



Town of
SNOWMASS *Village*

2022

Budget Book



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Town of Snowmass Village
Colorado**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morill

Executive Director



Town of

SNOWMASS *Village*

COLORADO



**BUDGET DOCUMENT
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Budget Prepared by: Finance Department



October 4, 2021

Snowmass Village Town Council,

The Town Manager, per the Home Rule Charter, is required to present the proposed budget for the ensuing fiscal year to the Town Council for consideration and action. Staff is pleased to present the proposed 2022 annual budget. This budget serves as the basis for our financial and operating plans for the 2022 calendar year.

For many years, the Town Council has developed and adopted a fiscally conservative approach to the annual budget process putting many financial safety nets in place. These safety nets include creating a 30% operational reserve, creating a capital equipment replacement reserve, increasing the RETT reserve to \$4 million, creating and fully funding a facility capital reserve/ maintenance program to address capital depreciation, identifying funds available for future capital investment, earmarking one-time revenues for one-time expenses, and ensuring that on-going expenses are kept in line with on-going revenues. These fiscal safety nets were developed and put in place to use in case of financial crises or the proverbial rainy day. These safeguards were equally effective as we faced a world-wide pandemic beginning in 2020. In 2021, the Town's revenue was able to bounce back and is projected to end the year with an additional \$1.7M mainly due to increases in sales taxes and building revenue. Some revenues such as transportation parking fees, the annual Ski Co contribution and interest income remained down.

The 2022 proposed budget anticipates keeping the aforementioned financial precautions and safeguards in place and reinstating at least one "safety net" that was used. In 2021, the Town recategorized previous sources of one-time revenues as on-going revenues. Specifically, the 2021 budget called for building permit and plan check fees from development to be categorized as on-going revenue to help off-set on-going expenses. In 2022 and in future years, the Town has again moved these development building fees back to one-time revenues. Again, all of the additional safeguards will continue to remain in place.

Understanding the fiscal challenges over the past couple of years, as you review this document, the Town Council needs to ensure that its priorities are being met and that investments in staffing, capital improvements, and programs are appropriately allocated. The Strategic goals and areas of concentration this budget aims to meet continue to include:

STRATEGIC INITIATIVES OF SNOWMASS VILLAGE

- Preserve and protect open spaces and our environment
- Promote environmental and economic sustainability and resiliency
- Focus on improved access and safety to make Snowmass Village more walkable and bikeable
- Continue to improve the multi-modal connections between Base Village, the Mall and the Center
- Manage parking and transit to encourage efficient, effective, and sustainable mobility choices
- Focus new development and/or redevelopment within the identified CPAs
- Encourage the update and renovation of older building in the Village-wide
- Strengthen local economic opportunities to assure vibrancy
- Continue to support a viable workforce and our commitment to workforce housing by exploring opportunities that best balance the character and resources of the Town

In 2021, the Town Council adopted these areas of focus:

- Affordable Workforce Housing
- Community Engagement
- Public Spaces and Facilities
- Safety, Connectivity, and Transit
- A Continued Commitment to Environmental Activism and Resiliency
- Regionalism

This budget document shows the town's short-term projections. In addition to this work, staff also completes long-term budget projections spanning five years. With some optimism, the attached budget plan has been prepared with the assumption that with continued concentration on vaccination that we are returning to relatively normal operations from snow removal to transportation to events. As currently presented, the 2022 budget shows that the Town will generate approximately \$48 million in revenues, which includes \$11 million in grant funding for the Mall Transit Plaza and \$63 million in expenditures. Of these expenditures, over \$32 million are in capital projects/purchases/repairs funded from reserves, carry forward, and "funds available" set aside for these purposes. The largest projects being the Mall Transit Plaza, the Town Park improvements and Mountain View I Design and Renovations.

The Town Council passed several ordinances making adjustments to the 2021 adopted budget throughout the year. Most of those adjustments were made to accommodate

the completion or continuation of projects/programs that were carried forward into 2021 plus the addition of the early childhood analysis and study, electric vehicle costs and the merit pool/retirement funds.

While the Town of Snowmass Village budget is adopted annually, adjustments can be made within a department by the Town Manager throughout the year. Any such formal adjustments that were made to the 2021 budget are included in the 2021 budget numbers. The 2021 projection column includes adjustments that staff is anticipating that will impact the 2021 budget numbers either positively or negatively to arrive at a better projection of the year-end fund balance that will carry forward to 2022.

The only changes from the 2022 proposed budget to the 2022 adopted budget are the following:

General Fund

• Increase in Ruedi Water & Power dues	\$ 550
• Increase in Comp Study for benefit portion	\$ 10,000
• Addition of Ice Age Study	\$ 50,000
• Transfer out to CIP – Highline Road Connection	\$250,000
• Transfer out to CIP – Fiber Project	<u>(\$500,000)</u>
EXPENDITURES	(\$189,450)

REOP Fund

• Increase in CORE membership dues	<u>\$ 15,000</u>
EXPENDITURES	\$ 15,000

CIP Fund

Revenues:

• Increase in Gen'l Fund Transfer in-Highline Rd Connection	\$250,000
• Decrease in Gen'l Fund Transfer in-Fiber Project	(\$500,000)
• Increase in Grants-Fiber Project	<u>\$500,000</u>
REVENUES	\$250,000

Expenditures:

• Addition of Highline Road Connection Expenditure	<u>\$250,000</u>
EXPENDITURES	\$250,000

The Town continues to adhere to its budget policy below:

Budget Philosophy:

The Annual Budget Shall be Balanced and Presented in Accordance with the Town Charter

- A balanced budget limits expenditures to available resources.

Identify Opportunities for Cost/Service Efficiencies

- Continue to minimize expenditures by looking for cost efficiencies through purchasing, technology and organizational management.

Use Most Restricted Funds First

- Apply expenditures, where appropriate, to the most “restricted” funds first, thereby freeing up additional “unrestricted” funds for other expenditures.

Equipment Replacement Program

- The Capital Equipment/Vehicle Reserve Fund (CERF) was created to account for all governmental equipment and vehicle purchases. The reserve fund also establishes a level amount of funding from year-to-year. Transfers from other funds and grants are the current funding sources. Proprietary funds account for their own vehicle/equipment purchases.

Use One-time Funds for One-time Costs

- One-time revenues, such as “windfalls”, year-end operational balances and grant revenues shall be used to pay for one-time items, such as, capital improvements, discretionary items, limited grants and donations or any limited-term expenditures. One-time revenues should not be used for on-going expenses.

Identify Capital Improvement Projects

- The Capital Improvement Program (CIP) is intended to provide one fund for large-scale projects and their funding sources. This fund will identify future projects and potential funding sources in order to begin the planning process for these critical projects. Because of the extended planning horizon for large plans, more projects may be identified in the CIP than there are funds available for the projects. This planning list is to be used to prioritize projects and, except for the adopted budget, is not a commitment to complete the project. Projects will not be approved and started until adequate funds/proceeds are on-hand and available. This final approval is done through the annual budget process. Operating and maintenance costs need to be taken into consideration for all capital improvements and must be budgeted in the appropriate funds.

General Reserve Policy

- The General Fund will maintain a minimum of 30% of operating revenues in an emergency/contingency reserve. The RETT Fund has a flat \$4M emergency/contingency reserve requirement. Both the Marketing and Group Sales Funds have a requirement of 30% of their revenues into emergency/contingency reserve.

The charts below show the actual and budgetary trends for both Revenues and Expenditures including 2020 actual, 2021 Budget and 2022 Budget. Also shown is the percent of the 2022 total that each fund comprises.

Revenue Comparison-All Funds

(Includes transfer between and other revenues)

	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Budget</u>	2022 Percent of Total
GENERAL FUND	\$19,664,185	\$ 23,552,066	\$ 22,577,495	33%
HOUSING FUND	\$ 2,871,545	\$ 2,817,481	\$ 2,950,731	4%
DEBT SERVICE FUND	\$ 253,582	\$ 262,098	\$ 262,199	0%
REOP FUND	\$ 130,931	\$ 16,010	\$ 5,257	0%
CARRIAGEWAY FUND	\$ 179,599	\$ 180,242	\$ 185,247	0%
SNOWMASS INN FUND	\$ -0-	\$ 255,906	\$ 416,784	1%
LOTTERY FUND	\$ 29,295	\$ 32,379	\$ 33,058	0%
REAL ESTATE TRANSFER TAX	\$ 6,977,723	\$ 5,421,097	\$ 3,732,881	5%
EXCISE TAX FUND	\$ 313,882	\$ 387,534	\$ 226,695	0%
ROAD MILL LEVY FUND	\$ 2,386,283	\$ 2,498,923	\$ 2,609,691	4%
POST GRANT FUND	\$ 176,221	\$ 187,256	\$ 74,423	0%
GROUP SALES FUND	\$ 1,901,306	\$ 1,771,523	\$ 2,233,526	3%
MARKETING/SPECIAL EVENTS	\$ 5,405,910	\$ 5,338,031	\$ 6,202,328	9%
CAPITAL EQUIP RESERVE FUND	\$ 1,420,000	\$ 1,870,600	\$ 1,670,000	2%
CAPITAL IMPROVEMENT FUND	\$ 4,492,064	\$ 6,362,574	\$ 26,135,222	38%
TOTAL	\$46,202,527	\$ 50,953,720	\$ 69,315,537	100%

The 2022 budget was prepared with the following Revenue assumptions and directives:

- The 2022 Town and Marketing sales taxes are budgeted as follows: The 2021 projection includes the actual sales taxes received through May of 2021 plus a 0% change for the months of June through December 2021 over 2020 actual. Keep in mind that in 2020, Town sales taxes were impacted by COVID as well as in January and February of 2021. For the 2022 budget, staff took the highest sales taxes received in either 2019, 2020 or 2021 for January through May and reduced it by 3%, then for June through December staff applied a 3% increase to the 2021 projected sales taxes. County sales taxes are budgeted essentially the same with the exception that we did not reduce January through May by any percentage because the County's base is much larger than the Town's. So, the Town and Marketing Sales taxes are budgeted with a 16.53% increase over

2021 projected and the County sales taxes are budgeted with an 8.05% increase over 2021 projected.

- Lodging Taxes are budgeted slightly differently due to its lodging tax base coming from one source being lodging. For 2021 projected, we used the actual lodging tax received for January through May with a 0% increase over 2020 actual for June through December. For 2022, we used January 2019 less 10%, then for February through May we used the highest lodging tax from 2019, 2020 or 2021 less 3%. For June through December of 2022, we budgeted 3% over the 2021 projection. So, the 2022 lodging taxes are budgeted to be up by 32.05%.
- In 2021, the Town received a number of grants related to COVID that are not included in the operating revenues:
 - CARES grants received or expected to be received for reimbursement of Transportation operating expenses of \$2,126,176
 - CARES grant award of \$167,660 to off-set direct expenses brought on by COVID-19 (there is a corresponding expenditure of \$167,660 to Pitkin County Health used towards COVID-19 initiatives in 2021).
 - CARES grant award of \$346,335 for reimbursement of government expenses
 - ARP grant (American Rescue Plan) of \$343,344 (#1 of 2 payments...2nd payment to be received in 2022) use of funds to be determined in the future.
- In 2022, the Town is budgeting to receive the following grant funding related to COVID:
 - CARES grants received or expected to be received for reimbursement of Transportation operating expenses of \$218,920
 - ARP grant (American Rescue Plan) of \$343,344 (#2 of 2 payments) use of funds to be determined in the future.
 - ARP grant (American Rescue Plan) of \$548,774 for reimbursement of Transportation operating expenses
- The Emergency Reserve funds in the General Fund, Marketing Fund and Group Sales Fund are remaining at 30% of operating revenues and the Emergency Reserve fund in the RETT Fund is remaining at \$4M.
- Annual building revenues are budgeted higher than the 2021 budget, but lower than the 2021 projected budget as 2021 was an exceptionally busy building year.
- In 2021 to help offset the budgeted reduction in operating revenues, the Town moved anticipated development building revenues from one-time revenue to the 2021 operating revenue. In the 2022 budget these revenues will once again be classified as one-time revenues moving forward. Development revenue received in 2021 were for the Base Village and Fanny Hill Cabins. In 2022, the development revenue is budgeted to be for Base Village building 12.
- The preliminary assessed value that the Town receives from Pitkin County projects an increase of 4.93%. The preliminary mill levy for the Town is projected to decrease from 7.566 to 7.345 due to the higher assessed value.
- For the 2021 projected budget, the Parks, Recreation and Trails department is short (49.8%) of the goal for the Recreation Center cost recovery policy of 50%,

adopted in the POSTR plan. This shortfall in 2021 is due to a decrease in revenues from COVID. However, the 2022 budget is projected be at 66.2% for the Recreation Center.

Expenditure Comparison-All Funds

(Includes transfer between and other expenditures)

	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Budget</u>	<u>2022 Percent of Total</u>
GENERAL FUND	\$17,581,578	\$ 21,100,809	\$ 28,353,437	34%
HOUSING FUND	\$ 3,224,642	\$ 2,912,727	\$ 5,137,657	6%
DEBT SERVICE FUND	\$ 261,291	\$ 262,098	\$ 262,199	0%
REOP FUND	\$ 10,000	\$ 90,000	\$ 25,000	0%
CARRIAGEWAY FUND	\$ 170,669	\$ 180,478	\$ 182,232	0%
SNOWMASS INN FUND	\$ 0	\$ 165,593	\$ 403,783	0%
LOTTERY FUND	\$ 23,000	\$ 23,000	\$ 23,000	0%
REAL ESTATE TRANSFER TAX	\$ 2,879,019	\$ 4,092,383	\$ 7,728,183	9%
EXCISE TAX FUND	\$ 476,336	\$ 1,091,921	\$ 5,000	0%
ROAD MILL LEVY FUND	\$ 2,789,005	\$ 3,227,367	\$ 3,064,990	4%
POST GRANT FUND	\$ 176,221	\$ 187,256	\$ 74,423	0%
GROUP SALES FUND	\$ 1,540,754	\$ 2,174,773	\$ 2,169,389	3%
MARKETING/SPECIAL EVENTS	\$ 3,984,602	\$ 5,834,632	\$ 6,340,693	8%
CAPITAL EQUIP RESERVE FUND	\$ 322,040	\$ 930,997	\$ 2,236,993	3%
CAPITAL IMPROVEMENT FUND	\$ 4,383,284	\$ 7,200,891	\$ 28,235,000	34%
TOTAL	\$37,822,440	\$ 49,474,925	\$ 84,241,979	100%

The 2022 budget was prepared with the following Expenditure directives:

- The Town provided the County with the \$167,660 (CARES Act Funding), in order to help fund increased consumer protection services, increased contact tracing capabilities and increased testing coordination.
- Late Night Service and Dial-a-ride has been extended into the 2022 budget.
- Each year there are a number of staffing requests for additional employees as well as promotions. The Town Manager carefully analyzes the requests before deciding whether any new positions are added. There are a number of positions that have been added to 2022 budget in addition to a few promotions. Key positions added are a full-time I.T. (in-house) computer help person (partially offset by a decrease in contract service for help desk); a full-time Police Officer; a full-time seasonal Transportation maintenance worker and moving a full-time seasonal events worker to year-round full time.

- The 2022 budget includes a 5% merit pool for employee performance reviews and a 5% increase for the Town's health insurance coverages and \$100 increase in the recreation benefit.
- The Housing rents are budgeted to increase in the following increments per month for 2022: Studio \$10/1-bedrm \$15/2-bdrm \$20/3-Bdrm \$30K
- The 2022 budget includes conducting another Community Survey.
- The annual commitment to the SGM capital reserve/maintenance fund was maintained. The annual obligation for 2022 from the General, RETT and Road Funds is \$535,000.
- The Human Resources Department is budgeted to complete an update to the employee compensation plan to ensure that positions are properly classified in the correct pay grades.
- The Town is proposing to stop the e-waste services drop-off at the Town shop. Instead, since Pitkin County offers all residents a \$150 credit for the dump, the residents of the Town can use this toward their e-waste fees when they bring their items to the Pitkin County dump. The \$150 credit can be used for other items dropped-off at the dump as well. The e-waste service will be replaced with a centralized location for a composting container.
- \$125,000 has been maintained in the budget for charitable grants and donations. Also, the contribution to the Pitkin County Detox program in the amount of \$59,225 is budgeted in the 2022 budget.
- The revenues and expenditures for Country Club Townhomes #5, #18 and #60, which were previously in the General Fund and the Excise Tax Fund have been moved to the Housing Fund under the Housing Director.
- Annual contributions into the Capital Equipment Replacement Fund for ongoing vehicle replacement is being maintained at \$1,420,000, with additional federal funding for transportation buses, when available. Due to the unavailability of vehicle inventory, a number of purchases were pushed to 2022.
- The Housing Fund budget includes \$31,500 to replace the failing electrical panels at Creekside.
- The CIP Fund has added a line item of \$1,000,000 for Supplemental Project Costs to allow for projects to continue despite unknown costs for change orders, conditions, etc. To be clear, this is merely to continue to move forward with projects when unexpected issues arise that create additional expenditures.
- The Town has been working under a management agreement with East-West for the management of the Snowmass Inn employee housing units. East-West has notified the Town that they are no longer able to continue with the agreement due to a variety of reasons including staffing. The Town will begin taking the units under our Housing umbrella effective October 1st of this year.
- The contributions from the Marketing and Groups Sales funds to the CIP are remaining at \$200,000 from each fund for future (physical) product enhancements. There is an additional contribution from the Marketing Fund of \$150,000 to pay to replace the Fanny Hill stage roof and to enhance the entrance and serving logistics of the free concert area.
- The Marketing and Group Sales budgets include \$150,000 and \$50,000 respectively to fund a rebranding effort for Snowmass Tourism.

A number of other financing, tax rate and service rate issues are outlined in the proposed budget. They include:

- Daily parking rates for the numbered lots will remain at \$10/day in the winter for 2021/2022 guest passes, but are budgeted to increase to \$12/day for the 2022/2023 winter season.
- Solid waste fees are budgeted to increase by \$266,242 in the 2022 budget based on an increase in the volume of trash over 2021 and a 5% rate increase in fees. There has not been an increase in solid waste fees over the last two years.
- Revenues from recreation center memberships are budgeted to increase in 2022 from the 2021 budget to \$725,000 from \$545,650. The 2021 projected membership revenues are expected to be \$545,650.
- A new revenue source for a Mountain Bike camp is budgeted at \$90,000 however, this revenue offsets the related expenditure for Mountain Bike trainers and supplies of \$90,000.
- Interest income was reduced across all funds in the 2021 projected and 2022 budgets as compared to the 2021 budget due to a decrease in interest rates.
- The annual contribution from the Ski Company is budgeted lower in the 2022 budget from 2021 based on a decrease in skier visits. The 2022 skier visits are based on the average number of skier visits in 2019/2020 and 2020/2021 ski season.
- Marijuana and tobacco tax collections for 2021 projected is budgeted higher based on year-to-date collections by \$38,000. 2022 collections are budgeted at 3% higher than 2021 projected.
- 2021 projected Real Estate Transfer taxes are budgeted to come in much higher than budget by \$2,759,670 or 104% higher, which follows the same high sales pattern occurring at the end of 2020. 2022 taxes are budgeted lower by \$1,071,454 by using actual collections for January through July of 2021 and assuming 25% of the August to December 2020 actual collections based on lower inventory of properties for sale.

