget includes a new position, we have not added a new position for 14 years. We needed to increase the audit fees to cover the Single Audit costs and also increased miscellaneous to cover an increase in credit card fees for online payments to the Town.

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**DEPARTMENT STAFFING:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Finance/Personnel/Risk Mgmt.	6	6	7

<b>Payroll:</b>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Finance	478,974	478,974	608,708
Personnel/Risk Mgmt.	<u>78,209</u>	<u>78,209</u>	<u>84,217</u>
<b>Total</b>	<b>557,183</b>	<b>557,183</b>	<b>692,925</b>

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**CASH PURCHASES:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Office Furniture and Equipment	\$ -0-	\$ -0-	\$ 10,000
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	\$ -0-	\$ -0-	\$ 10,000

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 04 - Finance</b>					
<b>Division: 00 - -</b>					
<b>Program: 103 - Administration</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	444,950.82	478,974.00	478,974.00	608,708.00
501003-01	Payroll Benefits - Recreation Benefit	4,985.34	6,680.00	6,680.00	8,340.00
501003-06	Payroll Benefits - Retirement	40,367.22	46,510.00	46,510.00	58,452.00
501003-08	Payroll Benefits - Medicare	4,422.59	4,560.00	4,560.00	6,420.00
501003-09	Payroll Benefits - Fica	192.07	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	217,818.23	234,580.00	234,580.00	317,327.00
501003-13	Payroll Benefits - Dental Insurance	6,199.49	2,083.00	2,083.00	2,881.00
501003-14	Payroll Benefits - Vision Insurance	1,788.22	994.00	994.00	1,250.00
501003-15	Payroll Benefits - Standard - Life / AD& D	2,694.81	2,916.00	2,916.00	3,981.00
501003-17	Payroll Benefits - Dependant Life	47.20	48.00	48.00	63.00
501003-18	Payroll Benefits - Long Term Disability	3,512.91	3,814.00	3,814.00	5,208.00
501003-19	Payroll Benefits - Unemployment Insurance	1,348.98	1,382.00	1,382.00	1,217.00
501003-20	Payroll Benefits - Workmans Comp	376.42	397.00	397.00	545.00
501004	Training/ Registrations	2,970.00	2,695.00	2,695.00	2,695.00
501005	Travel & Meeting Expenses	2,855.41	8,338.00	8,338.00	8,338.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$734,529.71</b>	<b>\$793,971.00</b>	<b>\$793,971.00</b>	<b>\$1,025,425.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	8,373.51	8,976.00	8,976.00	9,668.00
502015	Document Imaging	7,000.00	7,000.00	7,000.00	7,000.00
502017	Audit	31,571.00	40,000.00	40,000.00	50,000.00
502018-01	Collection Fees - General	23,519.32	23,184.00	23,184.00	23,184.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$70,463.83</b>	<b>\$79,160.00</b>	<b>\$79,160.00</b>	<b>\$89,852.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	1,636.48	1,720.00	1,720.00	1,720.00
503003	Miscellaneous	43,322.24	53,235.00	53,235.00	69,077.00
503004	Printing	1,983.87	1,600.00	1,600.00	1,700.00
503005-01	Supplies - Office	2,784.47	2,904.00	2,904.00	2,904.00
503005-05	Supplies - Data Processing	3,188.05	5,525.00	5,525.00	5,525.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$52,915.11</b>	<b>\$64,984.00</b>	<b>\$64,984.00</b>	<b>\$80,926.00</b>
<i>CAP - Capital</i>					
507001-04	Cash Purchases - Office	0.00	0.00	0.00	10,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>
<b>Program Total: 103 - Administration</b>		<b>\$857,908.65</b>	<b>\$938,115.00</b>	<b>\$938,115.00</b>	<b>\$1,206,203.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 108 - Personnel</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	73,159.13	78,209.00	78,209.00	84,217.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	1,336.00	1,336.00	1,390.00
501003-06	Payroll Benefits - Retirement	6,754.04	7,469.00	7,469.00	7,916.00
501003-08	Payroll Benefits - Medicare	1,092.21	1,134.00	1,134.00	1,221.00
501003-10	Payroll Benefits - Health Insurance	20,890.08	22,379.00	22,379.00	38,256.00
501003-13	Payroll Benefits - Dental Insurance	770.86	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	260.00	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	450.96	486.00	486.00	539.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	587.84	635.00	635.00	705.00
501003-19	Payroll Benefits - Unemployment Insurance	225.18	235.00	235.00	168.00
501003-20	Payroll Benefits - Workmans Comp	57.62	67.00	67.00	75.00
501004	Training/ Registrations	0.00	2,850.00	2,850.00	2,850.00
501005	Travel & Meeting Expenses	0.00	2,300.00	2,300.00	2,300.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$105,457.52</b>	<b>\$117,726.00</b>	<b>\$117,726.00</b>	<b>\$140,336.00</b>
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	850.00	850.00	850.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$0.00</b>	<b>\$850.00</b>	<b>\$850.00</b>	<b>\$850.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	219.00	550.00	550.00	550.00
503003	Miscellaneous	15.91	0.00	0.00	0.00
503005-01	Supplies - Office	0.00	347.00	347.00	347.00
503005-05	Supplies - Data Processing	480.93	900.00	900.00	900.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$715.84</b>	<b>\$1,797.00</b>	<b>\$1,797.00</b>	<b>\$1,797.00</b>
<b>Program Total: 108 - Personnel</b>		<b>\$106,173.36</b>	<b>\$120,373.00</b>	<b>\$120,373.00</b>	<b>\$142,983.00</b>
<b>Division Total: 00 - -</b>		<b>\$964,082.01</b>	<b>\$1,058,488.00</b>	<b>\$1,058,488.00</b>	<b>\$1,349,186.00</b>
<b>Department Total: 04 - Finance</b>		<b>\$964,082.01</b>	<b>\$1,058,488.00</b>	<b>\$1,058,488.00</b>	<b>\$1,349,186.00</b>
<b>EXPENSES Total</b>		<b>\$964,082.01</b>	<b>\$1,058,488.00</b>	<b>\$1,058,488.00</b>	<b>\$1,349,186.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Community Development  
**PROGRAMS:** Building and Planning  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

The department is composed of two divisions: the Building Division and the Planning Division.

**Building:**

The Building Division reviews construction documents for code compliance with all local codes and amendments, performs building, electrical, plumbing, mechanical, energy and accessibility field inspections, performs construction related investigations to ensure life and safety within the Town limits. The division works closely with the Roaring Fork Fire Rescue (formerly Snowmass/Wildcat Fire Protection District), Snowmass Water & Sanitation District, and other divisions and departments within the Town of Snowmass Village to ensure compliance with all policies and procedures. Keeps the community informed of all revised or new policies in effect or to be implemented. Represents the Town within the Colorado Chapter of the International Code Council and by serving on various National and State committees. Ensures compliance with the exterior lighting code. The division monitors workload and contracts with third party providers for inspection and plan review service when needed. The Community currently has adopted the 2015 series of the international building code. In 2023 the division will review and consider revisions.

**Current Planning and Zoning:**

This program administers the short-range planning and zoning functions for the Town including the implementation and enforcement of the Town's Land Use Development Code. The program includes functions such as; 1) review of building plans and site inspections for zoning compliance to ensure land uses are appropriate, structures are permitted and they meet height, square footage, setbacks and other requirements; 2) handling administrative and Planning Commission variances from zoning regulations; 3) processing all planned unit development and other current development applications; and 4) assisting the public in understanding and using the Town's zoning and land use regulations. In this section, Staff works with and provides professional support to the Planning Commission and Town Council in their consideration of Town land use matters. The Planning Division is also responsible for providing staff support to the Snowmass Arts Advisory Board (SAAB). In 2022 the SAAB held the first Plein Air festival in Snowmass Village. Staff will continue to assist the SAAB with the performance of their duties in 2023.

**Long Range/Strategic Planning**

Long Range work involves the implementation of the Town's Comprehensive Plan. The Comprehensive Plan is the official adopted statement for future conservation and development in the Town. The Plan establishes the vision and guiding principles and

outlines steps for implementation. The Plan is used by staff to evaluate development applications, and to recommend ordinance revisions. In 2022, staff will began work to update to the Land Use Development Code to further implement the 2018 Comprehensive Plan. This work will continue in 2023. Strategic planning is done at the request of the Town Manager as it relates to proposing new plans, projects or programs and code amendments. The division will continue to organize information in digital form with permit software and document management integrated into the Town's GIS system.

#### **DEPARTMENT OBJECTIVES:**

1. To ensure fire and life safety requirements within all structures located in the Town through extensive field inspections and construction document review.
2. To provide high quality customer service and response times.
3. To be the best Community Development Department in the area for customer service, knowledge, consistency, document management and access, and professionalism.
4. Implement, administer, and enforce all zoning, land use code, and other building-related regulations and ordinances adopted by the Town.
5. Update the Town's Land Use and Development Code to be consistent with the vision of the 2018 Comprehensive Plan.
6. Conduct thorough evaluations and analysis of all current development applications. Major projects include Base Village and the Snowmass Center PUD.
7. Provide professional support assistance to the Town Council, Planning Commission, The Snowmass Arts Advisory Board and other appointed boards and committees to guide the growth and development within the community in a manner consistent with the Town's Comprehensive Plan.
8. Provide timely, accurate, supportive, and professional assistance to all internal and external customers.
9. Encourage, through citizen participation efforts, the involvement of the citizens and visitors of Snowmass Village in both current and long-range planning matters.
10. Assist in the maintenance of a GIS system that captures all available land use and building records, make such information accessible to the layperson, and leverage the system to improve the Town's customer service and decision-making processes.

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#### **Accomplishments – 2022:**

- Moved several development proposals through the Planning Commission and the Town Council including building 13b in Base Village, continued work on the Snowmass Center, Town Park and beginning the review of the transit center.
- Continued work on updating the Land Use Code, (parking regulations), which will continue in 2023.

**Goals - 2023:**

- The ongoing goal of the Community Development Department is to ensure the physical development in Snowmass Village is consistent with the future vision, as described in the 2018 Comprehensive Plan, adopted codes, and ordinances.
- To continue to facilitate the Town Council’s and Planning Commission’s efforts to maintain sustainable growth and the overall development philosophy described in the Comprehensive Plan.
- To ensure that the work programs of the department also guide private and public improvements and ensure development is consistent with the provisions set forth in the Land Use Development Code and Building Codes. The department’s work programs use the codes and plans to provide concise advice, recommendations, and approvals as provided in the codes and plans we administer.
- To assist in the development and maintenance of a highly functioning GIS system maintained by the Public Works Dept., useable by Town Staff and accessible to the public. In all our endeavors, the department strives to provide professional, fair, timely and courteous service to its customers.

**Performance Measurements:**

<b>Community Development Department</b>			
	<b>2021</b>	<b>2022</b>	<b>2022</b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Actual</u></b>
Timeliness & Efficiency-% Very Satisfied & Satisfied of Comm Survey	57%	60%	68%
Courtesy of Staff-% Very Satisfied & Satisfied of Comm Survey	78%	80%	85%
Number of sections of the Code updated to reflect the direction of the 2018 Comprehensive Plan	1	1	1

**DEPARTMENT STAFFING:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Planning and Zoning	4	4	4.5
Building	<u>2</u>	<u>2</u>	<u>2.5</u>
<b>TOTAL</b>	<b>6</b>	<b>6</b>	<b>7</b>

**PAYROLL:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Planning and Zoning	\$345,371	\$345,371	\$ 383,472
Building	<u>\$301,522</u>	<u>\$301,522</u>	<u>\$ 407,967</u>
<b>Total:</b>	<b>\$646,893</b>	<b>\$646,893</b>	<b>\$ 791,439</b>

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**CASH PURCHASES:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Office	\$0	\$0	\$500

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 05 - Community Development</b>					
<b>Division: 00 - -</b>					
<b>Program: 110 - Zoning/Long Range Planning</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	321,463.71	345,371.00	345,371.00	383,472.00
501003-01	Payroll Benefits - Recreation Benefit	3,600.00	4,008.00	4,008.00	4,170.00
501003-06	Payroll Benefits - Retirement	29,591.86	35,028.00	35,028.00	36,533.00
501003-08	Payroll Benefits - Medicare	4,773.27	4,834.00	4,834.00	5,560.00
501003-09	Payroll Benefits - Fica	6.23	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	74,255.26	86,945.00	86,945.00	94,702.00
501003-13	Payroll Benefits - Dental Insurance	1,711.87	1,250.00	1,250.00	1,441.00
501003-14	Payroll Benefits - Vision Insurance	653.28	596.00	596.00	625.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,974.20	2,135.00	2,135.00	2,488.00
501003-17	Payroll Benefits - Dependant Life	28.80	29.00	29.00	32.00
501003-18	Payroll Benefits - Long Term Disability	2,575.48	2,793.00	2,793.00	3,255.00
501003-19	Payroll Benefits - Unemployment Insurance	977.99	1,000.00	1,000.00	767.00
501003-20	Payroll Benefits - Workmans Comp	2,372.86	3,046.00	3,046.00	2,660.00
501004	Training/ Registrations	842.72	4,566.00	3,300.00	5,000.00
501005	Travel & Meeting Expenses	1,356.37	5,450.00	5,450.00	7,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$446,183.90</b>	<b>\$497,051.00</b>	<b>\$495,785.00</b>	<b>\$547,705.00</b>
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	1,275.00	0.00	5,000.00
502004	Telephone	600.00	900.00	900.00	900.00
502007-01	Maintenance Agreements - Copier	476.92	240.00	240.00	1,500.00
502013-01	Leased Equipment - Copier	2,378.24	3,300.00	3,300.00	4,449.00
502013-04	Leased Equipment - Plotter	1,149.00	1,400.00	1,400.00	2,300.00
502015	Document Imaging	150.05	150.00	150.00	300.00
502016	Reference Library	0.00	100.00	100.00	100.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$4,754.21</b>	<b>\$7,365.00</b>	<b>\$6,090.00</b>	<b>\$14,549.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503001-02	Advertising - Jobs	\$0.00	\$0.00	\$0.00	\$500.00
503001-05	Advertising - Other	\$0.00	\$500.00	\$500.00	\$500.00
503002	Dues, Memberships, Subscriptions	\$1,108.00	\$2,800.00	\$2,800.00	\$3,750.00
503003	Miscellaneous	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
503004	Printing	\$0.00	\$500.00	\$500.00	\$250.00
503005-01	Supplies - Office	\$1,455.29	\$800.00	\$800.00	\$1,500.00
503011-03	Board Expenses - Planning Commisison	\$428.96	\$500.00	\$500.00	\$1,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$2,992.25</b>	<b>\$6,100.00</b>	<b>\$6,100.00</b>	<b>\$8,500.00</b>
<i>CAP - Capital</i>					
507001-04	Cash Purchases - Office	0.00	0.00	0.00	500.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$500.00</b>
<b>Program Total: 110 - Zoning/Long Range Planning</b>		<b>\$453,930.36</b>	<b>\$510,516.00</b>	<b>\$507,975.00</b>	<b>\$571,254.00</b>

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 111 - Building</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	276,170.65	301,522.00	301,522.00	407,967.00
501002-01	Payroll Overtime Regular	2,866.19	3,111.00	3,111.00	4,500.00
501003-01	Payroll Benefits - Recreation Benefit	4,181.81	4,008.00	4,008.00	5,560.00
501003-06	Payroll Benefits - Retirement	25,540.49	28,090.00	28,090.00	39,120.00
501003-08	Payroll Benefits - Medicare	4,143.80	4,244.00	4,244.00	5,981.00
501003-10	Payroll Benefits - Health Insurance	108,686.56	100,382.00	100,382.00	170,959.00
501003-13	Payroll Benefits - Dental Insurance	2,605.56	1,250.00	1,250.00	1,921.00
501003-14	Payroll Benefits - Vision Insurance	899.36	596.00	596.00	833.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,392.68	1,826.00	1,826.00	2,665.00
501003-17	Payroll Benefits - Dependant Life	28.80	29.00	29.00	42.00
501003-18	Payroll Benefits - Long Term Disability	2,222.76	2,389.00	2,389.00	3,486.00
501003-19	Payroll Benefits - Unemployment Insurance	842.82	878.00	878.00	825.00
501003-20	Payroll Benefits - Workmans Comp	2,837.83	3,448.00	3,448.00	3,946.00
501004	Training/ Registrations	607.10	1,800.00	1,800.00	1,800.00
501005	Travel & Meeting Expenses	0.00	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$433,026.41</b>	<b>\$455,573.00</b>	<b>\$455,573.00</b>	<b>\$651,605.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	40,542.50	62,000.00	62,000.00	64,000.00
502004	Telephone	1,432.39	900.00	900.00	900.00
502007-02	Maintenance Agreements - Software	6,096.00	6,865.00	6,865.00	6,865.00
502008-02	Repairs - Vehicles	0.00	0.00	1,000.00	1,000.00
502016	Reference Library	2,499.16	734.00	2,000.00	2,500.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$50,570.05</b>	<b>\$70,499.00</b>	<b>\$72,765.00</b>	<b>\$75,265.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	\$0.00	\$925.00	\$1,200.00	\$500.00
503003	Miscellaneous	\$0.00	\$500.00	\$500.00	\$2,500.00
503004	Printing	\$0.00	\$250.00	\$250.00	\$125.00
503005-01	Supplies - Office	\$78.32	\$500.00	\$500.00	\$1,500.00
503005-09	Supplies - Tools	\$0.00	\$200.00	\$200.00	\$200.00
503008-02	Insurance - Vehicle	\$137.04	\$170.00	\$170.00	\$500.00
503009-01	Vehicle Expenses - Fuel	\$1,071.72	\$647.00	\$647.00	\$2,000.00
503009-03	Vehicle Expenses - Parts & Supplies	\$1,191.86	\$381.00	\$381.00	\$2,400.00
503009-06	Vehicle Expenses - Labor	\$743.75	\$263.00	\$263.00	\$2,000.00
503010	Contra Acct - Vehicle Labor	(\$743.75)	(\$263.00)	(\$263.00)	(\$2,000.00)
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$2,478.94</b>	<b>\$3,573.00</b>	<b>\$3,848.00</b>	<b>\$9,725.00</b>
<b>Program Total: 111 - Building</b>		<b>\$486,075.40</b>	<b>\$529,645.00</b>	<b>\$532,186.00</b>	<b>\$736,595.00</b>
<b>Division Total: 00 - -</b>		<b>\$940,005.76</b>	<b>\$1,040,161.00</b>	<b>\$1,040,161.00</b>	<b>\$1,307,849.00</b>
<b>Department Total: 05 - Community Development</b>		<b>\$940,005.76</b>	<b>\$1,040,161.00</b>	<b>\$1,040,161.00</b>	<b>\$1,307,849.00</b>
<b>EXPENSES Total</b>		<b>\$940,005.76</b>	<b>\$1,040,161.00</b>	<b>\$1,040,161.00</b>	<b>\$1,307,849.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Public Safety  
**PROGRAMS:** Administrative, Patrol, Code Enforcement and Court.  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

This Department consists of a full-service police agency utilizing proactive problem solving to perform a wide variety of public safety functions for Snowmass Village’s citizens and visitors.

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**DEPARTMENT OBJECTIVES:**

1. Maintain critical service levels and responsiveness by maximizing staff productivity and efficiency.
2. Reduce liability and enhance Department effectiveness by providing meaningful and relevant training.
3. Pursue grant opportunities to reduce training and equipment costs.
4. Continue to expand and improve public information and improve programs concerning environmental protection and interaction with wildlife.
5. Provide customer service and enforcement throughout the town’s recreational areas and trail systems and to promote etiquette and eliminate conflict.

**Accomplishments – 2022:**

- Effectively implemented our body worn camera program which included in-car cameras and computers. A state grant of \$29,000 aided in the funding of this program.
- Hired and trained new female officer to fill the 2022 approved expansion position.
- Received “Overall Quality of Police Services” rating of 94% satisfied in 2022 Community Survey which exceeded the ratings in the same category in the two prior Community Surveys (93% & 91% respectively).
- Maintained construction management oversight with Base Village/Fanny Hill projects to minimize negative impacts to the community.
- Implemented “Poo-can” program on winter Nordic and summer trails to reduce uncollected dog waste.

**GOALS - 2023:**

- Initiate Human-Bear conflict mitigations strategies utilizing Colorado Parks and Wildlife grant funds and TOSV department and community stakeholder partnerships.
- Complete policies for Criminal Justice Information records management.

- Continue to mitigate commercial and residential construction impacts throughout the community by engaging construction management, assisting TOSV Building Dept. in providing educational information and applying effective traffic enforcement strategies.

It is the goal of the department to protect life, prevent crime and deliver public safety services in a manner that fosters a spirit of mutual respect and cooperation between Department personnel and the people of the community.

**PERFORMANCE MEASUREMENTS:**

1. Maintain positive customer service rating as reflected in the latest community survey.
2. Maintain maximum levels of staff residency in Snowmass Village.

**DEPARTMENT STAFFING:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
Administration Program	2	2	2
Patrol Program	9	9	9
Code Enforcement	<u>2</u>	<u>2</u>	<u>2</u>
<b>TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>

**PAYROLL:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
Administration	\$ 210,581	\$ 210,581	\$ 242,234
Patrol	\$ 840,891	\$ 840,891	\$ 921,768
Code	<u>\$ 123,498</u>	<u>\$ 123,498</u>	<u>\$ 157,075</u>
<b>Total</b>	<b>\$ 1,174,970</b>	<b>\$ 1,174,970</b>	<b>\$ 1,321,077</b>

**CASH PURCHASES:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
Furniture and Fixtures	\$ 5,600	\$ 5,600	\$ -0-
Other	\$ 2,500	\$ 2,500	\$ 8,000
Mobile Equipment	\$ 7,000	\$ 7,000	\$ -0-
Equipment	\$ 23,050	\$ 23,050	\$ 42,650
	<hr/>	<hr/>	<hr/>
<b>Total</b>	<b>\$ 38,150</b>	<b>\$ 38,150</b>	<b>\$ 50,650</b>

# TOWN OF SNOWMAS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 06 - Public Safety					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	197,719.60	210,581.00	210,581.00	242,234.00
501002-01	Payroll Overtime Regular	179.64	1,000.00	1,000.00	1,000.00
501003-01	Payroll Benefits - Recreation Benefit	2,400.00	2,672.00	2,672.00	2,780.00
501003-02	Payroll Benefits - Police Recreation Center	300.00	372.00	372.00	372.00
501003-05	Payroll Benefits - Police Incentive	1,200.00	1,200.00	1,200.00	1,200.00
501003-06	Payroll Benefits - Retirement	5,796.42	6,228.00	6,228.00	7,261.00
501003-07	Payroll Benefits - Police Retirement	13,884.64	15,323.00	15,323.00	17,057.00
501003-08	Payroll Benefits - Medicare	2,930.47	3,068.00	3,068.00	3,527.00
501003-10	Payroll Benefits - Health Insurance	104,507.84	113,025.00	113,025.00	85,480.00
501003-13	Payroll Benefits - Dental Insurance	3,323.28	833.00	833.00	960.00
501003-14	Payroll Benefits - Vision Insurance	984.48	398.00	398.00	417.00
501003-15	Payroll Benefits - Standard - Life / AD&D	1,216.57	1,311.00	1,311.00	1,551.00
501003-17	Payroll Benefits - Dependant Life	19.20	19.00	19.00	21.00
501003-18	Payroll Benefits - Long Term Disability	1,588.83	1,714.00	1,714.00	2,029.00
501003-19	Payroll Benefits - Unemployment Insurance	600.70	635.00	635.00	486.00
501003-20	Payroll Benefits - Workinans Comp	2,745.35	3,221.00	3,221.00	3,470.00
501004	Training/ Registrations	3,000.00	1,625.00	1,625.00	1,800.00
501005	Travel & Meeting Expenses	2,044.05	3,976.00	5,576.00	6,100.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$344,441.07</b>	<b>\$367,201.00</b>	<b>\$368,801.00</b>	<b>\$377,745.00</b>
<i>PUR - Purchased Services</i>					
502004	Telephone	6,683.80	9,500.00	9,500.00	9,500.00
502007-01	Maintenance Agreements - Copier	476.63	700.00	700.00	700.00
502008-01	Repairs - Equipment	0.00	500.00	500.00	1,000.00
502009-02	Mailing - Freight & Shipping	178.61	300.00	300.00	500.00
502013-01	Leased Equipment - Copier	1,560.16	2,050.00	2,050.00	2,050.00
502020	Communication Services	158,828.45	197,500.00	197,500.00	240,000.00
502021	Professional Services	3,988.04	7,600.00	6,000.00	6,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$171,715.69</b>	<b>\$218,150.00</b>	<b>\$216,550.00</b>	<b>\$259,750.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	635.95	1,000.00	1,000.00	1,000.00
503003	Miscellaneous	105.89	4,071.00	1,500.00	1,500.00
503003-01	Misc-Deductibles	6,502.27	0.00	0.00	5,000.00
503004	Printing	307.99	600.00	600.00	600.00
503005-01	Supplies - Office	599.05	1,000.00	1,000.00	1,000.00
503005-05	Supplies - Data Processing	0.00	250.00	250.00	250.00
503008-03	Insurance - Other	7,422.00	8,535.00	8,535.00	9,816.00
503013	Uniforms	422.79	750.00	750.00	750.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$15,995.94</b>	<b>\$16,206.00</b>	<b>\$13,635.00</b>	<b>\$19,916.00</b>
<i>DON - Donations &amp; Grants</i>					
504001-02	TIPS	652.96	1,200.00	1,200.00	1,200.00
<i>Account Classification Total: DON - Donations &amp; Grants</i>		<b>\$652.96</b>	<b>\$1,200.00</b>	<b>\$1,200.00</b>	<b>\$1,200.00</b>
<i>CAP - Capital</i>					
507001-12	Cash Purchases - Furniture & Fixtures	0.00	0.00	5,600.00	0.00
507001-20	Cash Purchases - Other	0.00	2,500.00	2,500.00	8,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$2,500.00</b>	<b>\$8,100.00</b>	<b>\$8,000.00</b>
<b>Program Total: 103 - Administration</b>		<b>\$532,805.66</b>	<b>\$605,257.00</b>	<b>\$608,286.00</b>	<b>\$666,611.00</b>

# TOWN OF SNOWMAS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
Program: 112 - Patrol					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	659,379.71	840,891.00	840,891.00	921,768.00
501002-01	Payroll Overtime Regular	75,642.46	85,000.00	85,000.00	95,000.00
501002-04	Payroll Overtime- DUI Contract	6,878.45	8,000.00	8,000.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	7,574.50	12,024.00	12,024.00	12,510.00
501003-02	Payroll Benefits - Police Recreation Center	2,400.00	3,346.00	3,346.00	3,346.00
501003-05	Payroll Benefits - Police Incentive	9,600.00	10,800.00	10,800.00	9,600.00
501003-07	Payroll Benefits - Police Retirement	64,696.00	89,276.00	89,276.00	98,382.00
501003-08	Payroll Benefits - Medicare	10,992.56	11,890.00	11,890.00	14,743.00
501003-10	Payroll Benefits - Health Insurance	249,447.14	322,287.00	322,287.00	351,142.00
501003-13	Payroll Benefits - Dental Insurance	6,155.04	3,750.00	3,750.00	4,322.00
501003-14	Payroll Benefits - Vision Insurance	2,205.84	1,789.00	1,789.00	1,875.00
501003-15	Payroll Benefits - Standard - Life / AD& D	3,904.14	4,661.00	4,661.00	6,118.00
501003-17	Payroll Benefits - Dependant Life	76.80	86.00	86.00	95.00
501003-18	Payroll Benefits - Long Term Disability	5,076.04	6,097.00	6,097.00	8,004.00
501003-19	Payroll Benefits - Unemployment Insurance	2,267.81	2,460.00	2,460.00	2,034.00
501003-20	Payroll Benefits - Workmans Comp	17,028.93	17,865.00	17,865.00	20,840.00
501004	Training/ Registrations	1,373.00	10,800.00	11,300.00	6,960.00
501005	Travel & Meeting Expenses	4,513.48	6,309.00	10,145.00	10,145.00
<b>Account Classification Total: PER - Personnel Services</b>		<b>\$1,129,211.90</b>	<b>\$1,437,331.00</b>	<b>\$1,441,667.00</b>	<b>\$1,566,884.00</b>
<i>PUR - Purchased Services</i>					
502003-07	Contract Service - Roaring Fork Regional	4,277.70	4,500.00	4,500.00	8,000.00
502003-13	Contract Service - Grants	18,695.68	40,000.00	40,000.00	30,000.00
502008-01	Repairs - Equipment	819.49	8,400.00	2,300.00	2,300.00
502021	Professional Services	0.00	2,500.00	2,500.00	2,500.00
502022	Lab Work	1,000.00	500.00	500.00	500.00
<b>Account Classification Total: PUR - Purchased Services</b>		<b>\$24,792.87</b>	<b>\$55,900.00</b>	<b>\$49,800.00</b>	<b>\$43,300.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503005-07	Supplies - Crime/Animal Education	198.00	300.00	300.00	300.00
503005-08	Supplies - Lab	54.00	500.00	500.00	500.00
503006	Equipment	4,278.16	4,500.00	4,500.00	4,500.00
503006-01	Equipment-Grants	0.00	10,000.00	10,000.00	3,500.00
503008-02	Insurance - Vehicle	1,772.16	2,100.00	2,100.00	2,245.00
503009-01	Vehicle Expenses - Fuel	16,150.20	18,473.00	18,473.00	26,390.00
503009-03	Vehicle Expenses - Parts & Supplies	11,893.85	10,352.00	10,352.00	21,000.00
503009-04	Vehicle Expenses - Equipment	0.00	3,000.00	3,000.00	3,000.00
503009-06	Vehicle Expenses - Labor	11,059.35	16,971.00	16,971.00	15,000.00
503010	Contra Acct - Vehicle Labor	(11,059.35)	(16,971.00)	(16,971.00)	(15,000.00)
503013	Uniforms	3,429.85	7,200.00	7,200.00	4,185.00
<b>Account Classification Total: OM - Operating &amp; Maintenance</b>		<b>\$37,776.22</b>	<b>\$56,425.00</b>	<b>\$56,425.00</b>	<b>\$65,620.00</b>

## TOWN OF SNOWMAS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>CAP - Capital</i>					
507001-02	Cash Purchases - Mobile Equipment	0.00	7,000.00	7,000.00	0.00
507001-03	Cash Purchases - Equipment	1,777.54	22,300.00	22,300.00	41,850.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$1,777.54</b>	<b>\$29,300.00</b>	<b>\$29,300.00</b>	<b>\$41,850.00</b>
Program Total: 112 - Patrol		<b>\$1,193,558.53</b>	<b>\$1,578,956.00</b>	<b>\$1,577,192.00</b>	<b>\$1,717,654.00</b>
Program: 113 - Code Enforcement					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	139,906.03	123,498.00	123,498.00	157,075.00
501002-01	Payroll Overtime Regular	7,224.16	10,000.00	10,000.00	10,000.00
501003-01	Payroll Benefits - Recreation Benefit	3,600.00	2,672.00	2,672.00	2,780.00
501003-02	Payroll Benefits - Police Recreation Center	600.00	744.00	744.00	744.00
501003-06	Payroll Benefits - Retirement	10,929.27	12,006.00	12,006.00	15,146.00
501003-08	Payroll Benefits - Medicare	2,227.17	1,936.00	1,936.00	2,423.00
501003-09	Payroll Benefits - Fica	1,282.48	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	80,842.31	86,152.00	86,152.00	70,842.00
501003-11	Payroll Benefits - Seasonal Health Insurance	3,081.16	0.00	0.00	0.00
501003-13	Payroll Benefits - Dental Insurance	1,824.83	833.00	833.00	960.00
501003-14	Payroll Benefits - Vision Insurance	611.41	398.00	398.00	417.00
501003-15	Payroll Benefits - Standard - Life / AD&D	812.94	781.00	781.00	1,032.00
501003-17	Payroll Benefits - Dependant Life	22.37	19.00	19.00	21.00
501003-18	Payroll Benefits - Long Term Disability	1,075.99	1,021.00	1,021.00	1,350.00
501003-19	Payroll Benefits - Unemployment Insurance	459.13	400.00	400.00	334.00
501003-20	Payroll Benefits - Workmans Comp	1,356.95	1,488.00	1,488.00	1,612.00
501004	Training/ Registrations	820.00	1,000.00	1,000.00	1,500.00
501005	Travel & Meeting Expenses	2,153.44	3,265.00	2,000.00	2,550.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$258,829.64</b>	<b>\$246,213.00</b>	<b>\$244,948.00</b>	<b>\$268,786.00</b>
<i>PUR - Purchased Services</i>					
502003-11	Contract Service - Aspen Animal Shelter	120.00	900.00	900.00	1,000.00
502007-02	Maintenance Agreements - Software	2,511.24	4,000.00	4,000.00	1,000.00
502008-01	Repairs - Equipment	0.00	450.00	450.00	450.00
502021	Professional Services	0.99	1,500.00	1,500.00	1,500.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$2,632.23</b>	<b>\$6,850.00</b>	<b>\$6,850.00</b>	<b>\$3,950.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503004	Printing	0.00	500.00	500.00	600.00
503005-07	Supplies - Crime/Animal Education	935.80	1,000.00	1,000.00	1,000.00
503005-09	Supplies - Tools	30.98	100.00	100.00	100.00
503005-28	Supplies - Parking	11,703.61	12,500.00	12,500.00	12,500.00
503006	Equipment	1,336.47	1,000.00	1,000.00	1,000.00
503008-02	Insurance - Vehicle	152.76	171.00	171.00	196.00
503009-01	Vehicle Expenses - Fuel	4,230.82	2,828.00	2,828.00	4,535.00
503009-03	Vehicle Expenses - Parts & Supplies	257.03	2,176.00	2,176.00	3,000.00
503009-04	Vehicle Expenses - Equipment	18.98	500.00	500.00	500.00
503009-06	Vehicle Expenses - Labor	786.25	3,000.00	3,000.00	2,500.00
503010	Contra Acct - Vehicle Labor	(786.25)	(3,000.00)	(3,000.00)	(2,500.00)
503013	Uniforms	895.23	1,550.00	1,550.00	1,550.00
503014	License Tags	99.09	100.00	100.00	100.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$19,660.77</b>	<b>\$22,425.00</b>	<b>\$22,425.00</b>	<b>\$25,081.00</b>
<i>CAP - Capital</i>					
507001-03	Cash Purchases - Equipment	0.00	750.00	750.00	0.00
507001-20	Cash Purchases - Other	0.00	0.00	0.00	800.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$750.00</b>	<b>\$750.00</b>	<b>\$800.00</b>
Program Total: 113 - Code Enforcement		<b>\$281,122.64</b>	<b>\$276,238.00</b>	<b>\$274,973.00</b>	<b>\$298,617.00</b>
Division Total: 00 - -		<b>\$2,007,486.83</b>	<b>\$2,460,451.00</b>	<b>\$2,460,451.00</b>	<b>\$2,682,882.00</b>
Department Total: 06 - Public Safety		<b>\$2,007,486.83</b>	<b>\$2,460,451.00</b>	<b>\$2,460,451.00</b>	<b>\$2,682,882.00</b>
EXPENSES Total		<b>\$2,007,486.83</b>	<b>\$2,460,451.00</b>	<b>\$2,460,451.00</b>	<b>\$2,682,882.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Transportation Department  
**PROGRAMS:** Administration, Bus, Parking, and Parcel C  
**FUND:** General and RETT Funds

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**DEPARTMENT DESCRIPTION:**

The Transportation Department manages transit and parking services in Snowmass Village. This includes coordination with public or private entities on parking, transit, and the maintenance of related facilities. The department is responsible for data collection concerning transit operations and parking. The department provides recommendations on the vehicle replacement program which includes Federal/State funding through grants. The department generates transportation related projects in the Capital Improvement Program. The department provides information and/or recommendations concerning transportation issues related to development proposals and regional programs. The department manages the Mall RFTA depot, the Daly Lane Village Shuttle depot, the garage in the Parcel C building at the mall (which is used for bus storage, bus operations and the delivery of goods and services), the bus station and parking lot at Town Park, numerous bus shelters around the community, and the Bus Storage facility at the Town Shop.

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**DEPARTMENT OBJECTIVES:**

1. Administration: Work to develop training programs that promote safety, customer service and knowledge of transit services and amenities in the Village. Monitor the performance of routes and make necessary adjustments so that they operate efficiently and meet the Town's goals. Look for potential improvements that can save on operational expenses. Review accident history and address problem areas with proper action or training. Seek public input on the quality of our service.
2. Administration: Continue to monitor and provide updates on regional transportation issues.
3. Administration: Continue to apply for federal and state grant funding.
4. Bus: Maintain a high number (66%) of returning seasonal employees working in the winter season to present a very informed staff to the general public.
5. Bus: Search for new training programs and refine existing programs that enhance customer service and meet the guidelines for national safety standards. Update information on amenities and businesses within the community for training/information purposes. Look for ways to gather input and information from our customers. Provide training to drivers on safety and security issues to achieve highest standards.
6. Bus: Work with the Vehicle Maintenance staff to maintain an effective vehicle maintenance program and present a sound vehicle replacement schedule for review.

7. Parking: Work with the Aspen Skiing Company and Base Village Metro District to coordinate the day visitor's use of public and private parking. Strive to distribute parking over all the facilities through pricing and regulations. Enhance the new parking permitting system and recommend price structure and regulations that meet the goals of the community: to provide equal access while controlling congestion. Collect data and present an accurate picture of the general demand for parking in the community.
8. Support Parking Program Manager to manage software program to build efficiencies in system.
9. Parcel C: Maintain the Town properties that are in our care to proper standards. Include the growing number of bus shelters and stations in the capital reserve and maintenance programs. Work with other private interests to present a quality product to our customers in Base Village's transit station. Work to manage delivery truck use of Parcel C to reduce congestion at the Mall. Look to improve on energy efficiencies in all facilities.