As stated earlier, the development and adoption of a budget is a cornerstone tool for implementing policy and developing a work plan for the year. The 2022 budget has several specific actions being taken and policies being implemented designed to ensure the Council is moving toward their areas of concentration as identified in the 2021 Town Council Goal Setting Statement:

- Affordable Workforce Housing
- Community Engagement
- Public Spaces and Facilities
- Safety, Connectivity, and Transit
- A Continued Commitment to Environmental Activism and Resiliency
- Regionalism

Town of Snowmass Village

All Funds - Budget Summary - 2022 Budget

<u>Fund</u>	<u>Beginning</u>				<u>Ending</u>
	<u>Fund Balance</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Other/Net</u>	<u>Fund Balance</u>
General Fund	\$22,846,466	\$ 16,624,522	\$ (19,309,307)	\$ (3,091,157)	\$ 17,070,524
Debt Service Fund	\$ 3,929	\$ 262,199	\$ (262,199)	\$ -	\$ 3,929
Lottery Fund	\$ 80,731	\$ 33,058	\$ -	\$ (23,000)	\$ 90,789
RETT Fund	\$13,028,082	\$ 3,732,881	\$ (71,520)	\$ (7,656,663)	\$ 9,032,780
Road Fund	\$ 663,581	\$ 2,609,691	\$ (230,239)	\$ (2,834,751)	\$ 208,282
Excise Tax Fund	\$ 1,208,158	\$ 226,695	\$ (5,000)	\$ -	\$ 1,429,853
Marketing Fund	\$ 4,390,450	\$ 6,202,328	\$ (5,990,693)	\$ (350,000)	\$ 4,252,085
Group Sales Fund	\$ 2,407,184	\$ 2,233,526	\$ (1,969,389)	\$ (200,000)	\$ 2,471,321
Reop Fund	\$ 259,392	\$ 5,257	\$ (25,000)	\$ -	\$ 239,649
POST Fund	\$ -	\$ 74,423	\$ (74,423)	\$ -	\$ -
CERF Fund	\$ 5,426,884	\$ 250,000	\$ (2,236,993)	\$ 1,420,000	\$ 4,859,891
CIP Fund	\$ 4,358,302	\$ 11,518,000	\$ (28,235,000)	\$ 14,617,222	\$ 2,258,524
Housing Fund	\$ 3,763,168	\$ 2,950,731	\$ (1,631,827)	\$ (3,505,830)	\$ 1,576,242
Snowmass Inn Fund	\$ 90,313	\$ 346,784	\$ (403,783)	\$ 70,000	\$ 103,314
Carriageway Fund	\$ 14,217	\$ 185,247	\$ (182,232)	\$ -	\$ 17,232
TOTAL Funds	\$58,540,856	\$ 47,255,342	\$(60,627,605)	\$(1,554,179)	\$ 43,614,414

TOWN COUNCIL AREAS OF FOCUS

Affordable Workforce Housing

Creating and providing affordable workforce housing continues to be a top priority for the Town Council. Providing a variety of affordable workforce housing options, that serves diverse ages, within the Village not only enables community members to contribute to the local economy, it also helps to build a strong, well connected, and engaged community with a viable workforce. The Council remains committed to a near-term strategy that will actively identify opportunities, creative approaches, and partnerships to address housing needs, and incentivize the development of an additional 185 units. The Town Council will work collaboratively to create solutions and will diligently commit the time, money, and political will to implement a successful strategy. The Council is committed to clarifying this strategy to ensure it is innovative, quantified, and meets the needs of the community.

Community Engagement

The Council will strive to continue to increase effective community engagement. This includes creating many types of opportunities to receive feedback, to improve Council visibility, and to increase the number of listening opportunities for Council on a broad array of subjects. Informal meeting formats will be utilized to expand citizens' access to the Council and to elevate community conversation and collaboration. As a top priority, the Council desires to always have high quality communications with its citizen Boards and Commissions. The Council will do this by asking for guidance and feedback from them in a manner that is comfortable for the volunteer boards. The Council will explore ideas for enhanced communication that may include streaming Boards and Commission meetings.

Public Spaces and Facilities

The Town Council will strive to capitalize on the community's existing iconic treasures with the intention of creating and improving public spaces and facilities that promote health, safety, education, happiness, and well-being in order to meet community needs. Understanding there are many iconic treasures within the community, this Town Council will remain open to all opportunities, but is committed to focusing on three specific projects. The Town Council will:

- 1) Adopt a Master Plan for Town Park that will guide future physical improvements and will actively implement the creation of the community-oriented space.
- 2) Explore an enhanced use of the Little Red Schoolhouse to provide an improved and enlarged childcare/early learning facility.
- 3) Study the potential for reinvigorating the concept for building an Ice Age Discovery Learning Center.

Safety, Connectivity, and Transit

Maintaining a safe multi-modal transportation network is critical; this includes efforts to establish respectful and safe utilization of our multi-use trail system by all of those that enjoy it. The Town Council commits to adopting a Community Connectivity Plan that focuses on making the community physically connected for both commuters and recreational users; especially between the Mall, Base Village, and the Center and along the Highline, Owl Creek and Brush Creek corridors. The identified solutions need to be intuitive, creative, and efficient and should include opportunities such as art walks and alpine gardens. Knowing that the effective integration of the Village Shuttle is integral to multi-modal solutions, the Council is committed developing a high-quality Transit Station at the Mall.

A Continued Commitment to Environmental Activism and Resiliency

The Town Council is devoted to protecting our environment and actively addressing climate change. As such, the Council will adopt an updated Sustainability Plan and actively work to implement it. As a resilient community, the Town shall remain committed to proactively protecting its assets. This requires addressing environmental, fiscal, economic, safety, and transportation topics. Efforts to improve resiliency will require strong leadership from the Town Council and efforts from the community at large. Said efforts will continue to embrace innovative approaches such as public / private partnerships, new business models, and will continue to work with existing iconic organizations. Because educational efforts and more public involvement with disaster preparedness and recovery will be critical, the Council will work to ensure broad community involvement, through HOAs and other organizations, to address specific identified hazards such as wildfires.

The Town Council also understands that our local economy is especially susceptible to climate change and has been heavily impacted by COVID. The Town Council will invest in COVID focused economic recovery efforts and simultaneously explore ways to improve resiliency, through strengthening the internet and telecommunication services available to the community and pursue advances in technology to make the Community adaptable, resilient, and nimble to whatever the future may hold....

Regionalism

The Town is committed to being proactive and participating in regional approaches for topics that face the entire Roaring Fork Valley including, but not limited to, transportation, workforce housing, senior housing, recreation, and public health matters.

Some specific actions includes:

The 2022 Capital Improvement Program (CIP) for 2022 is a combination of on-going existing projects and new projects many of which are in support of the Council's goals.

Significant projects include:

- Planning, design and beginning the implementation of the Town Park improvements \$3,705,000
- Hard Surface Trail work \$285,000
- Mall Transit Depot \$13,000,000 in 2022, which includes \$1,000,000 in additional funding
- Planning and/or construction of two walkways
 - o Connecting Village Nodes \$400,000
 - o Walkway between Mountain View Employee Housing to Snowmass Village Mall \$600,000
- Additional Electric Vehicle charging stations at \$85,000
- Engineering, design, and installation of the Base Village boilers at \$1,200,000

- Continue with the planning and design of the Brush Creek/Owl Creek Road intersection improvements of \$550,000.
- Initial construction of exterior renovation of Mountain View I - \$4,000,000.
- Improvements of the Snowmass Inn employee housing project at \$600,000.
- Initial planning and design of employee housing on the Draw Site of \$500,000
- Installation of fiber network in the Town at \$1,000,000

The One-time projects in the General Fund are treated similar to CIP projects, but tend to be on a smaller scale in both cost and implementation. Some of the projects identified as one-time projects include:

- Continuation of community outreach and engagement \$7,500
- Continuing the update of the Land Use Code \$40,000
- Continuation of exploring the concept of a Micro Grid project conceived through Holy Cross and RMI for \$30,000
- Purchase of a 2022 Bobcat for \$88,000
- Purchase of Backup Power Systems for both the Town Hall at \$200,000 and Public Works at \$60,000
- Purchase of police body cameras and associated equipment. \$106,000.
- Compost Container at \$30,000
- I.T. Security audit/Penetration Testing/Security Response Plan \$75,000
- A.V. and Virtual meeting integration \$60,000
- Resurfacing of the Basketball Court at \$50,000
- Placeholder to continue the discussion regarding the potential implementation of a Summer Parking Program \$200,000.

The Town of Snowmass Village continues to remain in a solid financial position. This proposed budget strives to ensure that the resources are allocated appropriately to deliver high quality services and projects. This budget was developed to help deliver on the goals the Council adopted in February 2021 and ensure the Town remains a fun, community focused, family friendly village. We look forward to the consideration and adoption process.

Respectfully,


Clinton M. Kinney
Town Manager


Marianne Rakowski
Finance Director



TOWN OFFICIALS 2021-2022

(970) 923-3777

Town Council

Bill Madsen, Mayor
Tom Goode
Alyssa Shenk
Bob Sirkus
Tom Fridstein

bmadsen@tosv.com
tgoode@tosv.com
ashenk@tosv.com
bsirkus@tosv.com
tfridstein@tosv.com

Appointed Officials

Town Manager
Town Attorney

Clint Kinney
John Dresser

Department Directors

Assistant Town Manager
-Town Clerk
Community Development
Finance
Housing
Human Resources
Parks & Recreation
Police Chief
Public Works
Snowmass Tourism
Transportation

Travis Elliott
Rhonda Coxon
David Shinneman
Marianne Rakowski
Betsy Crum
Katherine Fry
Andy Worline
Brian Olson
Anne Martens
Rose Abello
David Peckler

GENERAL INFORMATION ABOUT THE TOWN OF SNOWMASS VILLAGE, COLORADO



FORM OF GOVERNMENT

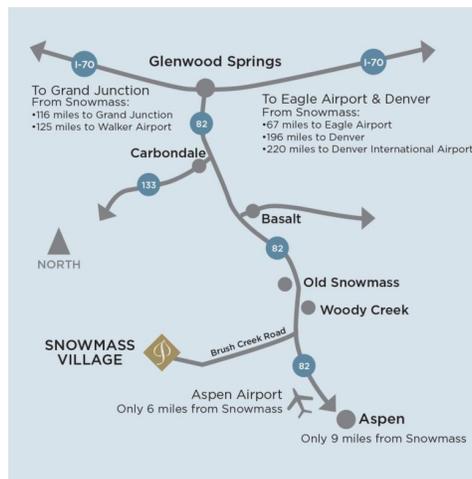
Home Rule Municipality
Council-Mayor-Manager

The Council enacts local legislation, adopts budgets, determines policies and appoints the Town Manager. The Town Manager executes the laws and administers the Town government. Please see the organizational chart following this section for an illustration of the Town’s governmental structure.

Town Hall is located at 130 Kearns Road. The main phone number is (970) 923-3777.

LOCATION

The Town of Snowmass Village is located 9 miles northwest of Aspen in Pitkin County, Colorado.



OVERVIEW

Tucked high in the Brush Creek Valley, the Town of Snowmass Village is like the shy neighbor who turns out to be vivacious upon closer acquaintance. Within this 25-square-mile town resides over 90 miles of hiking and biking trails and consistently ranks as one of the best winter ski areas and summer mountain bike destinations in the world. Snowmass, along with the rest of the Roaring Fork Valley, is the first IMBA(International Mountain Biking Association) Gold-Level Ride Center in Colorado, only the 5th in the United States, and 7th in the world. It's no coincidence that part of our name is synonymous with "magnitude" and "substance." And yet Snowmass Village is not your typical mountain town. One need only glimpse the grand splendor of Mt. Daly and the faces of people coming off the slopes year-round to understand that this town's core lies amidst a fertile landscape of adventure and rejuvenation. Within Snowmass Village resides the second largest ski mountain in Colorado offering nearly 150 miles of trails. Snowmass also connects to the largest network of free groomed Nordic trails in the U.S.



HISTORY



First Inhabitants

Long before skiers and even settlers discovered Snowmass' Brush Creek Valley, the Ute Indians hunted, fished, and gathered wild foods here in the summers. The first European / non-natives explored the Elk Mountains as early as 1853, during the Gunnison Survey, but it wasn't until the Hayden Survey in the 1870s, that the prominent peaks visible from Snowmass were named.

Mount Daly is named after then-president of the National Geographic Society, Augustus Daly, while the triangular Capitol Peak paid tribute to the Washington, D.C., building.

Early Ranching Days

By the 1880s, ranches running sheep and cattle came to occupy the Brush Creek Valley. One of the most prominent ranchers Charles Hoaglund and his family emigrated from Sweden to Aspen during the silver crash and was hired to close down Aspen's Smuggler mine. They acquired land in Brush Creek to raise cattle, sheep, wheat, and hay. Today, several buildings from his ranch have been incorporated into the renowned Anderson Ranch Arts Center.

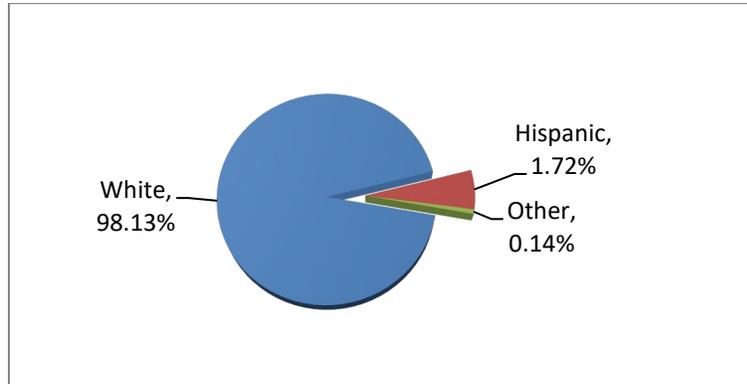
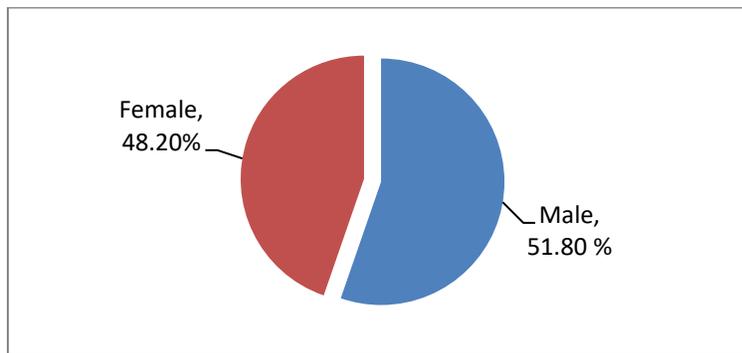
Hoaglund's daughter Hildur was raised on the ranch and attended the community's one-room schoolhouse, which today is known as The Little Red Schoolhouse. The schoolhouse celebrated its centennial in 1994, and still functions as an early childhood learning center today.

A Ski Area Is Born

In 1958, Olympic skier Bill Janss began buying up ranches in the valley with an eye toward emulating the Aspen ski area's success. By 1961, he owned six ranches at the base of Baldy and Burnt mountains and planned to build a ski area served by a European-style ski community on 3,300 acres. In December of 1967, Snowmass-At-Aspen opened with five chairlifts, 50 miles of ski trails, seven hotels, and six restaurants. Lift tickets cost \$6.50. A decade later the town of Snowmass was incorporated, and the rest, as they say, is history.

POPULATION 2021

3,096



MEDIAN HOUSEHOLD EFFECTIVE BUYING INCOME*

Town of Snowmass Village- \$61,273

Pitkin County- \$71,244

*Source- United States Census Bureau

TAX RATES

Sales Tax- 3.5% (1% General Fund/2.5% Marketing & Special Events Fund.
10.4% total when combined with the State of Colorado, Pitkin County and RFTA)

Lodging Tax- 2.4% (12.8% total when combined with the Towns' Sales Tax of
3.5%, the State of
Colorado, Pitkin County and RFTA)

NUMBER OF BUSINESS/SALES TAX LICENSES

1787

MILES OF STREETS

33.7

LARGEST TAXPAYERS 2020

Owner Name	Actual	Assessed	Taxes
All Tax Areas			
Aspen SKIING COMPANY LLC	81,607,700	22,896,580	1,795,926.52
SNOWMASS RESORT LLC	60,600,00	17,574,010	902,319.96
SV LAND HOLDINGS LLC	31,436,900	7,509,420	752,084.96
SNOWMASS MALL INVESTMENT GROUP LLC	26,598,800	7,713,680	396,051.32
SV BUILDING & DEVELOPMENT LLC	33,626,600	3,228,650	323,265.80
SV HOTEL LLC	11,018,900	3,195,480	322,257.80
SNOWMASS SKIING CORP	20,532,800	5,954,510	305,728.36
SV RETAIL I LLC	9,143,800	2,651,710	267,419.60
EASTWOOD SNOWMASS INVESTORS	16,332,700	4,736,500	243,190.88
TIMBERS CLUB	66,124,400	4,727,910	242,749.84

LARGEST EMPLOYERS

- Aspen Skiing Company
- Viewline Resort
- The Snowmass Club
- Viceroy Snowmass
- Destination Resorts Snowmass

ECONOMIC ACTIVITY

Skiing and snowboarding are the most dominant economic activities in Snowmass Village. Snowmass Village is ranked as the second largest ski area in Colorado comprising 3,332 acres. Summer also offers an array of activities that include hiking, white water rafting, jeeping, ballooning, horseback riding, and biking. The Aspen Skiing Company as well as the Town's Parks and Trails Department have actively been expanding the on and off mountain trails for mountain biking in order to propel Snowmass Village to the forefront of this increasingly popular recreational activity. In fact, in 2020 Snowmass Village was deemed a Gold-Level Ride Center by the international Mountain Bike Association. This honors the world's best destinations for mountain bikers of all levels.

GROUPS

Group business is a significant contributor to the Town's economy and includes ski groups, social events/gatherings, sports, and specialty groups as well as meetings and conferences. Snowmass Village offers over 70,000 square feet of flexible meeting space in various conference and unique facilities.

SUMMER EVENTS

Snowmass Tourism has focused its efforts to specifically enhance the summer events/activities to increase occupancy in Snowmass Village during the summer. Flagship events such as the Snowmass Free Concert Series, Snowmass Rodeo, Snowmass Balloon Festival and Jazz Aspen Snowmass Labor Day Festival have set precedence that Snowmass Village is an ideal location for special events. New events/activities have been added to improve summer vitality including Snowmass Scavenger Hunt, Snowmass Art Walk, and more. Visit Snowmass Tourism's website at www.gosnowmass.com for a full list of events and additional information.

LODGING

Snowmass Village offers a variety of lodging options ranging from hotels and lodges to private condominiums and luxurious houses and chalets. Each property presents a unique location and layout with single to multi-family accommodations and over 95% of the lodging provides ski-in/ski-out access to the mountain. There are approximately 1,800 rentable units available within the Town.



WEATHER

On average, the warmest month in Snowmass Village is July and the coolest month is January. The average high in January is 35 degrees Fahrenheit and the average low is 9, while the average high in July is 79 degrees and the average low is 48. Snowmass Mountain receives, on average, 300 inches of snow each winter. January is the average wettest month. The highest recorded temperature was 92 degrees Fahrenheit in 1983 and the lowest recorded temperature was -25 degrees Fahrenheit in 1989.

PARKS, TRAILS AND OPEN SPACE

Snowmass Village has an extensive trail system with 8 miles of paved trails and 90 miles of unpaved trails to be used in the summer and winter. Open space areas secure wildlife habitat and preserve visual character. Snowmass Village has 636 acres of open space, 21.6 acres of public parks and 678.1 acres of conservation land. The Snowmass Ski Area also has over 8,700 acres that are dedicated to public open space and recreation. The Town of Snowmass Village owns a conservation easement on approximately 300 acres located on Brush Creek Valley Floor, which will be maintained as open space for recreation and conservation.



CULTURAL ARTS AND EDUCATION

The Town Council established an Arts Advisory Board in 1993 and charged it with the creation and establishment of a unique cultural identity for Snowmass Village. Built over a century ago, the Little Red Schoolhouse is one of the Town's few historic structures. The Schoolhouse is owned by the Town and leased to a daycare center by residents. The historic Anderson Ranch Arts Center is a prominent summer art school bringing artists, craftsmen, and students together for common learning. A master plan for Anderson Ranch was completed in 1990, which includes 55,000 square feet of new arts center space. In 1987, the Snowmass Chapel and Community Center was constructed to provide counseling services, weddings, worship and memorial services to residents and guests. This facility offers 20,000 square feet of chapel and community space.