**Accomplishments – 2022:**

- Maintained a high level of service to the community while navigating the COVID-19 pandemic and a national CDL driver shortage.
- Received multiple federal and state grants for operations, vehicles, and the Snowmass Transit Center construction project for the 2023 year. These include A federal 5311 admin and operating grant (\$458,527); a state FASTER Bus Replacement grant (\$432,268); a state MMOF construction grant (\$1,000,000); a federal 5339b bus and bus facilities construction grant (\$13,500,000); and a federal 5311 construction grant (\$2,762,280).
- Navigated challenges with design and budget to bring the planned Snowmass Village Transit Center before the planning commission.

**Goals - 2023:**

- Work with the state to complete a 3-year update to the department's Title VI and ADA plans.
- Conduct a ridership survey to better understand how and who we are servicing. Use this information to consider how to improve transit service within the community.
- Work with a consulting service, other departments, and the community to create a zero-emission vehicle transition plan, putting the Town on a trajectory towards a zero-emission fleet.
- Select a company to provide Automated Vehicle Location and Computer Aided Dispatch services for the Village Shuttle. Improving management of the transit system and the rider experience.
- Finalize designs for and begin construction of the Snowmass Village Transit Center.
- Continue to provide and improve upon excellent transit service within the Town of Snowmass Village.

**Performance Measurements:**

<b>Transportation Department</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
Shuttle Driver courtesy/helpfulness-% Very Satisfied/Satisfied of Comm Survey >95%	91%	92%	95%
Strive to achieve overall rates of 15.1 Passengers/Hour	9.7	12.4	15.1
Strive to achieve overall rates of 1.5 Passengers/Mile	.93	1.31	1.5
Sense of Safety-% Very Satisfied/Satisfied of Comm Survey >95%	97%	98%	95%

**DEPARTMENT STAFFING:**

	<u>2022</u> <u>Budget</u>	<u>2022</u> <u>Projected</u>	<u>2023</u> <u>Proposed</u>
<b><u>YEARROUND STAFF:</u></b>			
Director	1.0	1.0	1.0
Supervisor: Bus, Parking & Technology	3.0	3.0	3.0
Foreman	2.0	2.0	2.0
Lead Drivers	5.0	5.0	5.0
Drivers	11.0	11.0	10.0
Parcel C Maintenance/Bus Washing	1.5	1.5	2.5
Office Permit Seller/Secretary	1.0	1.0	1.0
Parking staff - first year	0.0	0.0	1.0
<b>TOTAL</b>	<b>24.5</b>	<b>24.5</b>	<b>25.5</b>
<b><u>ADDITIONAL WINTER STAFF:</u></b>			
Drivers – Returnees*	14.0	14.0	14.0
Drivers - First Year*	2.0	2.0	2.0
Parcel C Main./Bus Washing*	2.0	2.0	2.0
Parking staff – returnees*	1.5	1.5	0.5
<b>TOTAL</b>	<b>19.5</b>	<b>19.5</b>	<b>18.5</b>
<b><u>ADDITIONAL SUMMER STAFF:</u></b>			
Drivers Full Time*	0.0	0.0	0.0
Fill-In Drivers **	3.0	3.0	3.0
Parcel C Main./Bus Washing	1.0	1.0	1.0
<b>TOTAL</b>	<b>4.0</b>	<b>4.0</b>	<b>4.0</b>

**TOTAL STAFFING BY SEASON:**

<b>Winter Staffing</b>	<b>44</b>	<b>44</b>	<b>44</b>
<b>Summer Staffing</b>	<b>28.5</b>	<b>28.5</b>	<b>28.5</b>

\* Full Time Equivalency is less than the actual number of people.

\*\* Fill-In to service special events/concerts.

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**DEPARTMENT PAYROLL:**

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	<b>2022</b>	<b>2022</b>	<b>2023</b>
	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
Administration	\$159,078	\$159,078	\$155,893
Bus *	\$1,978,481	\$1,978,481	\$1,900,765
Parking	\$112,812	\$112,812	\$219,346
Parcel C	\$166,582	\$166,582	\$284,638
Total	\$2,416,953	\$2,416,953	\$2,560,642

\*Bus payroll does include summer service extension to late September, and regional 15-minute headways in spring and fall.

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**ADMINISTRATION:**

1. Payroll: The Transportation Administrative Assistant and Parking Manager are working under Administration and Parking Programs.
2. Benefits: 2023 reflects overall increases in costs and time posted to program. Benefit increases are consistent throughout all the other programs.
3. Dues, Memberships, Subscriptions: CASTA dues include efforts by CASTA to promote transit among Federal and State agencies.

<b><u>Cash Purchases</u></b>	<b><u>2022</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>
	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Proposed</u></b>
NA	\$0	\$0	\$0

**BUS:**

1. Payroll: The 2023 payroll and overtime lines included the increase to the RFTA service contract in the spring and fall 30-minute service from 8:15pm-2:15am. One year-round driving position has been transitioned to a year round maintenance position and has been reclassified as “Parcel C.”
2. Contract Service - Transportation: Includes the winter program know1 as Dial-a-Ride (DAR) service which is contracted out to High Mountain Taxi. DAR provides service to areas not served by the Village Shuttle from 8 AM to 9 PM with a limit of 4 trips per location. Late Night Service was discontinued due to COVID.
3. Telephone: Increased use of Supervisors’ and Forepersons’ phones to conduct official business necessitates compensation to four employees.
4. Repairs - Vehicle: Covers accident repairs to vehicles and maintenance of new graphics on buses.
5. Repairs – Radio: This line item covers the radios and the radio phone system. The radio phone system is antiquated and is being patched together until we find an alternative.
6. Professional Services: Covers drivers’ CDL physicals and background checks on current staff and new employees’ driving records and criminal history checks. Increased need for driver training through the Federal “Entry-Level Driver Training” requirements have increased required funding.
7. Utilities: This line tracks the utilities for the Town Park Station.
8. Advertising - Other: In 2023 we will be promoting our bus service and disposing of a number of vehicles requiring bids in a number of locations
9. Vehicle Expense-Fuel: We continue to use a conservative price for fuel in our cost projections.
10. Signs: We are working on improving the appearance and amount of information that appears at our bus stops.

	<b>2022</b>	<b>2022</b>	<b>2023</b>
<b><u>Capital Purchases</u></b>	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Proposed</u></b>
Office Equipment	\$0	\$ 0	\$0
Mobile Equipment	<u>\$0</u>	<u>\$ 0</u>	<u>\$0</u>
Total	\$0	\$0	\$0

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**PARKING:**

1. Payroll and Benefits: The 2023 budget reflects the new year-round Parking Services Representative position.
2. Contract Service: In 2022 and 2023 we are showing the cost of maintenance of the digital parking data base by our contractor.
3. Professional Services: This is to bring NuPark (T2) staff on site for training and for development/editing of reporting software.

<b><u>Cash Purchases</u></b>	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
NA	\$0	\$0	\$0

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**PARCEL C:**

1. Payroll and Benefits: Our staff maintains the Parcel C garage, Daly Lane public restrooms, Daly Lane depot, RFTA depot, Town Park Station and restrooms, bus stops along Brush Creek Rd and Owl Creek Rd, Transportation offices, and the Daly Lane pedestrian area. They also maintain the appearance of our bus fleet of 29 vehicles and our related equipment. 2023 proposed budget has limited summer staffing to cover cleaning of Town Park Station. This could impact utilization of the property by the Recreation department for their children programs during the week and Marketing and Special Events use of the property over the weekends. One year-round driving position has also been reclassified as a year-round maintenance position to help account for this impact.
2. Contract Service-Parcel C: This covers annual service contracts for the freight elevator, cleaning of sand traps, and preventative maintenance on the garage doors. The elevator needs some refurbishment to stay in compliance.
3. Building-Maintenance: Covers unanticipated repair work on the garage doors, restrooms, floor drains, and the freight elevator that we are responsible for.
4. Utilities: We are allocated energy costs for the Parcel C boiler from the Building Maintenance department for heating of Town areas in Parcel C. 2023 Proposed shows an inflation factor for our portion of the cost of the boiler system.
5. Insurance: The insurance covers common elements in the Parcel C building that the Town shares with private property owners. There are new owners with new insurance company.
6. Capital: Medium projects are now funded here as opposed to in the RETT fund. In 2022 revised are general maintenance of the elevator, solar lights and bus shelters.

In 2023 we will be purchasing a new floor cleaner to improve the condition and maintenance of floors in both the Transportation Office and Town Park Station.

<b><u>Cash Purchases</u></b>	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Proposed</u></b>
<b>Parcel C</b>	<b>\$ 5,850</b>	<b>\$ 5,850</b>	<b>\$ 7,000</b>

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# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 07 - Transportation</b>					
<b>Division: 00 - -</b>					
<b>Program: 103 - Administration</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	154,931.57	159,078.00	159,078.00	155,893.00
501002-01	Payroll Overtime Regular	1,139.40	2,000.00	2,000.00	1,000.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	3,051.00	3,051.00	3,238.00
501003-06	Payroll Benefits - Retirement	14,092.63	15,396.00	15,396.00	14,716.00
501003-08	Payroll Benefits - Medicare	359.43	2,072.00	2,072.00	2,212.00
501003-09	Payroll Benefits - Fica	0.00	0.00	0.00	330.00
501003-10	Payroll Benefits - Health Insurance	35,306.13	72,470.00	72,470.00	71,191.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	923.00	923.00	1,937.00
501003-13	Payroll Benefits - Dental Insurance	759.12	951.00	951.00	974.00
501003-14	Payroll Benefits - Vision Insurance	313.08	454.00	454.00	423.00
501003-15	Payroll Benefits - Standard - Life / AD& D	945.22	972.00	972.00	1,002.00
501003-17	Payroll Benefits - Dependant Life	13.37	22.00	22.00	21.00
501003-18	Payroll Benefits - Long Term Disability	1,234.05	1,271.00	1,271.00	1,311.00
501003-19	Payroll Benefits - Unemployment Insurance	462.30	468.00	468.00	314.00
501003-20	Payroll Benefits - Workmans Comp	3,177.28	4,093.00	4,093.00	3,778.00
501004	Training/ Registrations	750.00	3,380.00	3,380.00	2,600.00
501005	Travel & Meeting Expenses	2,026.72	3,900.00	3,900.00	3,900.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$216,710.30</b>	<b>\$270,501.00</b>	<b>\$270,501.00</b>	<b>\$264,840.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	149.88	5,375.00	5,375.00	14,969.00
502004	Telephone	420.00	420.00	420.00	420.00
502007-01	Maintenance Agreements - Copier	1,193.69	1,410.00	1,410.00	1,410.00
502008-01	Repairs - Equipment	0.00	500.00	500.00	500.00
502009-02	Mailing - Freight & Shipping	0.00	60.00	60.00	55.00
502010-03	Utilities - Electric	1,267.02	1,462.00	1,462.00	1,492.00
502013-01	Leased Equipment - Copier	1,462.92	1,560.00	1,560.00	1,560.00
502021	Professional Services	1,581.00	9,500.00	9,500.00	7,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$6,074.51</b>	<b>\$20,287.00</b>	<b>\$20,287.00</b>	<b>\$27,406.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	6,101.96	6,479.00	6,479.00	7,383.00
503003	Miscellaneous	1,252.09	650.00	650.00	1,000.00
503005-01	Supplies - Office	3,796.19	4,290.00	4,290.00	4,290.00
503005-04	Supplies - Coffee	872.23	2,309.00	2,309.00	1,690.00
503006	Equipment	522.80	1,750.00	1,750.00	3,300.00
503007-01	Building Lease Payments - Rent	46,528.72	50,030.00	50,030.00	52,532.00
503007-02	Building Lease Payments - CAMS	14,751.61	15,489.00	15,489.00	16,264.00
503015	Furniture	341.74	2,140.00	2,140.00	700.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$74,167.34</b>	<b>\$83,137.00</b>	<b>\$83,137.00</b>	<b>\$87,159.00</b>
<b>Program Total: 103 - Administration</b>		<b>\$296,952.15</b>	<b>\$373,925.00</b>	<b>\$373,925.00</b>	<b>\$379,405.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 115 - Bus Program</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	1,654,139.86	1,978,481.00	1,978,481.00	1,900,765.00
501001-04	Payroll - Specials/Donated	311.38	0.00	0.00	0.00
501002-01	Payroll Overtime Regular	121,842.00	83,559.00	83,559.00	83,559.00
501003-01	Payroll Benefits - Recreation Benefit	31,378.38	67,070.00	67,070.00	62,824.00
501003-06	Payroll Benefits - Retirement	111,165.70	133,091.00	133,091.00	130,858.00
501003-08	Payroll Benefits - Medicare	26,283.39	18,552.00	18,552.00	20,756.00
501003-09	Payroll Benefits - Fica	32,552.43	56,090.00	56,090.00	48,809.00
501003-10	Payroll Benefits - Health Insurance	601,508.78	668,077.00	668,077.00	695,780.00
501003-11	Payroll Benefits - Seasonal Health Insurance	68,022.01	76,836.00	76,836.00	62,422.00
501003-12	Payroll Benefits - Health Reimbursement	24,191.20	125,114.00	125,114.00	136,717.00
501003-13	Payroll Benefits - Dental Insurance	18,537.85	11,721.00	11,721.00	12,067.00
501003-14	Payroll Benefits - Vision Insurance	6,754.06	5,593.00	5,593.00	5,234.00
501003-15	Payroll Benefits - Standard - Life / AD& D	9,015.93	10,263.00	10,263.00	10,843.00
501003-17	Payroll Benefits - Dependant Life	252.34	270.00	270.00	265.00
501003-18	Payroll Benefits - Long Term Disability	11,895.47	11,981.00	11,981.00	15,086.00
501003-19	Payroll Benefits - Unemployment Insurance	5,403.36	5,873.00	5,873.00	4,139.00
501003-20	Payroll Benefits - Workmans Comp	41,666.02	51,309.00	51,309.00	49,833.00
501004	Training/ Registrations	2,187.00	9,265.00	9,265.00	10,400.00
501005	Travel & Meeting Expenses	0.00	11,070.00	11,070.00	9,900.00
501006	RFTA Bus Pass Employee	2,360.00	6,018.00	6,018.00	5,900.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$2,769,467.16</b>	<b>\$3,330,233.00</b>	<b>\$3,330,233.00</b>	<b>\$3,266,157.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	4,330.84	7,400.00	7,400.00	8,650.00
502003-08	Contract Service - Transportation	19,101.52	52,669.00	52,669.00	52,816.00
502004	Telephone	1,820.00	1,680.00	1,680.00	2,400.00
502006-01	Building Maintenance - General	17,833.25	25,250.00	25,250.00	25,250.00
502008-01	Repairs - Equipment	0.00	0.00	0.00	3,000.00
502008-02	Repairs - Vehicles	3,000.00	12,000.00	12,000.00	12,000.00
502008-03	Repairs - Radios	7,567.59	3,500.00	3,500.00	4,500.00
502010-01	Utilities - Water & Sanitation	1,386.08	1,260.00	1,260.00	1,260.00
502010-02	Utilities - Gas	1,604.23	1,701.00	1,701.00	1,740.00
502010-03	Utilities - Electric	2,452.04	2,596.00	2,596.00	2,652.00
502010-05	Utilities - Security	90.00	371.00	371.00	372.00
502021	Professional Services	15,340.45	20,805.00	20,805.00	19,040.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$74,526.00</b>	<b>\$129,232.00</b>	<b>\$129,232.00</b>	<b>\$133,680.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503001-05	Advertising - Other	210.00	700.00	700.00	700.00
503003	Miscellaneous	2,225.60	5,000.00	5,000.00	4,975.00
503003-01	Misc-Deductibles	4,000.00	0.00	0.00	0.00
503004	Printing	2,789.00	4,830.00	4,830.00	4,830.00
503005-03	Supplies - Cleaning	13,543.53	15,955.00	15,955.00	5,550.00
503006	Equipment	434.38	1,544.00	1,544.00	4,370.00
503008-02	Insurance - Vehicle	33,200.58	34,183.00	34,183.00	39,310.00
503009-01	Vehicle Expenses - Fuel	188,283.28	194,226.00	340,000.00	340,000.00
503009-03	Vehicle Expenses - Parts & Supplies	110,021.78	94,562.00	130,000.00	130,000.00
503009-04	Vehicle Expenses - Equipment	1,090.86	3,500.00	3,500.00	7,713.00
503009-06	Vehicle Expenses - Labor	100,445.35	105,401.00	150,000.00	150,000.00
503010	Contra Acct - Vehicle Labor	(100,445.35)	(105,401.00)	(150,000.00)	(150,000.00)
503013	Uniforms	6,319.57	9,000.00	9,000.00	10,940.00
503016	Signs	0.00	500.00	500.00	1,250.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$362,118.58</b>	<b>\$364,000.00</b>	<b>\$545,212.00</b>	<b>\$549,638.00</b>
<b>Program Total: 115 - Bus Program</b>		<b>\$3,206,111.74</b>	<b>\$3,823,465.00</b>	<b>\$4,004,677.00</b>	<b>\$3,949,475.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 116 - Parking Program</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	156,059.0700	112,812.0000	112,812.0000	219,346.0000
501002-01	Payroll Overtime Regular	8,776.95	1,200.00	1,200.00	4,000.00
501003-01	Payroll Benefits - Recreation Benefit	3,600.00	1,821.00	1,821.00	5,432.00
501003-06	Payroll Benefits - Retirement	12,031.92	8,841.00	8,841.00	19,621.00
501003-08	Payroll Benefits - Medicare	2,370.49	1,226.00	1,226.00	2,988.00
501003-09	Payroll Benefits - Fica	1,345.08	8.00	8.00	1,319.00
501003-10	Payroll Benefits - Health Insurance	50,920.47	42,871.00	42,871.00	94,919.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	546.00	546.00	2,582.00
501003-13	Payroll Benefits - Dental Insurance	1,006.74	563.00	563.00	1,299.00
501003-14	Payroll Benefits - Vision Insurance	431.78	269.00	269.00	564.00
501003-15	Payroll Benefits - Standard - Life / AD& D	812.59	575.00	575.00	1,336.00
501003-17	Payroll Benefits - Dependant Life	19.08	13.00	13.00	29.00
501003-18	Payroll Benefits - Long Term Disability	1,058.21	752.00	752.00	1,748.00
501003-19	Payroll Benefits - Unemployment Insurance	488.23	277.00	277.00	447.00
501003-20	Payroll Benefits - Workmans Comp	2,205.45	2,424.00	2,424.00	5,378.00
501004	Training/ Registrations	0.00	1,000.00	1,000.00	1,000.00
501005	Travel & Meeting Expenses	0.00	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$241,126.06</b>	<b>\$178,198.00</b>	<b>\$178,198.00</b>	<b>\$365,008.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	38,154.62	49,376.00	49,376.00	49,376.00
502004	Telephone	35.00	0.00	0.00	420.00
502009-02	Mailing - Freight & Shipping	0.00	2,098.00	2,098.00	2,008.00
502021	Professional Services	0.00	10,000.00	10,000.00	10,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$38,189.62</b>	<b>\$61,474.00</b>	<b>\$61,474.00</b>	<b>\$61,804.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	0.00	500.00	500.00	2,000.00
503005-01	Supplies - Office	0.00	500.00	500.00	500.00
503005-28	Supplies - Parking	1,201.94	1,710.00	1,710.00	1,710.00
503008-02	Insurance - Vehicle	0.00	420.00	420.00	200.00
503009-01	Vehicle Expenses - Fuel	0.00	615.00	615.00	1,200.00
503009-03	Vehicle Expenses - Parts & Supplies	0.00	386.00	386.00	425.00
503009-04	Vehicle Expenses - Equipment	0.00	1,290.00	1,290.00	1,170.00
503009-06	Vehicle Expenses - Labor	0.00	473.00	473.00	473.00
503010	Contra Acct - Vehicle Labor	0.00	(473.00)	(473.00)	(473.00)
503013	Uniforms	833.29	1,300.00	1,300.00	1,300.00
503015	Furniture	0.00	0.00	0.00	250.00
503016	Signs	0.00	200.00	200.00	1,650.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$2,035.23</b>	<b>\$6,921.00</b>	<b>\$6,921.00</b>	<b>\$10,405.00</b>
<b>Program Total: 116 - Parking Program</b>		<b>\$281,350.91</b>	<b>\$246,593.00</b>	<b>\$246,593.00</b>	<b>\$437,217.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 117 - Parcel C</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	121,185.55	166,582.00	166,582.00	284,638.00
501002-01	Payroll Overtime Regular	9,253.82	2,850.00	2,850.00	5,000.00
501003-01	Payroll Benefits - Recreation Benefit	1,800.00	4,211.00	4,211.00	6,345.00
501003-06	Payroll Benefits - Retirement	7,157.43	6,454.00	6,454.00	16,100.00
501003-08	Payroll Benefits - Medicare	1,902.32	924.00	924.00	2,477.00
501003-09	Payroll Benefits - Fica	2,793.54	1,343.00	1,343.00	2,573.00
501003-10	Payroll Benefits - Health Insurance	49,024.60	31,295.00	31,295.00	77,887.00
501003-11	Payroll Benefits - Seasonal Health Insurance	10,928.58	0.00	0.00	0.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	399.00	399.00	2,119.00
501003-13	Payroll Benefits - Dental Insurance	1,810.86	411.00	411.00	1,066.00
501003-14	Payroll Benefits - Vision Insurance	424.96	196.00	196.00	462.00
501003-15	Payroll Benefits - Standard - Life / AD& D	596.79	420.00	420.00	1,097.00
501003-17	Payroll Benefits - Dependant Life	16.81	9.00	9.00	23.00
501003-18	Payroll Benefits - Long Term Disability	777.92	549.00	549.00	1,435.00
501003-19	Payroll Benefits - Unemployment Insurance	392.74	261.00	261.00	409.00
501003-20	Payroll Benefits - Workmans Comp	2,320.71	2,279.00	2,279.00	4,924.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$210,386.63</b>	<b>\$218,183.00</b>	<b>\$218,183.00</b>	<b>\$406,555.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	13,956.24	18,304.00	18,304.00	17,910.00
502004	Telephone	0.00	420.00	420.00	420.00
502006-01	Building Maintenance - General	7,610.43	6,700.00	6,700.00	8,450.00
502008-01	Repairs - Equipment	0.00	2,750.00	2,750.00	2,200.00
502009-02	Mailing - Freight & Shipping	0.00	25.00	25.00	25.00
502010-01	Utilities - Water & Sanitation	7,196.68	8,872.00	8,872.00	8,872.00
502010-02	Utilities - Gas	52,434.15	47,741.00	47,741.00	53,483.00
502010-03	Utilities - Electric	3,583.08	3,783.00	3,783.00	3,859.00
502010-05	Utilities - Security	0.00	610.00	610.00	610.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$84,780.58</b>	<b>\$89,205.00</b>	<b>\$89,205.00</b>	<b>\$95,829.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	0.00	65.00	65.00	84.00
503005-02	Supplies - Building	2,469.64	5,450.00	5,450.00	6,750.00
503005-03	Supplies - Cleaning	12,158.04	15,830.00	15,830.00	15,950.00
503005-09	Supplies - Tools	401.63	500.00	500.00	500.00
503005-12	Supplies - Landscaping	1,204.90	1,600.00	1,600.00	1,600.00
503006	Equipment	5,259.79	3,500.00	3,500.00	2,800.00
503007-02	Building Lease Payments - CAMS	2,019.72	2,020.00	2,020.00	2,124.00
503008-03	Insurance - Other	7,526.75	7,903.00	7,903.00	8,298.00
503013	Uniforms	558.64	900.00	900.00	3,000.00
503016	Signs	0.00	250.00	250.00	250.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$31,599.11</b>	<b>\$38,018.00</b>	<b>\$38,018.00</b>	<b>\$41,356.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	0.0000	5,850.0000	5,850.0000	7,000.0000
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$5,850.00</b>	<b>\$5,850.00</b>	<b>\$7,000.00</b>
<b>Program Total: 117 - Parcel C</b>		<b>\$326,766.32</b>	<b>\$351,256.00</b>	<b>\$351,256.00</b>	<b>\$550,740.00</b>
<b>Division Total: 00 - -</b>		<b>\$4,111,181.12</b>	<b>\$4,795,239.00</b>	<b>\$4,976,451.00</b>	<b>\$5,316,837.00</b>
<b>Department Total: 07 - Transportation</b>		<b>\$4,111,181.12</b>	<b>\$4,795,239.00</b>	<b>\$4,976,451.00</b>	<b>\$5,316,837.00</b>
<b>EXPENSES Total</b>		<b>\$4,111,181.12</b>	<b>\$4,795,239.00</b>	<b>\$4,976,451.00</b>	<b>\$5,316,837.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**NAME OF DEPARTMENT:** Parks, Recreation & Trails  
**PROGRAMS:** Parks, Recreation & Trails  
**FUND:** General Fund

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**DEPARTMENT DESCRIPTION:**

The Parks, Recreation & Trails Department oversees the Recreation Center, aquatics, and recreation & fitness programs and maintains Town Park areas, sports fields, Skate Park, tennis courts, playgrounds and 34.5 miles of paved and single-track trails.

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**DEPARTMENT OBJECTIVES:**

- Balance the needs of diverse user groups within the community, focusing first and foremost on the needs of local residents.
  - Promote Park, Open Space and Trail design that supports the exploration and appreciation of the surrounding natural environment.
  - POSTR development should first and foremost meet the needs of local residents, which will evolve over time. Continue to use relevant community data to guide selection of amenities.
  - POSTR development should enhance the Snowmass Village brand identity as a world-class venue for mountain recreation and culture.
  - Carefully integrate the POSTR network so that it is readily accessible from homes, places of employment and key destinations.
  - Pursue recreational offerings that provide new opportunities in the region and that complement rather than compete with opportunities provided elsewhere in the valley.
  - Meet recreational needs with maximum effectiveness and with minimum expense and liability.
  - Identify distinctive scenic areas where viewing opportunities or view corridors could be established.
  - Ensure design plans meet all applicable Americans with Disabilities Act (ADA) requirements.
  - Assess and inventory existing facility, trail and equipment conditions on an on-going basis.
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**Accomplishments – 2022:**

- Worked with various community groups and members to design and to propose improvements to the Town’s Park and entryway.

**Goals - 2023:**

- Provide safe and exciting recreation opportunities that reflect the interests and needs of all user groups and individuals within the community and at large.
- Provide amenities and facilities that offer progressive recreational opportunities and provide learning experiences to new recreational activities.
- Engage the community throughout the development and on-going operation of the POSTR network to ensure dynamic community needs are being met and community resources are appropriately utilized.
- Support the appeal and local benefits of multi-season parks, open space, trails and recreation within the context of a tourism-driven community.
- Coordinate the development of POSTR components to build a cohesive network of recreational opportunities within the Town boundaries and connect those opportunities to recreation and values beyond the Town boundaries.
- Utilize financial resources of the POSTR network efficiently and equitably.
- Encourage environmentally sensitive design in order to minimize impacts to each site’s natural characteristics.
- Promote projects and designs that expand access to the POSTR network.
- Prioritize preventative maintenance and repair of existing facilities, trails and equipment over construction of new facilities to ensure they remain sustainable community assets long into the future.

**Performance Measurements:**

<b>Parks, Recreation &amp; Trails Department</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Budget</u></b>
Encourage volunteer opportunities and provide clear avenues of participation for community members	6	8	6
% of Recreation Center meeting or exceeding cost recovery guideline of 50%	38.5%	50.3%	56.6%
Condition of Park Facilities & Fields-% Very Satisfied/Satisfied of Comm Survey	52%	55%	52%

**DIVISION STAFFING:**

**Parks & Trails**

	<b>2022</b>	<b>2022</b>	<b>2023</b>
	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
○ Full-Time Year-Round	2	2	3
○ Full-Time Seasonal	2	2	2
○ Part-Time Year-Round	0	0	0
○ Part-Time Seasonal	4	4	4
<b>Payroll -</b>	<b>\$258,495</b>	<b>\$258,495</b>	<b>\$350,583</b>



## **HIGHLIGHTS OF PROPOSED BUDGET:**

### **Parks and Trails**

The Parks & Trails division consist of 1 full time manager, 1 full-time park supervisor, and 6 seasonal maintenance workers. The Parks and Trails crew implemented a set of standards for trail maintenance and construction in 2013. Supporting these standards, in 2017 the staff participated in an IMBA advanced trail building course and 2018 a sawyer training with the United States Forest Service. These standards will continue to be implemented in 2023 to ensure that TOSV trails are safe, sustainable, and fun for all user types.

Maintenance responsibilities:

- 34.5+ miles of natural surface and paved trails in summer months.
- Signage, trailhead kiosks and trail maps.
- Trash and recycling bear-resistant containers at parks and trailheads
- Three playgrounds.
- Grooming and plowing of 8 miles of trail in winter months.
- Bridge construction and maintenance.
- Parks and garden maintenance including irrigation for 45 gardens and 48 natural areas,
- Ice rink set-up and maintenance.

### **Recreation Center**

All the amenities are open to the public every day. The outdoor Basketball, Volleyball, Pickleball, and the Tennis Courts are free of charge and are available first come, first served. The Recreation Center has enjoyed a tremendous year with attendance and programs offered at the Center both in the pool and in the facility.

Average monthly guests: 4706

Daily drop-in totals:

Adult – 4319

Youth – 3113

Currently: 1152 active Recreation Center members.

### **Recreation Programs**

Recreation Programs engage youth and adults through competitive and passive programming to facilitate emotional, physical, spiritual, social and family wellness. Recreation Programs are designed to provide participants an opportunity to participate in sports, drop-ins, Kids Day Camps, fitness classes, special events, and swim lessons to add enjoyment to their daily lives.

### **Youth Programs and Partnerships:**

Kids Day Camp continues to be the largest program at the Recreation Center with over 1,400 participants every year.

Roaring Fork United Soccer Club, Cascades Tennis, Mile High Fencing, Challenger Soccer, and Youth Basketball League are all contracted organizations and volunteer groups who run specific sport programs teaching fundamentals, game time scenarios, and operate their own leagues.

Dependent on the contract, organizations will rent field and facility space or run registration through the Recreation Center.

**Adult programs offered in the Recreation Center and at Town Park include:**

- Co-ed softball league
- Co-ed volleyball league
- Six-a-Side Soccer league
- Competitive and Recreational Futsal league
- Pickleball, indoor and outdoor, drop-in and leagues

**Fitness & Aquatics Program Overview:**

- Swim Lessons, group and private
- Personal Trainers
- Fitness Instructors and classes
- Seasonal Special Events, such as the pool Easter Egg Hunt
- Responsible for the daily maintenance of 3 year-round pools.
- Lifeguard training and in-service classes with scenarios.

**Swim programs offered:**

- Parent and child aquatics
- Learn to Swim Level 1
- Learn to Swim Level 2
- Learn to Swim Level 3
- Learn to Swim Level 4
- Private Instruction

**Personal Training and Fitness Programs:**

The Recreation Center offers a variety of fitness classes that are included with a membership, drop-in or punch pass. The fitness program changes classes and special events rotate on a seasonal basis.

**Fitness classes offered at the Recreation Center include:**

- Personal Training
- Yoga
- Spin class
- Pilates
- TRX suspension Training
- Ski Conditioning

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 08 - Parks & Recreation					
Division: 00 - -					
Program: 129 - Parks & Trails					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	135,837.90	143,232.00	143,232.00	219,074.00
501001-02	Payroll - Seasonal	86,908.28	115,263.00	115,263.00	131,509.00
501002-01	Payroll Overtime Regular	4,621.27	2,500.00	2,500.00	2,500.00
501003-01	Payroll Benefits - Recreation Benefit	7,769.49	10,688.00	10,688.00	12,510.00
501003-06	Payroll Benefits - Retirement	12,589.28	13,912.00	13,912.00	21,390.00
501003-08	Payroll Benefits - Medicare	3,332.65	2,027.00	2,027.00	3,213.00
501003-09	Payroll Benefits - Fica	5,739.76	9,068.00	9,068.00	10,060.00
501003-10	Payroll Benefits - Health Insurance	45,697.56	43,869.00	43,869.00	105,344.00
501003-11	Payroll Benefits - Seasonal Health Insurance	770.29	4,853.00	4,853.00	5,350.00
501003-12	Payroll Benefits - Health Reimbursement	1,462.20	14,558.00	14,558.00	34,562.00
501003-13	Payroll Benefits - Dental Insurance	1,043.87	1,042.00	1,042.00	1,201.00
501003-14	Payroll Benefits - Vision Insurance	394.50	497.00	497.00	521.00
501003-15	Payroll Benefits - Standard - Life / AD& D	941.43	1,102.00	1,102.00	1,729.00
501003-17	Payroll Benefits - Dependant Life	20.00	29.00	29.00	42.00
501003-18	Payroll Benefits - Long Term Disability	1,218.75	1,450.00	1,450.00	2,284.00
501003-19	Payroll Benefits - Unemployment Insurance	687.89	765.00	765.00	706.00
501003-20	Payroll Benefits - Workmans Comp	4,953.51	4,567.00	4,567.00	5,695.00
501004	Training/ Registrations	0.00	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	0.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$313,988.63</b>	<b>\$372,422.00</b>	<b>\$372,422.00</b>	<b>\$560,690.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	138,438.92	177,000.00	177,000.00	192,000.00
502004	Telephone	1,628.87	1,620.00	1,620.00	1,620.00
502010-01	Utilities - Water & Sanitation	17,642.83	22,000.00	22,000.00	22,000.00
502010-03	Utilities - Electric	2,462.17	2,500.00	2,500.00	2,500.00
502024	Weed Control	26,600.00	30,000.00	30,000.00	30,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$186,772.79</b>	<b>\$233,120.00</b>	<b>\$233,120.00</b>	<b>\$248,120.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503004	Printing	4,545.17	5,000.00	5,000.00	5,000.00
503005-09	Supplies - Tools	2,830.64	5,000.00	5,000.00	5,000.00
503005-12	Supplies - Landscaping	7,111.54	22,000.00	22,000.00	22,000.00
503008-02	Insurance - Vehicle	466.20	388.00	388.00	595.00
503009-01	Vehicle Expenses - Fuel	2,998.45	5,517.00	5,517.00	7,882.00
503009-03	Vehicle Expenses - Parts & Supplies	2,154.97	8,000.00	8,000.00	6,441.00
503009-06	Vehicle Expenses - Labor	3,761.25	14,993.00	14,993.00	10,000.00
503010	Contra Acct - Vehicle Labor	(3,761.25)	(14,993.00)	(14,993.00)	(10,000.00)
503013	Uniforms	32.97	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$20,139.94</b>	<b>\$48,905.00</b>	<b>\$48,905.00</b>	<b>\$49,918.00</b>
<i>CAP - Capital</i>					
507001-06	Cash Purchases - Land Improvements	4,456.80	10,000.00	10,000.00	10,000.00
507001-20	Cash Purchases - Other	1,750.00	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$6,206.80</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
<b>Program Total: 129 - Parks &amp; Trails</b>		<b>\$527,108.16</b>	<b>\$664,447.00</b>	<b>\$664,447.00</b>	<b>\$868,728.00</b>
Program: 130 - Rodeo					
<i>PUR - Purchased Services</i>					
502010-03	Utilities - Electric	1,596.07	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$1,596.07</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
<b>Program Total: 130 - Rodeo</b>		<b>\$1,596.07</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 131 - Recreation Program</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	134,158.62	167,795.00	167,795.00	172,267.00
501001-02	Payroll - Seasonal	47,988.79	116,017.00	116,017.00	175,150.00
501001-10	Payroll - Other	14,575.00	11,700.00	11,700.00	13,320.00
501002-01	Payroll Overtime Regular	1,993.44	1,200.00	1,200.00	1,200.00
501003-01	Payroll Benefits - Recreation Benefit	6,600.00	30,728.00	30,728.00	33,360.00
501003-06	Payroll Benefits - Retirement	12,475.52	14,851.00	14,851.00	17,227.00
501003-08	Payroll Benefits - Medicare	2,890.73	2,062.00	2,062.00	2,515.00
501003-09	Payroll Benefits - Fica	4,142.17	11,305.00	11,305.00	14,418.00
501003-10	Payroll Benefits - Health Insurance	63,916.74	65,011.00	65,011.00	47,721.00
501003-13	Payroll Benefits - Dental Insurance	1,244.40	833.00	833.00	960.00
501003-14	Payroll Benefits - Vision Insurance	378.72	398.00	398.00	417.00
501003-15	Payroll Benefits - Standard - Life / AD& D	856.34	917.00	917.00	1,173.00
501003-17	Payroll Benefits - Dependant Life	19.20	19.00	19.00	21.00
501003-18	Payroll Benefits - Long Term Disability	1,109.22	1,199.00	1,199.00	1,535.00
501003-19	Payroll Benefits - Unemployment Insurance	612.93	810.00	810.00	724.00
501003-20	Payroll Benefits - Workmans Comp	1,398.68	2,125.00	2,125.00	2,513.00
501004	Training/ Registrations	574.27	1,500.00	1,500.00	1,500.00
501005	Travel & Meeting Expenses	0.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$294,934.77</b>	<b>\$429,470.00</b>	<b>\$429,470.00</b>	<b>\$487,021.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	2,324.00	2,500.00	2,500.00	2,500.00
502027	Contract Labor	36,808.00	22,000.00	22,000.00	22,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$39,132.00</b>	<b>\$24,500.00</b>	<b>\$24,500.00</b>	<b>\$24,500.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503001-05	Advertising - Other	2,889.00	5,500.00	5,500.00	5,500.00
503003	Miscellaneous	0.00	515.00	515.00	515.00
503005-02	Supplies - Building	5,553.78	5,000.00	5,000.00	5,000.00
503005-12	Supplies - Landscaping	413.33	515.00	515.00	515.00
503005-15	Supplies - Youth Programs	7,066.59	8,750.00	8,750.00	8,750.00
503005-16	Supplies - Adult Programs	3,376.28	3,500.00	3,500.00	3,500.00
503005-17	Supplies - Special Events	2,514.13	3,000.00	3,000.00	3,000.00
503005-31	Supplies - Ice Rink	9,143.57	10,000.00	10,000.00	10,000.00
503006	Equipment	284.11	2,150.00	2,150.00	2,150.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$31,240.79</b>	<b>\$38,930.00</b>	<b>\$38,930.00</b>	<b>\$38,930.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	1,750.00	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$1,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Program Total: 131 - Recreation Program</b>		<b>\$367,057.56</b>	<b>\$492,900.00</b>	<b>\$492,900.00</b>	<b>\$550,451.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 132 - Recreation Center</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	324,023.14	359,413.00	359,413.00	341,750.00
501001-02	Payroll - Seasonal	135,866.60	146,940.00	146,940.00	236,270.00
501001-10	Payroll - Other	20,107.98	58,073.00	58,073.00	64,377.00
501002-01	Payroll Overtime Regular	3,275.77	2,500.00	2,500.00	2,500.00
501003-01	Payroll Benefits - Recreation Benefit	18,480.27	30,728.00	30,728.00	36,140.00
501003-06	Payroll Benefits - Retirement	21,000.53	24,953.00	24,953.00	34,175.00
501003-08	Payroll Benefits - Medicare	7,384.20	3,436.00	3,436.00	4,992.00
501003-09	Payroll Benefits - Fica	16,586.83	24,439.00	24,439.00	22,999.00
501003-10	Payroll Benefits - Health Insurance	82,361.54	78,447.00	78,447.00	170,959.00
501003-11	Payroll Benefits - Seasonal Health Insurance	25,103.23	19,411.00	19,411.00	0.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	21,935.00	21,935.00	0.00
501003-13	Payroll Benefits - Dental Insurance	3,443.68	1,667.00	1,667.00	1,921.00
501003-14	Payroll Benefits - Vision Insurance	1,181.00	795.00	795.00	833.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,909.01	1,985.00	1,985.00	2,328.00
501003-17	Payroll Benefits - Dependant Life	47.94	48.00	48.00	42.00
501003-18	Payroll Benefits - Long Term Disability	2,469.28	2,691.00	2,691.00	3,045.00
501003-19	Payroll Benefits - Unemployment Insurance	1,509.99	1,551.00	1,551.00	1,290.00
501003-20	Payroll Benefits - Workmans Comp	3,645.33	4,070.00	4,070.00	4,478.00
501004	Training/ Registrations	1,700.00	3,000.00	3,000.00	3,000.00
501005	Travel & Meeting Expenses	1,359.21	2,500.00	2,500.00	2,500.00
<i>Account Classification Total: PER - Personnel Services</i>		\$671,455.53	\$788,582.00	\$788,582.00	\$933,599.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	26,558.70	33,000.00	33,000.00	33,000.00
502004	Telephone	645.00	2,100.00	2,100.00	2,100.00
502007-01	Maintenance Agreements - Copier	684.78	1,278.00	1,278.00	1,278.00
502013-01	Leased Equipment - Copier	1,004.14	1,722.00	1,722.00	1,722.00
502027	Contract Labor	16,935.30	15,000.00	15,000.00	15,000.00
502028	Bank/Trustee Fees	22,475.61	20,000.00	20,000.00	20,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$68,303.53	\$73,100.00	\$73,100.00	\$73,100.00