FIRE PROTECTION/WATER AND SANITATION

The Snowmass Wildcat Fire District provides all fire services for the Town of Snowmass Village and has their own taxing authority. The Snowmass Water and Sanitation District also has their own taxing authority and provides water and sanitation service for the Town.

WATER

Contact the Snowmass Water & Sanitation District at 970-923-2056 to get your water turned on and setup your account.

TRASH

Contact the Town of Snowmass Village's Solid Waste & Recycling Division at 970-923-5110 to arrange a dumpster fee and get instructions on trash collection in the Village.

UTILITIES

Utilities that serve Snowmass Village include:

Black Hills Energy (natural gas)

Comcast (TV/cable/Internet)

CenturyLink (phone)

Holy Cross Energy (electric)

PARKING PERMITS & FREE TOWN SHUTTLE

Contact the Town of Snowmass Village Transportation Department at 970-923-2543 to see if you need a resident parking permit in your neighborhood. Also, learn more about what free Village Shuttle route services your residence, and browse maps and schedules on this website. Printed maps are available on all buses. Visit their website at www.snowmasstransit.com.



MAIL DELIVERY

All resident of Snowmass Village receive mail via a post office box that you will need to establish. There is no mail delivery in Town limits. Stop by the Snowmass Village Post Office at 16 Kearns Road, Snowmass Village, CO 81615.

CAR REGISTRATION

Register your car at the Pitkin County Clerk and Recorder’s Office located at 530 E. Main Street, First Floor, Aspen, CO 81611.

PUBLIC LIBRARY

Snowmass Village has a satellite library on the second floor of Snowmass Village Town Hall located at 130 Kearns Road, Snowmass Village, CO 81615, and is part of the larger Pitkin County Library system.

REGISTER TO VOTE

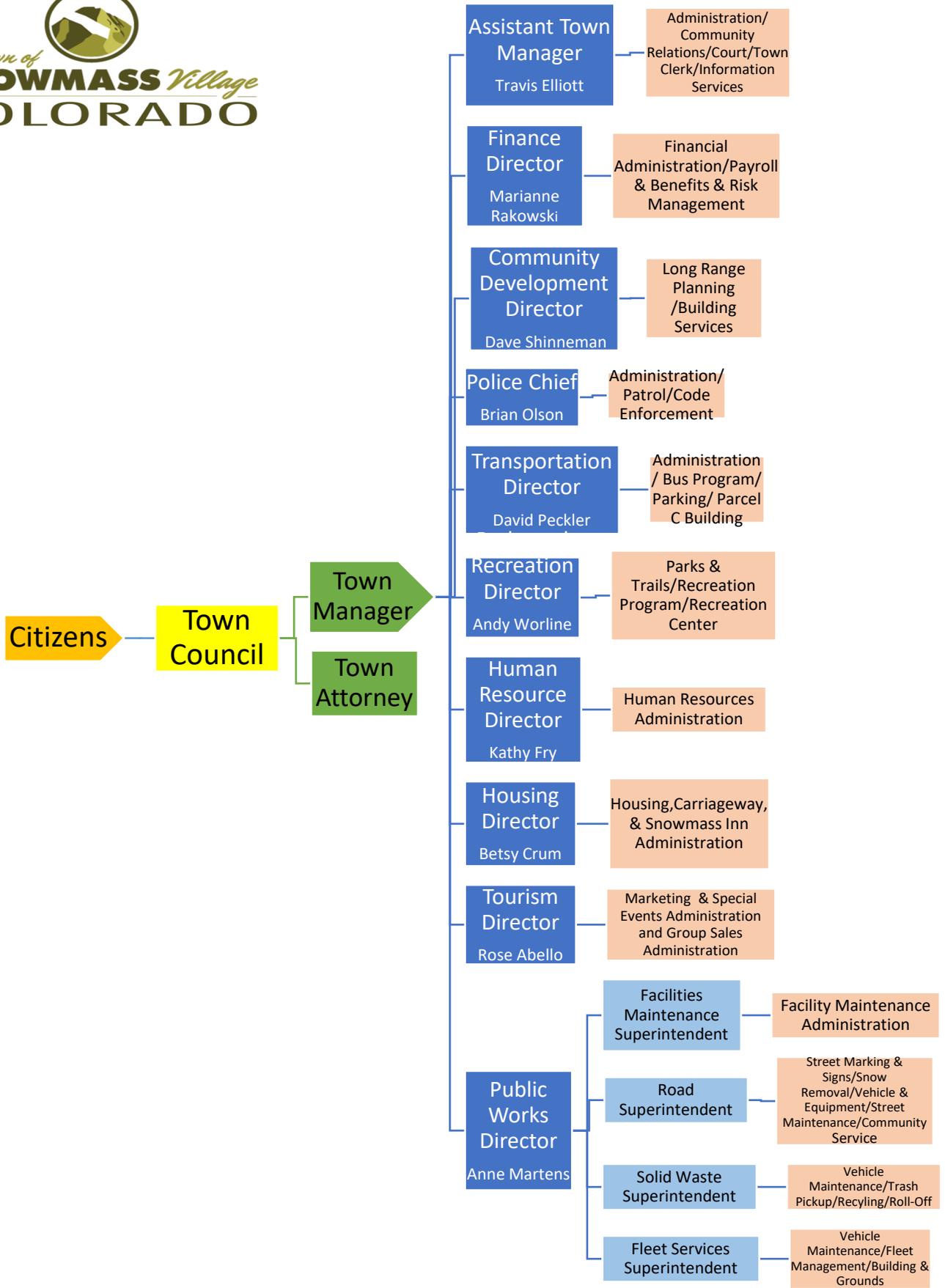
You must register to vote in the county in which you reside. Voter registration information is available through the Pitkin County Elections’ website.

RECREATION

Take advantage of our state-of-the-art recreation center. Programs, class schedules, and rates are available on the Town's website at www.tosv.com.



ORGANIZATIONAL CHART--- 2021 - 2022



TOWN OF SNOWMASS VILLAGE
DEPARTMENT/DIVISION

	2018	2019	2020	2021	2022
Full-time Year-round	Actual	Actual	Actual	Projected	Proposed
Town Council	1	1	1	1	1
Town Manager	4	5	5	5	6
Finance/Payroll & Benefits	7	6	6	6	6
Community Development	6	6	6	6	6
Public Safety	13	13	12	12	13
Transportation	21.5	23.5	24.5	24.5	24.5
P.W. Administration	3	3	3	3	3
P.W. Facilities Maintenance	4	4	4	4	4
P.W. Road	6.5	6.5	6.5	6.5	6.5
P.W. Solid Waste	4	4	5	5	5
P.W. Fleet Services	5	5	5	5	5
Parks, Trails, Recreation					
-Recreation	4	5	5	5	5
-Parks & Trails	1	1	1	2	2
Human Resources	1	1	1	1	1
Housing	6	6	7	7	7
Marketing	7.5	7.5	7.5	7.5	7.5
Group Sales	7.5	7.5	7.5	7.5	7.5
TOTAL	102	105	107	108	110
Part-time Year-round					
Parks, Trails, Recreation					
-Recreation	2	2	2	2	2
Housing	1	1	1	1	1
TOTAL	3	3	3	3	3
Full-time Seasonal					
Public Safety	1	1	1	1	0
Transportation	17	15	15	16.25	17.25
Parks, Trails, Recreation					
-Recreation	0	0	0	0	0
-Parks & Trails	4	4	2	1	2
Marketing	0	0	0	1	1
TOTAL	22	20	18	19.25	20.25
Part-time Seasonal					
Transportation	6	5	6	7	7
Parks, Trails, Recreation					
-Recreation	24	24	24	24	24
-Recreation Part-time	16	16	16	16	28
-Parks & Trails	0	0	4	5	4
Marketing	5	5	5	5	5
TOTAL	51	50	55	57	68

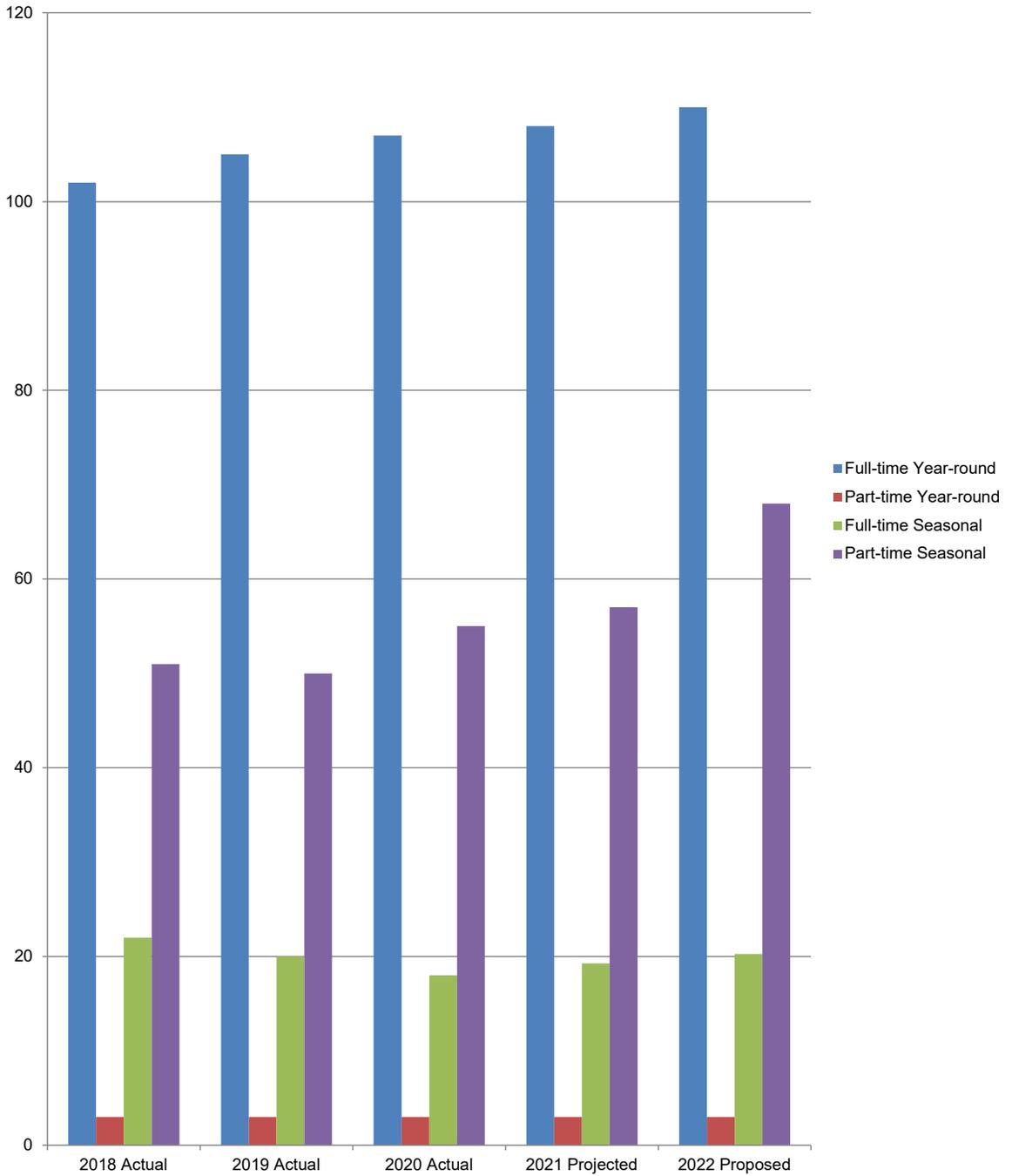
Changes from 2020 actual to 2021 projected

Parks and Trails added another FTYR position
Transportation added FTS & PTS positions
Parks and Trails moved a FTS position to a PTS position

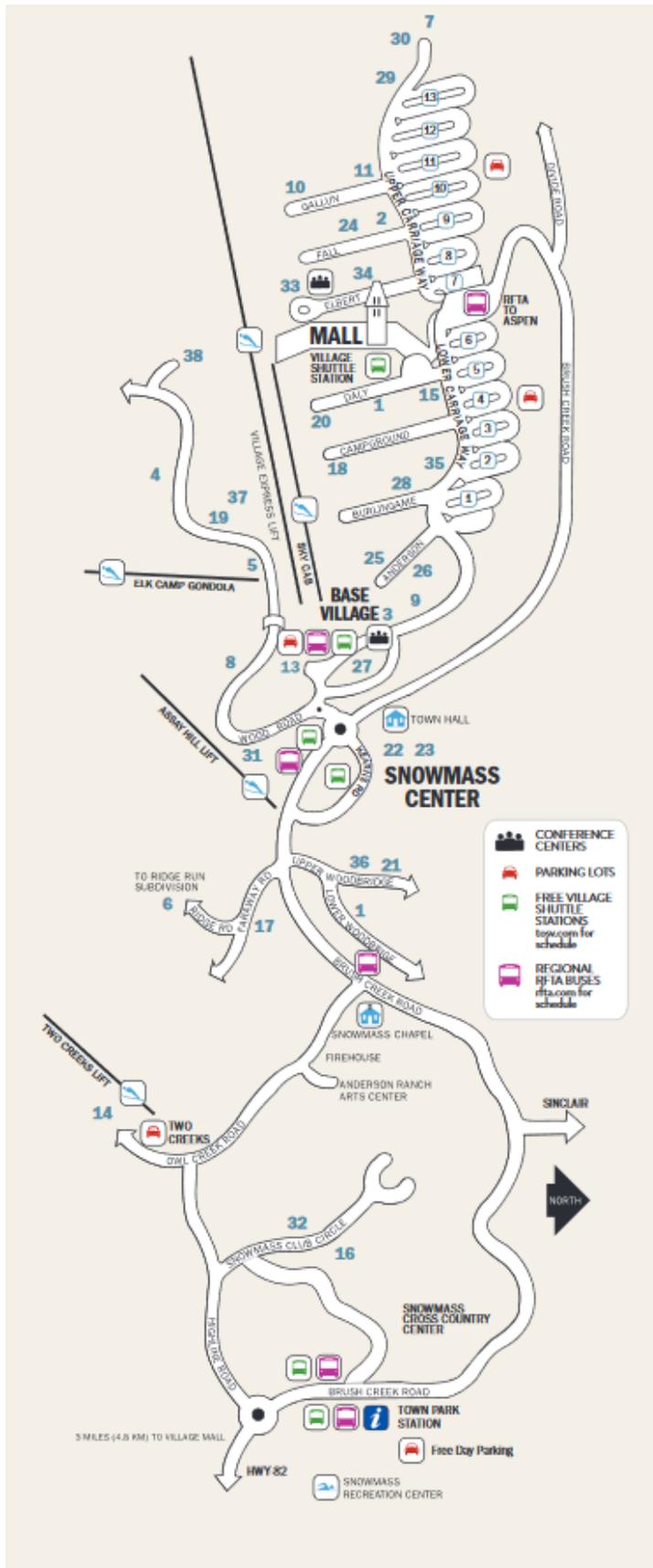
Changes from 2021 projected to 2022 proposed

Town Manager added an additional IT position
Police added an additional patrol officer position
Park and Trails changed a PTS position to FTS position
Recreation added 12 PT Mountain bike instructor positions
Transportation took over the FTS Parking Manager position from Police

Town of Snowmass Village, Colorado Personnel History



S N O W M A S S V I L L A G E





INTRODUCTION

Town Council Goals For the Future

The Town Council revisited their policy objectives and community goals in January of 2021. The consistency in the goals was no surprise as there was only one new member of the Town Council. This consistency provided the Council an opportunity to review their previous goal statement, evaluate the work that had been done toward the goals since adoption, and set goals for the future. The Town Council was very mindful that an updated Comprehensive Plan was adopted in December of 2018 and used the strategic initiative outlined in the Comprehensive Plan as part of the goal setting framework. In the November 2020 election, a new mayor (previous Council member) was seated as well as the new council member. The updated goals were adopted on February 16, 2021.

Listed below, under each goal, are the strategic initiatives and the goals to accomplish them. During the calendar year, staff evaluates projects and whether they meet the Council's goals. These projects are then discussed with Council at their meetings and the Council decides if these projects move forward and whether they need funding. If Council approves moving the project forward, that project then becomes part of the budget process and is vetted through staff, public meetings, the financial advisory board then Council. If approved, these projects are included in the budget. Listed below under each strategic goal of the Town Council are the projects that meet the Town Council strategic goals.

As a result of these processes, the Town Council reaffirmed its responsibility to be a nimble steward of our existing community character and again embraced the continued need to recruit and retain effective professional town staff who lead, uphold the Town's values, and help create a high-quality governance structure. The Council recognizes that our Town is a fun, community focused, family-friendly Village. As our community inevitably evolves and changes over time, the Council wants to ensure we remain a thriving, charming, fun, resilient, safe, and emotionally connected community. As we take steps toward our future, we recognize we are not a traditional town, but rather a unique Village. We choose to embrace this uniqueness by looking for creative resolutions to address the many opportunities before us, and we further recognize that high quality creative approaches require taking reasonable risks. Fundamentally, the Council

still aims to stay true to the values of the Village and create positive momentum for the community and resort.

STRATEGIC INITIATIVES OF SNOWMASS VILLAGE

- Preserve and protect open spaces and our environment
- Promote environmental and economic sustainability and resiliency
- Focus on improved access and safety to make Snowmass Village more walkable and bike-able
- Continue to improve the multi-modal connections between Base Village, the Mall and the Center
- Manage parking and transit to encourage efficient, effective, and sustainable mobility choices
- Focus new development and/or redevelopment within the identified CPAs
- Encourage the update and renovation of older buildings in the Village
- Strengthen local economic opportunities to assure vibrancy
- Continue to support a viable workforce and our commitment to workforce housing by exploring opportunities that best balance the character and resources of the Town

TOWN COUNCIL IDENTIFIED VALUES OF THE VILLAGE

Fun, community focused, family-friendly, thriving, charming, resilient, safe, emotionally connected, and unique

On February 16, 2021, the Town Council adopted the goal setting statement and objectives and listed beneath the goals are expenditures (***italicized and bold***) that are budgeted to take steps towards meeting that goal/objective:

TOWN COUNCIL AREAS OF CONCENTRATION

Affordable Workforce and Senior Housing

Creating and providing affordable housing continues to be a top priority for the Town Council. Providing a variety of affordable housing options within the Village not only enables community members to contribute to the local economy, it also helps to build a strong, well connected, and engaged community with a viable workforce. Specifically, the Council commits to a near-term strategy that will actively identify opportunities, creative approaches and partnerships to address housing needs and incentivize the development of an additional 185 units. The Town Council will work collaboratively to create solutions and will diligently commit the time, money and political will to implement a successful strategy.

- ***The Snowmass Inn was purchased for employee housing in 2020, the Town has budgeted \$600,000 for upgrades and repairs to the complex.***
- ***The 2022 budget also includes \$40,000 to continue to search for additional employee housing land opportunities***
- ***There is \$500,000 in the 2022 budget to begin the design and planning for employee housing on the Draw Site above Town Hall.***
- ***There is \$4,000,000 for the planning, design and renovation for the Mountain View I renovations apartment complex.***

Community Engagement

The Council will strive to continue to increase effective community engagement. This includes creating opportunities to receive feedback, to improve Council visibility, and to increase the number of listening opportunities for Council on a broad array of subjects. As a top priority, the Council desires to strengthen its communication with its citizen Boards and Commissions. The Council will work to improve lines of communication with Boards and Commissions by asking for more guidance and feedback from them in a manner that is comfortable for the volunteer boards. The Council will explore ideas for improvement that may include streaming Boards and Commission meetings and/or creating Council liaisons to each Board and Commission.

- ***The 2022 budget includes \$7,500 towards Community Engagement to increase Town Council public outreach including hosting small socials to discuss issues.***
- ***There is \$24,000 budgeted in 2022 to conduct another community survey.***
- ***There was \$25,000 budgeted in 2022 for upgrades to the Town Council Chambers to improve the technological equipment for use by presenters and for television broadcasting of the meetings.***

Public Spaces and Facilities

To strive to capitalize on the community's existing iconic treasures with the intention of creating and improving public spaces and facilities that promote health, safety, education, happiness and well-being to meet community needs. Town Park is one such community-oriented space.