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>OM - Operating &amp; Maintenance</i>					
503001-05	Advertising - Other	1,879.03	10,500.00	10,500.00	10,500.00
503002	Dues, Memberships, Subscriptions	209.00	0.00	0.00	0.00
503003	Miscellaneous	221.86	0.00	0.00	0.00
503004	Printing	1,060.42	3,100.00	3,100.00	3,100.00
503005-01	Supplies - Office	1,889.20	3,000.00	3,000.00	3,000.00
503005-02	Supplies - Building	5,713.03	0.00	0.00	0.00
503005-03	Supplies - Cleaning	3,082.02	0.00	0.00	0.00
503005-17	Supplies - Special Events	971.41	1,000.00	1,000.00	1,000.00
503005-18	Supplies - Pool	28,014.34	33,615.00	33,615.00	33,615.00
503005-19	Supplies - Fitness Center	13,454.65	16,163.00	16,163.00	16,163.00
503005-20	Supplies - Concession	17,035.83	25,000.00	25,000.00	25,000.00
503005-32	Supplies - Recreation Center	0.00	17,700.00	17,700.00	17,700.00
503008-01	Insurance - Building	16,420.90	20,611.00	20,611.00	20,569.00
503008-02	Insurance - Vehicle	72.00	90.00	90.00	95.00
503009-01	Vehicle Expenses - Fuel	234.87	488.00	488.00	697.00
503009-03	Vehicle Expenses - Parts & Supplies	1,511.10	1,483.00	1,483.00	2,400.00
503009-06	Vehicle Expenses - Labor	2,868.75	900.00	900.00	2,500.00
503010	Contra Acct - Vehicle Labor	(2,868.75)	(900.00)	(900.00)	(2,500.00)
503013	Uniforms	731.60	4,000.00	4,000.00	4,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$92,501.26</b>	<b>\$136,750.00</b>	<b>\$136,750.00</b>	<b>\$137,839.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	1,995.00	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$1,995.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Program Total: 132 - Recreation Center</b>		<b>\$834,255.32</b>	<b>\$998,432.00</b>	<b>\$998,432.00</b>	<b>\$1,144,538.00</b>
<b>Division Total: 00 - -</b>		<b>\$1,730,017.11</b>	<b>\$2,157,779.00</b>	<b>\$2,157,779.00</b>	<b>\$2,565,717.00</b>
<b>Department Total: 08 - Parks &amp; Recreation</b>		<b>\$1,730,017.11</b>	<b>\$2,157,779.00</b>	<b>\$2,157,779.00</b>	<b>\$2,565,717.00</b>
<b>EXPENSES Total</b>		<b>\$1,730,017.11</b>	<b>\$2,157,779.00</b>	<b>\$2,157,779.00</b>	<b>\$2,565,717.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Public Works Department  
**DIVISION:** Administration  
**PROGRAMS:** Administrative  
**FUND:** General

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**DIVISION DESCRIPTION:**

The Administrative Division is responsible for overseeing the Public Works Administration, the Road Division, the Solid Waste Division, the Shop Division, the Facilities Maintenance Division, Capital Improvement Fund, GIS and the Road Fund. Engineering Services are also funded through the Public Works Department.

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**DIVISION OBJECTIVES:**

1. Refine the Road Fund database that tracks the Road Fund projects from 1986 through 2022, including estimated project cost, with the use of PW Asset Management Software.
  2. Continue to convert paper files to digital format, including scanning and importing project plans.
  3. Assist in coordination and implementation of the Building Capital Replacement plan.
  4. Continue to design and implement the construction of the Capital Improvements projects for the Town of Snowmass Village.
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**Accomplishments – 2022:**

- Managed installation and design of capital projects such as Owl Creek Trail from Town Limits to Pines Drive, Stairway from Brush Creek Road to Creekside and other multi model projects.
- Working on processing four license agreements and thirty-four right of way permits.
- Perform plan review for all civil engineering related plans for the Town.

**Goals – 2023:**

- Streamline the ROW Permit process
- Manage and complete the various capital improvement projects for the town.
- Implement and streamline file sharing / storage methods within department.

**Performance Measurements:**

<b>Public Works – Administration</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
% of CIP projects completed in budgeted fiscal year	70%	90%	80%
Maintain Road and Bridge Rating of at least Good using the Paser rating system	7	7	7

**DEPARTMENT STAFFING:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Public Works Director	1	1	1
Administrative Assistant	1	1	1
Project /GIS Manager	1	1	1
Town Engineer	0	0	1
	<u>3</u>	<u>3</u>	<u>4</u>

**PAYROLL:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Administration	\$311,376	\$311,376	\$454,868

**CASH PURCHASES:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	\$0	\$0	\$0

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 09 - Public Works					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	288,318.97	311,376.00	311,376.00	454,868.00
501002-01	Payroll Overtime Regular	201.70	280.00	280.00	280.00
501003-01	Payroll Benefits - Recreation Benefit	3,455.73	4,008.00	4,008.00	5,560.00
501003-06	Payroll Benefits - Retirement	26,117.74	29,988.00	29,988.00	43,893.00
501003-08	Payroll Benefits - Medicare	4,224.15	4,279.00	4,279.00	6,600.00
501003-10	Payroll Benefits - Health Insurance	137,249.28	148,177.00	148,177.00	246,476.00
501003-13	Payroll Benefits - Dental Insurance	3,557.40	1,250.00	1,250.00	1,921.00
501003-14	Payroll Benefits - Vision Insurance	1,259.04	596.00	596.00	833.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,740.76	1,851.00	1,851.00	2,990.00
501003-17	Payroll Benefits - Dependant Life	28.80	29.00	29.00	42.00
501003-18	Payroll Benefits - Long Term Disability	2,273.08	2,422.00	2,422.00	3,911.00
501003-19	Payroll Benefits - Unemployment Insurance	872.14	885.00	885.00	910.00
501003-20	Payroll Benefits - Workmans Comp	240.02	254.00	254.00	408.00
501004	Training/ Registrations	2,089.95	4,100.00	4,100.00	4,000.00
501005	Travel & Meeting Expenses	1,057.06	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: PER - Personnel Services</i>		\$472,685.82	\$511,495.00	\$511,495.00	\$774,692.00
<i>PUR - Purchased Services</i>					
502002	Consultant	\$0.00	\$75,000.00	\$75,000.00	\$95,000.00
502003	Contract Service	\$6,772.25	\$5,000.00	\$5,000.00	\$3,000.00
502003-15	Contract Service - GIS	\$2,025.00	\$10,000.00	\$10,000.00	\$10,000.00
502004	Telephone	\$1,080.00	\$1,080.00	\$1,080.00	\$1,200.00
502007-01	Maintenance Agreements - Copier	\$878.75	\$1,200.00	\$1,200.00	\$1,200.00
502013-01	Leased Equipment - Copier	\$1,462.92	\$2,200.00	\$2,200.00	\$2,200.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$12,218.92	\$94,480.00	\$94,480.00	\$112,600.00
<i>OM - Operating &amp; Maintenance</i>					
503001-05	Advertising - Other	0.00	250.00	250.00	0.00
503002	Dues, Memberships, Subscriptions	262.00	549.00	549.00	550.00
503005-01	Supplies - Office	857.74	1,100.00	1,100.00	1,100.00
503008-02	Insurance - Vehicle	177.96	198.00	198.00	228.00
503009-01	Vehicle Expenses - Fuel	2,763.30	462.00	462.00	2,600.00
503009-03	Vehicle Expenses - Parts & Supplies	845.66	831.00	831.00	1,550.00
503009-06	Vehicle Expenses - Labor	1,615.00	2,493.00	2,493.00	1,600.00
503010	Contra Acct - Vehicle Labor	(1,615.00)	(2,493.00)	(2,493.00)	(1,600.00)
503013	Uniforms	0.00	0.00	0.00	600.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		\$4,906.66	\$3,390.00	\$3,390.00	\$6,628.00
<b>Program Total: 103 - Administration</b>		<b>\$489,811.40</b>	<b>\$609,365.00</b>	<b>\$609,365.00</b>	<b>\$893,920.00</b>
<b>Division Total: 00 - -</b>		<b>\$489,811.40</b>	<b>\$609,365.00</b>	<b>\$609,365.00</b>	<b>\$893,920.00</b>
<b>Department Total: 09 - Public Works</b>		<b>\$489,811.40</b>	<b>\$609,365.00</b>	<b>\$609,365.00</b>	<b>\$893,920.00</b>
<b>EXPENSES Total</b>		<b>\$489,811.40</b>	<b>\$609,365.00</b>	<b>\$609,365.00</b>	<b>\$893,920.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

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**DEPARTMENT:** Public Works  
**DIVISION:** Facility Management  
**PROGRAMS:** Maintenance  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

The Facility Maintenance Division is responsible for the maintenance and improvements of Town owned and operated facilities including the Town Hall, Recreation Center and Gym, Public Works Operations Facility, the Snowmelt Road Mechanical System, portions of Town Park Station, the Little Red School House, and other smaller residential, industrial, and commercial facilities. The maintenance of these facilities involves the preventative and demand maintenance of mechanical, HVAC, domestic plumbing, electrical, building automation controls, solar systems, structural components, general building repair and maintenance and pool systems. In addition, the Facility Maintenance division monitors and reports on building energy and utility consumption to determine cost saving and energy-saving implementations.

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**DIVISION OBJECTIVES:**

1. To maximize and maintain the efficiency of existing Town facilities such as Town Hall, Recreation Center, Public Works operations facility, and snowmelt roadway.
2. Implement the equipment replacement plan for all the Town facility components such as boilers, pumps and roof top air handlers.
3. The projects for 2023 include revamping the Town Hall Boiler Plant based on the MBCx report. Wrap up projects from 2022, such as the carwash boiler project. Continue to improve efficiency of facilities based on the MBCx report.

**Accomplishments – 2022:**

- Wrapped up construction and successfully operating the lower snowmelt road boiler plant project.
- Efficiency projects throughout town facilities

**Goals - 2023:**

- To maintain or improve the comfort and efficiency of Town owned and operated facilities to ensure the communities benefit in the interest of cost savings and efficient facility operations.
- Managed the hot tub resurfacing project.
- Town Hall Boiler Project.
- Establish baseline for facilities efficiencies and establish future goals.

**Performance Measurements:**

<b>Public Works - Facility Management</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
% Of building maintenance work ordered projects completed	95%	85%	90%

**DIVISION STAFFING:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
1. Facility Superintendent	1	1	1
2. Facility Maint. Engineers	2	2	2
3. Facility Maint. Staff	0	0	1
4. Custodian	1	1	1
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	<b>4</b>	<b>4</b>	<b>5</b>

**PAYROLL:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Facility Maintenance	\$326,628	\$326,628	\$428,503

**CASH PURCHASES:**

	<b><u>2022 Budget</u></b>	<b><u>2022 Projected</u></b>	<b><u>2023 Budget</u></b>
Vehicle Equipment	\$1,500	\$1,500	\$5,000

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 09 - Public Works</b>					
<b>Division: 01 - Facility Management</b>					
<b>Program: 118 - Maintenance</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	290,170.51	326,628.00	326,628.00	428,503.00
501002-01	Payroll Overtime Regular	8,114.63	6,000.00	6,000.00	6,000.00
501003-01	Payroll Benefits - Recreation Benefit	4,800.00	5,344.00	5,344.00	6,950.00
501003-06	Payroll Benefits - Retirement	25,204.28	29,979.00	29,979.00	39,528.00
501003-08	Payroll Benefits - Medicare	4,381.21	4,486.00	4,486.00	6,300.00
501003-10	Payroll Benefits - Health Insurance	146,251.13	178,036.00	178,036.00	270,337.00
501003-13	Payroll Benefits - Dental Insurance	3,302.18	1,667.00	1,667.00	2,401.00
501003-14	Payroll Benefits - Vision Insurance	1,181.47	795.00	795.00	1,041.00
501003-15	Payroll Benefits - Standard - Life / AD&D	1,681.44	1,811.00	1,811.00	2,692.00
501003-17	Payroll Benefits - Dependant Life	38.39	38.00	38.00	53.00
501003-18	Payroll Benefits - Long Term Disability	2,193.14	2,369.00	2,369.00	3,522.00
501003-19	Payroll Benefits - Unemployment Insurance	904.64	928.00	928.00	869.00
501003-20	Payroll Benefits - Workmans Comp	6,624.23	7,140.00	7,140.00	8,614.00
501004	Training/ Registrations	0.00	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	153.41	3,500.00	3,500.00	4,000.00
<b>Account Classification Total: PER - Personnel Services</b>		<b>\$495,000.66</b>	<b>\$570,721.00</b>	<b>\$570,721.00</b>	<b>\$782,810.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	11,136.60	5,000.00	5,000.00	5,000.00
502003-04	Contract Service - Fire Extinguisher Maintenance	1,635.50	3,500.00	3,500.00	5,500.00
502003-05	Contract Service - Backflow Test & Maintenance	2,281.86	7,000.00	7,000.00	7,000.00
502003-17	Contract Service - Cleaning	43,038.00	48,200.00	48,200.00	62,875.00
502003-18	Contract Service - Snow Removal	233.50	8,000.00	8,000.00	8,000.00
502004	Telephone	2,040.00	2,040.00	2,040.00	2,040.00
502006-01	Building Maintenance - General	26,663.23	6,000.00	6,000.00	6,000.00
502006-04	Building Maintenance - Elevator	6,400.60	10,000.00	10,000.00	10,000.00
502006-10	Building Maintenance - Painting	2,071.94	10,000.00	10,000.00	10,000.00
502007-04	Maintenance Agreements - Other	16,635.40	55,500.00	55,500.00	58,500.00
502008-01	Repairs - Equipment	11,819.99	25,000.00	25,000.00	30,000.00
502010-01	Utilities - Water & Sanitation	69,139.01	63,200.00	63,200.00	63,200.00
502010-02	Utilities - Gas	348,008.59	348,500.00	348,500.00	353,407.00
502010-03	Utilities - Electric	94,654.69	128,100.00	128,100.00	126,678.00
502010-04	Utilities - Trash	13,770.88	15,700.00	15,700.00	16,485.00
502010-06	Utilities - Snowmelt	2,214.26	2,600.00	2,600.00	2,600.00
502023	Snowmelt Road Receivable	(65,587.60)	(66,698.00)	(66,698.00)	(66,698.00)
<b>Account Classification Total: PUR - Purchased Services</b>		<b>\$586,156.45</b>	<b>\$671,642.00</b>	<b>\$671,642.00</b>	<b>\$700,587.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	839.21	0.00	0.00	0.00
503005-01	Supplies - Office	75.49	250.00	250.00	250.00
503005-03	Supplies - Cleaning	15,038.22	20,000.00	20,000.00	20,000.00
503005-09	Supplies - Tools	3,885.95	5,000.00	5,000.00	6,000.00
503008-02	Insurance - Vehicle	329.76	363.00	363.00	417.00
503009-01	Vehicle Expenses - Fuel	1,477.69	2,867.00	2,867.00	4,096.00
503009-03	Vehicle Expenses - Parts & Supplies	1,938.40	2,741.00	2,741.00	2,800.00
503009-04	Vehicle Expenses - Equipment	0.00	200.00	200.00	200.00
503009-06	Vehicle Expenses - Labor	2,975.00	5,797.00	5,797.00	4,400.00
503010	Contra Acct - Vehicle Labor	(2,975.00)	(5,797.00)	(5,797.00)	(4,400.00)
503013	Uniforms	2,356.95	2,000.00	2,000.00	2,500.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$25,941.67</b>	<b>\$33,421.00</b>	<b>\$33,421.00</b>	<b>\$36,263.00</b>
<i>CAP - Capital</i>					
507001-01	Cash Purchases - Vehicles	0.00	1,500.00	1,500.00	5,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$5,000.00</b>
Program Total: 118 - Maintenance		<b>\$1,107,098.78</b>	<b>\$1,277,284.00</b>	<b>\$1,277,284.00</b>	<b>\$1,524,660.00</b>
Division Total: 01 - Facility Management		<b>\$1,107,098.78</b>	<b>\$1,277,284.00</b>	<b>\$1,277,284.00</b>	<b>\$1,524,660.00</b>
Department Total: 09 - Public Works		<b>\$1,107,098.78</b>	<b>\$1,277,284.00</b>	<b>\$1,277,284.00</b>	<b>\$1,524,660.00</b>
<b>EXPENSES Total</b>		<b>\$1,107,098.78</b>	<b>\$1,277,284.00</b>	<b>\$1,277,284.00</b>	<b>\$1,524,660.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Public Works  
**DIVISION:** Road  
**PROGRAMS:** Street Marking/Signs, Snow Removal, Vehicle/Equipment Maintenance, Street Maintenance, and Community Service  
**FUND:** General

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**DIVISION DESCRIPTION:**

The Road Division is responsible for the maintenance of road network, which includes 33.7 miles of paved roads and 2 miles of gravel roads. During the winter the division's primary job is snow and ice removal of the roads and parking lots. During the summer the activities are road and right of Way maintenance and projects, street cleaning, sign maintenance and assisting other town departments.

**OBJECTIVES:**

1. Continue to refine of the computerized maintenance management program (PubWorks) along with mapping assets via the GIS System.
2. Continue to provide excellent service and maintenance functions of the Road Division by prioritizing the following items: paving, sign maintenance, street cleaning, drainage work, roadside trash collection, snow and ice removal, and maintenance.

**Accomplishments – 2022:**

- Continue to sweep roadways and manage storm drainage ways and roadway ditches.

**Goals - 2023:**

- To provide a safe and efficient roadway network for the community of Snowmass Village by planning, building, and maintaining the Town roadway network in a safe, cost-effective, and efficient manner to meet the community's needs.

**Performance Measurements:**

<b>Public Works - Road</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
Snow Removal activity-% Very Satisfied/Satisfied of Comm Survey	91%	92%	88%
Overall Street Maintenance-% Very Satisfied/Satisfied of Comm Survey	88%	89%	87%

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**ESTIMATED DIVISION STAFFING:**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
1. Road Superintendent	1	1	1
2. Road Foreperson	1	1	1
3. Equipment Operator II	3	3	3
4. Equipment Operator I	1	1	1
5. ½ Person - Winter Person	½	½	½
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	<b>6 ½</b>	<b>6 ½</b>	<b>6 ½</b>

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**PAYROLL**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
Street Marking/Signs	\$ 46,023	\$46,023	\$51,421
Snow Removal	\$170,285	\$170,285	\$190,257
Vehicle Maintenance	\$ 50,625	\$50,625	\$56,563
Street Maintenance	\$197,841	\$197,841	\$190,257
Community Service	\$ 23,011	\$23,011	\$25,710
Total	<b>\$487,785</b>	<b>\$487,785</b>	<b>\$514,208</b>

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**CAPITAL PURCHASES:**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
Mobile Equipment	\$0	\$0	\$0
Capital Purchases Other	\$0	\$0	\$0
Total	\$0	\$0	\$0

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**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 09 - Public Works</b>					
<b>Division: 02 - Road</b>					
<b>Program: 119 - Street Marking/Signs</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	50,999.29	46,023.00	46,023.00	51,421.00
501002-01	Payroll Overtime Regular	812.53	1,738.00	1,738.00	1,738.00
501003-01	Payroll Benefits - Recreation Benefit	360.00	935.00	935.00	973.00
501003-06	Payroll Benefits - Retirement	4,629.10	4,078.00	4,078.00	4,531.00
501003-08	Payroll Benefits - Medicare	761.58	707.00	707.00	783.00
501003-09	Payroll Benefits - Fica	22.50	206.00	206.00	234.00
501003-10	Payroll Benefits - Health Insurance	23,564.12	31,220.00	31,220.00	29,872.00
501003-11	Payroll Benefits - Seasonal Health Insurance	18.56	485.00	485.00	535.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	485.00	485.00	535.00
501003-13	Payroll Benefits - Dental Insurance	615.70	271.00	271.00	312.00
501003-14	Payroll Benefits - Vision Insurance	189.65	129.00	129.00	135.00
501003-15	Payroll Benefits - Standard - Life / AD& D	209.30	277.00	277.00	325.00
501003-17	Payroll Benefits - Dependant Life	5.11	6.00	6.00	7.00
501003-18	Payroll Benefits - Long Term Disability	272.97	364.00	364.00	428.00
501003-19	Payroll Benefits - Unemployment Insurance	157.17	154.00	154.00	114.00
501003-20	Payroll Benefits - Workmans Comp	1,678.04	1,952.00	1,952.00	1,978.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$84,295.62</b>	<b>\$89,030.00</b>	<b>\$89,030.00</b>	<b>\$93,921.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	52,446.23	45,000.00	45,000.00	60,400.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$52,446.23</b>	<b>\$45,000.00</b>	<b>\$45,000.00</b>	<b>\$60,400.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	391.29	0.00	0.00	0.00
503005-02	Supplies - Building	4,484.10	5,500.00	5,500.00	5,500.00
503005-09	Supplies - Tools	1,206.10	1,300.00	1,300.00	1,365.00
503016-01	Signs - New	7,160.09	5,500.00	5,500.00	5,500.00
503016-02	Signs - Replacement	1,461.62	6,500.00	6,500.00	6,825.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$14,703.20</b>	<b>\$18,800.00</b>	<b>\$18,800.00</b>	<b>\$19,190.00</b>
<b>Program Total: 119 - Street Marking/Signs</b>		<b>\$151,445.05</b>	<b>\$152,830.00</b>	<b>\$152,830.00</b>	<b>\$173,511.00</b>
<b>Program: 120 - Snow Removal</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	97,355.88	170,285.00	170,285.00	190,257.00
501002-01	Payroll Overtime Regular	19,780.72	24,638.00	24,638.00	27,000.00
501003-01	Payroll Benefits - Recreation Benefit	2,398.00	3,460.00	3,460.00	3,600.00
501003-06	Payroll Benefits - Retirement	7,510.18	15,089.00	15,089.00	16,764.00
501003-08	Payroll Benefits - Medicare	1,593.66	2,616.00	2,616.00	2,898.00
501003-09	Payroll Benefits - Fica	743.39	761.00	761.00	866.00
501003-10	Payroll Benefits - Health Insurance	62,023.88	115,515.00	115,515.00	110,528.00
501003-11	Payroll Benefits - Seasonal Health Insurance	2,255.19	1,796.00	1,796.00	1,980.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	1,796.00	1,796.00	1,980.00
501003-13	Payroll Benefits - Dental Insurance	1,988.84	1,002.00	1,002.00	1,155.00
501003-14	Payroll Benefits - Vision Insurance	617.47	478.00	478.00	501.00
501003-15	Payroll Benefits - Standard - Life / AD& D	644.33	1,024.00	1,024.00	1,201.00
501003-17	Payroll Benefits - Dependant Life	16.56	23.00	23.00	25.00
501003-18	Payroll Benefits - Long Term Disability	835.99	1,348.00	1,348.00	1,582.00
501003-19	Payroll Benefits - Unemployment Insurance	328.53	571.00	571.00	422.00
501003-20	Payroll Benefits - Workmans Comp	4,581.08	7,223.00	7,223.00	7,317.00
501004	Training/ Registrations	0.00	1,950.00	1,950.00	1,950.00
501005	Travel & Meeting Expenses	1,806.44	2,500.00	2,500.00	2,525.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$204,480.14</b>	<b>\$352,075.00</b>	<b>\$352,075.00</b>	<b>\$372,551.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>PUR - Purchased Services</i>					
502003	Contract Service	26,584.55	50,000.00	50,000.00	50,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$26,584.55	\$50,000.00	\$50,000.00	\$50,000.00
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	316.20	400.00	400.00	400.00
503005-01	Supplies - Office	49.17	100.00	100.00	125.00
503005-09	Supplies - Tools	825.25	625.00	625.00	625.00
503013	Uniforms	3,184.68	4,000.00	4,000.00	4,000.00
503017	Sanding Material	44,147.14	42,000.00	42,000.00	44,950.00
503018	Safety First Aid	1,263.98	1,300.00	1,300.00	1,300.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		\$49,786.42	\$48,425.00	\$48,425.00	\$51,400.00
Program Total: 120 - Snow Removal		\$280,851.11	\$450,500.00	\$450,500.00	\$473,951.00
Program: 121 - Vehicle/Equipment Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	78,789.42	50,625.00	50,625.00	56,563.00
501002-01	Payroll Overtime Regular	1,874.11	3,214.00	3,214.00	3,214.00
501003-01	Payroll Benefits - Recreation Benefit	993.00	1,029.00	1,029.00	1,070.00
501003-06	Payroll Benefits - Retirement	6,804.44	4,486.00	4,486.00	4,984.00
501003-08	Payroll Benefits - Medicare	1,179.69	778.00	778.00	862.00
501003-09	Payroll Benefits - Fica	202.15	226.00	226.00	258.00
501003-10	Payroll Benefits - Health Insurance	54,006.49	34,342.00	34,342.00	32,860.00
501003-11	Payroll Benefits - Seasonal Health Insurance	94.89	534.00	534.00	589.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	534.00	534.00	589.00
501003-13	Payroll Benefits - Dental Insurance	1,543.18	298.00	298.00	343.00
501003-14	Payroll Benefits - Vision Insurance	463.17	142.00	142.00	149.00
501003-15	Payroll Benefits - Standard - Life / AD& D	466.24	304.00	304.00	357.00
501003-17	Payroll Benefits - Dependant Life	10.25	7.00	7.00	8.00
501003-18	Payroll Benefits - Long Term Disability	607.56	401.00	401.00	470.00
501003-19	Payroll Benefits - Unemployment Insurance	243.00	170.00	170.00	126.00
501003-20	Payroll Benefits - Workmans Comp	2,685.42	2,148.00	2,148.00	2,175.00
<i>Account Classification Total: PER - Personnel Services</i>		\$149,963.01	\$99,238.00	\$99,238.00	\$104,617.00
<i>PUR - Purchased Services</i>					
502008-01	Repairs - Equipment	0.00	1,150.00	1,150.00	1,150.00
502008-02	Repairs - Vehicles	142.34	2,500.00	2,500.00	2,500.00
502008-03	Repairs - Radios	83.19	0.00	0.00	0.00
502009-02	Mailing - Freight & Shipping	0.00	500.00	500.00	500.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$225.53	\$4,150.00	\$4,150.00	\$4,150.00
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	174.83	250.00	250.00	250.00
503003-01	Misc-Deductibles	718.21	0.00	0.00	0.00
503005-09	Supplies - Tools	585.36	575.00	575.00	605.00
503008-02	Insurance - Vehicle	10,549.92	11,605.00	11,605.00	13,346.00
503009-01	Vehicle Expenses - Fuel	41,317.30	53,785.00	53,785.00	80,000.00
503009-03	Vehicle Expenses - Parts & Supplies	50,817.78	40,416.00	40,416.00	55,000.00
503009-04	Vehicle Expenses - Equipment	26,886.25	28,000.00	28,000.00	28,000.00
503009-06	Vehicle Expenses - Labor	23,672.50	43,263.00	43,263.00	53,253.00
503010	Contra Acct - Vehicle Labor	(23,672.50)	(43,263.00)	(43,263.00)	(53,253.00)
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		\$131,049.65	\$134,631.00	\$134,631.00	\$177,201.00
Program Total: 121 - Vehicle/Equipment Maintenance		\$281,238.19	\$238,019.00	\$238,019.00	\$285,968.00

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 122 - Street Maintenance</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	200,073.82	197,841.00	197,841.00	190,257.00
501002-01	Payroll Overtime Regular	12,490.12	22,495.00	22,495.00	22,495.00
501003-01	Payroll Benefits - Recreation Benefit	3,290.00	3,460.00	3,460.00	3,600.00
501003-06	Payroll Benefits - Retirement	17,893.01	17,609.00	17,609.00	16,764.00
501003-08	Payroll Benefits - Medicare	3,156.10	2,616.00	2,616.00	2,898.00
501003-09	Payroll Benefits - Fica	586.74	761.00	761.00	866.00
501003-10	Payroll Benefits - Health Insurance	144,040.83	115,515.00	115,515.00	110,528.00
501003-11	Payroll Benefits - Seasonal Health Insurance	712.52	1,796.00	1,796.00	1,980.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	1,796.00	1,796.00	1,980.00
501003-13	Payroll Benefits - Dental Insurance	4,143.29	1,002.00	1,002.00	1,155.00
501003-14	Payroll Benefits - Vision Insurance	1,255.05	478.00	478.00	501.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,253.11	1,024.00	1,024.00	1,201.00
501003-17	Payroll Benefits - Dependant Life	29.46	23.00	23.00	25.00
501003-18	Payroll Benefits - Long Term Disability	1,633.13	1,348.00	1,348.00	1,582.00
501003-19	Payroll Benefits - Unemployment Insurance	650.58	571.00	571.00	422.00
501003-20	Payroll Benefits - Workmans Comp	7,571.53	7,223.00	7,223.00	7,317.00
501004	Training/ Registrations	1,100.00	3,225.00	3,225.00	3,250.00
501005	Travel & Meeting Expenses	0.00	1,900.00	1,900.00	1,900.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$399,879.29</b>	<b>\$380,683.00</b>	<b>\$380,683.00</b>	<b>\$368,721.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	12,165.36	24,500.00	24,500.00	27,540.00
502004	Telephone	2,704.09	3,120.00	3,120.00	3,120.00
502010-01	Utilities - Water & Sanitation	0.00	1,400.00	1,400.00	1,400.00
502010-03	Utilities - Electric	11,742.31	9,000.00	9,000.00	13,000.00
502024	Weed Control	16,000.00	16,000.00	16,000.00	20,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$42,611.76</b>	<b>\$54,020.00</b>	<b>\$54,020.00</b>	<b>\$65,060.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	196.84	1,600.00	1,600.00	1,260.00
503005-01	Supplies - Office	38.00	0.00	0.00	0.00
503005-09	Supplies - Tools	1,585.31	1,700.00	1,700.00	1,785.00
503005-12	Supplies - Landscaping	598.94	1,500.00	1,500.00	1,500.00
503005-14	Supplies - Street Lights	4,396.38	6,000.00	6,000.00	6,000.00
503018	Safety First Aid	0.00	0.00	0.00	400.00
503020	Paving/Raw Materials	12,534.67	20,500.00	20,500.00	21,300.00
503021	Road Material Trash	1,449.00	12,000.00	12,000.00	12,500.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$20,799.14</b>	<b>\$43,300.00</b>	<b>\$43,300.00</b>	<b>\$44,745.00</b>
<b>Program Total: 122 - Street Maintenance</b>		<b>\$463,290.19</b>	<b>\$478,003.00</b>	<b>\$478,003.00</b>	<b>\$478,526.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 123 - Community Service</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	7,720.3000	23,011.0000	23,011.0000	25,710.0000
501002-01	Payroll Overtime Regular	2,246.7800	2,142.0000	2,142.0000	2,142.0000
501003-01	Payroll Benefits - Recreation Benefit	360.0000	468.0000	468.0000	487.0000
501003-06	Payroll Benefits - Retirement	732.9100	2,039.0000	2,039.0000	2,265.0000
501003-08	Payroll Benefits - Medicare	151.8200	353.0000	353.0000	392.0000
501003-09	Payroll Benefits - Fica	34.9900	103.0000	103.0000	117.0000
501003-10	Payroll Benefits - Health Insurance	8,419.2300	15,610.0000	15,610.0000	14,936.0000
501003-11	Payroll Benefits - Seasonal Health Insurance	0.0000	243.0000	243.0000	268.0000
501003-12	Payroll Benefits - Health Reimbursement	0.0000	243.0000	243.0000	268.0000
501003-13	Payroll Benefits - Dental Insurance	227.0500	135.0000	135.0000	156.0000
501003-14	Payroll Benefits - Vision Insurance	67.7600	65.0000	65.0000	68.0000
501003-15	Payroll Benefits - Standard - Life / AD& D	63.6500	138.0000	138.0000	162.0000
501003-17	Payroll Benefits - Dependant Life	1.4300	3.0000	3.0000	3.0000
501003-18	Payroll Benefits - Long Term Disability	82.9000	182.0000	182.0000	214.0000
501003-19	Payroll Benefits - Unemployment Insurance	31.3400	77.0000	77.0000	57.0000
501003-20	Payroll Benefits - Workmans Comp	369.5000	976.0000	976.0000	989.0000
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$20,509.66</b>	<b>\$45,788.00</b>	<b>\$45,788.00</b>	<b>\$48,234.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503005-02	Supplies - Building	485.0000	525.0000	525.0000	551.0000
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$485.00</b>	<b>\$525.00</b>	<b>\$525.00</b>	<b>\$551.00</b>
<b>Program Total: 123 - Community Service</b>		<b>\$20,994.66</b>	<b>\$46,313.00</b>	<b>\$46,313.00</b>	<b>\$48,785.00</b>
<b>Division Total: 02 - Road</b>		<b>\$1,197,819.20</b>	<b>\$1,365,665.00</b>	<b>\$1,365,665.00</b>	<b>\$1,460,741.00</b>
<b>Department Total: 09 - Public Works</b>		<b>\$1,197,819.20</b>	<b>\$1,365,665.00</b>	<b>\$1,365,665.00</b>	<b>\$1,460,741.00</b>
<b>EXPENSES Total</b>		<b>\$1,197,819.20</b>	<b>\$1,365,665.00</b>	<b>\$1,365,665.00</b>	<b>\$1,460,741.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Public Works Department  
**DIVISION:** Solid Waste  
**PROGRAMS:** Vehicle Maintenance, Trash Pick-up, Recycling, and Roll-Off  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

The Solid Waste Division is responsible for the collection of the commercial and residential solid waste and recyclables within the Town of Snowmass Village.

1. To pick up solid waste in an efficient and cost-effective manner.
2. Continue to encourage residents and guests to reduce the overall waste stream by increasing their recycling and composting efforts.

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**DIVISION OBJECTIVES:**

1. Continue education for the single stream recycle program and continue to work towards the sustainability goals, including implementing more composting options.
2. To continue maintenance and upgrade the large dumpsters and recycling containers.

**Accomplishments – 2022:**

We have been able to maintain service levels though out this year with an increase in resident trash and recycle. Implemented the community composting site at the Public Works Facility.

**Goals - 2023:**

Increase public education for recycling and composting throughout the Town of Snowmass.