- ***The 2022 budget includes \$3,705,000 for the design and renovations of the Town Park at the Entryway for the first phase of the project.***
- ***The Town is budgeting to spend \$50,000 to resurface the basketball courts.***
- ***The Town has budgeted \$40,000 to continue with the Land Use Code update.***
- ***There is \$25,000 budgeted for Art Projects in 2022.***
- ***The Town budgeted \$400,000 towards Snowmass Tourism product enhancement projects/programs to be determined in 2022.***
- ***The Town has budgeted \$150,000 to replace the roof on the Fanny Hill Stage and to make other improvements on Fanny Hill for events.***

- ***The Marketing Fund is budgeting to invest \$2,046,750 to continue to support/sponsor summer and winter events for the community and visitors in 2022.***
- ***The Town has hired a consultant in 2021 to conduct a study on Early Childhood Education and Assessment, which will continue into 2022 at a budgeted amount of \$70,000.***

Safety, Connectivity, Parking and Transit

Maintaining a safe multi-modal transportation network is critical; this includes efforts to establish respectful and safe utilization of our multi-use trail system by all of those that enjoy it. The Town commits to continue focusing its energy on making the community physically connected for all users. The Town Park Crossing is a successful design. Intersection improvements at Owl Creek, Faraway and Sinclair along Brush Creek will be pursued and remain a high priority. These designs must include improvements for pedestrians, individuals with mobility issues, transit users, and bike riders. The physical connections in the Village, especially between the Mall, Base Village, and the Center need to be intuitive, creative (e.g. alpine garden), and efficient. Effective integration of the Village Shuttle and parking assets must be incorporated into connectivity solutions. Safety improvements also include efforts to create respectful and safe utilization of our multi-use trail system by all of those that enjoy it.

- ***The Town is budgeting \$85,000 to install three additional electric vehicle charging station in 2022.***
- ***The 2022 budget includes \$13,000,000 for the construction of a new transit plaza to be built in 2022.***
- ***The town is budgeting \$200,000 for the possibility of adding a summer parking program.***
- ***The Town is budgeting \$60,000 to design a connection from Brush Creek Road to Upper Kearns Road to Mountain View.***
- ***\$250,000 is budgeted in 2022 to build the Highline Road trail connection.***
- ***The Town has budgeted \$106,000 for the purchase of police body-worn cameras, software and data storage.***
- ***The Town is continuing to support Wildfire Mitigation and has budgeted \$15,000 in 2022.***
- ***The Town continues to make upgrades, improvements and repairs to the Towns hard surface trails and budgeted \$285,000 in 2022. Also budgeted is an additional \$25,000 for soft trail improvements.***
- ***The Town is budgeting \$40,000 to improve the vehicle parking lot licensing system.***
- ***The Town is budgeting \$250,000 to repair the Woodbridge decking in 2022.***
- ***In 2022, the Town will be looking at improvement to connect the Village Nodes and has budgeted \$400,000 for this effort.***

A Continued Commitment to Environmental Activism and Resiliency

The Town Council is devoted to protecting our environment and actively addressing climate change. As such, the Council will adopt an updated Sustainability Plan and actively work to implement it. The Town shall remain

committed to protecting its assets. This requires addressing environmental, fiscal, economic, safety, and transportation topics. Efforts to improve resiliency will require strong leadership from the Town Council and efforts from the community at large. Community economic development efforts will continue to embrace innovative approaches such as public / private partnerships, new business models, and will further continue to work with existing cornerstone organizations. Educational efforts and more public involvement with disaster preparedness and recovery will be critical. The Council will work to ensure broad community involvement, through HOAs and other organizations, to address specific identified hazards such as wildfires.

- ***The Town has budgeted \$1,200,000 for the replacement of the boiler at the Base Village in 2022.***
- ***The Town has budgeted \$260,000 to provide backup power in an emergency to the Town Hall and the Public Works Facility.***
- ***In 2022, the Town has budgeted \$30,000 to continue to invest in a Micro Grid project conceived by Holy Cross Energy and RMI.***
- ***In 2022, the Town has budgeted \$1,000,000 for the connectivity of municipal fiber network within the Town limits***
- ***The Town has budgeted \$30,000 to fund a composting program for the community at the Public Works Facility.***

Regionalism

The Town is committed to being proactive and participating in regional approaches for topics that face the entire Roaring Fork Valley including, but not limited to, transportation, workforce housing, senior housing, recreation, and public health matters.

- ***The Town continues to support charitable services and has budgeted to grant \$125,000 to regional organizations.***
- ***The Town is continuing with the village shuttle marketing enhancement projects such as updating the shuttle maps, improving website design, mobile maps and large systems maps for \$45,000.***



BUDGET POLICIES

Legal Requirements

The Town of Snowmass Village is a Home-Rule municipality governed by Town charter. The government is a Council-Mayor-Manager form of government. The Town Council enacts local legislation, adopts budgets, determines policies and appoints the Town Manager who shall execute the laws and administer the Town government.

The budget fiscal year covers the calendar year from January 1st to December 31st. A budget message from the Town Manager explains important features of the budget.

The budget meetings are open to the public. A public hearing on the proposed budget is held on any date at least fifteen (15) days prior to the certification of the ensuing years tax levy to Pitkin County.

The budget is adopted by a majority vote of the Town Council by resolution prior to the date set for certification of the mill levy. The Town Council may make amendments to the budget throughout the year. The budget amendments are adopted by ordinance up to the amount of any excess revenues. The Council may make emergency appropriations to meet a public emergency affecting life, health, property or public peace by adopting an emergency ordinance.

In November of 1992, the people of Colorado adopted a constitutional amendment of Article X Section 20 of the Colorado Constitution. The Town must abide by the amendment, which among other regulations, restricts the issuance of debt, prohibits increases in tax rates without voter approval and limits the growth of property tax revenues.

In November of 2004, the electorate of Snowmass Village voted to allow the Town to retain and expend any revenues in excess of Article X, Section 20 of the Colorado Constitution.

Budget Policies

Budget Preparation and Review

The Town's budget process provides for the creation of a budget that meets the service needs of the community within the resources available from previous years and current year revenues.

Each year, the Town Council holds a goal setting and project-oriented retreat with the Town Manager. Together, they identify goals for the future, projects for the future and changes in service levels. Other issues such as development and communication are also discussed.

Council goals form the basis for the budgeting of projects in the future years.

At the end of June of each year, the Finance Department kicks off the budget process. This is done by providing all relevant Town staff with the annual budget calendar and the budget preparation guide. The budget preparation guide provides for consistency between departments.

By August of each year, all budgets must be entered in the computer system. Following the data entry, budget highlights/narratives that identify goals, objectives, staffing levels, capital purchases and significant budget changes are due to the Finance Department.

The Finance Department prepares most of the revenue projections for the Town. Historical trends, economic conditions and current information form the basis for most revenue projections. Individual departments that are responsible for assessing fees or charging for services prepare projections for those specific lines. For instance, the Public Safety Department prepares revenue projections for parking tickets and moving violations.

Expenditures are based on estimated quantities, forecasted costs per unit and historical trends. These expenditures are expected to meet the goals and service levels as determined by the Town Council and staff.

Forecasts for the five-year budget are developed by the department head based on current trends and determining whether those trends are going to continue into the future or whether they may be limited in time or scope. As an example, building revenues that the town receives for a specific development would only be collected during the years of planning and construction, so the town does not budget for those fees beyond the years of construction. The same occurs for expenditures as there may be contract services needed for a specific job that is a one-year or multiple year job that doesn't continue for the duration of the five-year forecast. In that case, the town only budgets for those expenditures in the years it is needed. For revenues, the department heads look at current trends, economic conditions and historical information to develop the five-year forecasts. Most of the operational costs are typically held flat unless a department head can show that the costs are experiencing inflationary or other increases. Personnel service changes are based on historical/current information.

Budget Policies

Budget Preparation and Review (cont.)

In the beginning of August, all department and division heads attend budget meetings with the Finance Director and Town Manager. These meetings are invaluable to staff since it allows for open-minded questions and responses and gives the staff some idea of what numbers need to be fine-tuned or further justified.

At this point in the budget process, all budget meetings with the Financial Advisory Board and the Town Council are public meetings and are opportunities for the public to comment.

In the middle of September, all funds of the Town budget are presented to the Financial Advisory Board. The Financial Advisory Board members serve in an advisory capacity to the Town Council. The board reviews each department and division budget as well as each of the supplemental funds.

In the first half of October, the budget process moves to the Town Council work sessions. The setting for these meetings is round table in nature. During this process, any additional projects or expenditures are identified, prioritized and voted on for inclusion into the budget.

Following the Town Council work session, the department and division heads put their final revision on the computer system.

All final numbers are made part of the budget resolution. A public hearing is held on the budget and mill levy certification. The Town certifies the mill levy to the Pitkin County Commissioners prior to December 15th.

On January 1st the new budget takes effect.

Capital Budget Process

The Capital Budget, which is known as the Capital Improvement Program is formally adopted as part of the 2022 budget. This is a fund that continues to be refined as goals, priorities and funding sources change. Combining the processes enables the Town Council to understand how the Capital Improvement Program dovetails with the Operating Budget as well as having the ability to look at the impact the Capital Budget has on the future years of the Operating Budget.

Budget Adoption

The staff works towards an October or early November budget adoption. Public meetings were held on October 4, 2021, October 11, 2021 and October 18, 2021 for the purpose of reviewing the 2022 budget.

The 2022 budget was adopted and appropriated by resolution on November 1, 2021 by the Town Council of the Town of Snowmass Village.

Budget Policies

Budget Method

The Town uses a Departmental Line Item Method for budgeting whereby programs are budgeted by separate departments and division. This allows for each line item to be reviewed on its own merit as well as the program costs as a whole. Not all program costs are fully allocated. We decide these on a cost vs. benefit basis. All remaining funds are budgeted by line item as well.

Budget Basis

The budget basis is the same as the basis of accounting used in the Town's audited financial statements for all funds. The budgetary basis of accounting and the generally accepted accounting principles (GAAP) basis of accounting are the same for all the governmental fund (General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Fund) types. The Modified Accrual Basis of Accounting is followed for the above funds. This means that revenue is recorded when susceptible to accrual, i.e. both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. All funds of the Town of Snowmass Village use a

calendar year as the fiscal year. All funds of the Town of Snowmass Village are included in the budget document.

An example of the modified basis of accounting used for both the budget and the financial statements are the sales taxes. The Town receives Town Sales Taxes the month following the month they were collected in. The Town receives County Sales Taxes two months following the month they were collected for. Both sales taxes are recorded back to the month/year that they were collected. Most major types of revenues that require an accrual are recorded this way in both the budget and in the financial statements such as property taxes and intergovernmental revenue.

Expenditures, other than interest on long-term obligations are recorded when the liability is incurred, or the long-term obligation paid.

Encumbrance accounting (open purchase orders, contracts in process and other commitments for the expenditures of funds in future periods) is not used by the Town for budget or financial reporting purposes.

The fund structures used in our financial statements are the same as those presented in the budget.

The budgets for all proprietary funds, which include the Enterprise Funds – Housing, Carriageway and Snowmass Inn are prepared using the Accrual Basis of Accounting. Revenue is recognized when earned and expenses are recognized when the liability is incurred. Exceptions to the accrual basis of accounting is that capital outlay is budgeted as an expenditure in the year

Budget Policies

Budget Basis (cont.)

purchased, depreciation is not budgeted and accrued compensated absences are not considered to be expenditures until paid.

Budget & Accounting Control

Upon the adoption of the revised and proposed budgets, the computer information is updated, so the department and division heads are able to monitor their budgets.

Monthly budget variance reports are automated and distributed to each department and division head. Reclassifications must be approved, documented and processed by the Finance Department. The Finance Director conducts a full review of all reports.

The accounting system is reviewed regularly as changes to the system occur through updates from our software supplier. A purchase order system is in place and payment of invoices requires appropriate supervisor approval. The town updated the purchasing policy, which is reflected in our software system through the approval process.

Budget Changes/Amendments

After budget adoption, the Council by ordinance may make supplemental appropriations. Emergency public appropriations may be made by Council emergency ordinance.

At any time during the fiscal year the Town Manager may transfer part or all of any unencumbered appropriation balance between programs within a department, office or agency.

The budget changes are then adopted by ordinance in the form of a revised budget.

TOWN OF SNOWMASS VILLAGE

2022 BUDGET SCHEDULE

***DATES ARE SUBJECT TO CHANGE**

PERSONNEL CHANGES to Clint/Kathy:

If you are contemplating any personnel changes, promotions, reorganizations, additions, you must meet with Clint and Kathy by July 6th.

PERSONNEL CHANGES to FINANCE:

Personnel Changes that have been approved by Clint for further analysis, need to be forwarded to Finance by July 16th for inclusion into the 2022 budget and payroll calculators.

CIP (Capital Improvement Program): Email CIP projects with: Project Name, Description, Project Year of construction and estimated Cost by July 7, 2021.

July 1, 2021 (Thurs) **Budget Kickoff – Use budget preparation guide to begin your budget process.**

July 30, 2021 (Fri)	2021 Projected – 2026 Draft Budget completed
	All expenditures and backup inputted into New World. All revenues with backup emailed to Marianne.

August 17 - 20, 2021 (Tues–Friday) **Department/Division Head budget meetings**
Review with Finance Director and Town Manager.

August 24, 2021-(Tues) **Budget changes from budget meetings completed and on computer.**

September 22, 2021 (Wed) **Packet due for FAB meeting**

September 29, 2021-(Wed) **Financial Advisory Board review 8:30 – 12:00 noon**

October 30, 2021-(Thurs) **Packet due for Town Council meeting**

October 4, 2021-(Monday) **Town Council Budget Introduction (keep your calendars open!)**

October 11, 18, 25, 2021 **Town Council Budget-Meeting/Work Session Review (Dates to be determined)**

October 27, 2021 **Packet due for Town Council meeting**

November 1, 2021	Budget adoption !!!!!!!!!!!!!!!
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FUND STRUCTURE & DESCRIPTION

The Towns fund structure and description consists of the below listed funds. All funds appropriations are included in this budget document and all funds are included in the audited financial report.

General Fund – The **General Fund** accounts for and reports all financial resources not accounted for and reported in another fund. Examples of expenditures include General Administration, Police, Finance, Public Works, Planning and Building. Besides the Town Council and the Town Manager budget, there are seven departments in the General Fund, each department is supervised by a Department Head. All departments are accounted for in the General Fund except for the Housing Department, Marketing Department and Group Sales Department as shown below. All department heads are accountable to the Town Manager.

- General Administration: Accounts for Town Council, Town Manager, Town Clerk, Information Technology, Court Services and Human Resources functions
- Public Safety: Accounts for patrol services, code enforcement and animal control
- Finance: Accounts for financial operations, payroll/benefit administration and risk management
- Community Development: Accounts for planning and building functions
- Parks and Recreation: Accounts for parks, trails, recreation program and center
- Public Works: Accounts for road maintenance, solid waste pickup, shop and facility maintenance
- Transportation: Accounts for transportation services and parking regulations

Special Revenue Funds are used to account for specific revenues that are legally restricted for particular purposes. These funds generally have input from all department heads. The Town has the following funds:

Road Mill Levy Fund – Accounts for property tax revenue, which is a long-term funding source for road maintenance, repair and reconstruction to our street network and rights of way.

- Accounts for the maintenance, repairs and capital improvements to Town streets paid for primarily from property taxes.

Real Estate Transfer Tax Fund – Accounts for the 1% land transfer tax on the sale/transfer of real property. The expenditures are restricted to the uses listed in Ordinance No. 5, Series of 1986 and voter-approved purposes.

- Accounts for one percent of the sale price of real property used to pay for expenditures related to transportation capital, landscaping, major road networks, transportation operating and maintenance costs for rolling stocks and recreation costs.

Conservation Trust Fund/Lottery Fund – Accounts for lottery proceeds received and expended per the State Conservation Trust Fund.

- Accounts for lottery proceeds distributed from the State of Colorado used for the parks, trails and recreation.

Excise Tax Fund – Accounts for the excise tax revenues that are restricted for use for Employee Housing Projects.

- Accounts for the excise taxes collected. These revenues are restricted by ordinance for employee housing.

Marketing and Special Events Fund – Accounts for sales tax revenues restricted for the marketing of tourism and the development of special events for the benefit of the community.

- Accounts for a two and one-half percent sales tax restricted for the marketing of tourism, public relations, the development of special events and actual and necessary expenses of the Board for the benefit of Snowmass Village as a whole. Includes the Marketing/Special Events department.

Group Sales Fund – Accounts for sales tax revenues restricted for the purpose of bringing conference groups to the Town.

- Accounts for a two-point four percent sales tax restricted for the use of sales and marketing programs to attract group reservations for the Town of Snowmass Village as a whole.

POST Fund – Accounts for grants received from the State of Colorado. The Town acts as the fiscal manager of the grant for the police officers in the I-70 corridor.

- Accounts for the grant monies received from the State of Colorado to pay for the training of the peace officers in the I-70 corridor.

Renewable Energy Offset Program Fund – Accounts for revenues established as an in-lieu fee option for property owners that choose not to employ energy efficient building practices.

- Accounts for in-lieu of fees to facilitate the development of renewable energy generation projects.

Debt Service Fund – Accounts for the payment of principal and interest on the Recreation Bonds.

- Accounts for bond principal and interest for the Recreation Center bonds.

Capital Equipment Reserve Fund - Used to account for the replacement/purchase of the Town's fleet with the exception of the Housing Funds.

- The Town's fleet includes heavy equipment, mobile equipment, buses and vehicles.

Capital Improvements Program Fund - **Capital Funds** are used to account for the construction or acquisition of major capital improvement projects. The Town has one Capital Improvement Program Fund.

- Major capital projects are accounted for within this fund.

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intention of the Town Council is to recover the costs of providing goods or services primarily through user charges. The Town has two operating enterprise funds supervised by a department head. The Housing Department is responsible for the below enterprise funds:

Housing Fund – Accounts for the Creekside, Brush Creek, Palisades and Villas North rent collections, operating, maintenance, and capital expenses for these complexes.

- Accounts for Palisades, Brush Creek, Creekside and Villas North employee housing complexes.

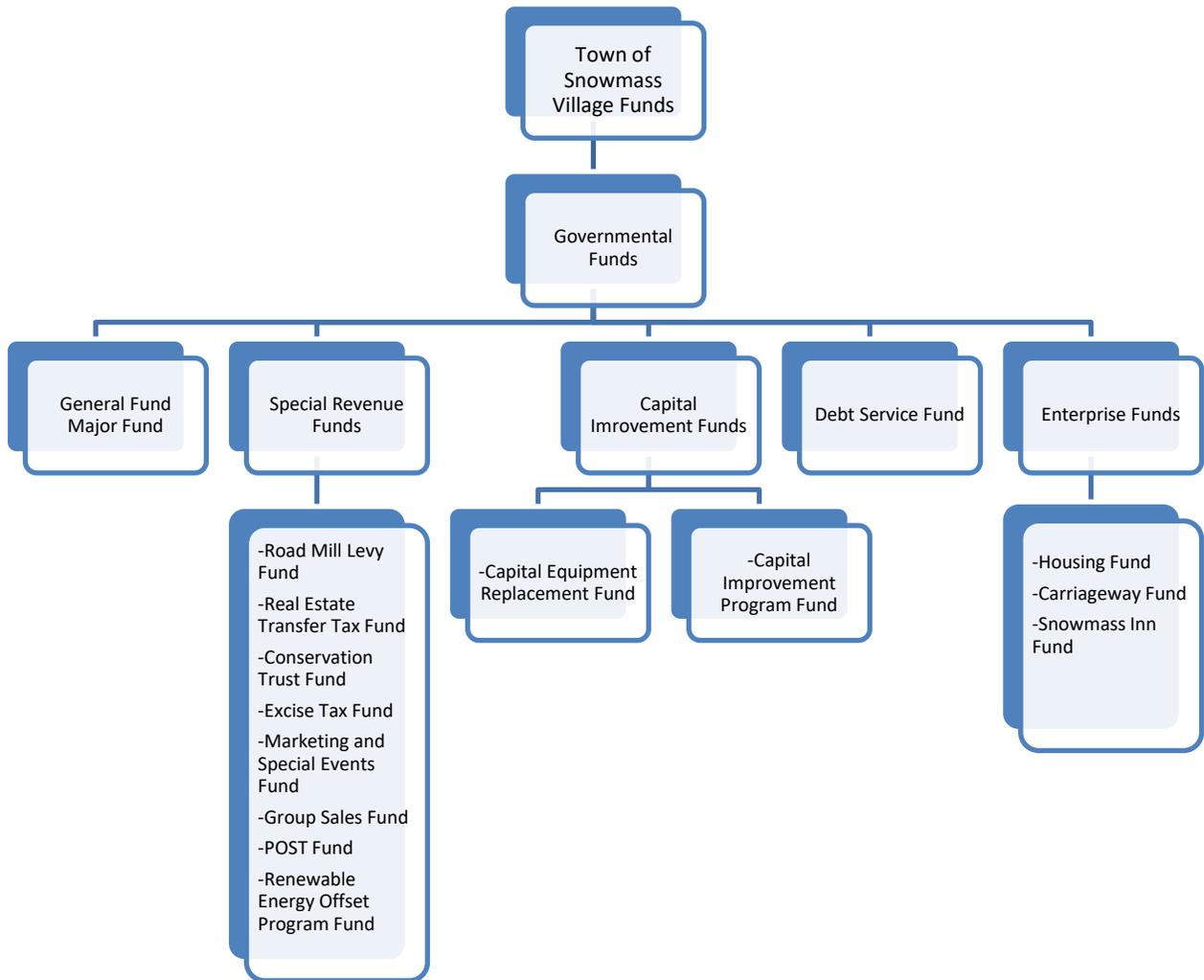
Carriageway Fund – Accounts for the Carriageway rent collections, operating and maintenance, lease payments and capital expenses for this complex.

- Accounts for the Carriageway employee housing complex.

Snowmass Inn Fund – Accounts for the Snowmass Inn rent collections, operating and maintenance, lease payments and capital expenses for this complex.

- Accounts for the Snowmass Inn employee housing complex.

TOWN OF SNOWMASS VILLAGE – FUND STRUCTURE



**TOWN OF SNOWMASS VILLAGE
TOTAL ALL FUNDS**

FUND SUMMARY

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 48,681,973	\$ 57,062,061	\$ 58,540,856
<u>REVENUES</u>			
Sales Taxes	\$ 12,212,443	\$ 12,366,445	\$ 13,992,389
Property Taxes	\$ 3,469,145	\$ 3,557,863	\$ 3,700,362
Other Taxes	\$ 9,924,143	\$ 8,321,203	\$ 7,072,574
Intergovernmental	\$ 2,189,959	\$ 5,268,489	\$ 7,066,427
Licenses/Permits	\$ 703,244	\$ 1,398,018	\$ 968,806
Charges for Services	\$ 3,128,822	\$ 3,400,701	\$ 3,973,678
Fines and Forfeits	\$ 71,900	\$ 92,105	\$ 105,200
Contributions	\$ 2,203,847	\$ 2,026,942	\$ 8,148,332
Miscellaneous	\$ 899,014	\$ 834,183	\$ 1,313,802
Sale of Assets	\$ -	\$ -	\$ -
Rental Income	\$ 2,991,053	\$ 2,986,020	\$ 3,084,540
Other Financing Sources	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 37,793,571	\$ 40,251,969	\$ 49,426,110
<u>EXPENDITURES</u>			
Personnel Services	\$ 15,041,439	\$ 16,458,039	\$ 17,532,113
Purchased Services	\$ 2,951,050	\$ 3,553,058	\$ 3,766,124
Operating and Maintenance	\$ 2,227,115	\$ 2,638,862	\$ 2,731,518
Donations	\$ 387,044	\$ 185,425	\$ 185,425
Capital Outlay	\$ 6,026,030	\$ 9,743,842	\$ 33,725,764
Debt Service	\$ 400,444	\$ 548,532	\$ 796,435
Marketing	\$ 1,685,748	\$ 2,583,500	\$ 2,714,000
Special Events	\$ 764,594	\$ 2,012,000	\$ 2,059,750
Public Relations	\$ 291,106	\$ 185,000	\$ 207,000
Other	\$ (361,087)	\$ 864,916	\$ 634,423
TOTAL EXPENDITURE	\$ 29,413,483	\$ 38,773,174	\$ 64,352,552
Transfers In From Other Funds	\$ 8,408,957	\$ 10,701,751	\$ 19,889,427
Transfers to Other Funds	\$ 8,408,957	\$ 10,701,751	\$ 19,889,427
	\$ -	\$ -	\$ -
NET TRANSFERS	\$ -	\$ -	\$ -
TOTAL SOURCES	\$ 46,202,527	\$ 50,953,720	\$ 69,315,537
TOTAL USES	\$ 37,822,440	\$ 49,474,925	\$ 84,241,979
NET SOURCE (USE) OF FUNDS	\$ 8,380,087	\$ 1,478,795	\$ (14,926,442)
ENDING FUNDS	\$ 57,062,061	\$ 58,540,856	\$ 43,614,414

**GENERAL GOVERNMENT SERVICES
GENERAL FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 18,312,603	\$ 20,395,209	\$ 22,846,466
<u>REVENUES</u>			
Sales Taxes	\$ 6,842,069	\$ 7,058,239	\$ 7,806,528
Property Taxes	\$ 860,127	\$ 881,050	\$ 904,517
Other Taxes	\$ 906,801	\$ 897,160	\$ 915,039
Intergovernmental	\$ 1,878,859	\$ 3,979,960	\$ 2,191,008
Licenses/Permits	\$ 703,244	\$ 1,398,018	\$ 968,806
Charges for Services	\$ 2,995,818	\$ 3,303,538	\$ 3,894,678
Fines and Forfeits	\$ 71,900	\$ 92,105	\$ 105,200
Contributions	\$ 1,443,847	\$ 1,586,517	\$ 1,648,332
Miscellaneous	\$ 498,323	\$ 352,999	\$ 361,182
Sale of Assets			
Rental Income	\$ 24,240	\$ 24,240	\$ -
Other Financing Sources			
TOTAL REVENUE	\$ 16,225,228	\$ 19,573,826	\$ 18,795,290
<u>EXPENDITURES</u>			
Personnel Services	\$ 12,106,225	\$ 13,169,528	\$ 14,093,823
Purchased Services	\$ 2,390,042	\$ 2,788,507	\$ 3,024,237
Operating and Maintenance	\$ 1,813,592	\$ 2,118,194	\$ 2,183,497
Donations	\$ 387,044	\$ 185,425	\$ 185,425
Capital Outlay	\$ 591,984	\$ 772,232	\$ 2,214,455
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ (537,308)	\$ 677,660	\$ 560,000
TOTAL EXPENDITURE	\$ 16,751,578	\$ 19,711,546	\$ 22,261,437
Transfers In From Other Funds	\$ 3,438,957	\$ 3,978,240	\$ 3,782,205
Transfers to Other Funds	\$ 830,000	\$ 1,389,263	\$ 6,092,000
NET TRANSFERS	\$ 2,608,957	\$ 2,588,977	\$ (2,309,795)
TOTAL SOURCES	\$ 19,664,185	\$ 23,552,066	\$ 22,577,495
TOTAL USES	\$ 17,581,578	\$ 21,100,809	\$ 28,353,437
NET SOURCE (USE) OF FUNDS	\$ 2,082,607	\$ 2,451,257	\$ (5,775,942)
ENDING FUNDS	\$ 20,395,209	\$ 22,846,466	\$ 17,070,524

**SPECIAL REVENUE FUND
LOTTERY FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 65,057	\$ 71,352	\$ 80,731
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 28,740	\$ 32,035	\$ 32,996
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 555	\$ 344	\$ 62
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 29,295	\$ 32,379	\$ 33,058
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ -	\$ -	\$ -
Transfers In From Other Funds			
Transfers to Other Funds	\$ 23,000	\$ 23,000	\$ 23,000
NET TRANSFERS	\$ (23,000)	\$ (23,000)	\$ (23,000)
TOTAL SOURCES	\$ 29,295	\$ 32,379	\$ 33,058
TOTAL USES	\$ 23,000	\$ 23,000	\$ 23,000
NET SOURCE (USE) OF FUNDS	\$ 6,295	\$ 9,379	\$ 10,058
ENDING FUNDS	\$ 71,352	\$ 80,731	\$ 90,789

**SPECIAL REVENUE FUND
REAL ESTATE TRANSFER TAX FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 7,600,663	\$ 11,699,368	\$ 13,028,082
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes	\$ 6,893,601	\$ 5,409,670	\$ 3,721,454
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 84,122	\$ 11,427	\$ 11,427
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 6,977,723	\$ 5,421,097	\$ 3,732,881
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 127,063	\$ 337,364	\$ 363,660
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 127,063	\$ 337,364	\$ 363,660
Transfers In From Other Funds			
Transfers to Other Funds	\$ 2,751,956	\$ 3,755,019	\$ 7,364,523
NET TRANSFERS	\$ (2,751,956)	\$ (3,755,019)	\$ (7,364,523)
TOTAL SOURCES	\$ 6,977,723	\$ 5,421,097	\$ 3,732,881
TOTAL USES	\$ 2,879,019	\$ 4,092,383	\$ 7,728,183
NET SOURCE (USE) OF FUNDS	\$ 4,098,704	\$ 1,328,714	\$ (3,995,302)
ENDING FUNDS	\$ 11,699,368	\$ 13,028,082	\$ 9,032,780

**SPECIAL REVENUE FUND
ROAD MILL LEVY FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 1,794,746	\$ 1,392,025	\$ 663,581
<u>REVENUES</u>			
Sales Taxes			
Property Taxes	\$ 2,355,436	\$ 2,414,715	\$ 2,533,646
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services	\$ 3,910	\$ 82,163	\$ 74,000
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 26,937	\$ 2,045	\$ 2,045
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 2,386,283	\$ 2,498,923	\$ 2,609,691
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services	\$ 57,124	\$ 68,746	\$ 49,260
Operating and Maintenance			
Donations			
Capital Outlay	\$ 509,380	\$ 274,752	\$ 630,156
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 566,504	\$ 343,498	\$ 679,416
Transfers In From Other Funds			
Transfers to Other Funds	\$ 2,222,501	\$ 2,883,869	\$ 2,385,574
NET TRANSFERS	\$ (2,222,501)	\$ (2,883,869)	\$ (2,385,574)
TOTAL SOURCES	\$ 2,386,283	\$ 2,498,923	\$ 2,609,691
TOTAL USES	\$ 2,789,005	\$ 3,227,367	\$ 3,084,990
NET SOURCE (USE) OF FUNDS	\$ (402,722)	\$ (728,444)	\$ (475,299)
ENDING FUNDS	\$ 1,392,025	\$ 663,581	\$ 208,282

**SPECIAL REVENUE FUND
EXCISE TAX FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 2,074,999	\$ 1,912,545	\$ 1,208,158
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes	\$ 248,405	\$ 340,000	\$ 225,000
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 65,477	\$ 47,534	\$ 1,695
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 313,882	\$ 387,534	\$ 226,695
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance	\$ 26,336	\$ 41,921	\$ 5,000
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 26,336	\$ 41,921	\$ 5,000
Transfers In From Other Funds			
Transfers to Other Funds	\$ 450,000	\$ 1,050,000	\$ -
NET TRANSFERS	\$ (450,000)	\$ (1,050,000)	\$ -
TOTAL SOURCES	\$ 313,882	\$ 387,534	\$ 226,695
TOTAL USES	\$ 476,336	\$ 1,091,921	\$ 5,000
NET SOURCE (USE) OF FUNDS	\$ (162,454)	\$ (704,387)	\$ 221,695
ENDING FUNDS	\$ 1,912,545	\$ 1,208,158	\$ 1,429,853

**SPECIAL REVENUE FUND
MARKETING AND SPECIAL EVENTS FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 3,465,743	\$ 4,887,051	\$ 4,390,450
<u>REVENUES</u>			
Sales Taxes	\$ 5,370,374	\$ 5,308,206	\$ 6,185,861
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions	\$ -	\$ -	
Miscellaneous	\$ 35,536	\$ 29,825	\$ 16,467
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 5,405,910	\$ 5,338,031	\$ 6,202,328
<u>EXPENDITURES</u>			
Personnel Services	\$ 1,103,396	\$ 1,229,544	\$ 1,324,981
Purchased Services	\$ 23,958	\$ 68,780	\$ 70,099
Operating and Maintenance	\$ 127,114	\$ 146,008	\$ 172,363
Donations			
Capital Outlay			
Debt Service			
Marketing	\$ 1,458,684	\$ 1,968,000	\$ 2,156,500
Special Events	\$ 764,594	\$ 2,012,000	\$ 2,059,750
Public Relations	\$ 291,106	\$ 185,000	\$ 207,000
Other			
TOTAL EXPENDITURE	\$ 3,768,852	\$ 5,609,332	\$ 5,990,693
Transfers In From Other Funds			
Transfers to Other Funds	\$ 215,750	\$ 225,300	\$ 350,000
NET TRANSFERS	\$ (215,750)	\$ (225,300)	\$ (350,000)
TOTAL SOURCES	\$ 5,405,910	\$ 5,338,031	\$ 6,202,328
TOTAL USES	\$ 3,984,602	\$ 5,834,632	\$ 6,340,693
NET SOURCE (USE) OF FUNDS	\$ 1,421,308	\$ (496,601)	\$ (138,365)
ENDING FUNDS	\$ 4,887,051	\$ 4,390,450	\$ 4,252,085

**SPECIAL REVENUE FUND
GROUP SALES FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 2,449,881	\$ 2,810,434	\$ 2,407,184
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes	\$ 1,875,335	\$ 1,674,373	\$ 2,211,081
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 25,971	\$ 97,150	\$ 22,445
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 1,901,306	\$ 1,771,523	\$ 2,233,526
<u>EXPENDITURES</u>			
Personnel Services	\$ 961,781	\$ 1,149,381	\$ 1,179,939
Purchased Services	\$ 65,191	\$ 90,782	\$ 91,192
Operating and Maintenance	\$ 70,967	\$ 93,810	\$ 140,758
Donations			
Capital Outlay			
Debt Service			
Marketing	\$ 227,064	\$ 615,500	\$ 557,500
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 1,325,004	\$ 1,949,473	\$ 1,969,389
Transfers In From Other Funds			
Transfers to Other Funds	\$ 215,750	\$ 225,300	\$ 200,000
NET TRANSFERS	\$ (215,750)	\$ (225,300)	\$ (200,000)
TOTAL SOURCES	\$ 1,901,306	\$ 1,771,523	\$ 2,233,526
TOTAL USES	\$ 1,540,754	\$ 2,174,773	\$ 2,169,389
NET SOURCE (USE) OF FUNDS	\$ 360,553	\$ (403,250)	\$ 64,137
ENDING FUNDS	\$ 2,810,434	\$ 2,407,184	\$ 2,471,321

**SPECIAL REVENUE FUND
RENEWABLE ENERGY OFFSET PROGRAM FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 212,450	\$ 333,382	\$ 259,392
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services	\$ 129,094	\$ 15,000	\$ 5,000
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 1,837	\$ 1,010	\$ 257
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 130,931	\$ 16,010	\$ 5,257
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services	\$ -	\$ 75,000	\$ -
Operating and Maintenance	\$ 10,000	\$ 15,000	\$ 25,000
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 10,000	\$ 90,000	\$ 25,000
Transfers In From Other Funds			
Transfers to Other Funds			
NET TRANSFERS	\$ -	\$ -	\$ -
TOTAL SOURCES	\$ 130,931	\$ 16,010	\$ 5,257
TOTAL USES	\$ 10,000	\$ 90,000	\$ 25,000
NET SOURCE (USE) OF FUNDS	\$ 120,931	\$ (73,990)	\$ (19,743)
ENDING FUNDS	\$ 333,382	\$ 259,392	\$ 239,649

**SPECIAL REVENUE FUND
POST GRANT FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ -	\$ -	\$ -
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 176,221	\$ 187,256	\$ 74,423
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 176,221	\$ 187,256	\$ 74,423
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ 176,221	\$ 187,256	\$ 74,423
TOTAL EXPENDITURE	\$ 176,221	\$ 187,256	\$ 74,423
Transfers In From Other Funds			
Transfers to Other Funds			
NET TRANSFERS	\$ -	\$ -	\$ -
TOTAL SOURCES	\$ 176,221	\$ 187,256	\$ 74,423
TOTAL USES	\$ 176,221	\$ 187,256	\$ 74,423
NET SOURCE (USE) OF FUNDS	\$ -	\$ -	\$ -
ENDING FUNDS	\$ -	\$ -	\$ -

**DEBT SERVICE FUND
DEBT SERVICE FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 11,638	\$ 3,929	\$ 3,929
<u>REVENUES</u>			
Sales Taxes			
Property Taxes	\$ 253,582	\$ 262,098	\$ 262,199
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 253,582	\$ 262,098	\$ 262,199
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay			
Debt Service	\$ 261,291	\$ 262,098	\$ 262,199
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 261,291	\$ 262,098	\$ 262,199
Transfers In From Other Funds			
Transfers to Other Funds			
NET TRANSFERS	\$ -	\$ -	\$ -
TOTAL SOURCES	\$ 253,582	\$ 262,098	\$ 262,199
TOTAL USES	\$ 261,291	\$ 262,098	\$ 262,199
NET SOURCE (USE) OF FUNDS	\$ (7,708)	\$ -	\$ -
ENDING FUNDS	\$ 3,929	\$ 3,929	\$ 3,929

**SPECIAL REVENUE FUND
CAPITAL IMPROVEMENT PROGRAM FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 5,087,839	\$ 5,196,619	\$ 4,358,302
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ 106,139	\$ 669,238	\$ 4,518,000
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions	\$ 760,000	\$ 440,425	\$ 6,500,000
Miscellaneous	\$ 75,925	\$ -	\$ 500,000
Sale of Assets			
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ 942,064	\$ 1,109,663	\$ 11,518,000
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 4,383,284	\$ 7,200,891	\$ 28,235,000
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 4,383,284	\$ 7,200,891	\$ 28,235,000
Transfers In From Other Funds	\$ 3,550,000	\$ 5,252,911	\$ 14,617,222
Transfers to Other Funds			
NET TRANSFERS	\$ 3,550,000	\$ 5,252,911	\$ 14,617,222
TOTAL SOURCES	\$ 4,492,064	\$ 6,362,574	\$ 26,135,222
TOTAL USES	\$ 4,383,284	\$ 7,200,891	\$ 28,235,000
NET SOURCE (USE) OF FUNDS	\$ 108,780	\$ (838,317)	\$ (2,099,778)
ENDING FUNDS	\$ 5,196,619	\$ 4,358,302	\$ 2,258,524

**SPECIAL REVENUE FUND
CAPITAL EQUIPMENT RESERVE FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 3,389,321	\$ 4,487,281	\$ 5,426,884
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental	\$ -	\$ 400,000	\$ 250,000
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous			
Sale of Assets	\$ -	\$ -	\$ -
Rental Income			
Other Financing Sources			
TOTAL REVENUE	\$ -	\$ 400,000	\$ 250,000
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services			
Operating and Maintenance			
Donations			
Capital Outlay	\$ 322,040	\$ 930,997	\$ 2,236,993
Debt Service			
Marketing			
Special Events			
Public Relations			
Other			
TOTAL EXPENDITURE	\$ 322,040	\$ 930,997	\$ 2,236,993
Transfers In From Other Funds	\$ 1,420,000	\$ 1,470,600	\$ 1,420,000
Transfers to Other Funds			
NET TRANSFERS	\$ 1,420,000	\$ 1,470,600	\$ 1,420,000
TOTAL SOURCES	\$ 1,420,000	\$ 1,870,600	\$ 1,670,000
TOTAL USES	\$ 322,040	\$ 930,997	\$ 2,236,993
NET SOURCE (USE) OF FUNDS	\$ 1,097,960	\$ 939,603	\$ (566,993)
ENDING FUNDS	\$ 4,487,281	\$ 5,426,884	\$ 4,859,891