**Performance Measurements:**

<b>Public Works - Solid Waste</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
Solid Waste & Recycling Services-% Very Satisfied/Satisfied of Comm Survey	78%	79%	79%
Level of Service for fees charged-% Very Satisfied/Satisfied of Comm Survey	56%	57%	57%

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**STAFFING:**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
Solid Waste Superintendent	1	1	1
Solid Waste Worker - full time	4	4	4
<b>Total</b>	<b>5</b>	<b>5</b>	<b>5</b>

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**PAYROLL:**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
Vehicle Maintenance	\$18,024	\$18,024	\$21,371
Trash Pickup	\$262,462	\$262,462	\$286,369
Recycle	\$64,887	\$64,887	\$76,935
Roll-off	\$36,048	\$36,048	\$42,742
<b>Total</b>	<b>\$381,421</b>	<b>\$381,421</b>	<b>\$427,417</b>

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**CASH PURCHASES:**

	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>2023 Budget</b>
Dumpsters	\$10,000	\$10,000	\$10,000
Recycle Bins	\$10,000	\$10,000	\$10,000
<b>Total</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>

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**HIGHLIGHTS OF PROPOSED BUDGET:**

1. The Solid Waste/Recycling Division is estimating the 2023 revenues will generate \$1,363,558. There will include a 3% rate increase covering costs due to tipping fee increases from Pitkin County and operating cost do to inflation.
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## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 09 - Public Works</b>					
<b>Division: 03 - Solid Waste</b>					
<b>Program: 121 - Vehicle/Equipment Maintenance</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	18,362.67	18,024.00	18,024.00	21,371.00
501002-01	Payroll Overtime Regular	1,054.33	1,500.00	1,500.00	1,500.00
501003-01	Payroll Benefits - Recreation Benefit	285.05	334.00	334.00	348.00
501003-06	Payroll Benefits - Retirement	1,609.11	1,679.00	1,679.00	1,957.00
501003-08	Payroll Benefits - Medicare	285.07	283.00	283.00	332.00
501003-09	Payroll Benefits - Fica	2.79	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	9,880.72	8,941.00	8,941.00	9,741.00
501003-13	Payroll Benefits - Dental Insurance	239.52	104.00	104.00	120.00
501003-14	Payroll Benefits - Vision Insurance	85.95	50.00	50.00	52.00
501003-15	Payroll Benefits - Standard - Life / AD& D	125.81	109.00	109.00	135.00
501003-17	Payroll Benefits - Dependant Life	3.05	2.00	2.00	3.00
501003-18	Payroll Benefits - Long Term Disability	163.83	143.00	143.00	176.00
501003-19	Payroll Benefits - Unemployment Insurance	58.77	59.00	59.00	46.00
501003-20	Payroll Benefits - Workmans Comp	826.80	952.00	952.00	963.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$32,983.47</b>	<b>\$32,180.00</b>	<b>\$32,180.00</b>	<b>\$36,744.00</b>
<i>PUR - Purchased Services</i>					
502008-03	Repairs - Radios	0.00	100.00	100.00	100.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503008-02	Insurance - Vehicle	2,641.68	2,915.00	2,915.00	3,352.00
503009-01	Vehicle Expenses - Fuel	41,076.54	35,000.00	35,000.00	80,000.00
503009-03	Vehicle Expenses - Parts & Supplies	41,339.58	33,372.00	33,372.00	50,000.00
503009-04	Vehicle Expenses - Equipment	0.00	300.00	300.00	300.00
503009-06	Vehicle Expenses - Labor	24,003.51	21,258.00	21,258.00	34,000.00
503010	Contra Acct - Vehicle Labor	(24,003.51)	(21,258.00)	(21,258.00)	(34,000.00)
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$85,057.80</b>	<b>\$71,587.00</b>	<b>\$71,587.00</b>	<b>\$133,652.00</b>
<b>Program Total: 121 - Vehicle/Equipment Maintenance</b>		<b>\$118,041.27</b>	<b>\$103,867.00</b>	<b>\$103,867.00</b>	<b>\$170,496.00</b>
<b>Program: 124 - Trash Pickup</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	220,430.78	262,462.00	262,462.00	286,369.00
501002-01	Payroll Overtime Regular	14,750.06	20,100.00	20,100.00	20,100.00
501003-01	Payroll Benefits - Recreation Benefit	5,174.75	4,476.00	4,476.00	4,657.00
501003-06	Payroll Benefits - Retirement	19,901.59	24,417.00	24,417.00	26,223.00
501003-08	Payroll Benefits - Medicare	3,493.37	3,794.00	3,794.00	4,444.00
501003-09	Payroll Benefits - Fica	53.01	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	92,415.71	119,815.00	119,815.00	130,529.00
501003-13	Payroll Benefits - Dental Insurance	2,375.90	1,396.00	1,396.00	1,609.00
501003-14	Payroll Benefits - Vision Insurance	839.74	666.00	666.00	698.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,272.73	1,463.00	1,463.00	1,803.00
501003-17	Payroll Benefits - Dependant Life	28.12	32.00	32.00	35.00
501003-18	Payroll Benefits - Long Term Disability	1,658.91	1,914.00	1,914.00	2,359.00
501003-19	Payroll Benefits - Unemployment Insurance	719.37	785.00	785.00	613.00
501003-20	Payroll Benefits - Workmans Comp	10,795.01	12,755.00	12,755.00	12,906.00
501004	Training/ Registrations	31.87	250.00	250.00	250.00
501005	Travel & Meeting Expenses	0.00	250.00	250.00	250.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$373,940.92</b>	<b>\$454,575.00</b>	<b>\$454,575.00</b>	<b>\$492,845.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>PUR - Purchased Services</i>					
502003	Contract Service	1,615.97	2,000.00	2,000.00	2,500.00
502004	Telephone	561.27	475.00	475.00	500.00
502025-01	Dump Fees - Miscellaneous	178,627.00	157,450.00	157,450.00	183,092.00
502025-02	Dump Fees - Tires	1,500.00	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$182,304.24</b>	<b>\$162,925.00</b>	<b>\$162,925.00</b>	<b>\$189,092.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	422.14	957.00	957.00	957.00
503003	Miscellaneous	0.00	500.00	500.00	500.00
503005-01	Supplies - Office	29.87	200.00	200.00	200.00
503005-02	Supplies - Building	794.45	1,500.00	1,500.00	2,000.00
503005-09	Supplies - Tools	959.89	1,000.00	1,000.00	1,000.00
503013	Uniforms	4,062.15	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$6,268.50</b>	<b>\$7,157.00</b>	<b>\$7,157.00</b>	<b>\$7,657.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	2,359.39	10,000.00	10,000.00	10,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$2,359.39</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
<b>Program Total: 124 - Trash Pickup</b>		<b>\$564,873.05</b>	<b>\$634,657.00</b>	<b>\$634,657.00</b>	<b>\$699,594.00</b>
<b>Program: 125 - Recycling</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	66,867.66	64,887.00	64,887.00	76,935.00
501002-01	Payroll Overtime Regular	2,905.80	5,400.00	5,400.00	5,400.00
501003-01	Payroll Benefits - Recreation Benefit	627.11	1,202.00	1,202.00	1,251.00
501003-06	Payroll Benefits - Retirement	5,720.24	6,046.00	6,046.00	7,045.00
501003-08	Payroll Benefits - Medicare	995.14	1,019.00	1,019.00	1,194.00
501003-10	Payroll Benefits - Health Insurance	28,951.88	32,189.00	32,189.00	35,068.00
501003-13	Payroll Benefits - Dental Insurance	638.73	375.00	375.00	432.00
501003-14	Payroll Benefits - Vision Insurance	261.68	179.00	179.00	187.00
501003-15	Payroll Benefits - Standard - Life / AD& D	398.91	393.00	393.00	484.00
501003-17	Payroll Benefits - Dependant Life	11.33	9.00	9.00	10.00
501003-18	Payroll Benefits - Long Term Disability	519.85	514.00	514.00	634.00
501003-19	Payroll Benefits - Unemployment Insurance	205.56	211.00	211.00	165.00
501003-20	Payroll Benefits - Workmans Comp	2,879.24	3,427.00	3,427.00	3,467.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$110,983.13</b>	<b>\$115,851.00</b>	<b>\$115,851.00</b>	<b>\$132,272.00</b>
<i>PUR - Purchased Services</i>					
502025-01	Dump Fees - Miscellaneous	25,058.26	30,000.00	30,000.00	30,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$25,058.26</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	350.00	0.00	0.00	0.00
503022	Sustainability Planning	56.71	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$406.71</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	2,359.38	10,000.00	10,000.00	10,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$2,359.38</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
<b>Program Total: 125 - Recycling</b>		<b>\$138,807.48</b>	<b>\$157,851.00</b>	<b>\$157,851.00</b>	<b>\$174,272.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 126 - Rolloff</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	39,820.30	36,048.00	36,048.00	42,742.00
501002-01	Payroll Overtime Regular	364.91	3,000.00	3,000.00	3,000.00
501003-01	Payroll Benefits - Recreation Benefit	513.09	668.00	668.00	695.00
501003-06	Payroll Benefits - Retirement	3,366.64	3,359.00	3,359.00	3,914.00
501003-08	Payroll Benefits - Medicare	564.90	566.00	566.00	663.00
501003-10	Payroll Benefits - Health Insurance	23,459.24	17,883.00	17,883.00	19,482.00
501003-13	Payroll Benefits - Dental Insurance	633.32	208.00	208.00	240.00
501003-14	Payroll Benefits - Vision Insurance	192.65	99.00	99.00	104.00
501003-15	Payroll Benefits - Standard - Life / AD& D	240.12	218.00	218.00	269.00
501003-17	Payroll Benefits - Dependant Life	4.49	5.00	5.00	5.00
501003-18	Payroll Benefits - Long Term Disability	313.03	286.00	286.00	352.00
501003-19	Payroll Benefits - Unemployment Insurance	116.03	117.00	117.00	91.00
501003-20	Payroll Benefits - Workmans Comp	1,663.95	1,904.00	1,904.00	1,926.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$71,252.67</b>	<b>\$64,361.00</b>	<b>\$64,361.00</b>	<b>\$73,483.00</b>
<i>PUR - Purchased Services</i>					
502026-01	Rolloff Fees - Conference Center	2,862.14	8,000.00	8,468.00	8,500.00
502026-02	Rolloff Fees - Parcel C	7,442.76	10,000.00	10,000.00	10,000.00
502026-03	Rolloff Fees - Timbermill	4,066.64	5,300.00	5,300.00	5,300.00
502026-04	Rolloff Fees - Miscellaneous Rolls	18,622.18	6,000.00	18,000.00	10,000.00
502026-06	Rolloff Fees - Silvertree	1,912.71	4,000.00	4,154.00	4,200.00
502026-07	Rolloff Fees - Snowmass Club	5,063.77	5,500.00	7,013.00	7,000.00
502026-08	Rolloff Fees - Aspen Skiing Company	5,750.64	8,400.00	9,890.00	10,000.00
502026-09	Rolloff Fees - Crestwood	5,014.91	4,650.00	5,294.00	5,300.00
502026-10	Rolloff Fees - Base Village	16,007.89	11,500.00	16,256.00	16,300.00
502026-11	Rolloff Fees - Viceroy	7,732.90	10,000.00	9,076.00	9,100.00
502026-12	Rolloff Fees - Snowmass Center	7,354.61	10,400.00	10,560.00	11,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$81,831.15</b>	<b>\$83,750.00</b>	<b>\$104,011.00</b>	<b>\$96,700.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	0.00	200.00	200.00	200.00
503005-03	Supplies - Cleaning	119.95	200.00	200.00	200.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$119.95</b>	<b>\$400.00</b>	<b>\$400.00</b>	<b>\$400.00</b>
<b>Program Total: 126 - Rolloff</b>		<b>\$153,203.77</b>	<b>\$148,511.00</b>	<b>\$168,772.00</b>	<b>\$170,583.00</b>
<b>Division Total: 03 - Solid Waste</b>		<b>\$974,925.57</b>	<b>\$1,044,886.00</b>	<b>\$1,065,147.00</b>	<b>\$1,214,945.00</b>
<b>Department Total: 09 - Public Works</b>		<b>\$974,925.57</b>	<b>\$1,044,886.00</b>	<b>\$1,065,147.00</b>	<b>\$1,214,945.00</b>
<b>EXPENSES Total</b>		<b>\$974,925.57</b>	<b>\$1,044,886.00</b>	<b>\$1,065,147.00</b>	<b>\$1,214,945.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Public Works Department  
**DIVISION:** Fleet Services  
**PROGRAMS:** Vehicle Maintenance, Fleet Management, Building and  
Grounds  
**FUND:** General

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**DIVISION DESCRIPTION:**

The Fleet Services Division repairs and maintains all equipment owned and operated by the Town of Snowmass Village fleet users. The town fleet includes 175 vehicles and various pieces of small engine equipment. In addition, Fleet Services maintains vehicles and equipment for Snowmass Water and Sanitation District and the Roaring Fork Fire Rescue District including the Snowmass Village, Basalt and El Jebel districts. The Town of Basalt Public Works is also supported with vehicle and equipment repair.

The Fleet Services division has 3 programs: vehicle maintenance, fleet management and building and grounds.

The Vehicle Maintenance Program involves the actual maintenance and repairs of the fleet, and most daily operations.

The Fleet Management Program is primarily administrative including parts purchasing and inventory management, budget preparation, supervision, related records, information management and reporting.

The Building and Grounds Program assumes a portion of daily operations which includes the repair and maintenance responsibilities for the Town Public Works Operations Facility.

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**DIVISION OBJECTIVES:**

1. Continue an aggressive preventative maintenance plan in the vehicle maintenance program.
2. Remain current with industry technology by utilizing training opportunities provided by OEM manufacturers and by diagnostic equipment manufacturers.
3. Provide diagnostic and repair equipment to perform inhouse repairs for the fleet vehicles and equipment.
4. Maintain a superior level of service to all departments.

5. Provide staff scheduling to include 7-day coverage during high demand periods.
6. Continue to provide and improve the online work system and protocol.

**Accomplishments – 2022:**

- Procured any available new vehicles identified in CERF and maintained fleet of approximately 175 pieces of equipment, this includes titled and small engine equipment.

**Goals - 2023:**

- Ensure equipment availability to fleet users so that they can perform their daily functions in providing a high level of service to the community.
- Provide accurate fuel usage reports and vehicle maintenance reports to the Finance Department and Department fleets.
- Establish down time thresholds and tracking method.

**Performance Measurements:**

<b>Public Works - Fleet Services</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
% of Fleet Available for Use	75%	78%	78%
% Current on Preventative Maintenance Services	90%	95%	95%

**DIVISION STAFFING**

	<b><u>2022</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>
	<b>Budget</b>	<b>Projected</b>	<b>Budget</b>
Fleet Superintendent	1	1	1
Mechanic I	0	0	0
Mechanic II	<u>4</u>	<u>4</u>	<u>4</u>
Total	<b>5</b>	<b>5</b>	<b>5</b>

## PAYROLL

	<b>2022</b>	<b>2022</b>	<b>2023</b>
	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
Vehicle Maintenance	\$356,290	\$356,290	\$388,921
Fleet Management	\$48,833	\$48,833	\$54,154
Building and Grounds	<u>\$44,433</u>	<u>\$44,433</u>	<u>\$49,231</u>
<b>Total</b>	<b>\$449,556</b>	<b>\$449,556</b>	<b>\$492,306</b>

## FLEET CASH PURCHASES

	<b>2022</b>	<b>2022</b>	<b>2023</b>
	<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
Vehicle Maintenance	\$0	\$0	\$0
Fleet Management	\$0	\$0	\$0
Building and Grounds	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### 2023 CERF Purchases

<b><u>Department</u></b>	<b><u>Description</u></b>	<b><u>Amount</u></b>
Town Manager	2014 Ford Van 259	\$ 38,331
Parks, Trail, Rec	Polaris UTV 205	\$ 12,804
Parks, Trail, Rec	Toro Ground master	\$ 27,569
Parks, Trail, Rec	Heavy Duty Tractor 231	\$ 30,407
Facility Maint	2008 F250 FM Service Truck 257	\$ 59,490
Public Works Admin	2005 Explorer 254	\$ 37,932
Road	2015 F350 235	\$ 48,672
Road	2010 IH 7600 158	\$ 278,240
Road	2012 Peterbilt 367	\$ 278,240
Road	Global M4 Sweeper	\$ 275,000
Road	2010 Ford F350 Crew 232	\$ 50,506
Road	Bobcat Excavator	\$ 4,000
Road	Bobcat Loader	\$ 4,000
Road	Cat 420 Backhoe (4200)	\$ 129,282
Solid Waste	2015 IH 7600 223	\$ 240,197
Transportation	Gillig 4306	\$ 480,136
Transportation	Cat 242 lease	<u>\$ 5,500</u>
<b>TOTAL</b>		<b>\$2,000,306</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 09 - Public Works					
Division: 04 - Fleet Services					
Program: 121 - Vehicle/Equipment Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	352,725.44	356,290.00	356,290.00	388,921.00
501002-01	Payroll Overtime Regular	20,508.55	17,845.00	17,845.00	17,485.00
501003-01	Payroll Benefits - Recreation Benefit	3,942.00	5,277.00	5,277.00	5,491.00
501003-06	Payroll Benefits - Retirement	31,533.59	34,478.00	34,478.00	36,668.00
501003-08	Payroll Benefits - Medicare	5,450.58	5,245.00	5,245.00	5,844.00
501003-10	Payroll Benefits - Health Insurance	167,627.24	174,678.00	174,678.00	190,438.00
501003-13	Payroll Benefits - Dental Insurance	4,391.03	1,646.00	1,646.00	1,897.00
501003-14	Payroll Benefits - Vision Insurance	1,214.93	785.00	785.00	823.00
501003-15	Payroll Benefits - Standard - Life / AD& D	2,089.80	2,193.00	2,193.00	2,498.00
501003-17	Payroll Benefits - Dependant Life	38.02	38.00	38.00	42.00
501003-18	Payroll Benefits - Long Term Disability	2,727.00	2,868.00	2,868.00	3,267.00
501003-19	Payroll Benefits - Unemployment Insurance	1,120.88	1,085.00	1,085.00	806.00
501003-20	Payroll Benefits - Workmans Comp	5,345.97	5,673.00	5,673.00	5,337.00
501004	Training/ Registrations	385.27	6,500.00	6,500.00	6,500.00
501005	Travel & Meeting Expenses	167.88	5,077.00	5,077.00	5,057.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$599,268.18</b>	<b>\$619,678.00</b>	<b>\$619,678.00</b>	<b>\$671,074.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	3,503.10	4,722.00	4,722.00	4,722.00
502008-01	Repairs - Equipment	1,380.63	1,050.00	1,050.00	1,050.00
502008-02	Repairs - Vehicles	0.00	175.00	175.00	175.00
502009	Mailing	0.00	84.00	84.00	84.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$4,883.73</b>	<b>\$6,031.00</b>	<b>\$6,031.00</b>	<b>\$6,031.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	0.00	1,050.00	1,050.00	1,050.00
503005-01	Supplies - Office	181.21	450.00	450.00	450.00
503005-03	Supplies - Cleaning	23.94	800.00	800.00	800.00
503005-09	Supplies - Tools	8,744.51	9,400.00	9,400.00	9,400.00
503005-29	Supplies - Vehicle Hardware	7,174.34	8,034.00	8,034.00	8,034.00
503008-02	Insurance - Vehicle	188.64	209.00	209.00	240.00
503009-01	Vehicle Expenses - Fuel	802.62	944.00	944.00	2,500.00
503009-03	Vehicle Expenses - Parts & Supplies	3,389.78	1,910.00	1,910.00	2,729.00
503009-04	Vehicle Expenses - Equipment	216.73	349.00	349.00	349.00
503009-06	Vehicle Expenses - Labor	508.74	3,837.00	3,837.00	6,200.00
503010	Contra Acct - Vehicle Labor	(508.74)	(3,837.00)	(3,837.00)	(6,200.00)
503013	Uniforms	2,835.46	2,879.00	2,879.00	2,879.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$23,557.23</b>	<b>\$26,025.00</b>	<b>\$26,025.00</b>	<b>\$28,431.00</b>
<b>Program Total: 121 - Vehicle/Equipment Maintenance</b>		<b>\$627,709.14</b>	<b>\$651,734.00</b>	<b>\$651,734.00</b>	<b>\$705,536.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Program: 127 - Fleet Management</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	51,582.99	48,833.00	48,833.00	54,154.00
501002-01	Payroll Overtime Regular	1,377.35	0.00	0.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	756.00	735.00	735.00	765.00
501003-06	Payroll Benefits - Retirement	4,600.60	4,696.00	4,696.00	5,106.00
501003-08	Payroll Benefits - Medicare	791.88	730.00	730.00	814.00
501003-10	Payroll Benefits - Health Insurance	22,249.96	24,322.00	24,322.00	26,517.00
501003-13	Payroll Benefits - Dental Insurance	597.21	229.00	229.00	264.00
501003-14	Payroll Benefits - Vision Insurance	158.61	109.00	109.00	115.00
501003-15	Payroll Benefits - Standard - Life / AD& D	307.01	305.00	305.00	348.00
501003-17	Payroll Benefits - Dependant Life	5.36	5.00	5.00	6.00
501003-18	Payroll Benefits - Long Term Disability	400.84	399.00	399.00	455.00
501003-19	Payroll Benefits - Unemployment Insurance	162.61	151.00	151.00	112.00
501003-20	Payroll Benefits - Workmans Comp	711.81	790.00	790.00	743.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$83,702.23</b>	<b>\$81,304.00</b>	<b>\$81,304.00</b>	<b>\$89,399.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503005-01	Supplies - Office	386.29	650.00	650.00	650.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$386.29</b>	<b>\$650.00</b>	<b>\$650.00</b>	<b>\$650.00</b>
<b>Program Total: 127 - Fleet Management</b>		<b>\$84,088.52</b>	<b>\$81,954.00</b>	<b>\$81,954.00</b>	<b>\$90,049.00</b>
<b>Program: 128 - Building &amp; Grounds</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	19,717.22	44,433.00	44,433.00	49,231.00
501002-01	Payroll Overtime Regular	1,089.38	0.00	0.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	702.00	668.00	668.00	695.00
501003-06	Payroll Benefits - Retirement	1,647.85	4,269.00	4,269.00	4,641.00
501003-08	Payroll Benefits - Medicare	317.47	664.00	664.00	740.00
501003-10	Payroll Benefits - Health Insurance	8,988.09	22,111.00	22,111.00	24,106.00
501003-13	Payroll Benefits - Dental Insurance	254.62	208.00	208.00	240.00
501003-14	Payroll Benefits - Vision Insurance	78.62	99.00	99.00	104.00
501003-15	Payroll Benefits - Standard - Life / AD& D	101.76	278.00	278.00	316.00
501003-17	Payroll Benefits - Dependant Life	2.02	5.00	5.00	5.00
501003-18	Payroll Benefits - Long Term Disability	132.73	363.00	363.00	414.00
501003-19	Payroll Benefits - Unemployment Insurance	65.55	137.00	137.00	102.00
501003-20	Payroll Benefits - Workmans Comp	296.27	718.00	718.00	676.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$33,393.58</b>	<b>\$73,953.00</b>	<b>\$73,953.00</b>	<b>\$81,270.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>PUR - Purchased Services</i>					
502003	Contract Service	7,065.07	4,000.00	4,000.00	4,000.00
502006-01	Building Maintenance - General	1,688.30	1,708.00	1,708.00	1,708.00
502008-01	Repairs - Equipment	2,547.61	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$11,300.98</b>	<b>\$8,708.00</b>	<b>\$8,708.00</b>	<b>\$8,708.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503005-02	Supplies - Building	289.74	1,892.00	1,892.00	1,892.00
503005-03	Supplies - Cleaning	0.00	400.00	400.00	400.00
503005-13	Supplies - Car Wash	0.00	5,000.00	5,000.00	5,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$289.74</b>	<b>\$7,292.00</b>	<b>\$7,292.00</b>	<b>\$7,292.00</b>
Program Total: 128 - Building & Grounds		<b>\$44,984.30</b>	<b>\$89,953.00</b>	<b>\$89,953.00</b>	<b>\$97,270.00</b>
Division Total: 04 - Fleet Services		<b>\$756,781.96</b>	<b>\$823,641.00</b>	<b>\$823,641.00</b>	<b>\$892,855.00</b>
Department Total: 09 - Public Works		<b>\$756,781.96</b>	<b>\$823,641.00</b>	<b>\$823,641.00</b>	<b>\$892,855.00</b>
<b>EXPENSES Total</b>		<b>\$756,781.96</b>	<b>\$823,641.00</b>	<b>\$823,641.00</b>	<b>\$892,855.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

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**DEPARTMENT:** Human Resources  
**PROGRAMS:** Administration  
**FUND:** General

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**DEPARTMENT DESCRIPTION:**

Responsible for improving employee communication; developing and implementing Town recruitment and hiring practices; competitive and equitable compensation plan and strategy; coaching, inspiring and motivating employment practices; accountability and disciplinary practices; employee relations; conflict resolution; performance management; compliance with all aspects of employment law; record keeping; development of and adherence to Town employment policies; wellness program; employee committee; training and development program; COVID-19 policies and procedures.

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**DEPARTMENT OBJECTIVES:**

- In conjunction with Department Heads, develop, implement, and maintain recruitment and hiring best practices.
  - To provide and communicate outstanding benefits; answer with benefit-related questions; assess and adjust health insurance, retirement, supplemental insurance, EAP, and other benefits as necessary.
  - Orchestrate effective and timely town-wide training and development programs.
  - Ensure retention and recognition programs reward positive behavior as well as motivate and inspire our top talent.
  - Address employee relations issues promptly and effectively via an appropriate measure; mediation, conflict resolution, accountability, discipline, grievance process and/ or termination.
  - Ensure effective and productive performance management practices.
  - Stay current and interpret, implement, and enforce employment law including but not limited to FMLA, FLSA, ADA, HIPAA and COBRA.
  - Enforce employee handbook; write, revise, and interpret personnel policies, rules and procedures.
  - Develop and maintain a competitive and equitable compensation strategy and plan; maintains and update job descriptions, conducts market-based salary research and performs internal equity analyses.
  - Adhere to recordkeeping laws including but not limited to employee files, interviewing notes and screening requirements.
  - Lead an effective employee committee.
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### **Accomplishments – 2022:**

- Complied with federal, state, and local laws related to COVID-19. Developed, revised, and refined temporary policies, procedures, forms and departmental templates related to COVID-19. Supported employees and their households directly impacted by COVID-19.
- Facilitated new methodologies to improve employee communications.
- Supported department heads with accountability and disciplinary practices.
- Orchestrated town-wide training and development efforts (ie: supervisory, retirement, Medicare, performance management, harassment, active shooter, etc).
- Managed benefit education throughout the year, including open enrollment.
- Coordinated the Town's High 5 Program and other recognition efforts.
- Coached supervisors on motivating and inspiring staff.
- Led the Town's wellness programs, mental and physical health and well-being.
- Facilitated quarterly Employee Committee meetings.
- Oversaw the Town's recruitment and hiring processes. Directly teamed with Department Heads on the hiring of all supervisory-level positions.
- Continued to evolve our recruitment efforts to attract top talent during the Great Resignation.
- Maintained compliance with legal recordkeeping requirements.
- Ensure on-going legal compliance with Colorado's Equal Pay for Equal Work Act.
- Completed the Town's EEO-4 legal report.
- Administered the Town's compensation plan.
- Fielded workers compensation claims and return-to-work efforts.
- Managed the annual performance review process.
- Selected a new Applicant Tracking System and began the training process.

### **Goals - 2023:**

- Be the employer of choice.
- Successfully complete all forementioned accomplishments that occur annually.
- Continue to implement paperless, digital HR practices.
- Implement new applicant tracking system (ATS).
- Stay on top of new and changing employment laws.
- Complete a benefits analysis in conjunction with a compensation market analysis.
- Improve our seasonal employee on-boarding termination processes.
- Improve upon our 2022 HR metrics.

**Performance Measurements:**

<b>Human Resources</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimated</b>	<b>Goal</b>
Employee Survey Overall Dimensions are 3.45 or Above (Very Positive)	NA (survey does not occur annually)	3.45 or more	NA (survey does not occur annually)
Regular Hours worked for FTE's avg no less than 1,728 Regular Hours	1,730	1,736	1,728 or more
Retain 90% of those who earned Exemplary performance review rating for a minimum of two years	NA	95%	90% or more

**DEPARTMENT STAFFING:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Human Resources Director	1	1	1

**PAYROLL:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Administration	\$134,479	\$134,479	\$153,589

**CASH PURCHASES:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Cash Purchases-Other	\$300	\$300	\$300

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
<b>Department: 10 - Human Resources</b>					
<b>Division: 00 - -</b>					
<b>Program: 103 - Administration</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	118,285.51	134,479.00	134,479.00	153,589.00
501002-01	Payroll Overtime Regular	1,195.10	0.00	0.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	1,200.00	1,336.00	1,336.00	1,390.00
501003-06	Payroll Benefits - Retirement	11,127.60	13,374.00	13,374.00	14,766.00
501003-08	Payroll Benefits - Medicare	1,888.29	1,825.00	1,825.00	2,227.00
501003-09	Payroll Benefits - Fica	33.05	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	41,156.98	43,076.00	43,076.00	58,187.00
501003-13	Payroll Benefits - Dental Insurance	861.80	417.00	417.00	480.00
501003-14	Payroll Benefits - Vision Insurance	279.87	199.00	199.00	208.00
501003-15	Payroll Benefits - Standard - Life / AD& D	745.76	819.00	819.00	1,006.00
501003-17	Payroll Benefits - Dependant Life	9.78	10.00	10.00	11.00
501003-18	Payroll Benefits - Long Term Disability	974.95	1,071.00	1,071.00	1,316.00
501003-19	Payroll Benefits - Unemployment Insurance	389.81	378.00	378.00	307.00
501003-20	Payroll Benefits - Workmans Comp	263.01	109.00	109.00	138.00
501004	Training/ Registrations	1,679.55	2,300.00	2,300.00	2,515.00
501005	Travel & Meeting Expenses	26.13	4,710.00	4,710.00	3,810.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$180,117.19</b>	<b>\$204,103.00</b>	<b>\$204,103.00</b>	<b>\$239,950.00</b>
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	32,300.00	32,300.00	30,000.00
502002-01	Consultant - Employee Training	10,271.27	22,200.00	22,200.00	25,750.00
502003	Contract Service	6,365.00	0.00	0.00	0.00
502004	Telephone	600.00	600.00	600.00	1,200.00
502005	Employee Relations	12,748.55	21,450.00	21,450.00	27,250.00
502005-01	Employee Relations - Tenure	12,126.36	9,795.00	9,795.00	9,865.00
502005-02	Employee Relations - Flu	0.00	900.00	900.00	900.00
502005-03	Employee Relations - Miscellaneous	2,900.00	12,282.00	12,282.00	8,782.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$45,011.18</b>	<b>\$99,527.00</b>	<b>\$99,527.00</b>	<b>\$103,747.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503001	Advertising	1,149.70	0.00	0.00	0.00
503001-02	Advertising - Jobs	18,116.48	9,000.00	9,000.00	32,000.00
503002	Dues, Memberships, Subscriptions	6,262.99	7,150.00	7,150.00	7,225.00
503003	Miscellaneous	0.00	250.00	250.00	5,250.00
503005-01	Supplies - Office	353.25	500.00	500.00	500.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$25,882.42</b>	<b>\$16,900.00</b>	<b>\$16,900.00</b>	<b>\$44,975.00</b>
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	0.00	300.00	300.00	300.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$300.00</b>	<b>\$300.00</b>	<b>\$300.00</b>
<b>Program Total: 103 - Administration</b>		<b>\$251,010.79</b>	<b>\$320,830.00</b>	<b>\$320,830.00</b>	<b>\$388,972.00</b>
<b>Division Total: 00 - -</b>		<b>\$251,010.79</b>	<b>\$320,830.00</b>	<b>\$320,830.00</b>	<b>\$388,972.00</b>
<b>Department Total: 10 - Human Resources</b>		<b>\$251,010.79</b>	<b>\$320,830.00</b>	<b>\$320,830.00</b>	<b>\$388,972.00</b>
<b>EXPENSES Total</b>		<b>\$251,010.79</b>	<b>\$320,830.00</b>	<b>\$320,830.00</b>	<b>\$388,972.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

**DEPARTMENT:** Other Expenditures  
**PROGRAM:** Other Expenditures  
**FUND:** General

**DEPARTMENT DESCRIPTION:**

Other Expenditures is a department that accounts for expenditures that are one-time in nature. These expenditures do not affect the budget in an on-going manner and become zeroed out at the end of the fiscal budget year. Each year additional one-time capital/expenditures will be budgeted in this department.

**CAPITAL PURCHASES:**

**2023**

Land Code Use Update	\$	10,000.00
Backup Power & Asset Mgmt.-PWs	\$	30,000.00
Security Audit	\$	75,000.00
Laserfiche	\$	43,055.00
Community Engagement	\$	22,400.00
Council I-pads	\$	2,700.00
AV & Virtual Meeting	\$	60,000.00
Records Retention	\$	15,000.00
Security Camera's	\$	18,000.00
Microsoft Gov't Cloud	\$	75,000.00
Fiber Optic Accessories	\$	25,000.00
IT Help Desk Software	\$	10,000.00
Civic Plus Website	\$	15,000.00
Transportation Marketing Enhancement Projects	\$	35,487.00
ADA Ramp	\$	10,000.00
Ridership Survey	\$	40,000.00
Fleet Electric Vehicle Plan	\$	40,000.00
Diesel Engine Exhaust Fluid System	\$	30,000.00
Fuel System Upgrade	\$	50,000.00
Finance Software Enhancements	\$	30,000.00
Floor Cleaner	\$	11,000.00
Bottle Fill Stations	\$	20,100.00
SMG Plan Update	\$	15,000.00
Workorder Software	\$	20,000.00
Icemaker	\$	6,000.00
Marketing Collateral Rec Center	\$	30,000.00
Patrol Rifles	\$	31,080.00
Fingerprint Systems	\$	28,000.00
Art Projects	\$	25,000.00
Icebreaker, Snow Pusher, Tablets, Traffic Counter	\$	16,000.00
Tables/Floor Runners Council	\$	5,000.00
Summer Parking Program	\$	200,000.00
	\$	<u>1,043,822.00</u>

# TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

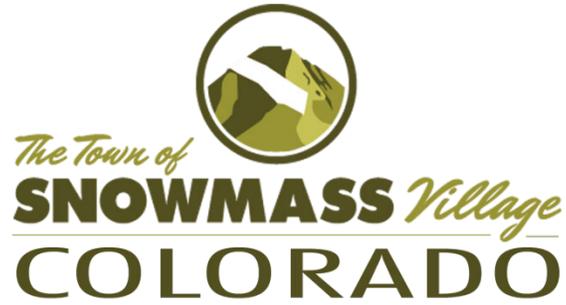
Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 001 - General Fund</b>					
<b>EXPENSES</b>					
Department: 90 - One Times					
Division: 00 - -					
Program: 103 - Administration					
<i>PUR - Purchased Services</i>					
502002-03	Consultant - Town Council	0.00	24,000.00	24,000.00	0.00
502002-11	Consultant - Early Childcare Education	10,500.00	59,500.00	59,500.00	300,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$10,500.00</b>	<b>\$83,500.00</b>	<b>\$83,500.00</b>	<b>\$300,000.00</b>
<i>DON - Donations &amp; Grants</i>					
504002-02	Grants - Health & Human Services	181,705.00	184,225.00	184,225.00	239,247.00
<i>Account Classification Total: DON - Donations &amp; Grants</i>		<b>\$181,705.00</b>	<b>\$184,225.00</b>	<b>\$184,225.00</b>	<b>\$239,247.00</b>
<b>Program Total: 103 - Administration</b>		<b>\$192,205.00</b>	<b>\$267,725.00</b>	<b>\$267,725.00</b>	<b>\$539,247.00</b>
Program: 190 - Capital					
<i>CAP - Capital</i>					
507002	Capital Town Council	0.00	0.00	0.00	5,000.00
507003	Capital Town Manager	68,244.95	254,655.00	129,200.00	353,155.00
507005	Capital Finance	0.00	80,657.00	80,657.00	30,000.00
507006	Capital Community Development	4,769.59	45,230.00	10,000.00	10,000.00
507007	Capital Public Safety	0.00	106,000.00	106,000.00	59,080.00
507008	Capital Transportation	11,824.01	42,852.00	7,365.00	125,487.00
507009	Capital Parks & Recreation	0.00	59,000.00	23,000.00	36,000.00
507009-05	Capital Parks & Recreation - Trails	0.00	55,000.00	55,000.00	0.00
507010	Capital Facility Management	0.00	251,100.00	200,000.00	66,100.00
507011	Capital Road	74,987.00	120,000.00	113,000.00	16,000.00
507012	Capital Solid Waste	0.00	30,000.00	13,500.00	0.00
507013	Capital Shop	0.00	15,000.00	15,000.00	80,000.00
507014	Capital Arts Board	8,075.00	142,832.00	142,832.00	25,000.00
507016	Capital Public Works Admin	0.00	95,000.00	65,000.00	30,000.00
507020	Capital Other	50,356.37	225,000.00	17,000.00	8,000.00
507028	Summer Parking Program	0.00	0.00	200,000.00	200,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$218,256.92</b>	<b>\$1,522,326.00</b>	<b>\$1,177,554.00</b>	<b>\$1,043,822.00</b>
<b>Program Total: 190 - Capital</b>		<b>\$218,256.92</b>	<b>\$1,522,326.00</b>	<b>\$1,177,554.00</b>	<b>\$1,043,822.00</b>
<b>Division Total: 00 - -</b>		<b>\$410,461.92</b>	<b>\$1,790,051.00</b>	<b>\$1,445,279.00</b>	<b>\$1,583,069.00</b>
<b>Department Total: 90 - One Times</b>		<b>\$410,461.92</b>	<b>\$1,790,051.00</b>	<b>\$1,445,279.00</b>	<b>\$1,583,069.00</b>
Department: 91 - Other Expenditures					
<i>CAP - Capital</i>					
507025	Reserves Used	13,544.82	956,552.00	956,552.00	16,525.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$13,544.82</b>	<b>\$956,552.00</b>	<b>\$956,552.00</b>	<b>\$16,525.00</b>
<i>OTHER - Other Expenditures</i>					
511001	Write Offs Accounts Receivables	603.36	0.00	0.00	0.00
511003	Employee Housing Reserved Used	539.01	0.00	0.00	0.00
511007	Adjustment to Expenditures	(389,818.12)	0.00	0.00	0.00
511010	Aspen School District Contribution	500,000.00	510,000.00	510,000.00	510,000.00
511013	CARES/ARPA Grant - General	167,660.00	0.00	0.00	0.00
511014	Ice Age Expenditures	0.00	50,000.00	50,000.00	0.00
511015	Employee Housing Purchase	0.00	605,000.00	605,000.00	0.00
511016	Mental Health Services	0.00	0.00	0.00	80,000.00
<i>Account Classification Total: OTHER - Other Expenditures</i>		<b>\$278,984.25</b>	<b>\$1,165,000.00</b>	<b>\$1,165,000.00</b>	<b>\$590,000.00</b>
<b>Department Total: 91 - Other Expenditures</b>		<b>\$292,529.07</b>	<b>\$2,121,552.00</b>	<b>\$2,121,552.00</b>	<b>\$606,525.00</b>
Department: 92 - Transfers to Other Funds					
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	1,059,263.00	5,762,000.00	5,762,000.00	2,002,000.00
510056	Transfer Out CERF	330,000.00	330,000.00	330,000.00	330,000.00
510060	Transfer Out to Housing	0.00	0.00	0.00	14,150.00
<i>Account Classification Total: TRAN - Transfers Out</i>		<b>\$1,389,263.00</b>	<b>\$6,092,000.00</b>	<b>\$6,092,000.00</b>	<b>\$2,346,150.00</b>
<b>Department Total: 92 - Transfers to Other Funds</b>		<b>\$1,389,263.00</b>	<b>\$6,092,000.00</b>	<b>\$6,092,000.00</b>	<b>\$2,346,150.00</b>
<b>EXPENSES Total</b>		<b>\$2,092,253.99</b>	<b>\$10,003,603.00</b>	<b>\$9,658,831.00</b>	<b>\$4,535,744.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**



## **LOTTERY FUND**

This fund was established to account for the funds the Town of Snowmass Village receives from the State of Colorado lottery proceeds. The Conservation Trust Fund statute governs that a municipality can only use these funds for the acquisition, development and maintenance of “new conservation sites” or for capital improvements to or maintenance of recreational purposes on any public site.