**ENTERPRISE FUND
HOUSING FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 4,211,510	\$ 3,858,414	\$ 3,763,168
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 83,904	\$ 35,661	\$ 51,311
Sale of Assets			
Rental Income	\$ 2,787,641	\$ 2,781,820	\$ 2,899,420
Other Financing Sources			
TOTAL REVENUE	\$ 2,871,545	\$ 2,817,481	\$ 2,950,731
<u>EXPENDITURES</u>			
Personnel Services	\$ 870,038	\$ 909,586	\$ 933,370
Purchased Services	\$ 395,797	\$ 434,528	\$ 501,537
Operating and Maintenance	\$ 166,528	\$ 191,007	\$ 182,920
Donations			
Capital Outlay	\$ 92,278	\$ 227,606	\$ 45,500
Debt Service			
Marketing			
Special Events			
Public Relations			
Other	\$ -	\$ -	\$ -
TOTAL EXPENDITURE	\$ 1,524,642	\$ 1,762,727	\$ 1,663,327
Transfers In From Other Funds			
Transfers to Other Funds	\$ 1,700,000	\$ 1,150,000	\$ 3,474,330
NET TRANSFERS	\$ (1,700,000)	\$ (1,150,000)	\$ (3,474,330)
TOTAL SOURCES	\$ 2,871,545	\$ 2,817,481	\$ 2,950,731
TOTAL USES	\$ 3,224,642	\$ 2,912,727	\$ 5,137,657
NET SOURCE (USE) OF FUNDS	\$ (353,096)	\$ (95,246)	\$ (2,186,926)
ENDING FUNDS	\$ 3,858,414	\$ 3,763,168	\$ 1,576,242

**ENTERPRISE FUND
CARRIAGE WAY FUND**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ 5,523	\$ 14,453	\$ 14,217
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ 426	\$ 282	\$ 127
Sale of Assets			
Rental Income	\$ 179,172	\$ 179,960	\$ 185,120
Other Financing Sources	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 179,599	\$ 180,242	\$ 185,247
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services	\$ 18,939	\$ 26,715	\$ 29,799
Operating and Maintenance	\$ 12,577	\$ 14,957	\$ 13,219
Donations			
Capital Outlay			
Debt Service	\$ 139,153	\$ 138,806	\$ 139,214
Marketing			
Special Events			
Public Relations			
Other	\$ -		\$ -
TOTAL EXPENDITURE	\$ 170,669	\$ 180,478	\$ 182,232
Transfers In From Other Funds	\$ -	\$ -	\$ -
Transfers to Other Funds			
NET TRANSFERS	\$ -	\$ -	\$ -
TOTAL SOURCES	\$ 179,599	\$ 180,242	\$ 185,247
TOTAL USES	\$ 170,669	\$ 180,478	\$ 182,232
NET SOURCE (USE) OF FUNDS	\$ 8,930	\$ (236)	\$ 3,015
ENDING FUNDS	\$ 14,453	\$ 14,217	\$ 17,232

**ENTERPRISE FUND
SNOWMASS INN**

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
BEGINNING FUNDS	\$ -	\$ -	\$ 90,313
<u>REVENUES</u>			
Sales Taxes			
Property Taxes			
Other Taxes			
Intergovernmental			
Licenses/Permits			
Charges for Services			
Fines and Forfeits			
Contributions			
Miscellaneous	\$ -	\$ 255,906	\$ 346,784
Sale of Assets			
Rental Income	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ -	\$ 255,906	\$ 346,784
<u>EXPENDITURES</u>			
Personnel Services			
Purchased Services	\$ -	\$ -	\$ -
Operating and Maintenance	\$ -	\$ 17,965	\$ 8,761
Donations			
Capital Outlay			
Debt Service	\$ -	\$ 147,628	\$ 395,022
Marketing			
Special Events			
Public Relations			
Other	\$ -		
TOTAL EXPENDITURE	\$ -	\$ 165,593	\$ 403,783
Transfers In From Other Funds	\$ -	\$ -	\$ 70,000
Transfers to Other Funds			
NET TRANSFERS	\$ -	\$ -	\$ 70,000
TOTAL SOURCES	\$ -	\$ 255,906	\$ 416,784
TOTAL USES	\$ -	\$ 165,593	\$ 403,783
NET SOURCE (USE) OF FUNDS	\$ -	\$ 90,313	\$ 13,001
ENDING FUNDS	\$ -	\$ 90,313	\$ 103,314

CONSOLIDATED FUND BALANCE STATEMENT

2021 Statement	Beginning Fund Balance <u>1/1/2021</u>	2021 Increase/ <u>(Decrease)</u>	Ending Fund Balance <u>12/31/2021</u>
FUND			
General Fund	\$ 20,395,209	\$ 2,451,257	\$ 22,846,466
Lottery Fund	\$ 71,352	\$ 9,379	\$ 80,731
Real Estate Transfer Tax Fund	\$ 11,699,368	\$ 1,328,714	\$ 13,028,082
Road Fund	\$ 1,392,025	\$ (728,444)	\$ 663,581
Excise Tax Fund	\$ 1,912,545	\$ (704,387)	\$ 1,208,158
Marketing & Special Events Fund	\$ 4,887,051	\$ (496,601)	\$ 4,390,450
Group Sales Fund	\$ 2,810,434	\$ (403,250)	\$ 2,407,184
POST Grant Fund	\$ -	\$ -	\$ -
Renewable Energy Offset Program	\$ 333,382	\$ (73,990)	\$ 259,392
Debt Service Fund	\$ 3,929	\$ -	\$ 3,929
Capital Improvement Program Fund	\$ 5,196,619	\$ (838,317)	\$ 4,358,302
Capital Equipment Reserve Fund	\$ 4,487,281	\$ 939,603	\$ 5,426,884
Housing Fund	\$ 3,858,414	\$ (95,246)	\$ 3,763,168
Carriage Way Fund	\$ 14,453	\$ (236)	\$ 14,217
Snowmass Inn Fund	\$ -	\$ 90,313	\$ 90,313
TOTAL	\$ 57,062,061	\$ 1,478,795	\$ 58,540,856

2022 Statement	Beginning Fund Balance <u>1/1/2022</u>	2022 Increase/ <u>(Decrease)</u>	Ending Fund Balance <u>12/31/2022</u>
FUND			
General Fund	\$ 22,846,466	\$ (5,775,942)	\$ 17,070,524
Lottery Fund	\$ 80,731	\$ 10,058	\$ 90,789
Real Estate Transfer Tax Fund	\$ 13,028,082	\$ (3,995,302)	\$ 9,032,780
Road Fund	\$ 663,581	\$ (455,299)	\$ 208,282
Excise Tax Fund	\$ 1,208,158	\$ 221,695	\$ 1,429,853
Marketing & Special Events Fund	\$ 4,390,450	\$ (138,365)	\$ 4,252,085
Group Sales Fund	\$ 2,407,184	\$ 64,137	\$ 2,471,321
POST Grant Fund	\$ -	\$ -	\$ -
Renewable Energy Offset Program	\$ 259,392	\$ (19,743)	\$ 239,649
Debt Service Fund	\$ 3,929	\$ -	\$ 3,929
Capital Improvement Program Fund	\$ 4,358,302	\$ (2,099,778)	\$ 2,258,524
Capital Equipment Reserve Fund	\$ 5,426,884	\$ (566,993)	\$ 4,859,891
Housing Fund	\$ 3,763,168	\$ (2,186,926)	\$ 1,576,242
Carriage Way Fund	\$ 14,217	\$ 3,015	\$ 17,232
Snowmass Inn Fund	\$ 90,313	\$ 13,001	\$ 103,314
TOTAL	\$ 58,540,856	\$ (14,939,443)	\$ 43,614,414

Five-Year Budget Summaries per Fund

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
GENERAL FUND					
Beginning Fund Balance	\$ 22,846,466	\$ 17,070,524	\$ 15,045,069	\$ 10,854,172	\$ 10,523,778
Revenues	\$ 22,577,495	\$ 22,648,082	\$ 22,524,826	\$ 22,528,802	\$ 23,047,149
Expenditures	\$ 28,353,437	\$ 24,673,537	\$ 26,715,723	\$ 22,859,196	\$ 23,875,975
Ending Fund Balance	\$ 17,070,524	\$ 15,045,069	\$ 10,854,172	\$ 10,523,778	\$ 9,694,952
LOTTERY FUND					
Beginning Fund Balance	\$ 80,731	\$ 90,789	\$ 101,839	\$ 113,909	\$ 127,031
Revenues	\$ 33,058	\$ 34,050	\$ 35,070	\$ 36,122	\$ 37,206
Expenditures	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
Ending Fund Balance	\$ 90,789	\$ 101,839	\$ 113,909	\$ 127,031	\$ 141,237
REAL ESTATE TRANSFER TAX FUND					
Beginning Fund Balance	\$ 13,028,082	\$ 9,032,780	\$ 9,425,199	\$ 5,457,847	\$ 5,715,670
Revenues	\$ 3,732,881	\$ 3,733,224	\$ 3,733,577	\$ 3,733,941	\$ 3,734,716
Expenditures	\$ 7,728,183	\$ 3,340,805	\$ 7,700,929	\$ 3,476,118	\$ 3,385,479
Ending Fund Balance	\$ 9,032,780	\$ 9,425,199	\$ 5,457,847	\$ 5,715,670	\$ 6,064,907
ROAD MILL LEVY FUND					
Beginning Fund Balance	\$ 663,581	\$ 208,282	\$ 195,555	\$ 105,529	\$ (23,721)
Revenues	\$ 2,609,691	\$ 2,711,426	\$ 2,702,175	\$ 2,754,961	\$ 2,808,802
Expenditures	\$ 3,064,990	\$ 2,724,153	\$ 2,792,201	\$ 2,884,211	\$ 2,949,556
Ending Fund Balance	\$ 208,282	\$ 195,555	\$ 105,529	\$ (23,721)	\$ (164,475)
EXCISE TAX FUND					
Beginning Fund Balance	\$ 1,208,158	\$ 1,429,853	\$ 851,598	\$ 1,048,396	\$ 420,248
Revenues	\$ 226,695	\$ 226,745	\$ 201,798	\$ 176,852	\$ 176,907
Expenditures	\$ 5,000	\$ 805,000	\$ 5,000	\$ 805,000	\$ 105,000
Ending Fund Balance	\$ 1,429,853	\$ 851,598	\$ 1,048,396	\$ 420,248	\$ 492,155
MARKETING & SPECIAL EVENTS FUND					
Beginning Fund Balance	\$ 4,390,450	\$ 4,252,085	\$ 4,411,961	\$ 4,568,845	\$ 4,748,802
Revenues	\$ 6,202,328	\$ 6,400,522	\$ 6,591,789	\$ 6,788,792	\$ 6,991,706
Expenditures	\$ 6,340,693	\$ 6,240,646	\$ 6,434,905	\$ 6,608,835	\$ 6,549,242
Ending Fund Balance	\$ 4,252,085	\$ 4,411,961	\$ 4,568,845	\$ 4,748,802	\$ 5,191,266
GROUP SALES FUND					
Beginning Fund Balance	\$ 2,407,184	\$ 2,471,321	\$ 2,521,518	\$ 2,573,224	\$ 2,630,739
Revenues	\$ 2,233,526	\$ 2,300,932	\$ 2,369,330	\$ 2,439,780	\$ 2,512,344
Expenditures	\$ 2,169,389	\$ 2,250,735	\$ 2,317,624	\$ 2,382,265	\$ 2,456,351
Ending Fund Balance	\$ 2,471,321	\$ 2,521,518	\$ 2,573,224	\$ 2,630,739	\$ 2,686,732
RENEWABLE ENERGY OFFSET FUND					
Beginning Fund Balance	\$ 259,392	\$ 239,649	\$ 234,913	\$ 230,185	\$ 225,466
Revenues	\$ 5,257	\$ 5,264	\$ 5,272	\$ 5,281	\$ 5,289
Expenditures	\$ 25,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Ending Fund Balance	\$ 239,649	\$ 234,913	\$ 230,185	\$ 225,466	\$ 220,755
POST GRANT FUND					
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues	\$ 74,423	\$ -	\$ -	\$ -	\$ -
Expenditures	\$ 74,423	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

Five-Year Budget Summaries per Fund

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
DEBT SERVICE FUND					
Beginning Fund Balance	\$ 3,929	\$ 3,929	\$ 3,929	\$ 3,929	\$ 3,710
Revenues	\$ 262,199	\$ 262,194	\$ 262,082	\$ 261,863	\$ 261,863
Expenditures	\$ 262,199	\$ 262,194	\$ 262,082	\$ 262,082	\$ 261,863
Ending Fund Balance	\$ 3,929	\$ 3,929	\$ 3,929	\$ 3,710	\$ 3,710

CAPITAL IMPROVEMENT PROGRAM FUND					
Beginning Fund Balance	\$ 4,358,302	\$ 2,258,524	\$ 2,258,524	\$ 3,258,524	\$ 3,058,524
Revenues	\$ 26,135,222	\$ 6,090,000	\$ 11,200,000	\$ 2,805,000	\$ 1,910,000
Expenditures	\$ 28,235,000	\$ 6,090,000	\$ 10,200,000	\$ 3,005,000	\$ 2,710,000
Ending Fund Balance	\$ 2,258,524	\$ 2,258,524	\$ 3,258,524	\$ 3,058,524	\$ 2,258,524

CAPITAL EQUIPMENT RESERVE FUND					
Beginning Fund Balance	\$ 5,426,884	\$ 4,859,891	\$ 5,201,717	\$ 3,993,380	\$ 3,827,861
Revenues	\$ 1,670,000	\$ 1,620,000	\$ 2,320,000	\$ 1,920,000	\$ 1,870,000
Expenditures	\$ 2,236,993	\$ 1,278,174	\$ 3,528,337	\$ 2,085,519	\$ 1,432,565
Ending Fund Balance	\$ 4,859,891	\$ 5,201,717	\$ 3,993,380	\$ 3,827,861	\$ 4,265,296

HOUSING FUND					
Beginning Fund Balance	\$ 3,763,168	\$ 1,576,242	\$ 1,817,760	\$ 1,693,041	\$ 1,661,199
Revenues	\$ 1,318,904	\$ 1,298,666	\$ 1,273,367	\$ 1,258,915	\$ 1,237,873
Expenditures	\$ 3,505,830	\$ 1,057,148	\$ 1,398,086	\$ 1,290,757	\$ 1,156,706
Ending Fund Balance	\$ 1,576,242	\$ 1,817,760	\$ 1,693,041	\$ 1,661,199	\$ 1,742,366

CARRIAGE WAY FUND					
Beginning Fund Balance	\$ 14,217	\$ 17,232	\$ 25,485	\$ 35,086	\$ 46,085
Revenues	\$ 185,247	\$ 190,407	\$ 192,568	\$ 194,729	\$ 196,890
Expenditures	\$ 182,232	\$ 182,154	\$ 182,967	\$ 183,730	\$ 184,413
Ending Fund Balance	\$ 17,232	\$ 25,485	\$ 35,086	\$ 46,085	\$ 58,562

SNOWMASS INN FUND					
Beginning Fund Balance	\$ 90,313	\$ 103,314	\$ 122,869	\$ 137,935	\$ 156,011
Revenues	\$ 416,784	\$ 544,766	\$ 549,306	\$ 553,846	\$ 558,385
Expenditures	\$ 403,783	\$ 525,211	\$ 534,240	\$ 535,770	\$ 537,063
Ending Fund Balance	\$ 103,314	\$ 122,869	\$ 137,935	\$ 156,011	\$ 177,333



FINANCIAL OVERVIEW

The financial condition of the Town of Snowmass Village continues to be sound. While the COVID-19 pandemic certainly affected the Town's operations and finances, the Town has been able to manage through it and maintain the emergency reserves throughout. The Town continues to budget conservatively on both the revenues and expenditures while remaining realistic. The economic condition of the village over the past year has been managed by adjusting the summer events and activities to maintain the vibrancy of the summer season. In 2022, we are budgeting an increase in sales tax revenues primarily because the months of January and February in 2021 were down due to COVID and those months are roughly 32% of the sales tax budget. As stated in the Budget Message, the 2022 budget was prepared using a variety of standards within the budget philosophy that were put in place in 2003. The primary topics of the philosophy are to: limit expenditures to available resources; use the most restricted funds first; fund the Capital Equipment Replacement Program; identify funds available/reserves; use one-time funds for one-time costs; continue the development of a capital improvement program and budgeting the emergency/contingency reserve. All funds of the town are appropriated by resolution.

Financial Policies

Over the years, the Town continues to develop financial planning policies. During 2021, the Town reaffirmed the following:

Balanced Budget- the Town will adopt a balanced budget, which limits expenditures to available resources. If the Town does not adopt a balanced budget, this will be noted in the minutes of the Public Hearing. The Town will be using unappropriated reserves in 2022 mainly towards capital projects/programs.

Long-Range Planning- the Town has continued to prepare a 5-year operating budget for all funds. After the operating budget is developed, the Town develops the Capital Improvement Projects Fund using staff input, community input, planning documents and Council initiatives. The capital projects budget is developed with the knowledge that economic changes, development proposals, council member changes and land use changes can influence changes to the budget. The 5-year operating budget and the 5-year capital projects budgets are developed in tandem to ensure that funding is available from the various revenue sources, however, the 5-year budget is for planning purposes. A five-year summary for all funds is shown at the end of the Fund Structure & Description

FINANCIAL OVERVIEW

section prior to the Financial Overview. The budget policies are driven by the budget philosophies and includes a balanced budget, continuing to look for cost and service efficiencies, using most restricted funds first, identify funds available and the use of one-time funds for one-time costs. Cash and investments are driven by the Towns investment policy. The Long-Range Planning includes capital projects that are based on the Town Councils Goals adopted in February 2021. The Introduction section in this budget document outlines the Town Councils “Goals for the Future” and describes what funding is available and budgeted towards the various goals.

Asset Inventory- Existing capital assets include the Employee Housing buildings, Transportation Bus Facility, Operations Facility, Entryway/Rodeo Property, Little Red Schoolhouse, Recreation Facility, Town Hall, Building 6, Gym and Transit Depot as well as various parking lots, roads and vacant land. The Facility Maintenance Division is responsible for assessing the condition of these assets and in conjunction with the capital building/equipment plan recommends, on an annual basis, improvements to be made. Infrastructure assessment is conducted annually by the Public Works Department using the Paser Rating System. This data is then used to determine the following year infrastructure improvements. The Town Council approves a Capital Replacement and Reserve Plan, which includes funding for annual maintenance and future replacement of major components of the Towns assets.

Revenue Policies

The Town continues to diversify our revenue sources by identifying potential charges, fees, grants, mitigation funds and contributions. At the start of the budget process, each department is directed to evaluate potential new or increased revenue sources. The majority of the Towns fees and charges are either set by ordinance or by resolution at the Town Council level based on input from staff. The Town strives for a 100% cost recovery for our planning and building services. Solid Waste is 100% cost recovered including our recycling program. One-time revenues are used for one-time expenditures. Unpredictable major revenue sources such as sales taxes and real estate transfer taxes are strictly monitored. Sales taxes, Lodging Taxes, Excise Taxes and Real Estate Transfer taxes are reported monthly to the Town Council, Town Manager, Financial Advisory Board, press and the Town’s website. The Town uses other economic indicators such as trash pickup, bus ridership, skier visits and occupancy rates to indicate changes in tourist activity that would affect Town sales tax revenues. This information is used to make budget adjustments as necessary.

Investment Policy

The Town adheres to the state statute of the State of Colorado for allowable investments as directed by the Town Treasurer. All funds must bear the name Town of Snowmass Village. It is the policy of the Town of Snowmass Village to

FINANCIAL OVERVIEW

reduce overall portfolio risks (safety of funds) while attaining market average rates of return. Liquidity shall be assured through practices ensuring that the next disbursement date and payroll date are covered through maturing investments.