**LOTTERY FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$71,351.91	\$81,974.62	\$81,974.62	\$0.00	\$92,976.62	\$11,002.00
<b>REVENUES</b>	\$33,622.71	\$33,058.00	\$34,002.00	\$944.00	\$35,470.00	\$2,412.00
<b>EXPENDITURES</b>	(\$23,000.00)	(\$23,000.00)	(\$23,000.00)	\$0.00	(\$23,000.00)	\$0.00
<b>TOTAL REVENUES</b>	\$33,622.71	\$33,058.00	\$34,002.00	\$944.00	\$35,470.00	\$2,412.00
<b>TOTAL EXPENDITURES</b>	(\$23,000.00)	(\$23,000.00)	(\$23,000.00)	\$0.00	(\$23,000.00)	\$0.00
<b>Net Operating Rev's/Exp</b>	<b>\$10,622.71</b>	<b>\$10,058.00</b>	<b>\$11,002.00</b>	<b>\$944.00</b>	<b>\$12,470.00</b>	<b>\$2,412.00</b>
<b>ENDING FUND BALANCE</b>	\$81,974.62	\$92,032.62	\$92,976.62	\$944.00	\$105,446.62	\$12,470.00

## Town of Snowmass Village Budget Worksheet Report

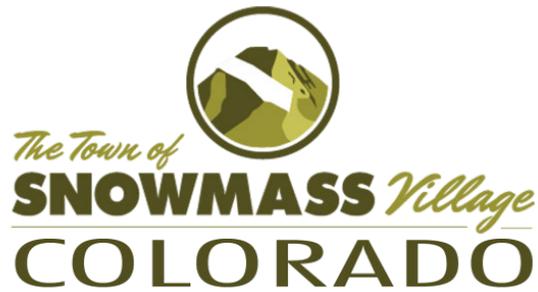
Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 005 - Lottery Fund</b>					
<b>REVENUES</b>					
<i>IG - Intergovernmental Revenue</i>					
402006	Lottery Funds	33,557.96	32,996.00	32,996.00	34,464.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		33,557.96	32,996.00	32,996.00	34,464.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	64.75	62.00	1,006.00	1,006.00
<i>Account Classification Total: MISC - Miscellaneous</i>		64.75	62.00	1,006.00	1,006.00
<b>REVENUES Total</b>		<b>\$33,622.71</b>	<b>\$33,058.00</b>	<b>\$34,002.00</b>	<b>\$35,470.00</b>
<b>EXPENSES</b>					
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	23,000.00	23,000.00	23,000.00	23,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		23,000.00	23,000.00	23,000.00	23,000.00
<b>EXPENSES Total</b>		<b>\$23,000.00</b>	<b>\$23,000.00</b>	<b>\$23,000.00</b>	<b>\$23,000.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**



## REAL ESTATE TRANSFER TAX FUND

In 1986, the Town adopted Ordinance No.5, Series of 1986, imposing a land transfer tax upon the transfer of interests in real property. From August 1, 1986 to July 31, 1991, the tax was ½% of the consideration and from August 1, 1991 to July 31, 1996, the tax was 1% of the consideration. On November 8, 1994, the Town electorate voted to extend the 1% transfer tax from July 31, 1996 until December 31, 2006.

On November 2, 2004 the Town electorate approved extending the tax in perpetuity and expanding the uses to include all costs for Parks and Recreation and the operating and maintenance cost of Transportation rolling stock. These funds are to be kept separate from all of the Town funds and may only be appropriated for directly related costs such as, administration, architecture, engineering, design, legal, financing and the like for the following:

- A. Transportation related structures, improvements and facilities in the vicinity of the Snowmass Village mall, including land acquisition.
- B. The capital expenditures of the Snowmass Village transportation system and departments.
- C. Landscaping of the Snowmelt Road parking lots, numbered 1-13, owned and operated by the Town of Snowmass Village.
- D. Landscaping other parking lots or transportation facilities owned and operated by the Town of Snowmass Village and any other rights of way or real property owned or controlled by the Town of Snowmass Village.
- E. Repair and maintenance of Brush Creek Road, Owl Creek Road, Highline Road, Snowmelt Road and the trails network within the Town of Snowmass Village.

**TOWN OF SNOWMASS VILLAGE  
REAL ESTATE TRANSFER TAX  
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

<u>DESCRIPTION</u>	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2022 Variance</u>	<u>2023 Budget</u>	<u>2023 Variance</u>
BEGINNING FUND BALANCE	\$11,699,367.59	\$16,564,227.23	\$16,564,227.23	\$0.00	\$14,007,401.23	(\$2,556,826.00)
Revenues	\$ 8,321,986.75	\$ 3,732,881.00	\$ 5,701,534.00	\$1,968,653.00	\$ 6,625,252.00	\$923,718.00
Transfer Out-CERF	\$ (740,000.00)	\$ (740,000.00)	\$ (740,000.00)	\$ -	\$ (740,000.00)	\$ -
Expenditures	\$ (1,533,227.56)	\$ (1,795,151.00)	\$ (2,202,254.00)	\$ (407,103.00)	\$ (2,481,138.00)	\$ (278,884.00)
<b>TOTAL REVENUES</b>	<b>\$ 8,321,986.75</b>	<b>\$ 3,732,881.00</b>	<b>\$ 5,701,534.00</b>	<b>\$1,968,653.00</b>	<b>\$ 6,625,252.00</b>	<b>\$923,718.00</b>
<b>TOTAL EXPENDITURE</b>	<b>\$ (2,273,227.56)</b>	<b>\$ (2,535,151.00)</b>	<b>\$ (2,942,254.00)</b>	<b>\$ (407,103.00)</b>	<b>\$ (3,221,138.00)</b>	<b>\$ (278,884.00)</b>
Net Operating Rev's/Exp	\$ 6,048,759.19	\$ 1,197,730.00	\$ 2,759,280.00	\$ 1,561,550.00	\$ 3,404,114.00	\$ 644,834.00
Capital Bldg/Equip Reserve Used	\$ (141,051.55)	\$ (415,214.00)	\$ (415,214.00)	\$ -	\$ (27,875.00)	\$ 387,339.00
TRANSFER OUT-CIP	\$ (1,042,848.00)	\$ (4,900,892.00)	\$ (4,900,892.00)	\$ -	\$ (6,570,000.00)	\$ (1,669,108.00)
<b>ENDING FUND BALANCE</b>	<b>\$16,564,227.23</b>	<b>\$12,445,851.23</b>	<b>\$14,007,401.23</b>	<b>\$1,561,550.00</b>	<b>\$10,813,640.23</b>	<b>(\$3,193,761.00)</b>
<u>FUND BALANCE-DESIGNATIONS/</u>	<u>2021 Actual</u>	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2022 Variance</u>	<u>2023 Budget</u>	<u>2023 Variance</u>
Capital Equipment Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Bldg/Equipment Reserve	\$453,268.28	\$288,054.28	\$288,054.28	\$0.00	\$510,179.28	\$222,125.00
2016 Carryover to 2017 Expenditui	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Emergency Reserve	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00	\$0.00	\$4,000,000.00	\$0.00
Funds Available	\$12,110,958.95	\$8,157,796.95	\$9,719,346.95	\$1,561,550.00	\$6,303,460.95	(\$3,415,886.00)
<b>TOTAL FUND BALANCE</b>	<b>\$16,564,227.23</b>	<b>\$12,445,851.23</b>	<b>\$14,007,401.23</b>	<b>\$1,561,550.00</b>	<b>\$10,813,640.23</b>	<b>(\$3,193,761.00)</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 006 - Real Estate Transfer Tax Fund</b>					
<b>REVENUES</b>					
<i>TAX - Taxes</i>					
401005	Real Estate Transfer Tax	8,309,993.09	3,721,454.00	5,531,693.00	6,455,411.00
<i>Account Classification Total: TAX - Taxes</i>		\$8,309,993.09	\$3,721,454.00	\$5,531,693.00	\$6,455,411.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	11,993.66	11,427.00	169,841.00	169,841.00
<i>Account Classification Total: MISC - Miscellaneous</i>		\$11,993.66	\$11,427.00	\$169,841.00	\$169,841.00
<b>REVENUES Total</b>		<b>\$8,321,986.75</b>	<b>\$3,732,881.00</b>	<b>\$5,701,534.00</b>	<b>\$6,625,252.00</b>
<b>EXPENSES</b>					
<i>CAP - Capital</i>					
507025	Reserves Used	141,051.55	415,214.00	415,214.00	27,875.00
507027	Building Equipment Repair	74,329.00	71,520.00	71,520.00	71,520.00
<i>Account Classification Total: CAP - Capital</i>		\$215,380.55	\$486,734.00	\$486,734.00	\$99,395.00
<i>TRAN - Transfers Out</i>					
510001-01	Transfer Out to General - Transportation	442,518.58	449,722.00	675,533.00	682,810.00
510001-02	Transfer Out to General - Landscaping	509,465.48	651,744.00	658,440.00	857,728.00
510001-03	Transfer Out to General - Pool & Recreation Center	506,914.50	622,165.00	796,761.00	869,080.00
510055	Transfer Out to CIP	1,042,848.00	4,900,892.00	4,900,892.00	6,570,000.00
510056-01	Transfer Out CERF - Parks and Trails	30,000.00	30,000.00	30,000.00	30,000.00
510056-02	Transfer out CERF - Pool and Recreation	5,000.00	5,000.00	5,000.00	5,000.00
510056-03	Transfer Out CERF - Transportation	705,000.00	705,000.00	705,000.00	705,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$3,241,746.56	\$7,364,523.00	\$7,771,626.00	\$9,719,618.00
<b>EXPENSES Total</b>		<b>\$3,457,127.11</b>	<b>\$7,851,257.00</b>	<b>\$8,258,360.00</b>	<b>\$9,819,013.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**



## **ROAD MILL LEVY FUND**

The Road Mill Levy Fund was created through Ordinance No. 6, Series of 1986. The purpose of the mill levy was to establish a long-term funding source for road maintenance, repair, and reconstruction, including related costs incidental thereto.

The Road Mill Levy Fund has set the mill levy to 5 mills to fund current road projects.

**TOWN OF SNOWMASS VILLAGE  
ROAD MILL LEVY FUND  
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
CARRYOVER	\$1,392,024.77	\$941,027.63	\$941,027.63	(\$0.00)	\$292,878.63	(\$648,149.00)
REVENUES	\$ 2,567,946.44	\$ 2,609,691.00	\$ 2,573,371.00	\$ (36,320.00)	\$ 2,620,956.00	\$ 47,585.00
Transfer Out-CERF	\$ (350,000.00)	\$ (350,000.00)	\$ (350,000.00)	\$ -	\$ (350,000.00)	\$ -
EXPENDITURES	\$ (2,118,143.58)	\$ (2,833,352.00)	\$ (2,871,520.00)	\$ (38,168.00)	\$ (229,639.00)	\$ 2,641,881.00
TOTAL REVENUES	\$ 2,567,946.44	\$ 2,609,691.00	\$ 2,573,371.00	\$ (36,320.00)	\$ 2,620,956.00	\$ 47,585.00
TOTAL EXPENDITURES	\$ (2,468,143.58)	\$ (3,183,352.00)	\$ (3,221,520.00)	\$ (38,168.00)	\$ (2,579,639.00)	\$ 641,881.00
Net Operating Rev's/Exp-with Capital	\$ 99,802.86	\$ (573,661.00)	\$ (648,149.00)	(\$74,488.00)	\$ 41,317.00	\$ 2,689,466.00
Transfer out-CIP	\$ (550,800.00)	\$ -	\$ -	\$ -	\$ -	\$0.00
<b>YEAR END CARRYOVER</b>	<b>\$941,027.63</b>	<b>\$367,366.63</b>	<b>\$292,878.63</b>	<b>(\$74,488.00)</b>	<b>\$334,195.63</b>	<b>\$2,041,317.00</b>
<b>Appropriation from Year End Carryover</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>\$ VARIANCE</b>	<b>2023 Budget</b>	<b>\$ VARIANCE</b>
BUILDING/EQUIPMENT RESERVE	\$552,737.82	\$140,198.83	\$140,198.83	\$ -	\$295,198.83	\$155,000.00
Reserve for 2016/Expend in 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$0.00
FUNDS AVAILABLE	\$388,289.81	\$227,167.80	\$152,679.80	\$ (74,488.00)	\$38,996.80	(\$113,683.00)
<b>Year End Appropriation</b>	<b>\$941,027.63</b>	<b>\$367,366.63</b>	<b>\$292,878.63</b>	<b>(\$74,488.00)</b>	<b>\$334,195.63</b>	<b>\$41,317.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 007 - Road Mill Levy Fund</b>					
<b>REVENUES</b>					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	2,476,635.88	2,533,646.00	2,539,428.00	2,519,013.00
<i>Account Classification Total: TAX - Taxes</i>		\$2,476,635.88	\$2,533,646.00	\$2,539,428.00	\$2,519,013.00
<i>CS - Charges for Service</i>					
404070	Occupancy Assessments	88,965.79	74,000.00	12,000.00	80,000.00
<i>Account Classification Total: CS - Charges for Service</i>		\$88,965.79	\$74,000.00	\$12,000.00	\$80,000.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	2,344.77	2,045.00	21,943.00	21,943.00
<i>Account Classification Total: MISC - Miscellaneous</i>		\$2,344.77	\$2,045.00	\$21,943.00	\$21,943.00
<b>REVENUES Total</b>		<b>\$2,567,946.44</b>	<b>\$2,609,691.00</b>	<b>\$2,573,371.00</b>	<b>\$2,620,956.00</b>
<b>EXPENSES</b>					
<i>PUR - Purchased Services</i>					
502002-02	Consultant - Engineering	30,236.05	20,000.00	20,000.00	0.00
502018-02	Collection Fees - Road	49,658.39	49,260.00	50,789.00	51,804.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$79,894.44	\$69,260.00	\$70,789.00	\$51,804.00
<i>CAP - Capital</i>					
507025	Reserves Used	45,410.53	567,539.00	567,539.00	0.00
507100	Road Projects	0.00	100,000.00	80,000.00	0.00
507101-01	Road Projects Central - Brush Creek Road	8,064.00	0.00	20,000.00	0.00
507103-11	Road Projects Horse Ranch - Stallion Circle	17,806.00	0.00	0.00	0.00
507104-05	Road Projects Melton Ranch - Meadow Road	12,550.00	0.00	0.00	0.00
507105-08	Road Projects Ridge Run - Ermine Lane	5,691.00	0.00	0.00	0.00
507112	Annual Maintenance	65,972.00	60,979.00	60,979.00	60,979.00
<i>Account Classification Total: CAP - Capital</i>		\$155,493.53	\$728,518.00	\$728,518.00	\$60,979.00
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	1,882,755.61	2,035,574.00	2,072,213.00	2,116,856.00
510055	Transfer Out to CIP	550,800.00	0.00	0.00	0.00
510056	Transfer Out CERF	350,000.00	350,000.00	350,000.00	350,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$2,783,555.61	\$2,385,574.00	\$2,422,213.00	\$2,466,856.00
<b>EXPENSES Total</b>		<b>\$3,018,943.58</b>	<b>\$3,183,352.00</b>	<b>\$3,221,520.00</b>	<b>\$2,579,639.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**



## **EXCISE TAX FUND**

The Excise Tax was passed by the electorate in November of 1999. In essence, it provides that a limited excise tax be assessed only if the owner of a lot decides to construct, remodel or expand improvements in excess of the maximum allowable floor area for a lot, other than by variance, in detached single family residential areas only, provided that the construction, remodel, or expansion that is subject to the excise tax not exceed 550 square feet or 10% or the maximum allowable floor area for the lot, whichever is less.

Revenues from the excise tax are restricted for the acquisition, construction, and rehabilitation of affordable employee housing including land owned or acquired including sales to qualified purchasers.

**TOWN OF SNOWMASS VILLAGE  
EXCISE TAX FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$1,912,544.63	\$1,577,302.62	\$1,577,302.62	\$0.00	\$1,896,625.62	\$319,323.00
<b>REVENUES</b>	\$749,507.57	\$226,695.00	\$1,024,323.00	\$797,628.00	\$249,323.00	(\$775,000.00)
<b>CORE Grant</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Other</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>EXPENDITURES</b>	(\$34,749.58)	(\$5,000.00)	(\$5,000.00)	\$0.00	(\$5,000.00)	\$0.00
<b>TOTAL REVENUES</b>	<b>\$749,507.57</b>	<b>\$226,695.00</b>	<b>\$1,024,323.00</b>	<b>\$797,628.00</b>	<b>\$249,323.00</b>	<b>(\$775,000.00)</b>
<b>TOTAL EXPENDITURES</b>	<b>(\$34,749.58)</b>	<b>(\$5,000.00)</b>	<b>(\$5,000.00)</b>	<b>\$0.00</b>	<b>(\$5,000.00)</b>	<b>\$0.00</b>
<b>Net Operating Rev's/Exp</b>	<b>\$714,757.99</b>	<b>\$221,695.00</b>	<b>\$1,019,323.00</b>	<b>\$797,628.00</b>	<b>\$244,323.00</b>	<b>(\$775,000.00)</b>
<b>Hsg Renvtn-Phase I</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Hsg Renvtn-Phase II Pln/Dsgn</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Rodeo Place Homes-Phase 2</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer out-CIP (Mtn View Renovations)</b>	(\$1,050,000.00)	(\$700,000.00)	(\$700,000.00)	\$0.00	(\$800,000.00)	\$100,000.00
<b>Transfer out-CIP (Draw Site)</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>ENDING FUND BALANCE</b>	\$1,577,302.62	\$1,098,997.62	\$1,896,625.62	\$797,628.00	\$1,340,948.62	(\$555,677.00)
<b>FUND BALANCE-DESIGNATIONS/RESER</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>\$ VARIANCE</b>	<b>2023 Budget</b>	<b>\$ VARIANCE</b>
<b>Unrestricted Funds from Sales</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserve for 2016 Expenditures in 2017</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>FUNDS AVAILABLE</b>	\$1,577,302.62	\$1,098,997.62	\$1,896,625.62	\$797,628.00	\$1,340,948.62	(\$555,677.00)
<b>TOTAL FUND BALANCE</b>	\$1,577,302.62	\$1,098,997.62	\$1,896,625.62	\$797,628.00	\$1,340,948.62	(\$555,677.00)

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 008 - Excise Tax Fund</b>					
<b>REVENUES</b>					
<i>TAX - Taxes</i>					
401006	Excise Tax	701,842.16	225,000.00	1,000,000.00	225,000.00
<i>Account Classification Total: TAX - Taxes</i>		\$701,842.16	\$225,000.00	\$1,000,000.00	\$225,000.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	1,803.59	1,695.00	24,323.00	24,323.00
407003	Miscellaneous Income	23.00	0.00	0.00	0.00
<i>Account Classification Total: MISC - Miscellaneous</i>		\$1,826.59	\$1,695.00	\$24,323.00	\$24,323.00
<i>RI - Rental Income</i>					
407007-04	Employee Housing - Rent Other	45,838.82	0.00	0.00	0.00
<i>Account Classification Total: RI - Rental Income</i>		\$45,838.82	\$0.00	\$0.00	\$0.00
<b>REVENUES Total</b>		<b>\$749,507.57</b>	<b>\$226,695.00</b>	<b>\$1,024,323.00</b>	<b>\$249,323.00</b>
<b>EXPENSES</b>					
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	34,749.58	5,000.00	5,000.00	5,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		\$34,749.58	\$5,000.00	\$5,000.00	\$5,000.00
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	1,050,000.00	700,000.00	700,000.00	800,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$1,050,000.00	\$700,000.00	\$700,000.00	\$800,000.00
<b>EXPENSES Total</b>		<b>\$1,084,749.58</b>	<b>\$705,000.00</b>	<b>\$705,000.00</b>	<b>\$805,000.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

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**DEPARTMENT:** Snowmass Tourism  
**PROGRAMS:** Marketing and Special Events  
**FUND:** Marketing and Special Events

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**DEPARTMENT DESCRIPTION:**

The Marketing and Special Events Fund accounts for a two and one-half percent (2.5%) sales tax that was approved by the electorate of the Town of Snowmass Village in November of 2002. The revenues from the sales tax are restricted to the following purposes: 1. Marketing, 2. Creation, promotion, and execution of special events, 3. Public Relations, 4. Actual and necessary expenses of the Marketing, Group Sales and Special Events Board for the development of tourism for the benefit of Snowmass Village as a whole, subject to a limitation on capital expenditure to a maximum of 10% of the sales tax revenues. 2003 was the first full year of operation for this fund.

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**DEPARTMENT OBJECTIVES:**

1. To grow/maintain occupancy year over year and increase/maintain Tax Revenue.
  2. To maintain or improve Snowmass' position in both the competitive set for Occupancy and Revenue per Available Room in Winter and improve rank in Summer.
  3. Increase the overall awareness and brand of Snowmass Village.
  4. Develop special events that increase occupancy by driving multiple night stays and enhance the vibrancy and image of Snowmass Village.
  5. Support the community and stakeholders in their efforts to enhance and promote the Snowmass experience by developing shared marketing materials and engaging with business owners for the development of promotions.
  6. Implement the Snowmass brand by providing content and incorporate programming that supports targeted lifestyle and passion segments.
  7. Be a valued resource to the Community offering support, initiatives and collaborative resources.
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**Accomplishments – 2022:**

- Launched a new brand identity for Snowmass following extensive research in the community and with visitors.
- Marketed Snowmass to record revenues. Sales tax revenues to the marketing fund exceeded previous years in every month to date (Sept 2022) while protecting the off seasons.
- Implemented a return to a full events schedule in 2022 while continuing to balance amenity and destination events.
- Enhanced the Fanny Hill concert venue.

- Supported stakeholders through regular tourism talks, seasonal job fairs and more.

**Goals - 2023:**

- To effectively position Snowmass as a leading resort with a world-class value proposition.
- Merchandise resort amenities and services to appeal to a broad variety of audiences.
- To increase and/or maintain total demand for overnight visitation as measured by total room nights. Of particular focus is to increase visitation in the summer.
- Develop opportunities for guests to engage in key lifestyle and passion segments including outdoor recreation, arts & culture, food & wine, history & science, romance, family and luxury travel.
- Support and promote the retail, food & beverage and service sectors necessary for the delivery of complete guest services.
- Continue to develop digital platform capabilities for enhanced customer engagement, program support and capture key marketing metrics.
- Commit to special events and product development that enhances our brand and broadens appeal to target audiences.
- Shift initiatives, tactics and resources in response to changing demands to provide support, resources and new alternatives to support the business community and local economy.
- Create a Snowmass Discovery 2.0 experience that makes the story Ice Age Discovery engaging and relevant to locals and visitors alike,

**Performance Measurements:**

<b>Marketing Fund</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Budget</u></b>
Promotion of Snowmass Village-% Very Satisfied/Satisfied of Comm Survey	59%	60%	60%
Guest Services-% Very Satisfied/Satisfied of Comm Survey	59%	60%	60%

**DEPARTMENT STAFFING:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
Full Time	7.5	7.5	7.5
Seasonal Part Time	5	5	5
Full Time Seasonal	1	1	1

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**PAYROLL:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
	\$857,167	\$857,167	\$928,096

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**CAPITAL INVESTMENTS:**

A contribution of \$200,000 to CIP to Fund opportunities including bike trails, art on trails, concert venue improvements and more.

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**HIGHLIGHTS OF PROPOSED BUDGET:**

- Contribution of \$150K to general fund for Town Services support of Special Events
- Allocating funds up to \$200K annually to be used for product development/capital improvements.
- Increased support for special events/guest amenities
- Increase reserve fund to 30%

**TOWN OF SNOWMASS VILLAGE  
MARKETING AND SPECIAL EVENTS FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$4,887,050.64	\$6,078,736.72	\$6,078,736.72	\$0.00	\$7,841,566.72	\$1,762,830.00
REVENUES	\$6,414,536.86	\$7,917,199.00	\$8,281,603.00	\$364,404.00	\$8,526,735.00	\$245,132.00
EXPENDITURES	(\$4,997,550.78)	(\$6,286,012.00)	(\$6,168,773.00)	\$117,239.00	(\$6,548,344.00)	(\$379,571.00)
TRANSFER OUT-CERF	\$ (25,300.00)	\$ -	\$ -	\$0.00	\$ -	\$0.00
TOTAL REVENUES	<b>\$6,414,536.86</b>	<b>\$7,917,199.00</b>	<b>\$8,281,603.00</b>	<b>\$364,404.00</b>	<b>\$8,526,735.00</b>	<b>\$245,132.00</b>
TOTAL EXPENDITURES	<b>(\$5,022,850.78)</b>	<b>(\$6,286,012.00)</b>	<b>(\$6,168,773.00)</b>	<b>\$117,239.00</b>	<b>(\$6,548,344.00)</b>	<b>(\$379,571.00)</b>
Net Operating Rev's/Exp	<b>\$1,391,686.08</b>	<b>\$1,631,187.00</b>	<b>\$2,112,830.00</b>	<b>\$481,643.00</b>	<b>\$1,978,391.00</b>	<b>(\$134,439.00)</b>
TRANSFER OUT-CIP	\$ (200,000.00)	\$ (350,000.00)	\$ (350,000.00)	\$0.00	\$ (375,000.00)	(\$25,000.00)
<b>ENDING FUND BALANCE</b>	<b>\$6,078,736.72</b>	<b>\$7,359,923.72</b>	<b>\$7,841,566.72</b>	<b>\$481,643.00</b>	<b>\$9,444,957.72</b>	<b>\$1,603,391.00</b>
<b>FUND BALANCE-DESIGNATIONS/RESERVES</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2022 Projected</b>	<b>\$ VARIANCE</b>	<b>2023 Budget</b>	<b>\$ VARIANCE</b>
Reserve (25% 2018-2019 30% 2020-2024 )	\$1,924,361.06	\$2,375,159.70	\$2,484,480.90	\$109,321.20	\$2,558,020.50	\$73,539.60
FUNDS AVAILABLE	\$4,154,375.66	\$4,984,764.02	\$5,357,085.82	\$372,321.80	\$6,886,937.22	\$1,529,851.40
<b>TOTAL FUND BALANCE</b>	<b>\$ 6,078,736.72</b>	<b>\$ 7,359,923.72</b>	<b>\$ 7,841,566.72</b>	<b>\$481,643.00</b>	<b>\$ 9,444,957.72</b>	<b>\$1,603,391.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 009 - Marketing &amp; Special Events Fund</b>					
<b>REVENUES</b>					
<i>IG - Intergovernmental Revenue</i>					
402005	Grants	30,000.00	10,000.00	10,000.00	10,000.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		<b>\$30,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
<i>MISC - Miscellaneous</i>					
407001	Interest Income	4,065.54	3,967.00	88,024.00	88,024.00
407003	Miscellaneous Income	591.13	0.00	0.00	0.00
407008	Accounts Payable Write Offs	50.00	0.00	0.00	0.00
407018-02	Co-op Reimbursement - Marketing	0.00	12,500.00	12,500.00	12,500.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$4,706.67</b>	<b>\$16,467.00</b>	<b>\$100,524.00</b>	<b>\$100,524.00</b>
Department: 04 - Finance					
<i>TAX - Taxes</i>					
401003-03	Sales Taxes - Marketing	6,379,830.19	7,890,732.00	8,171,079.00	8,416,211.00
<i>Account Classification Total: TAX - Taxes</i>		<b>\$6,379,830.19</b>	<b>\$7,890,732.00</b>	<b>\$8,171,079.00</b>	<b>\$8,416,211.00</b>
Department Total: 04 - Finance		<b>\$6,379,830.19</b>	<b>\$7,890,732.00</b>	<b>\$8,171,079.00</b>	<b>\$8,416,211.00</b>
<b>REVENUES Total</b>		<b>\$6,414,536.86</b>	<b>\$7,917,199.00</b>	<b>\$8,281,603.00</b>	<b>\$8,526,735.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>EXPENSES</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	755,028.98	857,167.00	857,167.00	928,096.00
501002-01	Payroll Overtime Regular	5,078.84	10,000.00	10,000.00	10,000.00
501003-01	Payroll Benefits - Recreation Benefit	15,017.36	18,036.00	18,036.00	18,765.00
501003-04	Payroll Benefits - Housing Allowance	30,000.00	30,000.00	30,000.00	30,000.00
501003-06	Payroll Benefits - Retirement	59,948.79	76,157.00	76,157.00	80,641.00
501003-08	Payroll Benefits - Medicare	11,689.77	10,970.00	10,970.00	12,362.00
501003-09	Payroll Benefits - Fica	6,659.36	5,194.00	5,194.00	6,547.00
501003-10	Payroll Benefits - Health Insurance	218,399.50	292,386.00	292,386.00	318,441.00
501003-11	Payroll Benefits - Seasonal Health Insurance	9,243.48	0.00	0.00	0.00
501003-13	Payroll Benefits - Dental Insurance	5,667.38	3,542.00	3,542.00	4,082.00
501003-14	Payroll Benefits - Vision Insurance	2,146.14	1,690.00	1,690.00	1,771.00
501003-15	Payroll Benefits - Standard - Life / AD& D	4,260.73	4,719.00	4,719.00	5,493.00
501003-17	Payroll Benefits - Dependant Life	78.37	82.00	82.00	90.00
501003-18	Payroll Benefits - Long Term Disability	5,531.79	6,173.00	6,173.00	7,185.00
501003-19	Payroll Benefits - Unemployment Insurance	2,410.38	2,473.00	2,473.00	1,876.00
501003-20	Payroll Benefits - Workmans Comp	4,471.09	711.00	711.00	841.00
501004	Training/ Registrations	23,374.00	10,000.00	10,000.00	12,350.00
501005	Travel & Meeting Expenses	28,905.17	42,000.00	42,000.00	45,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$1,187,911.13</b>	<b>\$1,371,300.00</b>	<b>\$1,371,300.00</b>	<b>\$1,483,540.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	4,552.40	25,000.00	25,000.00	25,000.00
502004	Telephone	7,209.82	9,000.00	9,000.00	9,120.00
502007-01	Maintenance Agreements - Copier	1,059.54	2,500.00	2,500.00	2,500.00
502008-01	Repairs - Equipment	0.00	1,000.00	1,000.00	1,000.00
502009-01	Mailing - Postage	523.25	1,500.00	1,500.00	1,500.00
502010-03	Utilities - Electric	889.83	1,000.00	1,000.00	1,000.00
502013-01	Leased Equipment - Copier	2,012.45	2,000.00	2,000.00	3,000.00
502017	Audit	5,145.00	5,300.00	5,300.00	6,095.00
502019	Software Licensing	0.00	0.00	0.00	41,200.00
502029	Accounting & Administrative Fee	22,135.00	22,799.00	22,799.00	23,482.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$43,527.29</b>	<b>\$70,099.00</b>	<b>\$70,099.00</b>	<b>\$113,897.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	4,021.33	7,725.00	7,725.00	7,725.00
503003	Miscellaneous	50,018.94	34,000.00	51,725.00	54,000.00
503005-01	Supplies - Office	4,891.98	7,000.00	7,000.00	7,000.00
503005-30	Supplies - Events	24,469.16	45,000.00	45,000.00	20,000.00
503007-01	Building Lease Payments - Rent	64,607.86	63,000.00	63,000.00	64,890.00
503007-02	Building Lease Payments - CAMS	9,937.43	7,782.00	7,782.00	8,015.00
503008-01	Insurance - Building	37.38	237.00	237.00	272.00
503008-02	Insurance - Vehicle	221.04	360.00	360.00	360.00
503009-01	Vehicle Expenses - Fuel	800.12	375.00	1,400.00	1,400.00
503009-03	Vehicle Expenses - Parts & Supplies	3,403.18	1,247.00	495.00	495.00
503009-06	Vehicle Expenses - Labor	3,527.50	1,637.00	1,750.00	1,750.00
503027	Office Equipment	3,438.57	4,000.00	4,000.00	5,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$169,374.49</b>	<b>\$172,363.00</b>	<b>\$190,474.00</b>	<b>\$170,907.00</b>
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	200,000.00	350,000.00	350,000.00	375,000.00
510056	Transfer Out CERF	25,300.00	0.00	0.00	0.00
<i>Account Classification Total: TRAN - Transfers Out</i>		<b>\$225,300.00</b>	<b>\$350,000.00</b>	<b>\$350,000.00</b>	<b>\$375,000.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b><i>MKT - Marketing</i></b>					
550001	Airline Support	14,106.80	20,000.00	20,000.00	20,000.00
550002	Signage	24,365.37	34,000.00	34,000.00	30,000.00
550003	Premiums	9,764.78	35,000.00	35,000.00	35,000.00
550004-01	Summer Marketing - Collateral	52,816.90	115,000.00	115,000.00	100,000.00
550004-02	Summer Marketing - Advertising	608,790.84	670,000.00	670,000.00	740,000.00
550004-03	Summer Marketing - Photography	48,718.63	60,000.00	60,000.00	63,000.00
550005-01	Winter Marketing - Collateral	61,610.98	120,000.00	120,000.00	90,000.00
550005-02	Winter Marketing - Advertising	721,505.78	782,000.00	782,000.00	820,000.00
550005-03	Winter Marketing - Photography	44,899.44	60,000.00	60,000.00	63,000.00
550006-01	Online - Web Design & Maintenance	20,982.64	40,000.00	40,000.00	40,000.00
550006-02	Online - Social Media	61,191.26	60,000.00	60,000.00	65,000.00
550006-03	Online - Search Engine Optimization & Marketing	151,546.25	85,000.00	85,000.00	117,000.00
550006-04	Online - E-mail & Content Marketing	36,458.27	25,000.00	25,000.00	17,000.00
550006-05	Online - Miscellaneous	47.76	2,500.00	2,500.00	2,500.00
550009	Competitive Analysis	18,144.00	33,000.00	33,000.00	29,000.00
550012	Ice Age Discovery Center	0.00	0.00	0.00	225,000.00
550013	Research Survey	0.00	15,000.00	15,000.00	15,000.00
550017	One Time Expenses	0.00	0.00	0.00	7,500.00
<b><i>Account Classification Total: MKT - Marketing</i></b>		<b>\$1,874,949.70</b>	<b>\$2,156,500.00</b>	<b>\$2,156,500.00</b>	<b>\$2,479,000.00</b>
<b><i>SE - Special Events</i></b>					
550008	Sponsorship Tool	2,844.17	13,000.00	13,000.00	13,000.00
550010	Summer Events	835,272.39	1,150,000.00	1,150,000.00	1,160,000.00
550010-01	Town Services	150,000.00	150,000.00	150,000.00	150,000.00
550011	Winter Events	579,825.99	995,750.00	900,000.00	770,000.00
<b><i>Account Classification Total: SE - Special Events</i></b>		<b>\$1,567,942.55</b>	<b>\$2,308,750.00</b>	<b>\$2,213,000.00</b>	<b>\$2,093,000.00</b>
<b><i>CI &amp; PR - Client Interaction and Public Relations</i></b>					
560001	Public Relations	100,995.62	152,000.00	112,400.00	153,000.00
560002	Rebate	52,850.00	55,000.00	55,000.00	55,000.00
<b><i>Account Classification Total: CI &amp; PR - Client Interaction and Public Relations</i></b>		<b>\$153,845.62</b>	<b>\$207,000.00</b>	<b>\$167,400.00</b>	<b>\$208,000.00</b>
<b>EXPENSES Total</b>		<b>\$5,222,850.78</b>	<b>\$6,636,012.00</b>	<b>\$6,518,773.00</b>	<b>\$6,923,344.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

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**DEPARTMENT:** Snowmass Tourism  
**PROGRAMS:** Group Sales  
**FUND:** Group Sales

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### **DEPARTMENT DESCRIPTION:**

The 2.4% Lodging Tax was approved by the electorate of the Town of Snowmass Village in November of 2005. The Lodging Tax is levied on the price paid for the renting or leasing of lodging for less than thirty consecutive days. The proceeds from the tax will be used for sales and marketing programs to attract group reservations for the Town of Snowmass Village as a whole. Group Sales began operation on July 1, 2006, and 2007 was the first full year of operation for this fund.

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### **DEPARTMENT OBJECTIVES:**

1. To increase/maintain Group specific lodging Village-wide as well as the quality of groups coming to Snowmass.
  2. To be active in the promotion of Snowmass as a group/meeting destination.
  3. To provide a high-level customer service and continue to grow relationships with clients and lodging stakeholders increasing the opportunities for overall group business and maintaining existing groups through specific retention strategies.
  4. Leverage existing activities and community partners to appeal to key target segments and drive additional room nights.
  5. Target affinity groups that fit with passion segments.
  6. Be a valued resource to the Community in offering support, initiatives and collaborative resources.
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### **Accomplishments – 2022:**

- Worked with stakeholders to have the biggest group sales room night numbers to date. Partnering in selling more than 32,000 room nights for the year.
- Lodging tax collections in 2022 exceeded prior records (2019) by September.
- Expanded group sales targets and grew database through strategic targeting of potential clients.
- Proactively sought the destination weddings market to expand the group sales base.

### **Goals - 2023:**

- Increase visitation throughout the year, especially during the summer season, via the number of group specific room nights booked in the village year over year.
- Utilize destination branding to create awareness for group segments. Continually integrate destination brand/marketing into group sales efforts.

- Utilize existing programming to provide supplemental activities for group visitation. Create new programming with the potential to attract new groups.
- Identify potential ways to enhance and leverage group sales efforts with regional partners. Utilize partners as a way to improve the value proposition for group visits.
- Evolve digital platform support for group sales efforts.
- Commit to product development that enhances our brand and broadens appeal to target audiences.
- Shift initiatives, tactics and resources provide support, resources and new alternatives to support the business community and local economy.

**Performance Measurements:**

Group Sales Fund			
	2021	2022	2023
	Actual	Estimate	Budget
Group Sales & Lodge Bookings-% Very Satisfied/Satisfied of Comm Survey	50%	52%	52%

**DEPARTMENT STAFFING:**

	2022 <u>Budget</u>	2022 <u>Projected</u>	2023 <u>Budget</u>
Full Time	7.5	7.5	7.5

**PAYROLL:**

2022 <u>Budget</u>	2022 <u>Projected</u>	2023 <u>Budget</u>
\$764,272	\$764,272	\$824,518

**CAPITAL INVESTMENTS:**

A contribution of \$200,000 to CIP to Fund opportunities including bike trails, art on trails, concert venue improvements and more.

**HIGHLIGHTS OF PROPOSED BUDGET:**

- The budget is focused on increasing interaction with prospects and existing clients.
- Allocating funds up to \$200K annually to be used for product development/capital improvements.
- Increased support for special events/guest amenities
- The reserve fund is increased to 30%

**TOWN OF SNOWMASS VILLAGE  
GROUP SALES FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$2,810,434.03	\$3,176,143.66	\$3,176,143.66	\$0.00	\$4,057,997.66	\$881,854.00
<b>REVENUES</b>	\$2,111,034.24	\$3,068,986.00	\$3,076,218.00	\$7,232.00	\$3,166,486.00	\$90,268.00
<b>TRANSFER OUT-CERF</b>	(\$25,300.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>EXPENDITURES</b>	(\$1,520,024.61)	(\$2,075,977.00)	(\$1,994,364.00)	\$81,613.00	(\$2,245,984.00)	(\$251,620.00)
<b>TOTAL REVENUES</b>	\$2,111,034.24	\$3,068,986.00	\$3,076,218.00	\$7,232.00	\$3,166,486.00	\$90,268.00
<b>TOTAL EXPENDITURES</b>	(\$1,545,324.61)	(\$2,075,977.00)	(\$1,994,364.00)	\$81,613.00	(\$2,245,984.00)	(\$251,620.00)
<b>NET REVENUES/EXP</b>	<b>\$565,709.63</b>	<b>\$993,009.00</b>	<b>\$1,081,854.00</b>	<b>\$88,845.00</b>	<b>\$920,502.00</b>	<b>(\$161,352.00)</b>
<b>TRANSFER OUT-CIP</b>	(\$200,000.00)	(\$200,000.00)	(\$200,000.00)	\$0.00	(\$200,000.00)	\$0.00
<b>ENDING FUND BALANCE</b>	\$3,176,143.66	\$3,969,152.66	\$4,057,997.66	\$88,845.00	\$4,778,499.66	\$720,502.00
<b>FUND BALANCE-DESIGNATIONS/RESERV</b>	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>RESERVE (25% 2018-2019 30% 2020-2024)</b>	\$633,310.27	\$920,695.80	\$922,865.40	\$2,169.60	\$949,945.80	\$27,080.40
<b>Reserve for 2016/Expend in 2017</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>FUNDS AVAILABLE</b>	\$2,542,833.39	\$3,048,456.86	\$3,135,132.26	\$86,675.40	\$3,828,553.86	\$693,421.60
<b>TOTAL FUND BALANCE</b>	\$3,176,143.66	\$3,969,152.66	\$4,057,997.66	\$88,845.00	\$4,778,499.66	\$720,502.00

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 010 - Group Sales Fund</b>					
<b>REVENUES</b>					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	2,515.92	2,445.00	47,299.00	47,299.00
407003	Miscellaneous Income	1,342.51	0.00	0.00	0.00
407056	Support for Groups	3,481.85	20,000.00	20,000.00	20,000.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$7,340.28</b>	<b>\$22,445.00</b>	<b>\$67,299.00</b>	<b>\$67,299.00</b>
<b>Department: 04 - Finance</b>					
<i>TAX - Taxes</i>					
401003-04	Sales Taxes - Lodging	2,103,693.96	3,046,541.00	3,008,919.00	3,099,187.00
<i>Account Classification Total: TAX - Taxes</i>		<b>\$2,103,693.96</b>	<b>\$3,046,541.00</b>	<b>\$3,008,919.00</b>	<b>\$3,099,187.00</b>
<b>Department Total: 04 - Finance</b>		<b>\$2,103,693.96</b>	<b>\$3,046,541.00</b>	<b>\$3,008,919.00</b>	<b>\$3,099,187.00</b>
<b>REVENUES Total</b>		<b>\$2,111,034.24</b>	<b>\$3,068,986.00</b>	<b>\$3,076,218.00</b>	<b>\$3,166,486.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>EXPENSES</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	656,541.77	764,272.00	764,272.00	824,518.00
501002-01	Payroll Overtime Regular	3,566.24	5,000.00	5,000.00	5,000.00
501003-01	Payroll Benefits - Recreation Benefit	8,918.58	10,020.00	10,020.00	10,425.00
501003-06	Payroll Benefits - Retirement	59,438.06	68,492.00	68,492.00	73,528.00
501003-08	Payroll Benefits - Medicare	9,544.98	10,799.00	10,799.00	12,028.00
501003-09	Payroll Benefits - Fica	617.17	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	229,148.51	244,409.00	244,409.00	257,488.00
501003-13	Payroll Benefits - Dental Insurance	5,853.52	3,125.00	3,125.00	3,602.00
501003-14	Payroll Benefits - Vision Insurance	1,802.43	1,491.00	1,491.00	1,562.00
501003-15	Payroll Benefits - Standard - Life / AD& D	3,967.14	4,320.00	4,320.00	5,008.00
501003-17	Payroll Benefits - Dependant Life	71.95	72.00	72.00	79.00
501003-18	Payroll Benefits - Long Term Disability	5,171.28	5,651.00	5,651.00	6,551.00
501003-19	Payroll Benefits - Unemployment Insurance	1,960.37	2,234.00	2,234.00	1,659.00
501003-20	Payroll Benefits - Workmans Comp	1,855.67	642.00	642.00	743.00
501004	Training/ Registrations	16,913.07	16,000.00	16,000.00	18,000.00
501005	Travel & Meeting Expenses	34,792.72	70,000.00	70,000.00	89,000.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$1,040,163.46</b>	<b>\$1,206,527.00</b>	<b>\$1,206,527.00</b>	<b>\$1,309,191.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	48,977.07	61,400.00	61,400.00	12,000.00
502004	Telephone	5,400.00	6,200.00	6,200.00	5,600.00
502007-01	Maintenance Agreements - Copier	1,059.63	2,500.00	2,500.00	2,500.00
502008-01	Repairs - Equipment	0.00	1,000.00	1,000.00	1,000.00
502009-01	Mailing - Postage	1,795.19	2,000.00	2,000.00	2,000.00
502009-03	Mailing - Tradeshow	116.14	2,000.00	2,000.00	2,000.00
502013-01	Leased Equipment - Copier	2,012.45	2,000.00	2,000.00	3,000.00
502017	Audit	2,614.00	2,692.00	2,692.00	3,096.00
502019	Software Licensing	0.00	0.00	0.00	19,000.00
502029	Accounting & Administrative Fee	11,068.00	11,400.00	11,400.00	11,742.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$73,042.48</b>	<b>\$91,192.00</b>	<b>\$91,192.00</b>	<b>\$61,938.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503002	Dues, Memberships, Subscriptions	4,348.01	9,500.00	9,500.00	11,700.00
503003	Miscellaneous	4,536.25	62,000.00	20,000.00	12,000.00
503005-01	Supplies - Office	3,453.08	5,000.00	5,000.00	5,000.00
503007-01	Building Lease Payments - Rent	57,057.22	57,000.00	57,000.00	58,710.00
503009-01	Vehicle Expenses - Fuel	72.97	375.00	1,400.00	1,400.00
503009-03	Vehicle Expenses - Parts & Supplies	0.00	1,246.00	495.00	495.00
503009-06	Vehicle Expenses - Labor	0.00	1,637.00	1,750.00	1,750.00
503027	Office Equipment	2,505.58	4,000.00	4,000.00	5,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$71,973.11</b>	<b>\$140,758.00</b>	<b>\$99,145.00</b>	<b>\$96,055.00</b>
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	200,000.00	200,000.00	200,000.00	200,000.00
510056	Transfer Out CERF	25,300.00	0.00	0.00	0.00
<i>Account Classification Total: TRAN - Transfers Out</i>		<b>\$225,300.00</b>	<b>\$200,000.00</b>	<b>\$200,000.00</b>	<b>\$200,000.00</b>
<i>MKT - Marketing</i>					
550001	Airline Support	14,106.81	20,000.00	20,000.00	20,000.00
550014-01	Marketing - Collateral	3,008.28	4,500.00	4,500.00	5,000.00
550014-02	Marketing - Industry Print Ads	112,967.84	80,000.00	80,000.00	106,000.00
550014-03	Marketing - Online	25,510.11	26,000.00	26,000.00	78,500.00
550015-01	Direct Sales - Tradeshow	38,920.28	54,000.00	54,000.00	72,800.00
550015-02	Direct Sales - Client Amenities/Premiums	23,788.53	35,000.00	35,000.00	35,000.00
550015-03	Direct Sales - Client Entertainment	27,788.14	40,000.00	30,000.00	40,000.00
550015-04	Direct Sales - FAM	18,911.49	88,000.00	118,000.00	116,000.00
550016	Support for Groups	69,844.08	290,000.00	230,000.00	298,000.00
550017	One Time Expenses	0.00	0.00	0.00	7,500.00
<i>Account Classification Total: MKT - Marketing</i>		<b>\$334,845.56</b>	<b>\$637,500.00</b>	<b>\$597,500.00</b>	<b>\$778,800.00</b>
<b>EXPENSES Total</b>		<b>\$1,745,324.61</b>	<b>\$2,275,977.00</b>	<b>\$2,194,364.00</b>	<b>\$2,445,984.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**



## **RENEWABLE ENERGY OFFSET PROGRAM FUND**

The Renewable Energy Offset Program Fund (REOP Fund) supports and promotes renewable energy generation within the Town of Snowmass Village. The ordinance establishes building efficiency standards that exceed those required under the Town's Energy Conservation Code. The revenues are derived from in-lieu fees establishing a funding mechanism to facilitate the development of renewable energy generation projects and to enhance energy efficiency throughout the Town.

**TOWN OF SNOWMASS VILLAGE  
REOP FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$333,381.51	\$343,680.13	\$343,680.13	\$0.00	\$342,003.13	(\$1,677.00)
<b>REVENUES</b>	\$20,298.62	\$5,257.00	\$23,323.00	\$18,066.00	\$8,323.00	(\$15,000.00)
<b>EXPENDITURES</b>	(\$10,000.00)	(\$25,000.00)	(\$25,000.00)	\$0.00	(\$330,000.00)	(\$305,000.00)
<b>TOTAL REVENUES</b>	\$20,298.62	\$5,257.00	\$23,323.00	\$18,066.00	\$8,323.00	(\$15,000.00)
<b>TOTAL EXPENDITURES</b>	(\$10,000.00)	(\$25,000.00)	(\$25,000.00)	\$0.00	(\$330,000.00)	(\$305,000.00)
<b>Net Operating Rev's/Exp</b>	<b>\$10,298.62</b>	<b>(\$19,743.00)</b>	<b>(\$1,677.00)</b>	<b>\$18,066.00</b>	<b>(\$321,677.00)</b>	<b>(\$320,000.00)</b>
<b>TRANSFER OUT-CIP</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>ENDING FUND BALANCE</b>	\$343,680.13	\$323,937.13	\$342,003.13	\$18,066.00	\$20,326.13	(\$321,677.00)

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 011 - Renewable Energy Offset</b>					
<b>REVENUES</b>					
<i>CS - Charges for Service</i>					
404072	Renewable Energy Offset	20,001.06	5,000.00	20,000.00	5,000.00
<i>Account Classification Total: CS - Charges for Service</i>		<b>\$20,001.06</b>	<b>\$5,000.00</b>	<b>\$20,000.00</b>	<b>\$5,000.00</b>
<i>MISC - Miscellaneous</i>					
407001	Interest Income	297.56	257.00	3,323.00	3,323.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$297.56</b>	<b>\$257.00</b>	<b>\$3,323.00</b>	<b>\$3,323.00</b>
<b>REVENUES Total</b>		<b>\$20,298.62</b>	<b>\$5,257.00</b>	<b>\$23,323.00</b>	<b>\$8,323.00</b>
<b>EXPENSES</b>					
<i>PUR - Purchased Services</i>					
502003	Contract Service	0.00	0.00	0.00	300,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$300,000.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	10,000.00	25,000.00	25,000.00	30,000.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$10,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$30,000.00</b>
<b>EXPENSES Total</b>		<b>\$10,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$330,000.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**



## **POST GRANT FUND**

The POST Grant Fund was created to manage the I-70 West POST Grant. The revenues will come from the Colorado Department of Law and be used to fund the training and education of law enforcement officers within the I-70 West POST region.

**TOWN OF SNOWMASS VILLAGE  
POST GRANT FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>REVENUES</b>	\$ 159,710.32	\$ 101,969.00	\$ 201,638.00	\$ 99,669	\$ 73,792.00	(\$127,846.00)
<b>EXPENDITURES</b>	\$ (159,710.32)	\$ (101,969.00)	\$ (201,638.00)	\$ (99,669)	\$ (73,792.00)	\$127,846.00
<b>TOTAL REVENUES</b>	\$ 159,710.32	\$101,969.00	\$201,638.00	\$ 99,669	\$73,792.00	(\$127,846.00)
<b>TOTAL EXPENDITURES</b>	\$ (159,710.32)	(\$101,969.00)	(\$201,638.00)	\$ (99,669)	(\$73,792.00)	\$127,846.00
<b>Net Operating Rev's/Exp</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>ENDING FUND BALANCE</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 012 - POST Grant</b>					
<b>REVENUES</b>					
<i>IG - Intergovernmental Revenue</i>					
402005-09	Grants- Police Training	159,710.32	201,638.00	201,638.00	73,792.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		<b>\$159,710.32</b>	<b>\$201,638.00</b>	<b>\$201,638.00</b>	<b>\$73,792.00</b>
<b>REVENUES Total</b>		<b>\$159,710.32</b>	<b>\$201,638.00</b>	<b>\$201,638.00</b>	<b>\$73,792.00</b>
<b>EXPENSES</b>					
<i>POST - POST Grant</i>					
565001-98	POST Training Jan-June	69,512.71	63,860.00	63,860.00	51,285.00
565001-99	POST Training July-Dec	41,433.43	69,300.00	69,300.00	0.00
565002-01	POST Scholarships Jan-June	20,462.61	24,018.00	24,018.00	11,194.00
565002-02	POST Scholarships July-Dec	7,350.57	15,000.00	15,000.00	0.00
565003-01	POST Grant Contract Service Jan-June	7,374.00	6,908.00	6,908.00	7,542.00
565003-02	POST Grant Contract Service July-Dec	5,008.66	7,542.00	7,542.00	0.00
565004-01	POST Equipment Jan-June	325.00	1,500.00	1,500.00	0.00
565004-02	POST Equipment July-Dec	0.00	4,056.00	4,056.00	0.00
565005-01	POST Grant Management Jan-June	5,119.01	5,683.00	5,683.00	3,771.00
565005-02	POST Grant Management July-Dec	3,124.33	3,771.00	3,771.00	0.00
<i>Account Classification Total: POST - POST Grant</i>		<b>\$159,710.32</b>	<b>\$201,638.00</b>	<b>\$201,638.00</b>	<b>\$73,792.00</b>
<b>EXPENSES Total</b>		<b>\$159,710.32</b>	<b>\$201,638.00</b>	<b>\$201,638.00</b>	<b>\$73,792.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**



## **DEBT SERVICE FUND**

The Debt Service Fund accounts for the revenues and expenditures of the Town's outstanding debt with the exception of the Housing Bonds, which are accounted for in their respective funds.

Recreation Bonds: In 2006, the Town issued general obligation bonds for the construction of a recreation center. Property taxes will pay the principal and interest on these bonds. These bonds mature in the year 2026.

**\*For additional information on this fund please see the Debt Service section under the Financial Overview.**

**TOWN OF SNOWMASS VILLAGE  
DEBT SERVICE FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$3,929.32	\$11,408.72	\$11,408.72	\$0.00	\$11,408.72	\$0.00
<b>REVENUES</b>	\$268,977.40	\$262,199.00	\$262,199.00	\$0.00	\$262,194.00	(\$5.00)
<b>EXPENDITURES</b>	\$ (261,498.00)	\$ (262,199.00)	\$ (262,199.00)	\$ -	\$ (262,194.00)	\$5.00
<b>TOTAL REVENUES</b>	\$268,977.40	\$262,199.00	\$262,199.00	\$0.00	\$262,194.00	(\$5.00)
<b>TOTAL EXPENDITURES</b>	<u>(\$261,498.00)</u>	<u>(\$262,199.00)</u>	<u>(\$262,199.00)</u>	<u>\$0.00</u>	<u>(\$262,194.00)</u>	<u>\$5.00</u>
<b>Net Operating Rev's/Exp</b>	<b>\$7,479.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>ENDING FUND BALANCE</b>	<b>\$11,408.72</b>	<b>\$11,408.72</b>	<b>\$11,408.72</b>	<b>\$0.00</b>	<b>\$11,408.72</b>	<b>\$0.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 050 - Debt Service Funds</b>					
<b>REVENUES</b>					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	268,977.40	262,199.00	262,199.00	262,194.00
<i>Account Classification Total: TAX - Taxes</i>		<b>\$268,977.40</b>	<b>\$262,199.00</b>	<b>\$262,199.00</b>	<b>\$262,194.00</b>
<b>REVENUES Total</b>		<b>\$268,977.40</b>	<b>\$262,199.00</b>	<b>\$262,199.00</b>	<b>\$262,194.00</b>
 <b>EXPENSES</b>					
<i>DEBT - Debt Expense</i>					
520001-06	Bond Principal - Recreation Center	230,000.00	235,000.00	235,000.00	240,000.00
520002-06	Bond Interest - Recreation Center	31,098.00	26,199.00	26,199.00	21,194.00
520003-06	Bond Bank Fees - Recreation Center	400.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: DEBT - Debt Expense</i>		<b>\$261,498.00</b>	<b>\$262,199.00</b>	<b>\$262,199.00</b>	<b>\$262,194.00</b>
<b>EXPENSES Total</b>		<b>\$261,498.00</b>	<b>\$262,199.00</b>	<b>\$262,199.00</b>	<b>\$262,194.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**



## **CAPITAL IMPROVEMENT PROGRAM FUND**

The Capital Improvement Program Fund was created to consolidate the Capital Improvement Projects in one place within the budget. Various funds are used to support the Capital Improvement Fund depending on the individual projects and the appropriated fund source to pay for each project.

## Capital Improvement Projects Fund

### Summary of 2023 Projects

#### **FACILITIES:**

**Transp/Fleet – Computer aided dispatch/automated vehicle locator – \$250,000** – This item will involve selecting and contracting with a company to provide software for a “CAD/AVL” system to allow our Transit system to manage dispatching of buses remotely and through a computer aided system (CAD), as well as the opportunity to provide the public and dispatchers with real time data of bus locations and arrival times (AVL). This is phase one with phase two coming in 2024 with the purchase of the hardware.

**Transp/Fleet – Bus Stop Improvement Project – \$25,000** – This funding will be used to improve aging bus stops within the Village. The goal is to improve safety, rider experience and aesthetics.

**Transp/Fleet – Mall-RFTA Depot – \$33,850,066** – This funding represents the total cost of constructing the planned Snowmass Village Mall Transit Center, which will consolidate the RFTA and Village Shuttle services to a single platform that is at grade with the Mall. The project will improve pedestrian safety, ADA access, and overall rider experience. This amount includes funding from all sources, including federal and state grants as well as additional local funding from RFTA and EOTC.

**Transp/Fleet – Electric Vehicle Stations – \$25,000** – This amount represents the funding necessary to continue the town’s purchasing and installation of electric vehicle charging stations at strategic locations throughout the Village. This effort will help the town meet goals for greenhouse gas reductions while providing a valuable amenity for residents, employees, and visitors alike.

**Cultural and Rec – Rec Center Locker Room Expansion - \$35,000** – This project will increase/enhance the dedicated locker storage, showers, and restrooms due to the growing number of members and guests.

#### **Land and Land Improvements:**

**Parks and Trails – Hard Surface Trail Improvements – \$400,000** – This phase is for the Owl Creek trail from Burnt Mountain Road (Two Creeks) to the pedestrian bridge below Pine Crest Drive. These funds include revising the construction plans and reconstructing this trail section and any additional sections of trails if budget allows.

**Parks and Trails – Soft Surface Trail Improvements – \$25,000** – This budget is to generate a plan and accept feedback to determine where the most viable connection point may exist among our current trail network for improvement. The best option should represent the goals set forth in the POSTR plan. These funds will primarily be used to design several trail connectors.

**Parks and Trails – Town Park---Phase 1 – \$2,532,053** – This will initiate the Town Park Master Plan by completing and beautifying the entryway to Snowmass Village. The 2023 budget will cover the cost of reorienting the rodeo, improving the parking area, and creating a flexible field space. Between the 2022 projected budget and the 2023 adopted budget, the total projected project cost is \$4,532,053.

**Parks and Trails – Town Park----Phase 2-Maintenance Facility – \$1,000,000** – This phase of Town Park will create a maintenance facility under new rodeo grandstands.

**Parks and Trails – Playground Restoration – \$60,000** – This project will enhance the safety features, grounds and surfaces around the current Town park playground and possibly aid in the design of future playgrounds.

## **Roads and Streets:**

**Streetscape – Retaining Wall Replacement Program – \$120,000** – This project is for the replacement of existing timber walls within the roadways and parking lot. Lot 11 is the priority project and the associated trash enclosure improvement project.

**Street Improvements – Brush Creek/Owl Creek Rd Intersection Improvements - \$4,000,000** – This project is to take the overall intersection to 30% design and 100% design for the culvert replacement/improvement project. This includes construction for the culvert replacement/improvement project.

**Street Improvements – Paving Projects - \$400,000** – This project is for the paving/reconstruction of roadways within the Village. Projects identified for this year are the sections of Ridge Road, Oakridge Road, and Wood Road.

**Multi-Modal/Alt Mobility – Woodbridge decking repair - \$250,000** – The structural analysis is completed as well as reviewing the budget and bridge condition/life span to consider how to move forward. This funding includes possible replacement or temporary fixes until replacement can be done in the future.

**Multi-Modal/Alt Mobility – Connecting Village Nodes - \$400,000** – This funding is for planning and design dollars to connect the Snowmass Center/Town Hall Node to the Base Village Node to the Mall Node. This is to improve pedestrian and multimodal access for visitor and residents to provide a multitude of options to navigate in the village.

**Multi-Modal/Alt Mobility – Bru Crk Rd from Upper Kearns to Mtn View - \$60,000** – This is for design services to connect Upper Kearns to Mountain View for improved multimodal pedestrian and bike access.

**Multi-Modal/Alt Mobility – Walkway-Mtn View to SV Mall - \$460,000** – This project is to improve the pedestrian and bicycle safety along Brush Creek Road.

### **Utilities:**

**Snowmelt – Lower Carriageway Snowmelt Vault - \$500,000** – This project is to address aging infrastructure in the vaults associated with the lower snowmelt road system.

### **Storm Water & Drainage:**

**Stormwater and Drainage – Stormwater Management Plan - \$18,188** – These funds are for stormwater management improvements and maintenance funds. This may also include mapping and flow analysis.

### **Communication and Technology:**

**Comm & Tech – Fiber Project - \$106,126** – This project is 75% completed. The town nodes are to be connected, fiber pulled and building penetrations to be completed. The next phase of project will be to connect Town Hall to the Housing facility and the Mall Transit station.

**Comm & Tech – Municipal Fiber Network or Wireless Mesh – \$674,203** – This is a joint project with the above Fiber Project. The expected design will link fiber from Town Hall, up Brush Creek Road, connecting to the Mall and eventually to Base Village.

### **Housing:**

**Housing Projects – Housing Land Opportunities – \$18,000** – This funding is intended to allow the Housing Department to investigate housing opportunities that may arise and undertake due diligence to determine whether the opportunity is worth pursuing.

**Housing Projects – MVI-Design and Renovation – \$3,450,000** – This amount is to fund the second phase of exterior renovations at the Mountain View housing complex. Renovations include replacement of all exterior siding, new windows and doors, improved insulation and ventilation, gutters, and heat tape.

**Housing Projects – Draw Site Housing – \$350,000** - Funds will be used for the first phase of design and engineering for the Draw Site Housing project. The project looks at the feasibility of

building multifamily workforce housing at this site and will provide sufficient design development to secure preliminary planned unit development (PUD) approval.

**Housing Projects – Snowmass Inn-Interior – \$165,689** – We will continue to complete the interior repairs to the former Snowmass Inn to convert all 39 rooms to small studios for workforce housing.

**Other CIP:**

**Other – Supplemental Project Costs – \$1,000,000** – This budget is used to support on-going projects to pay for unanticipated project costs to keep the projects moving forward.

**Snowmass Tourism – Fanny Hill Improvements/Discovery Initiatives – \$175,000** – This funding is for two projects. One project is for \$75,000 and is for continued improvements on fanny hill including relocating bars, improved entrance, etc. The other project is for \$100,000 and is to invest in signage around the village to support the ice age discovery initiatives.

**Snowmass Tourism – Product Enhancements - \$400,000** – The Town is setting aside \$400,000 from the Tourism funds to develop financial funding for the eventual replacement of the sky cab/skittles.

**TOWN OF SNOWMASS VILLAGE  
CAPITAL IMPROVEMENT PROJECTS  
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2021	2022	2022	\$	2023	\$
	Actual	Budget	Projected	VARIANCE	Budget	VARIANCE
<b>BEGINNING FUND BALANCE</b>	\$5,196,618.90	\$8,101,684.58	\$8,101,684.58	\$0.00	\$10,485,468.58	\$2,383,784.00
				\$0.00		\$0.00
				\$0.00		\$0.00
<b>REVENUES</b>	\$ 5,993,522.23	\$40,956,569.00	\$16,270,222.00	(\$24,686,347.00)	\$41,513,628.00	\$25,243,406.00
				\$0.00		\$0.00
<b>EXPENDITURES</b>	<u>\$ (3,088,456.55)</u>	<u>(\$49,508,482.00)</u>	<u>(\$13,886,438.00)</u>	<u>\$35,622,044.00</u>	<u>(\$50,749,325.00)</u>	<u>(\$36,862,887.00)</u>
<b>TOTAL REVENUES</b>	\$5,993,522.23	\$40,956,569.00	\$16,270,222.00	(\$24,686,347.00)	\$41,513,628.00	\$25,243,406.00
<b>TOTAL EXPENDITURES</b>	<u>(\$3,088,456.55)</u>	<u>(\$49,508,482.00)</u>	<u>(\$13,886,438.00)</u>	<u>\$35,622,044.00</u>	<u>(\$50,749,325.00)</u>	<u>(\$36,862,887.00)</u>
<b>Net Operating Rev's/Exp</b>	<b>\$2,905,065.68</b>	<b>(\$8,551,913.00)</b>	<b>\$2,383,784.00</b>	<b>\$10,935,697.00</b>	<b>(\$9,235,697.00)</b>	<b>(\$11,619,481.00)</b>
<b>ENDING FUND BALANCE</b>	<b>\$8,101,684.58</b>	<b>(\$450,228.42)</b>	<b>\$10,485,468.58</b>	<b>\$10,935,697.00</b>	<b>\$1,249,771.58</b>	<b>(\$9,235,697.00)</b>
<b>FUND BALANCE-DESIGNATIONS/RESERVES</b>						
	<b>2021</b>	<b>2022</b>	<b>2022</b>	<b>\$</b>	<b>2023</b>	<b>\$</b>
<u>Designations for Projects</u>	<u>Actual</u>	<u>Budget</u>	<u>Projected</u>	<u>VARIANCE</u>	<u>Budget</u>	<u>VARIANCE</u>
General Fund	\$1,769,272.00	\$0.00	\$2,613,918.00	\$2,613,918.00	\$0.00	(\$2,613,918.00)
RETT Fund	\$846,633.00	\$0.00	\$3,782,053.00	\$3,782,053.00	\$0.00	(\$3,782,053.00)
Road Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Excise Fund	\$859,300.00	\$0.00	\$183,689.00	\$183,689.00	\$0.00	(\$183,689.00)
REOP Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Housing Fund	\$1,113,995.00	(\$3,231,675.00)	\$568,325.00	\$3,800,000.00	(\$1,531,675.00)	(\$2,100,000.00)
Mtn View Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Contributions/projects	\$731,037.00	\$0.00	\$556,036.69	\$556,036.69	\$0.00	(\$556,036.69)
Group Sales Fund	\$818,100.30	\$818,100.30	\$818,100.30	\$0.00	\$818,100.30	\$0.00
Marketing/Special Events Fund	\$818,100.30	\$818,100.30	\$818,100.30	\$8,522,121.99	\$818,100.30	\$0.00
	<b>\$6,956,437.60</b>	<b>(\$1,595,474.40)</b>	<b>\$9,340,222.29</b>	<b>\$10,935,696.69</b>	<b>\$104,525.60</b>	<b>(\$9,235,696.69)</b>
Funds Available-General Fund	\$721,509.70	\$721,508.70	\$721,509.01	\$0.31	\$721,508.70	(\$0.31)
Funds Available-RETT Fund	\$97,618.33	\$97,618.33	\$97,618.33	\$0.00	\$97,618.33	\$0.00
Funds Available-Housing Fund	\$213,673.24	\$213,673.24	\$213,673.24	\$0.00	\$213,673.24	\$0.00
Funds Available-Mountain View Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Funds Available-Excise Tax Fund	\$112,027.01	\$112,027.01	\$112,027.01	\$0.00	\$112,027.01	\$0.00
Funds Available-REOP Fund	\$384.59	\$384.59	\$384.59	\$0.00	\$384.59	\$0.00
Funds Available-Marketing/Group Sales Fund	\$34.11	\$34.11	\$34.11	\$0.00	\$34.11	\$0.00
<b>TOTAL FUND BALANCE</b>	<b>\$8,101,684.58</b>	<b>(\$450,228.42)</b>	<b>\$10,485,468.58</b>	<b>\$10,935,697.00</b>	<b>\$1,249,771.58</b>	<b>(\$9,235,697.00)</b>

**TOWN OF SNOWMSAS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 055 - Capital Improvement Program</b>					
<b>REVENUES</b>					
<i>IG - Intergovernmental Revenue</i>					
402005-03	Grants - FTA-5311 Rural Admin & Operating Grant	0.00	0.00	0.00	2,762,280.00
402005-12	Grants - MMOF	193,251.39	106,748.00	75,000.00	31,749.00
402005-16	Grants - Federal Mall Transit	0.00	13,500,000.00	0.00	13,500,000.00
402005-17	Grants - Colorado Energy Office	27,000.00	18,000.00	18,000.00	18,000.00
402005-18	Grants - MMOF #2	0.00	0.00	0.00	1,500,000.00
402005-19	Grants - State Mall Transit	0.00	4,500,000.00	0.00	4,500,000.00
402009	DOLA	114,359.84	374,174.00	219,575.00	10,303.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		<b>\$334,611.23</b>	<b>\$18,498,922.00</b>	<b>\$312,575.00</b>	<b>\$22,322,332.00</b>
<i>CONT - Contributions</i>					
406007-03	Donations - Trails	0.00	0.00	0.00	200,000.00
406008	EOTC	300,000.00	6,000,000.00	0.00	6,000,000.00
406011	Contributions Holy Cross	0.00	140,425.00	640,425.00	144,296.00
406012	RFTA Contributions	0.00	500,000.00	0.00	2,000,000.00
<i>Account Classification Total: CONT - Contributions</i>		<b>\$300,000.00</b>	<b>\$6,640,425.00</b>	<b>\$640,425.00</b>	<b>\$8,344,296.00</b>
<i>MISC - Miscellaneous</i>					
407003	Miscellaneous Income	106,000.00	500,000.00	0.00	0.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$106,000.00</b>	<b>\$500,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<i>TI - Transfer In From Other Funds</i>					
408001	Transfer In General	1,059,263.00	5,762,000.00	5,762,000.00	2,002,000.00
408006	Transfer In RETT	1,042,848.00	4,900,892.00	4,900,892.00	6,570,000.00
408007	Transfer In Road	550,800.00	0.00	0.00	0.00
408008	Transfer In Excise	1,050,000.00	700,000.00	700,000.00	800,000.00
408009	Transfer in Marketing	200,000.00	350,000.00	350,000.00	375,000.00
408010	Transfer In Group Sales	200,000.00	200,000.00	200,000.00	200,000.00
408060	Transfer In Housing	1,150,000.00	3,404,330.00	3,404,330.00	900,000.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		<b>\$5,252,911.00</b>	<b>\$15,317,222.00</b>	<b>\$15,317,222.00</b>	<b>\$10,847,000.00</b>
<b>REVENUES Total</b>		<b>\$5,993,522.23</b>	<b>\$40,956,569.00</b>	<b>\$16,270,222.00</b>	<b>\$41,513,628.00</b>

## TOWN OF SNOWMSAS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>EXPENSES</b>					
Department: 71 - Facilities					
Division: 52 - Transportation and Fleet					
<i>CAP - Capital</i>					
571402	Town Park Station Concrete Project	10,029.00	90,322.00	90,322.00	0.00
571403	Mall - RFTA Depot	412,214.70	27,337,785.00	250,000.00	33,850,066.00
571404	Bus Stop Improvement Project	0.00	0.00	0.00	25,000.00
571406	Meadow Ranch Bus Stop Project	1,537.50	240,462.00	240,462.00	0.00
571409	Electric Vehicle Stations	45,405.00	85,000.00	85,000.00	25,000.00
571411	Computer aided dispatch/automated vehicle locator	0.00	0.00	0.00	250,000.00
<i>Account Classification Total: CAP - Capital</i>		\$469,186.20	\$27,753,569.00	\$665,784.00	\$34,150,066.00
Division Total: 52 - Transportation and Fleet		\$469,186.20	\$27,753,569.00	\$665,784.00	\$34,150,066.00
Division: 53 - Cultural and Recreational					
<i>CAP - Capital</i>					
571504	Pool Refurbishment	174,460.00	0.00	0.00	0.00
571506	Recreation Center Locker Room Expansion	0.00	0.00	0.00	35,000.00
<i>Account Classification Total: CAP - Capital</i>		\$174,460.00	\$0.00	\$0.00	\$35,000.00
Division Total: 53 - Cultural and Recreational		\$174,460.00	\$0.00	\$0.00	\$35,000.00
Department Total: 71 - Facilities		\$643,646.20	\$27,753,569.00	\$665,784.00	\$34,185,066.00
Department: 72 - Land and Land Improvements					
Division: 55 - Parks and Trails					
<i>CAP - Capital</i>					
571501	Town Park Phase 1	137,109.70	4,532,053.00	2,000,000.00	2,532,053.00
572000	Hard Surface Trail Improvements	203,358.52	393,850.00	393,850.00	400,000.00
572012	Soft Surface Trail Improvements	0.00	50,000.00	50,000.00	25,000.00
572017	Playground Restoration Project	0.00	0.00	0.00	60,000.00
572018	Town Park Phase 2	0.00	0.00	0.00	1,000,000.00
<i>Account Classification Total: CAP - Capital</i>		\$340,468.22	\$4,975,903.00	\$2,443,850.00	\$4,017,053.00
Division Total: 55 - Parks and Trails		\$340,468.22	\$4,975,903.00	\$2,443,850.00	\$4,017,053.00
Department Total: 72 - Land and Land Improvements		\$340,468.22	\$4,975,903.00	\$2,443,850.00	\$4,017,053.00
Department: 73 - Roads					
Division: 56 - Streetscape					
<i>CAP - Capital</i>					
573001	Retaining Wall Replacement Program	0.00	75,000.00	25,000.00	120,000.00
573003	Median Improvements	0.00	35,000.00	35,000.00	0.00
<i>Account Classification Total: CAP - Capital</i>		\$0.00	\$110,000.00	\$60,000.00	\$120,000.00
Division Total: 56 - Streetscape		\$0.00	\$110,000.00	\$60,000.00	\$120,000.00
Division: 57 - Street Improvements					
<i>CAP - Capital</i>					
573201	Brush Creek/Owl Creek Road Intersection Improvements	6,201.75	657,570.00	657,570.00	4,000,000.00
573207	Paving Projects	0.00	0.00	0.00	400,000.00
<i>Account Classification Total: CAP - Capital</i>		\$6,201.75	\$657,570.00	\$657,570.00	\$4,400,000.00
Division Total: 57 - Street Improvements		\$6,201.75	\$657,570.00	\$657,570.00	\$4,400,000.00