Expenditure Policies

Department Heads and Division Heads receive a monthly variance report that details actual expenditures to budget to review and to report discrepancies or anomalies to the Finance Director. In addition, the Finance Department also reviews the monthly variance reports and follows up with Department Heads on any concerns they may have. The Town Manager is then updated on any expenditure variances of significance that need to be brought to the Town Council's attention. In addition, the Town has put in place a purchasing policy for all Town departments to follow. The Town's Home Rule Charter that was adopted by the electorate specifically identifies the types and uses of various debt instruments that the Town can use. Further, the charter specifically states that there shall be no limitation on the amount of bonds or other securities the Town may issue. That being said, the Town's policy on issuing debt is to use the rule of thumb of having no more than 10% of the Town's assessed valuation outstanding. This policy is driven by what the market may consider a reasonable amount to have outstanding and the Town's bond rating. In 2005, the Town Council reaffirmed their desire not to set a debt limitation. The Town is required under Colorado State Law (Amendment One) also known as the Tabor Amendment to set aside 3% of fiscal year spending as an emergency reserve. The Town recognizes the volatility of sales tax revenues and sets aside 30% of operating revenues as a contingency reserve in the General Fund. A budget to actual analysis is conducted each month by the Finance Department. Variance reports are reviewed monthly by department and division heads. Being a small municipality, any major deviations are discussed or brought up during our weekly staff meetings.

Debt Policy

The Home Rule Charter specifically states that there shall be no limitation on the bonds or other securities the Town may issue. The Town may borrow money and issue any legally recognized security subject to the limitations contained in the Home Rule Charter including, but not limited to: Short Term Notes, Emergency Notes, Anticipation Warrants, General Obligation Bonds, Revenue Bonds, Industrial Development Revenue Bonds, Special Assessment Bonds, Anticipation Notes, Refunding Securities, Lease Purchases and Installment Purchase Agreements.

FUND BALANCES Note: Transfers in/out are included in the Other (Net columns)

Town of Snowmass Village

All Funds - Budget Summary - 2022 Budget

Fund	Beginning				Ending
	Fund Balance	Revenues	Expenditures	Other/Net	Fund Balance
General Fund	\$22,846,466	\$ 16,624,522	\$ (19,309,307)	\$ (3,091,157)	\$ 17,070,524
Debt Service Fund	\$ 3,929	\$ 262,199	\$ (262,199)	\$ -	\$ 3,929
Lottery Fund	\$ 80,731	\$ 33,058	\$ -	\$ (23,000)	\$ 90,789
RETT Fund	\$13,028,082	\$ 3,732,881	\$ (71,520)	\$ (7,656,663)	\$ 9,032,780
Road Fund	\$ 663,581	\$ 2,609,691	\$ (230,239)	\$ (2,834,751)	\$ 208,282
Excise Tax Fund	\$ 1,208,158	\$ 226,695	\$ (5,000)	\$ -	\$ 1,429,853
Marketing Fund	\$ 4,390,450	\$ 6,202,328	\$ (5,990,693)	\$ (350,000)	\$ 4,252,085
Group Sales Fund	\$ 2,407,184	\$ 2,233,526	\$ (1,969,389)	\$ (200,000)	\$ 2,471,321
Reop Fund	\$ 259,392	\$ 5,257	\$ (25,000)	\$ -	\$ 239,649
POST Fund	\$ -	\$ 74,423	\$ (74,423)	\$ -	\$ -
CERF Fund	\$ 5,426,884	\$ 250,000	\$ (2,236,993)	\$ 1,420,000	\$ 4,859,891
CIP Fund	\$ 4,358,302	\$ 11,518,000	\$ (28,235,000)	\$ 14,617,222	\$ 2,258,524
Housing Fund	\$ 3,763,168	\$ 2,950,731	\$ (1,631,827)	\$ (3,505,830)	\$ 1,576,242
Snowmass Inn Fund	\$ 90,313	\$ 346,784	\$ (403,783)	\$ 70,000	\$ 103,314
Carriageway Fund	\$ 14,217	\$ 185,247	\$ (182,232)	\$ -	\$ 17,232
TOTAL Funds	\$58,540,856	\$ 47,255,342	\$(60,627,605)	\$(1,554,179)	\$ 43,614,414

Fund Balance/Fund Equity (see above chart) refers to the difference between assets and liabilities. Fund Balance for the Town includes restricted, unassigned, designated, non-spendable and assigned funds. Fund Equity for the Enterprise Funds includes restricted, unassigned, designated, non-spendable and assigned funds. The net change in the General Fund fund balance is a decrease of \$5,775,942 or 25.3% in order to fund one-time expenditures and the transfer out to the Capital Improvement Fund (CIP). The Town considers the year-end carryover as the total fund balance. Changes in Fund Balance over 10% in significant funds includes the General Fund as stated above. The RETT Fund decreases by 30.7% due to the transfer out to the CIP fund for projects. The Road Fund decreases by 68.6% due to using reserves for projects in 2022. The Lottery Fund increases by 12.5% due to revenues exceeding expenses. The Excise Tax Fund increases by 18.3% due to no transfers to the CIP Fund for housing projects. The Housing Fund decreases by 58.1% due to transfers out to the CIP Fund for housing projects. The Snowmass Inn Fund increases by 14.4% and the Carriageway Fund increases by 21.2% both due to revenues exceeding expenditures. The CERF Fund decreases by 10.4% due to purchases of vehicles and equipment in 2022. The CIP Fund decreases by 48.2% due to funding

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projects from existing reserves.

TOWN OF SNOWMASS VILLAGE
General Fund
Fund Balance/Appropriations

<u>Description</u>	<u>Balance @ 12/31/2021</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance @ 12/31/2022</u>
Inventory	\$ 160,000			\$ 160,000
Prepaid Expenses	\$ 100,000			\$ 100,000
Emergency Contingency	\$ 443,280			\$ 443,280
Town Hall COP-Cougar Canyon	\$ 810,000		\$ 90,000	\$ 720,000
Holy Cross Enhancement	\$ 394,337	\$ 111,584		\$ 505,921
Comcast-PEG Fees	\$ 15,333	\$ 7,100		\$ 22,433
Insurance Liability Reserve	\$ 747,886	\$ 22,437		\$ 770,323
Base Village-Community Purpose	\$ 161,570		\$ 50,000	\$ 111,570
Building/Equipment Reserve	\$ 989,888		\$ 690,129	\$ 299,759
Marijuana/Tobacco Tax	\$ 275,918	\$ 145,230		\$ 421,148
Grant Funds	\$ 2,815,855	1,111,038		\$ 3,926,893
Road Fund-Emergency Reserve	\$ 84,949		\$ 4,393	\$ 80,557
Contingency-30% Opertng Rev	\$ 5,975,265	\$ 146,753		\$ 6,122,018
Funds Available	<u>\$ 9,872,185</u>	<u>\$ -</u>	<u>6,485,562</u>	<u>\$ 3,386,622</u>
TOTAL	\$22,846,466	\$1,544,142	7,320,084	\$17,070,524
Net Change in Fund Balance =	\$(5,775,942)			

The Town created the CERF to manage the fleet purchases for the Town, which is funded through transfers in from other funds and federal grant monies and the CIP Fund, which consists of transfers in from other funds.

Revenues

The combined revenue for all funds of the Town of Snowmass Village is projected to be \$69,315,537 including transfers and other revenues. The General Fund accounts for approximately 33% of the total revenues. General Fund revenues include increases in recreation memberships, ski corporation mitigation fees, and transportation parking revenues. The following section provides a breakdown of the revenues per fund as well as supplemental information on sales tax growth and real estate transfer taxes. The major funds of the Town of Snowmass Village are the General Fund, Real Estate Transfer Tax Fund, Excise Tax Fund, Marketing & Special Events and the Road Fund. Following the combined funds revenue chart are projections and trends of approximately 85% of the Town's revenue sources.

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Revenue Comparison-All Funds

(Includes transfer between and other revenues)

	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Budget</u>	2022 Percent of Total
GENERAL FUND	\$19,664,185	\$ 23,552,066	\$ 22,577,495	33%
HOUSING FUND	\$ 2,871,545	\$ 2,817,481	\$ 2,950,731	4%
DEBT SERVICE FUND	\$ 253,582	\$ 262,098	\$ 262,199	0%
REOP FUND	\$ 130,931	\$ 16,010	\$ 5,257	0%
CARRIAGEWAY FUND	\$ 179,599	\$ 180,242	\$ 185,247	0%
SNOWMASS INN FUND	\$ 0	\$ 255,906	\$ 416,784	1%
LOTTERY FUND	\$ 29,295	\$ 32,379	\$ 33,058	0%
REAL ESTATE TRANSFER TAX	\$ 6,977,723	\$ 5,421,097	\$ 3,732,881	5%
EXCISE TAX FUND	\$ 313,882	\$ 387,534	\$ 226,695	0%
ROAD MILL LEVY FUND	\$ 2,386,283	\$ 2,498,923	\$ 2,609,691	4%
POST GRANT FUND	\$ 176,221	\$ 187,256	\$ 74,423	0%
GROUP SALES FUND	\$ 1,901,306	\$ 1,771,523	\$ 2,233,526	3%
MARKETING/SPECIAL EVENTS	\$ 5,405,910	\$ 5,338,031	\$ 6,202,328	9%
CAPITAL EQUIP RESERVE FUND	\$ 1,420,000	\$ 1,870,600	\$ 1,670,000	2%
CAPITAL IMPROVEMENT FUND	\$ 4,492,064	\$ 6,362,574	\$ 26,135,222	38%
TOTAL	\$46,202,527	\$ 50,953,720	\$ 69,315,537	100%

MAJOR REVENUES SOURCES:

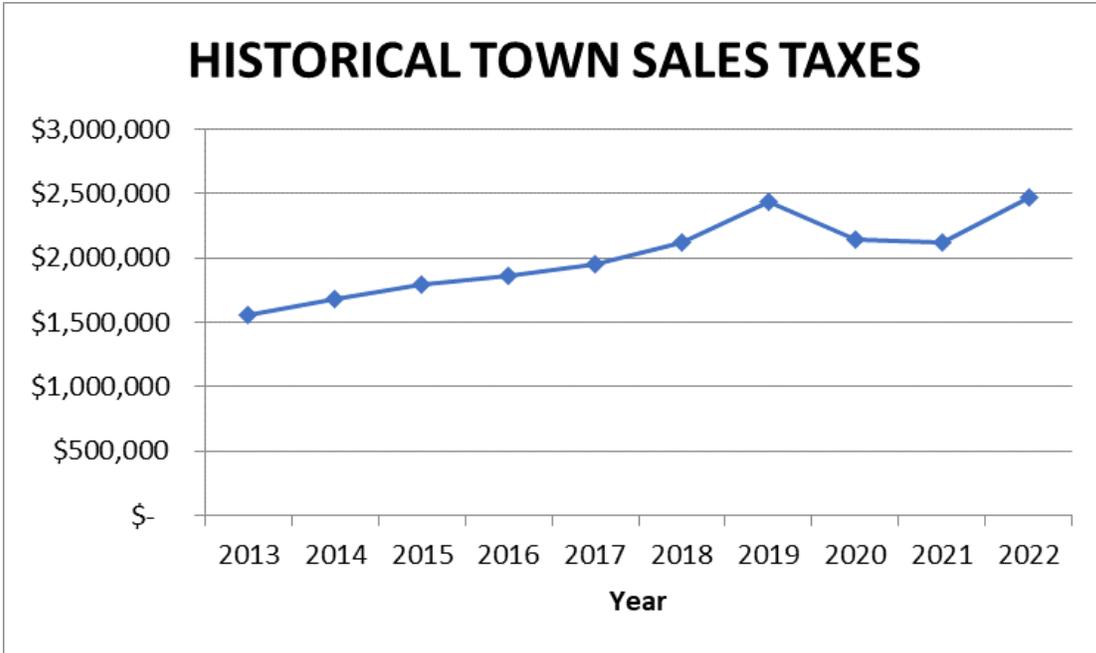
Sales Taxes – This revenue source is one that is actively monitored to ensure that Town expenditures will be met. The combined sales taxes account for approximately 35% of the total general fund revenues in 2022.

Projection Method

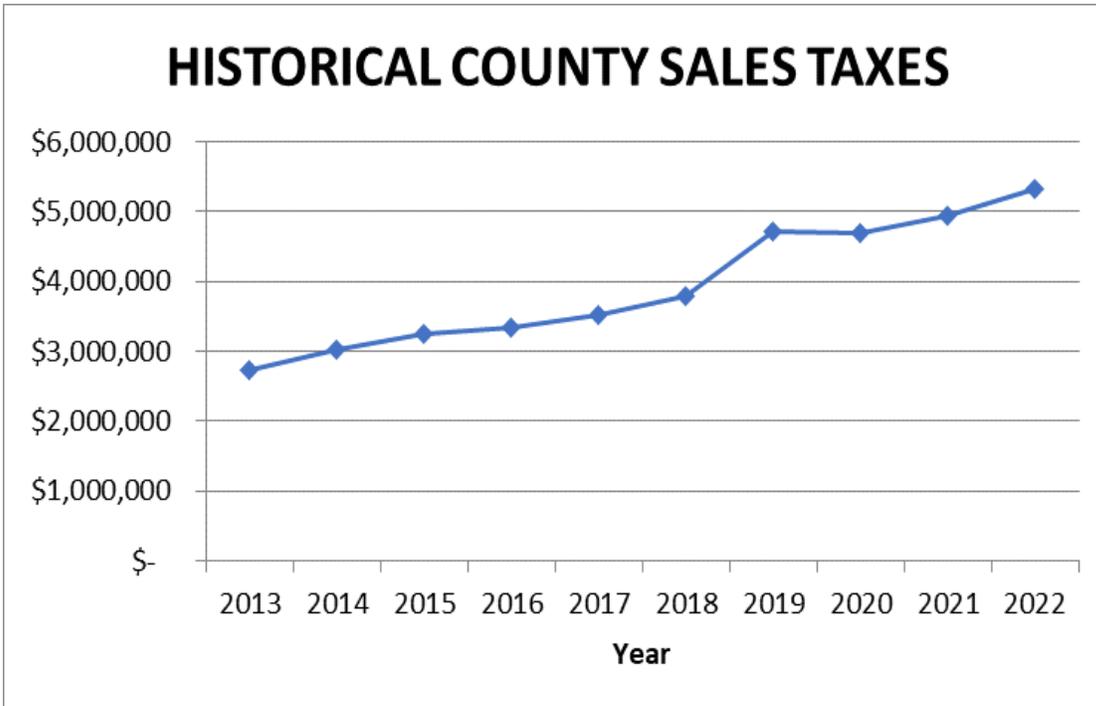
Town and County Sales Tax revenues are projected based on historical trends and economic conditions. Input is sought from similarly situated resort public entities. Staff also reviews projected occupancy reports for the upcoming year. During the COVID-19 pandemic and into 2021, the Town needed to adjust our original sales tax projections down due the impacts in January and February. For 2022, we are budgeting for a normal winter and summer season, which equates to a 16.5% increase in Town Sales Taxes and an 8.05% increase in County Sales Taxes over the 2021 projections.

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Town Sales Taxes



County Sales Taxes



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Intergovernmental Revenues- The revenue sources for this category are received by the Town from other governmental agencies such as the Federal, State, County or local government. This category includes Cigarette Tax, Highway Users Tax, County Road and Bridge, Federal grant funds and a few local government grants or revenues. In 2021, the Town also received CARES Grant and American Rescue Plan Grant dollars.

Projection Method

There are various projection methods used to determine the budgeted amount including historical averages, reimbursements based on budgeted expenditures, etc. As an example, Cigarette Tax is based on historical revenues. The Federal Grant is based off of a formula used for transit operations based on transit expenditures. There is decrease from 2021 projected to 2022 in total revenues in this category mainly due to a decrease in the CARES grants for Transportation. The Town will be receiving a reduced amount in 2022. The total amount of Intergovernmental Revenue for 2022 is \$2,191,008.

Licenses/Permits- This category of revenue includes Liquor Licenses, Business/Sales Tax Licenses, Contractor Licenses, Building Permits, Electrical Permits, Animal Licenses and Alarm Permits. The revenue from the licenses is fairly stable year-to-year, but will fluctuate due to new developments or construction. Permits fluctuate based on the amount of activity we have in the building industry.

Projection Method

Licenses are budgeted based on previous years revenues plus additional licenses applied for and non-renewal of current license holders for the future. Permits are budgeted based on the yearly averages of similar building/electrical permits issued plus (or minus) new development within the village. Building permits decrease in 2022 due to some projects becoming completed and anticipating less building activity in 2022.

Charges for Services- These revenues are considered fees for services and include planning fees, plan check fees, pool and fitness center fees, transportation/parking fees, solid waste fees and a few other miscellaneous categories.

Projection Method

Charges for services are budgeted by each department based on historical trends and any additional activity they may be anticipating as well as increases in

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fees. For 2022, the town budgeted an increase for Solid Waste fees, Recreation Memberships and Transportation parking fees.

Interest Income-Every fund has interest earnings on their cash in bank and investments.

Projection Method

The interest income budget is based on a prepared spreadsheet that has the monthly cash flows broken up between the various types of investment vehicles and the corresponding interest rates for each type of investment. These are then calculated to obtain the interest earnings per fund. Adjustments are made to these numbers to account for changes in cash flows from the previous year. Interest income is down in 2021 due to lower interest rates and the Town has budgeted flat to 2021 projected for 2022.

Ski Corp Contributions-This contribution is received from the Aspen Skiing Company to the Town as a result of an ordinance approving the ski area expansion in East Village.

Projection Method

This revenue is based on a formula that multiplies the previous year's skier visits by an amount per skier visit plus the estimated Denver/Boulder consumer price index percentage change (3.15%) and (2%). This number is based on a projection of skier visits (590,873). An annual reconciliation is made and a payment adjustment is performed by June 30th of each year.

Housing and Carriageway Fund Revenues

Rents-Each of these funds receive rents as their major revenue source. The rents are derived from the monthly payments received from the tenants.

Projection Method

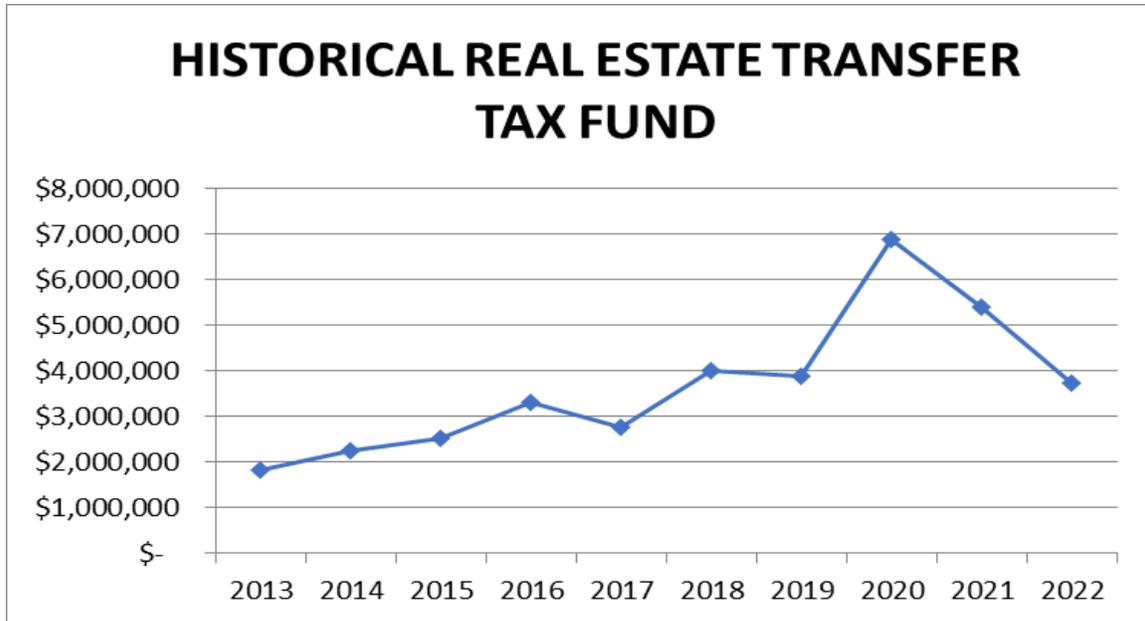
Rents are budgeted to cover the annual operating, maintenance and capital expenses on the buildings and grounds. Rental rates for 2022 will increase in the following increments per month: Studio \$10/1-bedrm \$15/2-bdrm \$20/3-Bdrm \$30K

Real Estate Transfer Taxes

Real Estate Transfer Tax is based on 1% consideration of the sale or transfer of real property. It can be directly affected by the economic conditions of both the local economy and the national economy as many homes are owned by second homeowners. It is also affected by new development in the Town as the lots are

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sold off or fractional ownerships are sold. In November of 2004, the electorate of Snowmass Village voted to extend the tax in perpetuity.