**TOWN OF SNOWMSAS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Division: 58 - Multi Modal/Alternative Mobility</b>					
<i>CAP - Capital</i>					
573606	Wood Bridge Maintenance/Upgrades	0.00	250,000.00	0.00	250,000.00
573615	Brush Creek Road Pedestrian Improve - Upper Kearns to Divide Rd	0.00	60,000.00	0.00	60,000.00
573616	Brush Creek Road Pedestrian Improvements - Mtn View to Mall	0.00	660,000.00	200,000.00	460,000.00
573618	Brush Creek Road Pedestrian Improvements-Town Park Station	0.00	0.00	250,000.00	0.00
573619	Highline Road Pedestrian Improvements	0.00	250,000.00	0.00	0.00
573625	Brush Creek Road to Brush Creek Lane	19,111.25	207,006.00	207,006.00	0.00
573626	Connecting Village Nodes	0.00	400,000.00	0.00	400,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$19,111.25</b>	<b>\$1,827,006.00</b>	<b>\$657,006.00</b>	<b>\$1,170,000.00</b>
<b>Division Total: 58 - Multi Modal/Alternative Mobility</b>		<b>\$19,111.25</b>	<b>\$1,827,006.00</b>	<b>\$657,006.00</b>	<b>\$1,170,000.00</b>
<b>Department Total: 73 - Roads</b>		<b>\$25,313.00</b>	<b>\$2,594,576.00</b>	<b>\$1,374,576.00</b>	<b>\$5,690,000.00</b>
<b>Department: 74 - Utilities</b>					
<b>Division: 61 - Utilities</b>					
<i>CAP - Capital</i>					
574004	Snowmelt TOV Boiler Replacement Project	884,066.42	1,115,933.00	1,115,933.00	0.00
574005	Snowmelt BV Boiler Project	11,904.14	1,188,096.00	1,188,096.00	0.00
574008	Solar Renewables Project	1,825.00	0.00	0.00	0.00
574009	Micro Hydro Renewables Project	115,228.27	101,269.00	101,269.00	0.00
574010	Snowmelt - Lower Carriageway Snowmelt Vault	0.00	0.00	0.00	500,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$1,013,023.83</b>	<b>\$2,405,298.00</b>	<b>\$2,405,298.00</b>	<b>\$500,000.00</b>
<b>Division Total: 61 - Utilities</b>		<b>\$1,013,023.83</b>	<b>\$2,405,298.00</b>	<b>\$2,405,298.00</b>	<b>\$500,000.00</b>
<b>Department Total: 74 - Utilities</b>		<b>\$1,013,023.83</b>	<b>\$2,405,298.00</b>	<b>\$2,405,298.00</b>	<b>\$500,000.00</b>
<b>Department: 75 - Stormwater and Drainage</b>					
<b>Division: 62 - Stormwater and Drainage</b>					
<i>CAP - Capital</i>					
575000	Stormwater and Drainage	0.00	18,188.00	0.00	18,188.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$18,188.00</b>	<b>\$0.00</b>	<b>\$18,188.00</b>
<b>Division Total: 62 - Stormwater and Drainage</b>		<b>\$0.00</b>	<b>\$18,188.00</b>	<b>\$0.00</b>	<b>\$18,188.00</b>
<b>Department Total: 75 - Stormwater and Drainage</b>		<b>\$0.00</b>	<b>\$18,188.00</b>	<b>\$0.00</b>	<b>\$18,188.00</b>
<b>Department: 77 - Communications and Technology</b>					
<b>Division: 69 - Communications and Technology</b>					
<i>CAP - Capital</i>					
577000	Parking Lot Permitting System	0.00	85,000.00	85,000.00	0.00
577006	Municipal Fiber Network or Wireless Mesh	0.00	1,174,203.00	500,000.00	674,203.00
577010	Fiber Project	235,217.88	466,126.00	360,000.00	106,126.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$235,217.88</b>	<b>\$1,725,329.00</b>	<b>\$945,000.00</b>	<b>\$780,329.00</b>
<b>Division Total: 69 - Communications and Technology</b>		<b>\$235,217.88</b>	<b>\$1,725,329.00</b>	<b>\$945,000.00</b>	<b>\$780,329.00</b>
<b>Department Total: 77 - Communications and Technology</b>		<b>\$235,217.88</b>	<b>\$1,725,329.00</b>	<b>\$945,000.00</b>	<b>\$780,329.00</b>

## TOWN OF SNOWMSAS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Department: 78 - Housing</b>					
<b>Division: 65 - Housing Projects</b>					
<i>CAP - Capital</i>					
578001	Draw Site Employee Housing Project	0.00	525,678.00	150,000.00	350,000.00
578005	Mountain View I Renovation Design	231,674.14	7,950,000.00	4,500,000.00	3,450,000.00
578007	Coffey Place	210,000.00	22,000.00	22,000.00	0.00
578008	Housing Land Opportunities	0.00	18,000.00	0.00	18,000.00
578010	Daly Townhomes Retaining Wall	346,388.25	53,611.00	53,611.00	0.00
578011	Snowmass Inn-Interior	34,310.75	765,689.00	600,000.00	165,689.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$822,373.14</b>	<b>\$9,334,978.00</b>	<b>\$5,325,611.00</b>	<b>\$3,983,689.00</b>
Division Total: 65 - Housing Projects		<b>\$822,373.14</b>	<b>\$9,334,978.00</b>	<b>\$5,325,611.00</b>	<b>\$3,983,689.00</b>
Department Total: 78 - Housing		<b>\$822,373.14</b>	<b>\$9,334,978.00</b>	<b>\$5,325,611.00</b>	<b>\$3,983,689.00</b>
<b>Department: 79 - Other CIP</b>					
<b>Division: 66 - Solid Waste</b>					
<i>CAP - Capital</i>					
579002	Town Hall Trash/Recycle Dumpster Shed	0.00	36,500.00	36,500.00	0.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$36,500.00</b>	<b>\$36,500.00</b>	<b>\$0.00</b>
Division Total: 66 - Solid Waste		<b>\$0.00</b>	<b>\$36,500.00</b>	<b>\$36,500.00</b>	<b>\$0.00</b>
<b>Division: 70 - Snowmass Tourism</b>					
<i>CAP - Capital</i>					
579300	Snowmass Tourism Product Enhancement	8,414.28	400,000.00	400,000.00	400,000.00
579302	Fanny Hill Improvements	0.00	150,000.00	150,000.00	175,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$8,414.28</b>	<b>\$550,000.00</b>	<b>\$550,000.00</b>	<b>\$575,000.00</b>
Division Total: 70 - Snowmass Tourism		<b>\$8,414.28</b>	<b>\$550,000.00</b>	<b>\$550,000.00</b>	<b>\$575,000.00</b>
<b>Division: 71 - Other</b>					
<i>CAP - Capital</i>					
579400	Supplemental Project Costs	0.00	114,141.00	139,819.00	1,000,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$0.00</b>	<b>\$114,141.00</b>	<b>\$139,819.00</b>	<b>\$1,000,000.00</b>
Division Total: 71 - Other		<b>\$0.00</b>	<b>\$114,141.00</b>	<b>\$139,819.00</b>	<b>\$1,000,000.00</b>
Department Total: 79 - Other CIP		<b>\$8,414.28</b>	<b>\$700,641.00</b>	<b>\$726,319.00</b>	<b>\$1,575,000.00</b>
<b>EXPENSES Total</b>		<b>\$3,088,456.55</b>	<b>\$49,508,482.00</b>	<b>\$13,886,438.00</b>	<b>\$50,749,325.00</b>



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**



## **CAPITAL EQUIPMENT RESERVE FUND**

The Capital Equipment Reserve Fund (CERF) is considered a Capital Fund similar to the Capital Improvement Program Fund (CIP). The CERF is used to account for the replacement and purchases of the Town's fleet. These purchases include the Town's heavy equipment, mobile equipment, buses and vehicles. The Housing Funds (Enterprise Funds) account for their vehicles within their own funds.

The funding sources for the CERF include transfers in from other funds, grants and contributions.

**TOWN OF SNOWMASS VILLAGE  
CAPITAL EQUIPMENT RESERVE FUND  
BUDGET SUMMARY**

DESCRIPTION	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$4,487,280.94	\$5,422,372.38	\$5,422,372.38	\$ 0.00	\$5,542,848.38	\$ 120,476
REVENUES-Transfers In-Funds/Grants	\$ 1,870,600.00	\$ 1,670,000.00	\$ 1,503,384.00	\$ (166,616.00)	\$ 1,804,109.00	\$ 300,725
EXPENDITURES	<u>(\$935,508.56)</u>	<u>(\$2,248,424.00)</u>	<u>(\$1,382,908.00)</u>	\$865,516.00	<u>(\$2,000,306.00)</u>	\$ (617,398)
TOTAL REVENUES	\$1,870,600.00	\$1,670,000.00	\$1,503,384.00	\$ (166,616.00)	\$1,804,109.00	\$300,725
TOTAL EXPENDITURES	<u>(\$935,508.56)</u>	<u>(\$2,248,424.00)</u>	<u>(\$1,382,908.00)</u>	\$ 865,516.00	<u>(\$2,000,306.00)</u>	<u>(\$617,398)</u>
Net Operating Rev's/Exp	<b>\$935,091.44</b>	<b>(\$578,424.00)</b>	<b>\$120,476.00</b>	<b>\$ 698,900.00</b>	<b>(\$196,197.00)</b>	<b>(\$316,673)</b>
ENDING FUND BALANCE	\$5,422,372.38	\$4,843,948.38	\$5,542,848.38	\$ 698,900.00	\$5,346,651.38	(\$196,197.00)

FUND BALANCE-DESIGNATIONS/RESERVES	2021 Actual	2022 Budget	2022 Projected	\$ VARIANCE	2023 Budget	\$ VARIANCE
General Fund Reserve	\$1,250,417.40	\$665,682.40	\$1,080,269.40	\$ 414,587.00	\$1,046,033.40	\$ (34,236)
Rett Fund Reserve-Parks and Trails	\$127,768.40	\$107,140.40	\$144,369.40	\$ 37,229.00	\$103,589.40	\$ (40,780)
Rett Fund Reserve-Pool and Rec	\$30,000.00	(\$5,500.00)	(\$5,500.00)	\$ -	(\$500.00)	\$ 5,000
Rett Fund Reserve-Transportation	\$2,582,451.64	\$2,889,094.64	\$2,735,974.64	\$ (153,120.00)	\$3,339,447.64	\$ 603,473
Tourism Reserve	\$4.44	\$4.44	\$4.44	\$ -	\$4.44	\$ -
Road Fund Reserve	<u>\$1,431,730.50</u>	<u>\$1,187,526.50</u>	<u>\$1,587,730.50</u>	\$ 400,204.00	<u>\$858,076.50</u>	<u>(\$729,654)</u>
TOTAL FUND BALANCE	\$5,422,372.38	\$4,843,948.38	\$5,542,848.38	\$ 698,900.00	\$5,346,651.38	(\$196,197.00)

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 056 - Capital Equipment Reserve Fund</b>					
<b>REVENUES</b>					
<i>IG - Intergovernmental Revenue</i>					
402005-04	Grants - FTA/State Grants	\$400,000.00	\$250,000.00	\$83,384.00	\$384,109.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		\$400,000.00	\$250,000.00	\$83,384.00	\$384,109.00
<i>TI - Transfer In From Other Funds</i>					
408001	Transfer In General	330,000.00	330,000.00	330,000.00	330,000.00
408006-01	Transfer In RETT - Parks and Trails	30,000.00	30,000.00	30,000.00	30,000.00
408006-02	Transfer In RETT - Pool and Recreation	5,000.00	5,000.00	5,000.00	5,000.00
408006-03	Transfer In RETT - Transportation	705,000.00	705,000.00	705,000.00	705,000.00
408007	Transfer In Road	350,000.00	350,000.00	350,000.00	350,000.00
408009	Transfer in Marketing	25,300.00	0.00	0.00	0.00
408010	Transfer In Group Sales	25,300.00	0.00	0.00	0.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		\$1,470,600.00	\$1,420,000.00	\$1,420,000.00	\$1,420,000.00
<b>REVENUES Total</b>		<b>\$1,870,600.00</b>	<b>\$1,670,000.00</b>	<b>\$1,503,384.00</b>	<b>\$1,804,109.00</b>
<b>EXPENSES</b>					
<i>CAP - Capital</i>					
507004	Capital Town Clerk	0.00	36,156.00	0.00	38,331.00
507006	Capital Community Development	0.00	53,114.00	57,414.00	0.00
507007	Capital Public Safety	0.00	185,019.00	185,019.00	0.00
507008	Capital Transportation	870,223.00	648,357.00	634,861.00	485,636.00
507009-11	Capital Parks & Recreation - Parks and Trails CERF	1,000.00	50,628.00	13,399.00	70,780.00
507009-12	Capital Parks & Recreation - Pool and Rec CERF	0.00	40,500.00	40,500.00	0.00
507010	Capital Facility Management	0.00	72,062.00	31,680.00	59,490.00
507011	Capital Road	13,690.00	583,163.00	194,000.00	1,079,654.00
507012	Capital Solid Waste	0.00	453,210.00	226,035.00	240,197.00
507013	Capital Shop	0.00	90,461.00	0.00	0.00
507016	Capital Public Works Admin	0.00	35,754.00	0.00	26,218.00
507019	Capital Marketing	50,595.56	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		\$935,508.56	\$2,248,424.00	\$1,382,908.00	\$2,000,306.00
<b>EXPENSES Total</b>		<b>\$935,508.56</b>	<b>\$2,248,424.00</b>	<b>\$1,382,908.00</b>	<b>\$2,000,306.00</b>



*Town of*  
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**DEPARTMENT:** Housing Department  
**PROGRAM:** Housing, Mountain View & Mountain View II  
**FUND:** Housing

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**DEPARTMENT DESCRIPTION:**

The Housing Department provides housing for workforce employees of Snowmass Village. Six apartment complexes and 247 rental units are now managed and maintained by the Housing Department under the Housing Fund. These complexes are Brush Creek, Creekside, Mountain View I, Mountain View II, Palisades, and Villas North Apartments. The Department also manages the sale of approximately 191 deed restricted owner-occupied housing units and is actively pursuing development of new housing opportunities in the Village, as appropriate and within available funds. In 2022, the Department solicited proposals from design teams to begin work on developing the Town Hall Draw site for multifamily housing.

All rental housing activities are funded with proceeds from rental income, which permits the program to operate without utilizing tax revenue. The grounds and buildings at all housing complexes are maintained on an ongoing basis by Housing Department staff to ensure high quality workforce housing units for the tenants and the community. All apartments are refurbished every time there is a tenant turnover and the Housing Department constantly strives for improvement within available resources. In 2022, the Department undertook the first half of exterior renovations at the Mountain View Housing complex; the second half will be completed in 2023.

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**DEPARTMENT OBJECTIVES:**

1. Provide the highest quality rental units.
  2. Respond quickly and professionally to all maintenance requests.
  3. Maximize occupancy.
  4. Continue to improve the Housing Capital Reserve Fund.
  5. Ensure the proper enforcement of regulations.
  6. Provide professional, courteous service to all people concerning housing matters.
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**Accomplishments – 2022:**

- Managed full occupancy of 247 employee rental units with minimal loss of revenue.
- Initiated a major renovation of the exterior of the Mountain View workforce housing complex; first half completed in 2022.
- Initiated schematic design and feasibility study for the Town Hall Draw site for potential development of multifamily workforce housing.
- Increased focus on regulation compliance in both rental and ownership properties.
- Participated as a charter member of the regional West Mountain Regional Housing Coalition.

**Goals - 2023:**

- Provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a very high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Complete Mountain View exterior renovations.
- Advance design for the Town Hall Draw site through schematic phase and through preliminary PUD approval.
- Expand compliance and enforcement activities to ensure the regulations governing the housing program are followed.
- Continue to work with the West Mountain Regional Housing Coalition to expand housing options in the Roaring Fork Valley.

**Performance Measurements:**

<b>Housing Department (Housing Fund)</b>			
	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	71%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	64%

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**DEPARTMENT STAFFING:**

	2022 Budget	2022 Projected	2023 Budget
Full-time Year-round Administrative	2	2	3
Full-time Year-round Maintenance	5	5	6
Full-time Seasonal Maintenance	0	0	0
Part-time Year-round Administrative	1	1	0
	<u>8</u>	<u>8</u>	<u>9</u>

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**PAYROLL:**

2022 Budget	2022 Projected	2023 Budget
\$593,352	\$593,352	\$759,380

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**CASH PURCHASES:**

	2022 Budget	2022 Projected	2023 Budget
<b><u>HOUSING BUILDINGS</u></b>			
Cash Purchases:			
Mobile equipment	\$1,000	\$1,000	\$1,000
Computers	\$1,500	\$1,500	\$1,500
Land improvements	\$1,500	\$1,500	\$1,500
Buildings	\$1,000	\$1,000	\$1,000
Furniture & Fixtures	\$5,000	\$5,000	\$5,000
Cash purchases - other	\$4,000	\$4,000	\$9,000
Reserves Used:	\$0	\$0	\$0
<b><u>MOUNTAIN VIEW BUILDINGS</u></b>			
Reserves Used:	\$0	\$0	\$20,000
<b><u>MOUNTAIN VIEW II BUILDINGS</u></b>			
Reserves Used:	\$0	\$0	\$23,328

**HIGHLIGHTS OF PROPOSED BUDGET:**

In 2023, we plan to complete renovations at the Mountain View Housing development, which include new and improved siding, windows, doors, gutters, heat tape and moisture mitigation. New laundry equipment will be installed at the Mountain View Housing development. We anticipate repaving the parking lot at the Mountain View II housing complex. The budget also includes a variety of capital enhancements throughout the portfolio, including light fixture replacement, concrete fixes at Creekside and Mountain View and rail painting at Villas North. The Housing budget also includes extensive schematic and design work at the Town Hall Draw site to determine feasibility for multifamily development.

The 2023 Housing Fund contribution to the reserve fund is \$143,567.

**TOWN OF SNOWMASS VILLAGE  
HOUSING DEPARTMENT  
BUDGET SUMMARY**

	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2023 BUDGET</u>	<u>\$ VARIANCE</u>
<b>BEGINNING FUNDS AVAILABLE BALANCE</b>	\$3,858,414.09	\$3,923,875.83	\$3,923,875.83	\$0.00	\$1,737,090.83	(\$2,186,785.00)
<b>OPERATING REVENUE</b>	\$2,827,828.13	\$2,950,731.00	\$2,993,200.00	\$42,469.00	\$3,092,439.00	\$99,239.00
<b>OPERATING/CAPITAL EXPENDITURES</b>	(\$1,535,585.39)	(\$1,674,155.00)	(\$1,674,155.00)	\$0.00	(\$2,014,690.00)	(\$340,535.00)
<b>NET OPERATING REVENUE/EXPENDITURE</b>	\$1,292,242.74	\$1,276,576.00	\$1,319,045.00	\$42,469.00	\$1,077,749.00	(\$241,296.00)
<b>CAPITAL RESERVES USED</b>	(\$61,931.00)			\$0.00	\$ (43,327.89)	\$ (43,327.89)
TRANSFER IN-GENERAL FUND					\$14,150.00	\$ 14,150.00
TRANSFER OUT TO CIP-HOUSING PROJECTS				\$0.00		\$0.00
TRANSFER OUT TO CIP-MVI RENOVATION DESIGN	(\$1,150,000.00)	(\$3,404,330.00)	(\$3,404,330.00)	\$0.00	(\$900,000.00)	\$2,504,330.00
TRANSFER OUT TO CARRIAGE WAY				\$0.00		\$0.00
TRANSFER OUT TO SNOWMASS INN		(\$70,000.00)	(\$70,000.00)		(\$70,000.00)	\$0.00
CRKSID-LIGHT FIXTURES/V.N-PAIN RAILS	(\$14,850.00)			\$0.00	(\$30,000.00)	(\$30,000.00)
CREEKSIDE ELECTRICAL PANELS REPLACEMENT		(\$31,500.00)	(\$31,500.00)	\$0.00	(\$20,000.00)	\$11,500.00
<b>OTHER NET OPERATING REVENUE/EXPENDITURE</b>	(\$1,226,781.00)	(\$3,505,830.00)	(\$3,505,830.00)	\$0.00	(\$1,049,177.89)	\$2,456,652.11
<b>YEAR END FUNDS AVAILABLE BALANCE</b>	<b>\$3,923,875.83</b>	<b>\$1,694,621.83</b>	<b>\$1,737,090.83</b>	<b>\$42,469.00</b>	<b>\$1,765,661.94</b>	<b>\$28,571.11</b>

**HOUSING DEPARTMENT  
FUNDS AVAILABLE SUMMARY**

	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2023 BUDGET</u>	<u>\$ VARIANCE</u>
CAPITAL RESERVE FUND	\$920,577.94	\$1,055,546.94	\$1,055,546.94	\$0.00	\$1,142,252.05	\$86,705.11
CAPITAL RESERVE FUND- COUNTRY CLUB TOWNHOMES		\$24,821.00	\$24,821.00		\$24,821.00	\$0.00
CAPITAL RESERVE FUND-PW HOUSING					\$27,684.00	\$27,684.00
EMERGENCY/CONTINGENCY FUND	\$452,452.50	\$472,116.96	\$478,912.00	\$6,795.04	\$494,790.24	\$15,878.24
FUNDS AVAILABLE	\$2,550,845.39	\$142,136.93	\$177,810.99	\$35,674.06	\$76,114.65	(\$101,696.34)
<b>ENDING FUNDS AVAILABLE</b>	<b>\$3,923,875.83</b>	<b>\$1,694,621.83</b>	<b>\$1,737,090.93</b>	<b>\$42,469.10</b>	<b>\$1,765,661.94</b>	<b>\$28,571.01</b>

**HOUSING DEPARTMENT  
FUNDING FOR CAPITAL RESERVE**

	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2023 BUDGET</u>	<u>\$ VARIANCE</u>
<b>NET OPERATING REVENUE/EXPENDITURE</b>	\$1,292,242.74	\$1,276,576.00	\$1,319,045.00	\$42,469.00	\$1,077,749.00	(\$241,296.00)
<b>CAPITAL RESERVE CONTRIBUTION</b>	(\$114,075.00)	(\$134,969.00)	(\$134,969.00)	\$0.00	\$ (143,567.00)	\$ (8,598.00)
<b>NET OPERATING BALANCE</b>	<b>\$1,178,167.74</b>	<b>\$1,141,607.00</b>	<b>\$1,184,076.00</b>	<b>\$42,469.00</b>	<b>\$934,182.00</b>	<b>(\$249,894.00)</b>

# HOUSING RENT STRUCTURE

PROJECT	# UNITS	2022	2022	2022	2023	2023	2023
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.
<b>CREEKSIDE</b>							
	2B/2B	1	\$ 1,155	\$ 13,860	1.76%	\$ 1,190	\$ 14,276 3.00%
<b>RENOVATED UNITS</b>							
	2B/2B	29	\$ 1,240	\$ 431,520	1.64%	\$ 1,275	\$ 443,700 2.82%
	1B/1B	15	\$ 905	\$ 162,900	1.69%	\$ 930	\$ 167,400 2.76%
	<b>ANNUAL TOTAL</b>			\$ 608,280			\$ 625,376
<b>PALISADES</b>							
	2B/2B	10	\$ 1,220	\$ 146,400	1.67%	\$ 1,255	\$ 150,600 2.87%
	STUDIOS	16	\$ 625	\$ 120,000	1.63%	\$ 645	\$ 123,840 3.20%
	<b>ANNUAL TOTAL</b>			\$ 266,400			\$ 274,440
<b>BRUSH CREEK</b>							
	1B/1B	3	\$ 700	\$ 25,200	1.45%	\$ 720	\$ 25,920 2.86%
	STUDIO/LFT	12	\$ 630	\$ 90,720	1.61%	\$ 650	\$ 93,600 3.17%
	STUDIOS	10	\$ 550	\$ 66,000	1.85%	\$ 565	\$ 67,800 2.73%
	SM.STUDIO	1	\$ 450	\$ 5,400	1.12%	\$ 465	\$ 5,580 3.33%
	<b>ANNUAL TOTAL</b>			\$ 187,320			\$ 192,900
<b>VILLAS NORTH</b>							
	2B/1B	8	\$ 1,205	\$ 115,680	1.69%	\$ 1,240	\$ 119,040 2.90%
	1B/1B	8	\$ 930	\$ 89,280	1.64%	\$ 960	\$ 92,160 3.23%
	STUDIOS	10	\$ 690	\$ 82,800	1.47%	\$ 710	\$ 85,200 2.90%
	2B/2B	6	\$ 1,360	\$ 97,920	1.49%	\$ 1,400	\$ 100,800 2.94%
	<b>ANNUAL TOTAL</b>			\$ 385,680			\$ 397,200
<b>MOUNTAIN VIEW</b>							
	STUDIO	40	\$ 660	\$ 316,800	1.54%	\$ 680	\$ 326,304 3.00%
	ONE BED	18	\$ 960	\$ 207,360	1.59%	\$ 990	\$ 213,840 3.13%
	2 BED 757 SF	8	\$ 1,245	\$ 119,520	1.63%	\$ 1,280	\$ 122,880 2.81%
	2 BED 1008 SF	21	\$ 1,415	\$ 356,580	1.43%	\$ 1,455	\$ 366,660 2.83%
	3 BED	5	\$ 1,845	\$ 110,700	1.65%	\$ 1,900	\$ 114,021 3.00%
	<b>ANNUAL TOTAL</b>			\$ 1,110,960			\$ 1,143,705
<b>MOUNTAIN VIEW II</b>							
	STUDIO	18	\$ 710	\$ 153,360	1.43%	\$ 731	\$ 157,961 3.00%
	ONE BEDROOM	4	\$ 1,015	\$ 48,720	1.50%	\$ 1,045	\$ 50,182 3.00%
	TWO BEDROOM	4	\$ 1,490	\$ 71,520	1.36%	\$ 1,535	\$ 73,666 3.00%
	<b>ANNUAL TOTAL</b>			\$ 273,600			\$ 281,808
<b>Public Works Housing</b>							
	ONE BEDROOM	2	\$ -	\$ -		\$ 560	\$ 13,440 0.00%
	<b>ANNUAL TOTAL</b>			\$ -			\$ 13,440
<b>Country Club Town Homes</b>							
	TWO BEDROOM (#60)	1	\$ 2,040	\$ 24,480		\$ 2,101	\$ 25,214 3.00%
	THREE BEDROOM (#5 and #18)	2	\$ 2,050	\$ 49,200		\$ 2,112	\$ 50,676 3.00%
	<b>ANNUAL TOTAL</b>			\$ 73,680			\$ 75,890
<b>TOTAL RENT</b>				\$ 2,905,920			\$ 3,004,759

**HOUSING RESERVE FUND REQUIREMENTS**

DESCRIPTION	AMOUNT	PURCHASE DATE	2021 RESERVE BALANCE	2022 RESERVE CONTRIBUTION	2022 CASH OUTLAY	2022 RESERVE USED	2022 RESERVE BALANCE	2023 RESERVE CONTRIBUTION	2023 CASH OUTLAY	2023 RESERVE USED	2023 RESERVE BALANCE
<b>BOILERS</b>											
Brush Creek-4	\$45,080	2031	\$25,080	\$2,000	\$0	\$0	\$27,080	\$2,000	\$0	\$0	\$29,080
Villas North-4	\$46,006	2033	\$18,190	\$2,318	\$0	\$0	\$20,508	\$2,318	\$0	\$0	\$22,826
<b>ASPHALT OVERLAY</b>											
B.C.-PAL.-CREEKSIDE	\$45,021	2027	\$34,365	\$1,776	\$0	\$0	\$36,141	\$1,776	\$0	\$0	\$37,917
Villas North	\$39,995	2024	\$34,301	\$2,847	\$0	\$0	\$37,148	\$2,847	\$0	\$0	\$39,995
Villas North	\$43,995	2033									
<b>LAUNDRY EQUIPMENT</b>											
Palisades	\$16,000	2020	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Palisades	\$17,000	2025	\$3,400	\$3,400			\$6,800	\$3,400			\$10,200
Palisades	\$18,000	2030	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Villas North	\$11,498	2021	\$338	\$0	\$0	\$0	\$338	\$0	\$0	\$0	\$338
Villas North	\$12,100	2026	\$0	\$2,420	\$0	\$0	\$2,420	\$2,420	\$0	\$0	\$4,840
<b>LAWN TRACTOR</b>											
Replacement/Kawasaki Mule	\$18,725	2025	\$8,025	\$2,675	\$0	\$0	\$10,700	\$2,675	\$0	\$0	\$13,375
Replacement/Kawasaki Mule	\$20,598	2030		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Replacement/tractor	\$23,450	2028	\$0	\$3,350	\$0	\$0	\$3,350	\$3,350	\$0	\$0	\$6,700
<b>ROOFS</b>											
Brush creek	\$48,130	2033	\$34,840	\$1,100	\$0	\$0	\$35,940	\$1,100	\$0	\$0	\$37,040
Creekside	\$97,275	2032	\$83,635	\$1,240	\$0	\$0	\$84,875	\$1,240	\$0	\$0	\$86,115
Palisades	\$65,008	2033	\$43,960	\$1,754	\$0	\$0	\$45,714	\$1,754	\$0	\$0	\$47,468
Villas North	\$138,600	2036	\$16,304	\$8,152	\$0	\$0	\$24,456	\$8,215	\$0	\$0	\$32,671
<b>VEHICLE REPLACEMENT</b>											
#104 2011 F350	\$48,775	2024	\$42,275	\$2,915	\$0	\$0	\$45,190	\$2,915	\$0	\$0	\$48,105
#104 2011 F350	\$53,700	2031	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
#105 2014 F-350	\$53,300	2025	\$32,760	\$4,680	\$0	\$0	\$37,440	\$4,680	\$0	\$0	\$42,120
<b>SKID LOADER REPLACEMENT</b>											
Replacement/trade in	\$4,000	Annually	\$0	\$0	\$4,000	\$0	\$0	\$0	\$4,000	\$0	\$0
<b>WATER HEATERS</b>											
Brush Creek Replacement(4)	\$12,024	2031	\$8,904	\$312	\$0	\$0	\$9,216	\$312	\$0	\$0	\$9,528
Villas North Replacement (32 )	\$19,800	2033	\$3,960	\$1,320	\$0	\$0	\$5,280	\$1,320	\$0	\$0	\$6,600
Creekside Replacement (45 )	\$26,196	2031	\$24,091	\$227	\$0	\$0	\$24,318	\$227	\$0	\$0	\$24,545
Palisades laundry water heater	\$4,507	2025	\$4,157	\$350	\$0	\$0	\$4,507	\$350	\$0	\$0	\$4,857
Palisades laundry water heater	\$4,957	2035									
Palisades Apt. water heaters	\$13,005	2032	\$3,468	\$867	\$0	\$0	\$4,335	\$867	\$0	\$0	\$5,202
<b>GRAND TOTAL</b>			\$422,053	\$ 45,922	\$ 4,000	\$0	\$467,975	\$ 45,985	\$ 4,000	\$ -	\$513,960

**HOUSING RESERVE FUND REQUIREMENTS- MOUNTAIN VIEW**

DESCRIPTION	AMOUNT	PURCHASE DATE	2021 RESERVE BALANCE	2022	2022	2022	2022	2023	2023	2023	2023
				RESERVE CONTRIBUTION	CASH OUTLAY	RESERVE USED	RESERVE BALANCE	RESERVE CONTRIBUTION	CASH OUTLAY	RESERVE USED	RESERVE BALANCE
<b>ASPHALT</b>											
Mt. View 700 & 800 Bld. Lot	\$38,000	2022	\$ 9,465	\$ -	\$ -	\$ -	\$ 9,465	\$ -	\$ -	\$ -	\$ 9,465
Mountain View (All Lots)	\$54,986	2032	\$ 26,221	\$ 2,615	\$ -	\$ -	\$ 28,836	\$ 2,615	\$ -	\$ -	\$ 31,451
<b>BOILER</b>											
Mt. View Commons	\$14,035	2030	\$ 6,700	\$ 815	\$ -	\$ -	\$ 7,515	\$ 815	\$ -	\$ -	\$ 8,330
<b>LAUNDRY EQUIPMENT</b>											
Replacement	\$25,000	2023	\$ 15,000	\$ 5,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 5,000	\$ 20,000	\$ -
replacement	\$27,500	2028									
<b>PAINTING-EXTERIOR</b>											
Re-paint ( AVALIABLE FOR REMODEL)			\$ 109,518				\$ 109,518				\$ 109,518
Re-paint	\$151,008	2027	\$ 22,880	\$ 25,168	\$ -	\$ -	\$ 48,048	\$ 25,168	\$ -	\$ -	\$ 73,216
<b>ROOFS</b>											
Replacement	\$300,760	2032	\$ 126,036	\$ 15,884	\$ -	\$ -	\$ 141,920	\$ 15,884	\$ -	\$ -	\$ 157,804
<b>VEHICLE REPLACEMENT</b>											
#3 4Runner	\$53,650	2024	\$ 41,257	\$ 5,464	\$ -	\$ -	\$ 46,721	\$ 5,465	\$ -	\$ -	\$ 52,186
#3 4Runner	\$56,000	2034									
#103 2011 F350 PUSH TO 2022	\$48,777	2024	\$ 42,777	\$ 3,659	\$ -	\$ -	\$ 46,436	\$ 3,659	\$ -	\$ -	\$ 50,095
#103 2011 F350	\$53,650	2034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>WATER HEATER REPLACEMENT</b>											
Replacement	\$57,040	2024	\$ 41,020	\$ 5,340	\$ -	\$ -	\$ 46,360	\$ 5,340	\$ -	\$ -	\$ 51,700
Replacement	\$62,744	2032									
<b>GRAND TOTAL</b>			<b>\$ 440,874</b>	<b>\$ 63,945</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 504,819</b>	<b>\$ 58,946</b>	<b>\$ 5,000</b>	<b>\$ 20,000</b>	<b>\$ 543,765</b>

**HOUSING RESERVE FUND REQUIREMENTS- MOUNTAIN VIEW II**

DESCRIPTION	AMOUNT	PURCHASE DATE	2021 RESERVE BALANCE	2022	2022	2022	2022	2023	2023	2023	2023
				RESERVE CONTRIBUTION	CASH OUTLAY	RESERVE USED	RESERVE BALANCE	RESERVE CONTRIBUTION	CASH OUTLAY	RESERVE USED	RESERVE BALANCE
<b>ASPHALT</b>											
Mountain View II	\$23,327.89	2023	\$23,327.89	\$ -	\$ -	\$ -	\$23,327.89	\$ -	\$ -	\$ 23,327.89	\$ -
Replacement	\$66,500.00	2043	\$ 3,325.00	\$ 3,325.00	\$ -	\$ -	\$ 6,650.00	\$ 3,325.00	\$ -	\$ -	\$ 9,975.00
<b>BOILER</b>											
MV II Laundry/Water Htr.	\$1,506.00	2027	\$ 768.00	\$ 123.00	\$ -	\$ -	\$ 891.00	\$ 123.00	\$ -	\$ -	\$ 1,014.00
Building Boilers	\$48,400.00	2039	\$ 4,840.00	\$ 2,420.00	\$ -	\$ -	\$ 7,260.00	\$ 2,420.00	\$ -	\$ -	\$ 9,680.00
<b>LAUNDRY EQUIPMENT</b>											
Mountain View II	\$11,420.00	2025	\$ 3,640.00	\$ 1,820.00	\$ -	\$ -	\$ 5,460.00	\$ 1,820.00	\$ -	\$ -	\$ 7,280.00
Mountain View II		2030									
<b>PAINTING</b>											
Painting Schedule	\$46,200.00	2021	\$ -	\$ -		\$ -	\$ -	\$ 10,164.00	\$ -	\$ -	\$ 20,328.00
Painting Schedule	\$50,820.00	2026		\$ 10,164.00		\$ 10,164.00					
<b>ROOFS</b>											
Mountain View II	\$145,000.00	2038	\$21,750.00	\$ 7,250.00	\$ -	\$ -	\$29,000.00	\$ 7,250.00	\$ -	\$ -	\$36,250.00
<b>GRAND TOTAL</b>			<b>\$57,650.89</b>	<b>\$ 25,102.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$82,752.89</b>	<b>\$ 25,102.00</b>	<b>\$ -</b>	<b>\$ 23,327.89</b>	<b>\$84,527.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 060 - Housing Fund</b>					
<b>REVENUES</b>					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	3,460.46	3,511.00	45,980.00	45,980.00
407003	Miscellaneous Income	4,296.94	1,000.00	1,000.00	2,000.00
407007-02	Employee Housing - Reserve Public Works	0.00	0.00	0.00	1,200.00
407050	Labor Material Supplies	7,090.60	2,500.00	2,500.00	1,500.00
407051	Late Fees and NSF Fees	970.00	2,300.00	2,300.00	1,500.00
407052	Laundry	14,038.07	29,500.00	29,500.00	29,500.00
407053	Application Fees	3,880.00	2,500.00	2,500.00	2,500.00
407054	Resale Fees	6,000.00	5,000.00	5,000.00	5,000.00
407055	Parking Fees	5,650.00	5,000.00	5,000.00	5,000.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$45,386.07</b>	<b>\$51,311.00</b>	<b>\$93,780.00</b>	<b>\$94,180.00</b>
<i>TI - Transfer In From Other Funds</i>					
408001	Transfer In General	0.00	0.00	0.00	14,150.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,150.00</b>
<i>RI - Rental Income</i>					
407007-01	Employee Housing - Rent Public Works	0.00	0.00	0.00	13,440.00
407007-03	Employee Housing - Country Club Townhome	0.00	73,680.00	73,680.00	75,890.00
411001-01	Rent - Brush Creek	184,260.00	187,320.00	187,320.00	192,900.00
411001-02	Rent - Creekside	598,380.00	608,280.00	608,280.00	625,376.00
411001-03	Rent - Palisades	262,080.00	266,400.00	266,400.00	274,440.00
411001-04	Rent - Villas North	379,105.16	385,680.00	385,680.00	397,200.00
411001-05	Rent - Vacancy Factor	0.00	(6,500.00)	(6,500.00)	(6,500.00)
411001-06	Rent - Mountain View	1,088,856.90	1,110,960.00	1,110,960.00	1,143,705.00
411001-07	Rent - Mountain View II	269,760.00	273,600.00	273,600.00	281,808.00
<i>Account Classification Total: RI - Rental Income</i>		<b>\$2,782,442.06</b>	<b>\$2,899,420.00</b>	<b>\$2,899,420.00</b>	<b>\$2,998,259.00</b>
<i>NO - Non-Operating</i>					
412002	Contributed Capital	231,674.14	0.00	0.00	0.00
<i>Account Classification Total: NO - Non-Operating</i>		<b>\$231,674.14</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>REVENUES Total</b>		<b>\$3,059,502.27</b>	<b>\$2,950,731.00</b>	<b>\$2,993,200.00</b>	<b>\$3,106,589.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>EXPENSES</b>					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	516,972.66	593,352.00	593,352.00	759,380.00
501002-01	Payroll Overtime Regular	6,978.08	6,000.00	6,000.00	6,000.00
501003-01	Payroll Benefits - Recreation Benefit	8,888.30	10,688.00	10,688.00	12,510.00
501003-06	Payroll Benefits - Retirement	46,263.08	55,591.00	55,591.00	72,830.00
501003-08	Payroll Benefits - Medicare	7,857.59	7,774.00	7,774.00	11,098.00
501003-09	Payroll Benefits - Fica	1,515.77	1,845.00	1,845.00	0.00
501003-10	Payroll Benefits - Health Insurance	251,817.41	265,964.00	265,964.00	365,537.00
501003-11	Payroll Benefits - Seasonal Health Insurance	14,342.72	9,706.00	9,706.00	0.00
501003-13	Payroll Benefits - Dental Insurance	7,883.39	3,333.00	3,333.00	4,322.00
501003-14	Payroll Benefits - Vision Insurance	2,590.24	1,591.00	1,591.00	1,875.00
501003-15	Payroll Benefits - Standard - Life / AD& D	3,335.36	3,635.00	3,635.00	4,961.00
501003-17	Payroll Benefits - Dependant Life	76.80	77.00	77.00	95.00
501003-18	Payroll Benefits - Long Term Disability	4,352.08	4,797.00	4,797.00	6,489.00
501003-19	Payroll Benefits - Unemployment Insurance	1,613.83	1,681.00	1,681.00	1,531.00
501003-20	Payroll Benefits - Workmans Comp	5,194.35	7,614.00	7,614.00	9,344.00
501004	Training/ Registrations	0.00	1,300.00	1,300.00	1,300.00
501005	Travel & Meeting Expenses	846.70	750.00	750.00	750.00
<i>Account Classification Total: PER - Personnel Services</i>		<b>\$880,528.36</b>	<b>\$975,698.00</b>	<b>\$975,698.00</b>	<b>\$1,258,022.00</b>
<i>PUR - Purchased Services</i>					
502003	Contract Service	62,066.29	54,300.00	54,300.00	55,000.00
502003-04	Contract Service - Fire Extinguisher Maintenance	4,106.00	2,215.00	2,215.00	2,215.00
502003-05	Contract Service - Backflow Test & Maintenance	2,975.00	3,300.00	3,300.00	3,300.00
502003-06	Contract Service - Boiler Inspections Cleaning	0.00	1,650.00	1,650.00	1,650.00
502004	Telephone	1,106.17	1,200.00	1,200.00	1,200.00
502006-01	Building Maintenance - General	3,879.83	12,700.00	12,700.00	12,700.00
502006-06	Building Maintenance - Carpet Labor	11,674.50	17,820.00	17,820.00	17,820.00
502006-07	Building Maintenance - Carpet Cleaning	2,908.00	4,250.00	4,250.00	4,250.00
502006-08	Building Maintenance - Drapery Cleaning	81.84	300.00	300.00	300.00
502006-09	Building Maintenance - Formica Repairs	1,470.00	750.00	750.00	750.00
502006-10	Building Maintenance - Painting	117.69	0.00	0.00	0.00
502007-01	Maintenance Agreements - Copier	1,369.21	1,544.00	1,544.00	1,544.00
502007-02	Maintenance Agreements - Software	9,525.60	11,000.00	11,000.00	11,000.00
502008-02	Repairs - Vehicles	0.00	1,500.00	1,500.00	1,500.00
502008-03	Repairs - Radios	0.00	400.00	400.00	400.00
502009-01	Mailing - Postage	30.65	50.00	50.00	50.00
502010	Utilities	10,116.38	0.00	0.00	0.00
502010-01	Utilities - Water & Sanitation	176,371.61	171,050.00	171,050.00	171,050.00
502010-02	Utilities - Gas	28,131.28	33,711.00	33,711.00	34,385.00
502010-03	Utilities - Electric	55,957.11	48,059.00	48,059.00	55,550.00
502010-04	Utilities - Trash	57,776.92	50,947.00	50,947.00	63,990.00
502013-01	Leased Equipment - Copier	727.19	700.00	700.00	700.00
502017	Audit	9,325.00	9,604.00	9,604.00	11,045.00
502021	Professional Services	280.99	2,000.00	2,000.00	2,000.00
502024	Weed Control	0.00	650.00	650.00	650.00
502028	Bank/Trustee Fees	0.00	700.00	700.00	700.00
502029	Accounting & Administrative Fee	33,203.00	34,199.00	34,199.00	35,225.00
502031	Homeowners Assessment	0.00	36,938.00	36,938.00	38,046.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$473,200.26</b>	<b>\$501,537.00</b>	<b>\$501,537.00</b>	<b>\$527,020.00</b>

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i>OM - Operating &amp; Maintenance</i>					
503001-05	Advertising - Other	4,408.24	5,800.00	5,800.00	5,800.00
503002	Dues, Memberships, Subscriptions	350.00	600.00	600.00	600.00
503003	Miscellaneous	450.65	1,475.00	1,475.00	1,475.00
503003-01	Misc-Deductibles	2,000.00	0.00	0.00	1,000.00
503004	Printing	0.00	375.00	375.00	375.00
503005-01	Supplies - Office	599.83	1,450.00	1,450.00	1,450.00
503005-02	Supplies - Building	426.63	2,000.00	2,000.00	2,000.00
503005-03	Supplies - Cleaning	1,346.46	1,750.00	1,750.00	1,750.00
503005-09	Supplies - Tools	236.08	1,250.00	1,250.00	1,250.00
503005-12	Supplies - Landscaping	843.64	1,175.00	1,175.00	1,175.00
503005-21	Supplies - Carpet	26,966.93	23,100.00	23,100.00	23,100.00
503005-22	Supplies - Maintenance	14,588.07	16,400.00	16,400.00	16,400.00
503005-23	Supplies - Painting	1,828.75	4,700.00	4,700.00	4,700.00
503005-24	Supplies - Plumbing	4,007.65	3,100.00	3,100.00	3,100.00
503005-25	Supplies - Laundry	283.24	575.00	575.00	575.00
503005-26	Supplies - Appliance Parts	666.38	1,200.00	1,200.00	1,200.00
503005-27	Supplies - Siding	35.72	525.00	525.00	525.00
503006	Equipment	57.87	2,600.00	2,600.00	2,600.00
503008-01	Insurance - Building	90,083.42	92,265.00	92,265.00	103,896.00
503008-02	Insurance - Vehicle	532.08	550.00	550.00	677.00
503009-01	Vehicle Expenses - Fuel	8,167.07	5,939.00	5,939.00	19,000.00
503009-03	Vehicle Expenses - Parts & Supplies	4,066.19	6,671.00	6,671.00	9,000.00
503009-04	Vehicle Expenses - Equipment	67.98	600.00	600.00	600.00
503009-06	Vehicle Expenses - Labor	3,570.00	4,420.00	4,420.00	4,000.00
503012-01	Public Relations - Tenant Party	688.81	1,500.00	1,500.00	1,500.00
503013	Uniforms	1,910.24	2,500.00	2,500.00	2,500.00
503025	PMH Resale Expenses	0.00	400.00	400.00	400.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$168,181.93</b>	<b>\$182,920.00</b>	<b>\$182,920.00</b>	<b>\$210,648.00</b>
<i>CAP - Capital</i>					
507001-02	Cash Purchases - Mobile Equipment	0.00	1,000.00	1,000.00	1,000.00
507001-05	Cash Purchases - Computer	0.00	1,500.00	1,500.00	1,500.00
507001-06	Cash Purchases - Land Improvements	0.00	1,500.00	1,500.00	1,500.00
507001-07	Cash Purchases - Buildings	0.00	1,000.00	1,000.00	1,000.00
507001-12	Cash Purchases - Furniture & Fixtures	6,157.88	5,000.00	5,000.00	5,000.00
507001-20	Cash Purchases - Other	6,502.30	4,000.00	4,000.00	9,000.00
507025	Reserves Used	11,160.00	0.00	0.00	0.00
507025-05	Reserves Used - Mountain View	0.00	0.00	0.00	20,000.00
507025-06	Reserves Used - Mountain View II	30,800.00	0.00	0.00	23,328.00
507029	Capital Repairs - Other	14,850.00	31,500.00	31,500.00	50,000.00
<i>Account Classification Total: CAP - Capital</i>		<b>\$69,470.18</b>	<b>\$45,500.00</b>	<b>\$45,500.00</b>	<b>\$112,328.00</b>
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	1,150,000.00	3,404,330.00	3,404,330.00	900,000.00
510064	Transfer Out Snowmass Inn	0.00	70,000.00	70,000.00	70,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		<b>\$1,150,000.00</b>	<b>\$3,474,330.00</b>	<b>\$3,474,330.00</b>	<b>\$970,000.00</b>

**TOWN OF SNOWMASS VILLAGE  
BUDGET WORKSHEET REPORT**

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<i><b>NON - Non Operating</b></i>					
530001-01	Depreciation - Brush Creek	48,874.18	48,875.00	48,875.00	48,875.00
530001-02	Depreciation - Creekside	73,787.37	73,788.00	73,788.00	73,788.00
530001-03	Depreciation - Palisades	69,059.02	69,060.00	69,060.00	69,060.00
530001-04	Depreciation - Villas North	4,663.33	1,403.00	4,663.00	4,663.00
530001-05	Depreciation - Mountain View	26,944.42	19,995.00	29,944.00	29,944.00
530001-06	Depreciation - Mountain View II	121,418.56	47,438.00	121,419.00	121,419.00
530001-08	Depreciation - Equipment	6,522.49	1,062.00	6,522.00	6,522.00
530001-09	Depreciation - Vehicles	0.00	6,115.00	6,115.00	6,115.00
530001-10	Depreciation - Housing Expansion	4,965.71	4,996.00	4,996.00	4,996.00
530001-11	Depreciation - Mobile Equipment	4,669.59	954.00	4,670.00	4,670.00
530099	Asset Disposal	3,506.25	0.00	0.00	0.00
<i><b>Account Classification Total: NON - Non Operating</b></i>		<b>\$364,410.92</b>	<b>\$273,686.00</b>	<b>\$370,052.00</b>	<b>\$370,052.00</b>
<b>EXPENSES Total</b>		<b>\$3,105,791.65</b>	<b>\$5,453,671.00</b>	<b>\$5,550,037.00</b>	<b>\$3,448,070.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

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**DEPARTMENT:** Housing Department  
**PROGRAM:** Carriage Way Apartments  
**FUND:** Carriage Way

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**DEPARTMENT DESCRIPTION:**

In 2019, the Housing Department acquired a 12-unit apartment building located at 250 Carriage Way in Snowmass Village. The property consists of 4 studios, 4 one-bedroom and 4 two-bedroom apartments on approximately 0.6 acres in the heart of Snowmass Village. The property has provided affordable apartments since it was built in 1968, and the Housing Department acquired the property to preserve and enhance it for the residents who are living there. It is also an excellent location, as it is right on the bus line and walking distance to all the Village’s amenities and offers potential for future redevelopment. The site was financed through a combination of Housing Department reserves and bond proceeds.

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**DEPARTMENT OBJECTIVES:**

1. Provide the highest quality rental units.
  2. Respond quickly and professionally to all maintenance requests.
  3. Maximize occupancy.
  4. Continue to grow the Carriage Way Capital Reserve Fund.
  5. Ensure the proper enforcement of regulations.
  6. Provide professional, courteous service to all people concerning housing matters.
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**Accomplishments – 2022:**

- Managed full occupancy of 12 employee rental units with minimal loss of revenue.
- Continued to make property improvements, including clearing grounds, replacing older mechanicals and appliances, and upgrading walkways.
- Established dedicated replacement reserve.

**Goals - 2023:**

- Provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a very high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Expand compliance and enforcement activities to ensure the regulations governing the housing program are followed.
- Evaluate one or more sites for future affordable housing development.

**Performance Measurements:**

<b>Housing Department (Housing Fund)</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b><u>Actual</u></b>	<b><u>Estimate</u></b>	<b><u>Budget</u></b>
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	71%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	64%

**DEPARTMENT STAFFING:**

All staffing for Carriage Way is carried within the Housing Fund Budget.

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**CASH PURCHASES:**

<b><u>2022</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>
<b><u>Budget</u></b>	<b><u>Projected</u></b>	<b><u>Budget</u></b>
<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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**HIGHLIGHTS OF PROPOSED BUDGET:**

In 2023, we plan continue to maintain the Carriage Way property and to undertake extensive remodel of each apartment upon turn-over. We will also look to repair and update the property as needed.

The 2023 Carriage Way Fund contribution to the reserve fund is \$7,999.

**TOWN OF SNOWMASS VILLAGE  
CARRIAGE WAY  
BUDGET SUMMARY**

	<u>2021</u> <u>ACTUAL</u>	<u>2022</u> <u>BUDGET</u>	<u>2022</u> <u>PROJECTED</u>	<u>\$</u> <u>VARIANCE</u>	<u>2023</u> <u>BUDGET</u>	<u>\$</u> <u>VARIANCE</u>
<b>BEGINNING FUNDS AVAILABLE</b>	<b>\$14,452.80</b>	<b>\$26,643.39</b>	<b>\$26,643.39</b>	<b>(\$0.00)</b>	<b>\$30,810.39</b>	<b>\$4,167.00</b>
<b>REVENUES</b>	\$181,149.31	\$185,247.00	\$186,399.00	\$1,152.00	\$194,919.00	\$8,520.00
<b>OPERATING/CAPITAL EXPEND</b>	(\$30,366.04)	(\$43,018.00)	(\$43,018.00)	\$0.00	(\$47,724.00)	(\$4,706.00)
<b>DEBT SERVICE</b>	(\$138,592.68)	(\$139,214.00)	(\$139,214.00)	\$0.00	(\$138,526.00)	\$688.00
<b>NET OPERATING REV/EXP</b>	\$12,190.59	\$3,015.00	\$4,167.00	\$1,152.00	\$8,669.00	\$4,502.00
<b>TRANSFER IN FROM HOUSING</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>YEAR END FUNDS AVAILABLE BALANCE</b>	<b>\$26,643.39</b>	<b>\$29,658.39</b>	<b>\$30,810.39</b>	<b>\$1,152.00</b>	<b>\$39,479.39</b>	<b>\$8,669.00</b>

# CARRIAGE WAY RENT STRUCTURE

PROJECT	# UNITS	2022	2022	2022	2023	2023	2023
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.
<b>CARRIAGE WAY</b>							
STUDIO	4	\$ 1,070	\$ 51,360	0.94%	\$ 1,100	\$ 52,800	2.80%
ONE BEDROOM	4	\$ 1,230	\$ 59,040	1.23%	\$ 1,265	\$ 60,720	2.85%
TWO BEDROOM	3	\$ 1,640	\$ 59,040	1.23%	\$ 1,690	\$ 60,840	3.05%
<b>GRANDFATHERED UNITS</b>							
TWO BEDROOM	1	\$ 1,390	\$ 16,680	\$ 24	\$ 1,690	\$ 20,280	21.58%
<b>ANNUAL TOTAL</b>			<b>\$ 186,120</b>			<b>\$ 194,640</b>	

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 063 - Carriage Way</b>					
<b>REVENUES</b>					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	29.31	27.00	1,179.00	1,179.00
407050	Labor Material Supplies	160.00	0.00	0.00	0.00
407051	Late Fees and NSF Fees	0.00	100.00	100.00	100.00
<i>Account Classification Total: MISC - Miscellaneous</i>		<b>\$189.31</b>	<b>\$127.00</b>	<b>\$1,279.00</b>	<b>\$1,279.00</b>
<i>RI - Rental Income</i>					
411001-05	Rent - Vacancy Factor	0.00	(1,000.00)	(1,000.00)	(1,000.00)
411001-08	Rent - Carriage Way	180,960.00	186,120.00	186,120.00	194,640.00
<i>Account Classification Total: RI - Rental Income</i>		<b>\$180,960.00</b>	<b>\$185,120.00</b>	<b>\$185,120.00</b>	<b>\$193,640.00</b>
<b>REVENUES Total</b>		<b>\$181,149.31</b>	<b>\$185,247.00</b>	<b>\$186,399.00</b>	<b>\$194,919.00</b>
<b>EXPENSES</b>					
<i>PUR - Purchased Services</i>					
502003-05	Contract Service - Backflow Test & Maintenance	0.00	500.00	500.00	500.00
502006-01	Building Maintenance - General	1,745.65	5,000.00	5,000.00	5,000.00
502010-01	Utilities - Water & Sanitation	7,754.04	12,050.00	12,050.00	12,050.00
502010-02	Utilities - Gas	4,471.65	5,177.00	5,177.00	5,281.00
502010-03	Utilities - Electric	4,183.70	4,951.00	4,951.00	5,050.00
502010-04	Utilities - Trash	3,099.24	1,621.00	1,621.00	3,375.00
502024	Weed Control	0.00	500.00	500.00	500.00
<i>Account Classification Total: PUR - Purchased Services</i>		<b>\$21,254.28</b>	<b>\$29,799.00</b>	<b>\$29,799.00</b>	<b>\$31,756.00</b>
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	0.00	0.00	0.00	2,000.00
503005-02	Supplies - Building	133.24	200.00	200.00	200.00
503005-03	Supplies - Cleaning	0.00	50.00	50.00	50.00
503005-12	Supplies - Landscaping	0.00	175.00	175.00	175.00
503005-21	Supplies - Carpet	2,070.00	3,500.00	3,500.00	3,500.00
503005-22	Supplies - Maintenance	831.43	900.00	900.00	900.00
503005-23	Supplies - Painting	0.00	500.00	500.00	500.00
503005-24	Supplies - Plumbing	908.62	900.00	900.00	900.00
503005-26	Supplies - Appliance Parts	631.75	2,000.00	2,000.00	2,000.00
503008-01	Insurance - Building	4,536.72	4,994.00	4,994.00	5,743.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		<b>\$9,111.76</b>	<b>\$13,219.00</b>	<b>\$13,219.00</b>	<b>\$15,968.00</b>
<i>DEBT - Debt Expense</i>					
520002	Bond Interest	57,592.68	139,214.00	139,214.00	138,526.00
<i>Account Classification Total: DEBT - Debt Expense</i>		<b>\$57,592.68</b>	<b>\$139,214.00</b>	<b>\$139,214.00</b>	<b>\$138,526.00</b>
<i>NON - Non Operating</i>					
530001-12	Depreciation - Carriageway	22,590.00	22,590.00	22,590.00	22,590.00
<i>Account Classification Total: NON - Non Operating</i>		<b>\$22,590.00</b>	<b>\$22,590.00</b>	<b>\$22,590.00</b>	<b>\$22,590.00</b>
<b>EXPENSES Total</b>		<b>\$110,548.72</b>	<b>\$204,822.00</b>	<b>\$204,822.00</b>	<b>\$208,840.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**

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**DEPARTMENT:** Housing Department  
**PROGRAM:** Snowmass Inn  
**FUND:** Snowmass Inn

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**DEPARTMENT DESCRIPTION:**

In late 2020, the Housing Department acquired the 41-unit property at 67 Daly Lane, also called the Snowmass Inn, to preserve it as affordable short-term rental housing for seasonal and year-round workers. The Inn consists of 39 rooms and two apartments in two structures and has considerable common space in the area that fronts on Daly Lane. The Inn historically offered seasonal housing, with a history of being 100% occupied during both Winter and Summer seasons by hotel workers and commercial employees, construction crews, and others looking to make Snowmass Village their home. The long-term plan is to renovate and convert the units to year-round studios. The Snowmass Inn is in an excellent location, located nearly slope side, adjacent to the bus depot, and close to all the Village's amenities. The site was financed through bond proceeds.

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**DEPARTMENT OBJECTIVES:**

1. Provide the highest quality rental units.
  2. Respond quickly and professionally to all maintenance requests.
  3. Maximize occupancy.
  4. Continue to improve the Housing Capital Reserve Fund.
  5. Ensure the proper enforcement of regulations.
  6. Provide professional, courteous service to all people concerning housing matters.
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**Accomplishments – 2022:**

- Managed occupancy of 41 employee rental units at the Snowmass Inn.
- Transitioned management of the Snowmass Inn from East-West to the Town's portfolio.
- Replaced boilers and hot water heaters in both the 200 and 300 buildings of the Inn.
- Upgraded electrical systems and ensured that fire suppression and backflow systems are in good operating condition.
- Engaged third party contractor to undertake substantial interior renovation of Inn units; approximately one-half of units will be renovated by the end of 2022.
- Repaired individual building plumbing, electrical, carpentry, and landscaping as needed.

**Goals - 2023:**

- Provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Continue and complete renovations to the interior units at the Snowmass Inn.
- Secure funding to renovate the exterior walkways and stairwells.
- Expand compliance and enforcement activities to ensure the regulations governing the housing program are followed.
- Evaluate one or more sites for future affordable housing development.

**Performance Measurements:**

<b>Housing Department (Housing Fund)</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
	<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	71%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	64%

**DEPARTMENT STAFFING:**

All staffing for Snowmass Inn is carried within the Housing Department Budget.

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**CASH PURCHASES:**

	<u>2022 Budget</u>	<u>2022 Projected</u>	<u>2023 Budget</u>
	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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**HIGHLIGHTS OF PROPOSED BUDGET:**

In 2023, we plan continue to undertake interior unit renovations to the Snowmass Inn property, including electrical upgrades and extensive remodel of the remaining unrenovated units. We will complete the transition of the resident population from seasonal to year-round employees.

**TOWN OF SNOWMASS VILLAGE  
SNOWMASS INN  
BUDGET SUMMARY**

	<u>2021 ACTUAL</u>	<u>2022 BUDGET</u>	<u>2022 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2023 BUDGET</u>	<u>\$ VARIANCE</u>
<b>BEGINNING FUNDS AVAILABLE</b>	(\$12,559.56)	\$290,725.26	\$290,725.26	\$0.00	\$358,690.26	\$67,965.00
<b>REVENUES</b>	\$459,861.33	\$544,765.00	\$549,948.00	\$5,183.00	\$567,544.00	\$17,596.00
<b>OPERATING/CAPITAL EXPEND</b>	(\$9,734.33)	(\$156,961.00)	(\$156,961.00)	\$0.00	(\$142,855.00)	\$14,106.00
<b>DEBT SERVICE</b>	(\$146,842.18)	(\$395,022.00)	(\$395,022.00)	\$0.00	(\$394,280.00)	\$742.00
<b>NET OPERATING REV/EXP</b>	\$303,284.82	(\$7,218.00)	(\$2,035.00)	\$5,183.00	\$30,409.00	\$32,444.00
<b>TRANSFER IN FROM HOUSING</b>	\$0.00	\$70,000.00	\$70,000.00	\$0.00	\$70,000.00	\$0.00
<b>YEAR END FUNDS AVAILABLE BALANCE</b>	\$290,725.26	\$353,507.26	\$358,690.26	\$5,183.00	\$459,099.26	\$100,409.00

# SNOWMASS INN RENT STRUCTURE

PROJECT	# UNITS	2022	2022	2022	2023	2023	2023
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.
<b>SNOWMASS INN</b>							
	STUDIO	39	\$ 1,142	\$ 535,056		\$ 1,210	\$ 566,280
	ONE BEDROOM	1	\$ 1,000	\$ 12,000		\$ 1,010	\$ 12,120
	TWO BEDROOM	1	\$ 1,200	\$ 14,400		\$ -	\$ -
<b>ANNUAL TOTAL</b>				\$ 561,456			\$ 578,400

## TOWN OF SNOWMASS VILLAGE BUDGET WORKSHEET REPORT

Account Number	Account Description	2021 Actual Amount	2022 Budget	2022 Projected	2023 Budget
<b>Fund: 064 - Snowmass Inn</b>					
<b>REVENUES</b>					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	15.24	13.00	5,196.00	5,196.00
407003	Miscellaneous Income	284,858.09	0.00	0.00	600.00
407050	Labor Material Supplies	0.00	0.00	0.00	600.00
407051	Late Fees and NSF Fees	0.00	0.00	0.00	100.00
<i>Account Classification Total: MISC - Miscellaneous</i>		\$284,873.33	\$13.00	\$5,196.00	\$6,496.00
<i>TI - Transfer In From Other Funds</i>					
408060	Transfer In Housing	0.00	70,000.00	70,000.00	70,000.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		\$0.00	\$70,000.00	\$70,000.00	\$70,000.00
<i>RI - Rental Income</i>					
411001-05	Rent - Vacancy Factor	0.00	(16,848.00)	(16,848.00)	(17,352.00)
411001-09	Rent - Snowmass Inn	174,988.00	561,600.00	561,600.00	578,400.00
<i>Account Classification Total: RI - Rental Income</i>		\$174,988.00	\$544,752.00	\$544,752.00	\$561,048.00
<i>NO - Non-Operating</i>					
412002	Contributed Capital	34,310.75	0.00	0.00	0.00
<i>Account Classification Total: NO - Non-Operating</i>		\$34,310.75	\$0.00	\$0.00	\$0.00
<b>REVENUES Total</b>		<b>\$494,172.08</b>	<b>\$614,765.00</b>	<b>\$619,948.00</b>	<b>\$637,544.00</b>
<b>EXPENSES</b>					
<i>PUR - Purchased Services</i>					
502003	Contract Service	0.00	25,000.00	25,000.00	25,000.00
502003-05	Contract Service - Backflow Test & Maintenance	0.00	500.00	500.00	500.00
502006-01	Building Maintenance - General	0.00	10,000.00	10,000.00	5,000.00
502010-01	Utilities - Water & Sanitation	0.00	24,000.00	24,000.00	24,000.00
502010-02	Utilities - Gas	0.00	40,000.00	40,000.00	30,000.00
502010-03	Utilities - Electric	0.00	5,000.00	5,000.00	12,000.00
502010-04	Utilities - Trash	0.00	8,000.00	8,000.00	3,000.00
502032	Cable	0.00	10,000.00	10,000.00	5,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		\$0.00	\$122,500.00	\$122,500.00	\$104,500.00
<i>OM - Operating &amp; Maintenance</i>					
503003	Miscellaneous	9,077.86	17,000.00	17,000.00	6,000.00
503005-02	Supplies - Building	0.00	400.00	400.00	800.00
503005-03	Supplies - Cleaning	0.00	200.00	200.00	200.00
503005-12	Supplies - Landscaping	0.00	1,000.00	1,000.00	1,000.00
503005-21	Supplies - Carpet	0.00	1,000.00	1,000.00	1,000.00
503005-22	Supplies - Maintenance	0.00	1,800.00	1,800.00	2,000.00
503005-23	Supplies - Painting	0.00	500.00	500.00	500.00
503005-24	Supplies - Plumbing	0.00	1,800.00	1,800.00	1,800.00
503005-26	Supplies - Appliance Parts	0.00	2,000.00	2,000.00	2,000.00
503008-01	Insurance - Building	656.47	8,761.00	8,761.00	23,055.00
<i>Account Classification Total: OM - Operating &amp; Maintenance</i>		\$9,734.33	\$34,461.00	\$34,461.00	\$38,355.00
<i>DEBT - Debt Expense</i>					
520002	Bond Interest	146,842.18	395,022.00	395,022.00	394,280.00
<i>Account Classification Total: DEBT - Debt Expense</i>		\$146,842.18	\$395,022.00	\$395,022.00	\$394,280.00
<i>NON - Non Operating</i>					
530001-13	Depreciation - Snowmass Inn	177,459.91	174,000.00	177,460.00	177,460.00
<i>Account Classification Total: NON - Non Operating</i>		\$177,459.91	\$174,000.00	\$177,460.00	\$177,460.00
<b>EXPENSES Total</b>		<b>\$334,036.42</b>	<b>\$725,983.00</b>	<b>\$729,443.00</b>	<b>\$714,595.00</b>



*Town of*  
**SNOWMASS** *Village*

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**COLORADO**



## REVENUE/EXPENDITURE ALLOCATION

Per the Snowmass Village Municipal Code, the following fees are allocated to the expenditures of the departments listed below:

### Town Clerk Department

Business License Fees

### Community Development Department

Building Contractor Fees

Building Permit Fees

Alarm Permit Fees

Planning Fees

Plan Check Fees

### Public Safety Department

False Alarm Fees-Burglary

False Alarm Fees-Fire

Animal Tags

Animal Adoption

Animal Fines

### Public Works Department Solid Waste Division

Solid Waste Fees

### Public Works Department Road

Road Cut Permit Fees

### Road Mill Levy Fund

Occupancy Assessment Fees



*Town of*  
**SNOWMASS** *Village*  

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**COLORADO**

# GLOSSARY/ACRONYMS

**Accrual Accounting:** A basis of accounting in which revenues are recognized when earned and expenses are recognized when the liability is incurred. This basis of accounting is used in the Towns enterprise funds.

**ARP Grant:** Federal Grant funding for the American Rescue Plan due to COVID-19.

**Appropriation:** An authorization of a specific amount of money made by the Town Council which permits the Town to incur obligations and to make expenditures of resources.

**Assessed Valuation:** The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

**Audit:** An examination of the Town financial records by an independent firm

**Balanced Budget:** A balanced budget limits expenditures to available resources. Some Town budgets have interfund transfers to support expenditures.

**Bonds:** Interest bearing certificates of private or public indebtedness (financing instrument).

**Budget:** A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

**Capital Improvement Project:** A permanent addition to the Towns assets and includes design, construction, purchase of land, buildings and facilities.

**Capital Outlay:** Represents expenditures, which result in the acquisition or addition to the Towns capital assets.

**CARES Grant:** Federal Grant funding for Coronavirus Aid, Relief and Economic Security due to COVID-19.

**COP-Certificate of Participation:** A type of financing where an investor purchases a share of the lease revenues of a program rather than being secured by those revenues.

**Contract Service:** Expenses that are usually incurred by entering into a formal agreement or contract with another party. Examples include architectural services and consultants.

**Contributions:** Funds derived from outside sources through agreements with another party.

**COVID-19:** Infectious disease that started in 2019 that has affected the economy of countries world-wide.

**CPA:** Comprehensively Planned Area, which is included in the Town Council goals

**CPI:** Consumer Price Index is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Indexes are available for the U.S. and various geographic areas.

**Debt Service:** The payment of principal, interest and bond reserve requirements on borrowed funds such as bonds.

**Debt Service Funds:** These funds are used to account for the principal, interest and the bond reserve requirements on borrowing funds such as bond issues.

**Department:** The overall entity comprised of divisions or programs within the General Fund, which is supervised by a department head.

**Depreciation:** The allocation of the estimated cost of the expiration in the service life of capital assets attributable to wear and tear over the useful life of permanent structures, vehicles, equipment and infrastructure.

**Division:** A further breakdown of services provided within a department, which is supervised by a division head under the general direction of a department head.

**Droste Property Bonds:** General Obligation Bonds issued to purchase the Conservation Easement on the Droste Property to be paid off in 2019.

**Employee:** An authorized, budgeted position, which is included in the Town Pay Plan.

**Enterprise Funds:** Used to account for operations that are financed and operated similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Towns Enterprise Funds are the Housing Fund, Mountain View Operating Fund and Mountain View Phase II Fund.

**Expenditure:** The outflow of funds paid or to be paid for an asset and goods and services obtained regardless of when the expense is actually paid.

**Fiscal Year:** The time period designated by the Town signifying the beginning and ending period for recording financial transactions. The Towns fiscal year is the calendar year January 1 through December 31.

**Fund:** An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or governmental functions.

**Fund Balance/Fund Equity:** The difference between assets and liabilities.

**Full-time Equivalent:** Refers to the number of hours considered to be full-time

**General Fund:** The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in other funds. General Fund revenues include sales and use taxes, property taxes, licenses and permits, intergovernmental and other types of revenue. This fund accounts for most of the basic operating services including general administration, police, finance, public works, community development and parks and recreation.

**General Obligation Bond:** Bonds which the full faith and credit of the issuing government are pledged for payment.

**Goals:** A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

**Government Finance Officers Association:** An organization that represents public finance officials throughout the United States and Canada.

**Governmental Funds:** Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

**Grants:** Contributions or gifts of cash or other assets from another government or agency to be used or expended for a specified purpose or activity.

**Home Rule:** Statutory and constitutional provisions which allow municipalities to exercise powers of local self-government such as the administration and collection of local taxes. The Town of Snowmass Village is a home rule municipality.

**Infrastructure:** Facilities on which the continuance and growth of a community depend, such as streets.

**Interfund Transfers:** Amounts transferred from one fund to another. Transfers are not expenditures and must be appropriated to expend in the funds receiving the transfer.

**Intergovernmental Revenue:** Revenue for other governments (i.e. County, State, Federal) in the form of grants, entitlements, or shared revenues.

**Levy:** To impose taxes or service charges for the support of Town activities.

**Major Fund:** Funds whose revenues, expenditures, assets or liabilities are at least 10 percent of combined balances of all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

**Maturity:** The date on which the principal or stated value of investments or debt obligations are due and may be reclaimed.

**Mill:** The tax rate on real property, based on 1 mill equals \$1 per \$1,000 of assessed property value.

**Mission:** An assigned task.

**Modified Accrual Accounting:** A basis of accounting in which the revenue is recorded when susceptible to accrual i.e. both measurable and available within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term obligations are recorded when the liability is incurred or the long-term obligation paid. The General Fund and Special Revenue Funds are accounted for in this way.

**Objectives:** A method to accomplish an established goal.

**Operating Budget:** The expenditure plan for continuing every-day expenditures such as personnel, purchased services, operating and maintenance and operating capital.

**Ordinance:** A formal legislative enactment by the Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the Town.

**Personnel Services:** Salaries, wages, federal and state withholding, fringe benefits such as insurance and training and travel.

**POST Grant Fund:** POST stands for Peace Officer Standards and Training, which funds continuing education training for Colorado peace officers.

**POSTR:** Parks, Open Space, Trails and Recreation a committee established to review and recommend policies and plans for the Town's parks, open space, trails and recreation facilities.

**Program:** The detailed listing of expenditures for a particular service provided within a division or department.

**Projected Budget:** Reflects adjustments that could impact the Towns adopted budget either positively or negatively to arrive at a closer projection of the year-end fund balance.

**Property Tax:** A tax which is levied on both real and personal property according to that property's valuation, assessment rate and mill levy.

**Proprietary Funds:** Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

**REOP Fund:** REOP stands for Renewable Energy Offset Fund that supports and promotes renewable energy generation within the Town of Snowmass Village.

**Reserve Funds:** The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RETT Fund:** RETT stands for Real Estate Transfer Tax, which is a land transfer tax upon the transfer of interests in real property.

**Revised Budget:** Most recent estimate of revenue and expenditures including additional appropriations made throughout the year and encumbrances carried over from the prior year.

**Revenue:** Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants and interest income.

**Special Revenue Funds:** These funds are used to account for specific revenues that are legally restricted for particular purposes. These funds include the Road Mill Levy Fund, the Real Estate Transfer Tax Fund, the Conservation Trust Fund, the Excise Tax Fund and the Marketing and Special Events Funds.

**Status Quo:** Maintaining the existing state of affairs.

**Swimming Pool Bonds:** General Obligation Bonds issued to construct a community swimming pool by the Rodeo Property. These bonds are to be paid off in 2018.

**TABOR:** Taxpayer’s bill of rights is an amendment to the Colorado Constitution enacted by voters in 1992 that limits the amount of revenue governments in Colorado can retain and spend.

**Transfers:** Legally authorized intra-town transfers of appropriations from on Town fund to another Town funds. Revenue and expenditures are accounted for in both funds.

**Unappropriated Funds:** The portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

## **ACRONYMS**

AEU	- Accessory Employee Unit
ARP	- American Rescue Plan
Article X, Section 20	- of the Taxpayers Bill of Rights of Colorado
Ass’t	- Assistant
CARES	- Coronavirus Aid, Relief, and Economic Security
CC #60	- Country Club Town Home Unit #60
CCP	- Community Connectivity Plan
CERF	- Capital Equipment Reserve Fund
CIP	- Capital Improvement Program
CLEER	- Clean Energy Economy for the Region
COP	- Certificate of Participation
COVID	- Coronavirus Disease
CPA	- Comprehensively Planned Area
CPI	- Consumer Price Index
D.A.R.	- Dial – a – Ride Bus Service
DUI Enforcement	- Driving Under the Influence
EEl	- Engineering Economics, Inc.
EOTC	- Elected Official Transit Committee
ETC.	- Et Cetera-“and other things” “and so forth”
F.A.B.	- Financial Advisory Board
FAM’s	- Familiarization Tours
FTA-5311	- Federal Transit Administration-Section 5311
G.A.	- General Administration
GAAP	- Generally Accepted Accounting Principles
GASB	- Government Accounting Standards Board, an independent, private organization that creates governmental reporting standards
GFOA	- Government Finance Officers Association
Hly Crs	- Holy Cross Energy
HOA	- Homeowner Association
IGA	- Intergovernmental Agreement
JAS	- Jazz Aspen/Snowmass
LEAF grant	- Law Enforcement Assistance Funds

IMBA	- International Mountain Bicycling Association
MDE	- Marketing Department Employee
MSEGS	- Marketing, Special Events, Group Sales
MVSO	- Motor Vehicle Specific Ownership
MS	- Microsoft
Opertng Rev	- Operating Revenue
PC	- Personal Computer
PEG	- Public, Educational and Governmental programming
POST	- Peace Officers Standards and Training
POSTR	- Parks, Open Space, Trails and Recreation
PUD	- Planned Unit Development
P.W.	- Public Works
REOP	- Renewable Energy Offset Program
RETT	- Real Estate Transfer Tax
RMA	- Rocky Mountain Institute
RFTA	- Roaring Fork Transportation Authority
RTA Service Grant	- Rural Transit Authority
SGM	- Schmueser, Gordon and Meyer
SVRA	- Snowmass Village Resort Association
TABOR	- Tax Payers Bill of Rights
Tech/Effc	- Technology/Efficiency