Projection Method

Real Estate Transfer Tax projections are based on economic conditions, projected sales of real property from new developments and historical trends. The increase the Town saw the second half of 2020 continued through 2021, although the 2021 projected budget was lower. For 2022, we have budgeted for a normal real estate sales year.

Lottery/Conservation Trust Fund

Lottery Revenues – Lottery revenues are received from the State of Colorado Conservation Trust Funds on a per capita basis.

Projection Method

There is very little change (either up or down) from one year to the next. The Town receives approximately \$33K/year.

Excise Tax Fund

Excise Taxes - The Excise Tax was passed by the electorate in November of 1999. In essence, it provides that a limited excise tax be assessed only if the owner of a lot decides to construct, remodel or expand improvements in excess of the maximum allowable floor area for a lot, other than by variance, in detached single family residential areas only, provided that the construction, remodel or expansion that is subject to the excise tax not exceed 550 square feet or 10% or the maximum allowable floor area for the lot, whichever is less. Revenues from

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the excise tax are restricted for the acquisition, construction, rehabilitation of affordable employee housing including land owned or acquired including sales to qualified purchasers.

Projection Method

This tax is a voluntary tax if the homeowner decides to pay this tax instead of using the variance process. The Planning Department is basing their projections on the year-to-date information available in 2021 and any additional information available from residential homeowners. The Town is budgeting \$225K for 2022.

Capital Improvement Program Fund

Transfers –In – This fund is primarily funded by transfers in from other funds and other sources such as grants and mitigation funds.

Projection Method

In order for a project to be added to the Capital Improvement Program budget, the funding source for the expenditure is required to be specifically identified. In 2021, the Capital Projects Fund includes \$5,252,911 in transfers in from other funds. 2021 includes \$14,617,222 in transfers in.

Bond Issues – There are no new bond issues budgeted for 2022.

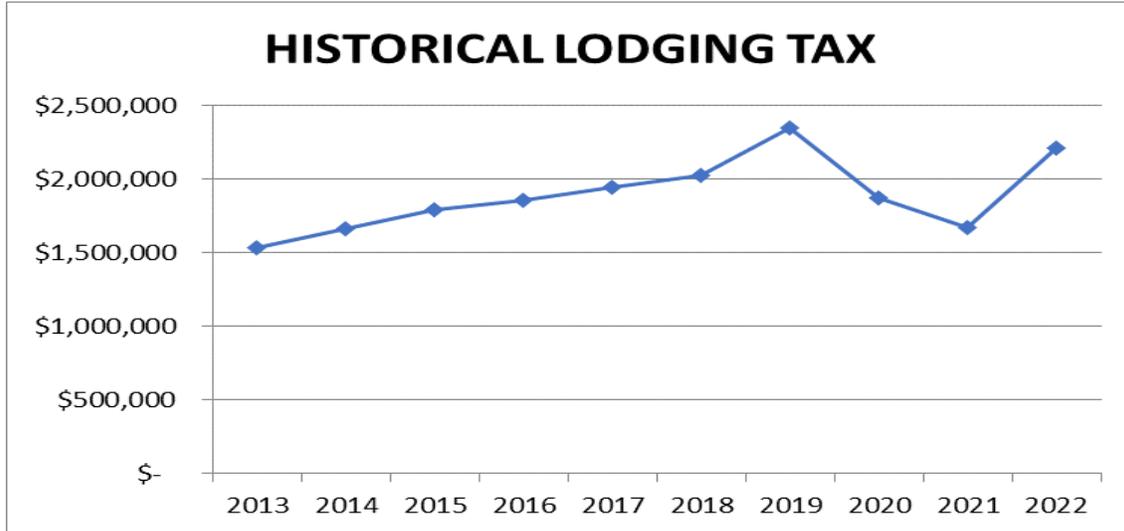
Group Sales Fund

Lodging Taxes – Lodging Taxes are the main funding source for this fund that was established by a vote of the electorate in November of 2005. Collections for this tax began in 2006.

Projection Method

The Town uses the same philosophy to budget lodging taxes in this fund as we do to budget sales taxes. We are budgeting a 32% increase in 2022 over the 2021 projected lodging tax revenues to account for the impact the pandemic had on the Town's January and February lodging taxes.

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Marketing and Special Events Fund

Sales Taxes – Sales Taxes are the main funding source for this fund that was established by a vote of the electorate in November of 2002. 2003 was the first full year of operation.

Projection Method

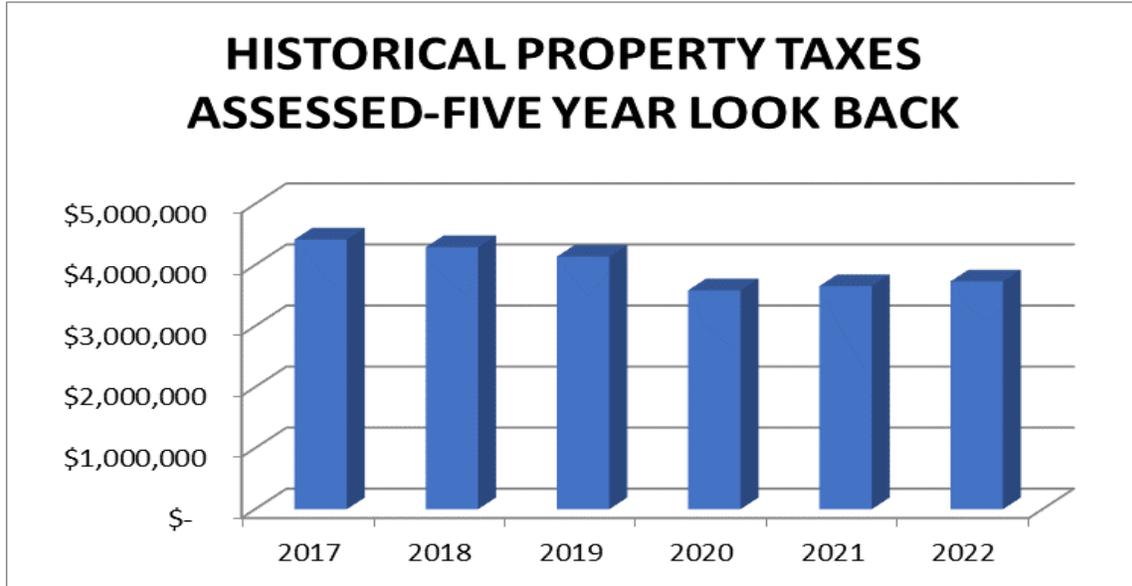
The Town uses the same philosophy to budget sales taxes in this fund as we do to budget in the General Fund since they use the same tax base. We are budgeting a 16.5% increase in Town Sales Taxes over the 2021 projections.

General Fund, Road Fund and Debt Service Fund

Property Taxes

In 1992, the Tabor Amendment (Amendment One) was approved by the electorate of the State of Colorado, which among other things, restricts the amount of property tax revenue through a formula allowing for a local growth percentage plus the Denver-Boulder CPI. Property tax mill levies are restricted and cannot be increased without a vote of the people. Even if the assessed value goes down in a single year, the Town is unable (without a vote) to increase the mill levy to collect the same amount of property tax revenue as in the previous year unless a temporary tax credit was issued in the previous year. Mill levies may be increased if you have prior voter approval to do so or if the ballot language allowed for it. Entities can establish a temporary mill levy decrease, which would not affect the total allowed mill levy for future years. The mill levy for 2022 certified to the Pitkin County Commissioners is 7.346 mills. The mill levy is broken out between the General Fund for general operating purposes, the Road Mill Levy Fund for funding road maintenance, construction and repairs and the Debt Service Fund to fund the principal and interest on outstanding general obligation bonds. There is an additional mill levy for funding the Aspen School District.

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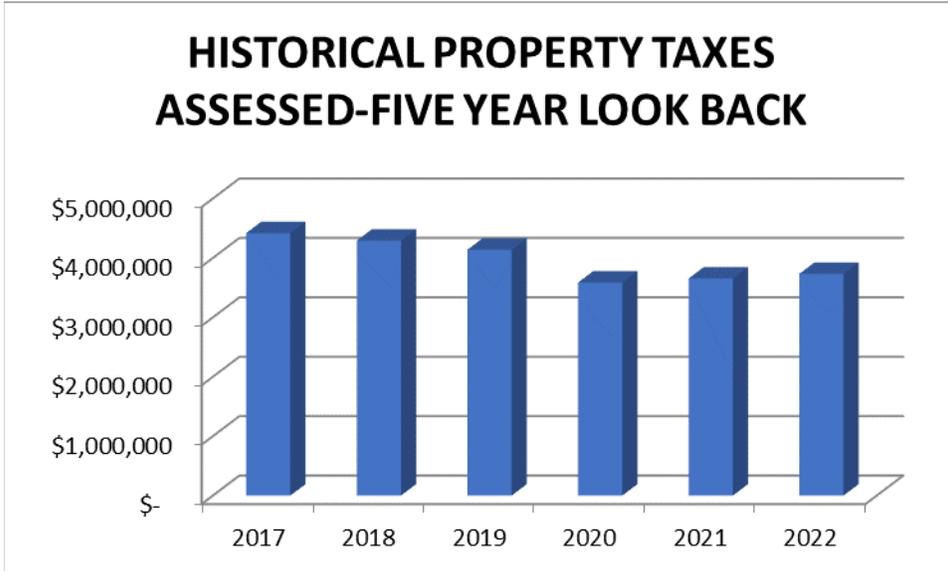


The total amount of property tax revenue expected for 2022 is \$3,730,927. Property tax revenue for general government operating expenses accounts for approximately 1.75% of the general fund operating revenues. The property tax revenue for the debt service fund is applied to the debt service payments on the Recreation Center bonds. The road mill levy fund is funded by property taxes to pay for capital improvements to the Town’s road network and maintenance and repair costs of the road network. The Aspen School District mill levy is a pass-thru revenue that is remitted to help fund the school district.

The breakdown consists of the following:

General Fund	\$ 389,040
Debt Service Fund	\$ 262,577
Road Mill Levy Fund	\$2,539,428
Aspen School District	\$ 510,425
Refund/Abatement	<u>\$ 29,457</u>
Total	\$3,730,927

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Franchise Fees

Franchise Fees are collected based on the municipal code and local ordinances. The Town receives franchise fees from Comcast Cable, Black Hills Energy, Century Link and Holy Cross Energy. Century Link submits a flat annual fee. Holy Cross Energy is based on 3% of their gross revenues. Comcast Cable submits 5% of gross revenues and Black Hills Energy is based on volume of gas. The Town is budgeting to receive \$660,680 in 2022.

Projection Method

Franchise fees are based on estimates and historical trends.

Other Taxes

Other taxes that the Town of Snowmass Village anticipates receiving are Cigarette Taxes and Highway Users Taxes. These revenues are collected by the State of Colorado and shared-back to the municipalities.

	<u>2021</u>	<u>2022</u>
Highway Users Tax	\$120,965	\$120,965
Cigarette Tax	\$ <u>11,052</u>	\$ <u>14,555</u>
Total	\$132,017	\$135,520

Projection Method

Projections for Highway Users Tax and Cigarette Tax are supplied by the Colorado Municipal League, which receives these estimates and recommendations from the State Department of Revenue. These revenues are included in the Intergovernmental Revenues.

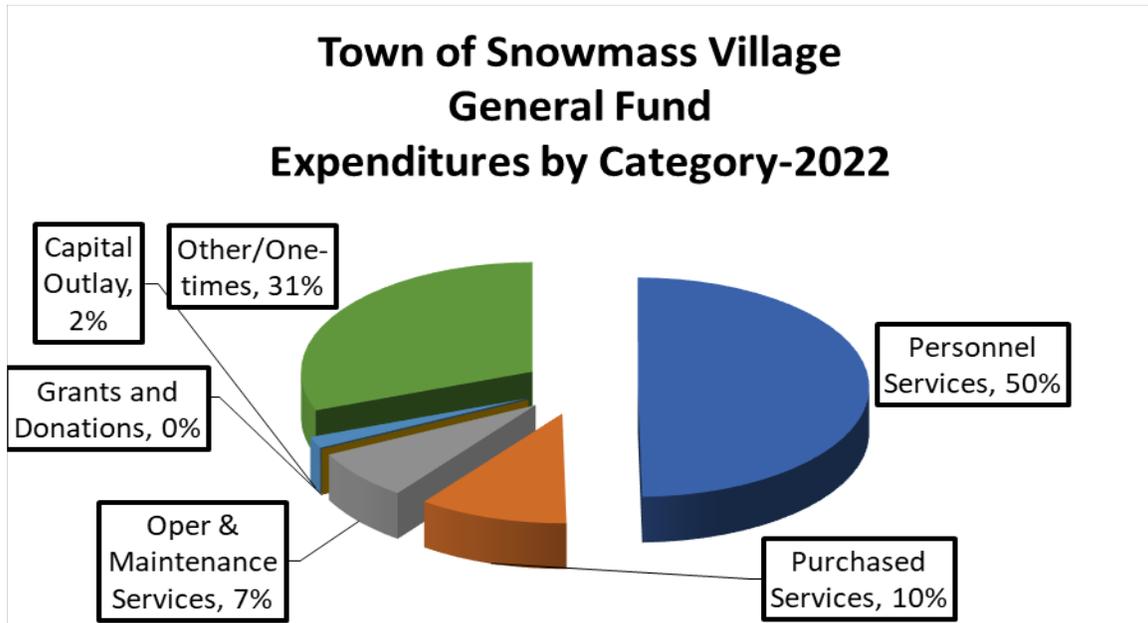
Expenditures

The combined total for expenditures including transfers of all funds is \$84,241,979. Depicted below is the breakdown of the expenditures per fund. This

FINANCIAL OVERVIEW

is an increase from the 2021 budget and is primarily due to the following: The General Fund increases due to an increase in the transfer out to the CIP Fund and in personnel services. The Real Estate Transfer Tax Fund increases due to an increase in the transfer out to the CIP Fund and to increases in the funding of projects in the CIP Fund.

Depicted below is a pie chart, which shows the General Fund expenditures and how they are divided between the main categories of expenditures. Of note, personnel expenses equate to approximately 50% of the General Fund total expenditures. Personnel are the most important asset to the Town by nature of the level of services provided to both the citizens and visitors. Other/One-time expenditures are included.



Grants and Donations

The Town continues to donate funds and in-kind services to various organizations that support community and social activities. In 2021, the Town will have expended \$184,225 for Charitable Services. The Town has again budgeted \$184,225 for 2022.

This includes \$125,000 towards Charitable Services and \$59,225 towards the Pitkin County Detox Center.

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Expenditure Comparison-All Funds

(Includes transfer between and other expenditures)

	<u>2020 Actual</u>	<u>2021 Budget</u>	<u>2022 Budget</u>	2022 Percent of Total
GENERAL FUND	\$17,581,578	\$ 21,100,809	\$ 28,353,437	34%
HOUSING FUND	\$ 3,224,642	\$ 2,912,727	\$ 5,137,657	6%
DEBT SERVICE FUND	\$ 261,291	\$ 262,098	\$ 262,199	0%
REOP FUND	\$ 10,000	\$ 90,000	\$ 25,000	0%
CARRIAGEWAY FUND	\$ 170,669	\$ 180,478	\$ 182,232	0%
SNOWMASS INN FUND	\$ 0	\$ 165,593	\$ 403,783	0%
LOTTERY FUND	\$ 23,000	\$ 23,000	\$ 23,000	0%
REAL ESTATE TRANSFER TAX	\$ 2,879,019	\$ 4,092,383	\$ 7,728,183	9%
EXCISE TAX FUND	\$ 476,336	\$ 1,091,921	\$ 5,000	0%
ROAD MILL LEVY FUND	\$ 2,789,005	\$ 3,227,367	\$ 3,064,990	4%
POST GRANT FUND	\$ 176,221	\$ 187,256	\$ 74,423	0%
GROUP SALES FUND	\$ 1,540,754	\$ 2,174,773	\$ 2,169,389	3%
MARKETING/SPECIAL EVENTS	\$ 3,984,602	\$ 5,834,632	\$ 6,340,693	8%
CAPITAL EQUIP RESERVE FUND	\$ 322,040	\$ 930,997	\$ 2,236,993	3%
CAPITAL IMPROVEMENT FUND	\$ 4,383,284	\$ 7,200,891	\$ 28,235,000	34%
TOTAL	\$37,822,440	\$ 49,474,925	\$ 84,241,979	100%

Staffing levels and changes to the staffing levels are clarified behind the tab for Department Summaries.

Debt Service

At the end of 2021, the Town of Snowmass Village had one bond outstanding. This bond was in the governmental-type funds. The most recent bond rating the Town has received was an 'AA' from Standard and Poor's rating service on Town bonds.

The total amount of debt outstanding at December 31, 2021 is \$1,230,000. The purpose of the debt outstanding was to fund the Recreation Center.

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Debt Limitation

The Town Council reaffirmed in October of 2005, not to place any debt limitation on the Town's ability to issue debt. The current obligations that have been issued have no effect on the funds of the Town since they are funded through property taxes. There is no limitation on the amount of bonds or other securities the Town may issue per the Home Rule Charter. Of course, the issuance of additional bonds is subject to the bond marketplace

Town of Snowmass Village
Outstanding Debt Chart thru Maturity

Recreation Center

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 235,000	\$ 26,199	\$ 261,199
2023	\$ 240,000	\$ 21,194	\$ 261,194
2024	\$ 245,000	\$ 16,082	\$ 261,082
2025	\$ 250,000	\$ 10,863	\$ 260,863
2026	\$ 260,000	\$ 5,538	\$ 265,538
TOTAL	\$ 1,230,000	\$ 79,875	\$ 1,309,875

DEBT SERVICE REQUIREMENTS – 2022

Below is the schedule of debt service requirements for 2022. Approximately \$235,000 is scheduled to be made on the outstanding principal. The Non-Housing bonds are paid for from property taxes in the Debt Service Fund. Below is the breakdown per bond issue.

TOWN OF SNOWMASS VILLAGE OUTSTANDING DEBT AS OF 12/31/22					
2022 Debt Service Requirements					
<u>Purpose</u>	<u>Balance at 12/31/21</u>	<u>2022 Principal</u>	<u>2022 Interest</u>	<u>Balance at 12/31/22</u>	<u>Maturity Date</u>
Recreation Center	\$1,230,000	\$ 235,000	\$ 26,199	\$ 995,000	Oct. 01, 2026
Sub-Total (NON-HOUSING)	\$1,230,000	\$ 235,000	\$ 26,199	\$ 995,000	
TOTAL BONDS OUTSTANDING	\$1,230,000	\$ 235,000	\$ 26,199	\$ 995,000	

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CAPITAL:

Capital Expenditures/Projects –

For Town purposes, the Town defines capital expenditures as both cash purchases of rolling stock, computers, radios, etc. that has a life of 3 years or more and/or costs in excess of \$5,000. There are also items that are between \$500 and \$5,000 that are not capitalized as defined by the GASB Statement No.34, but are recorded separately as capital so that the Town can track these assets.

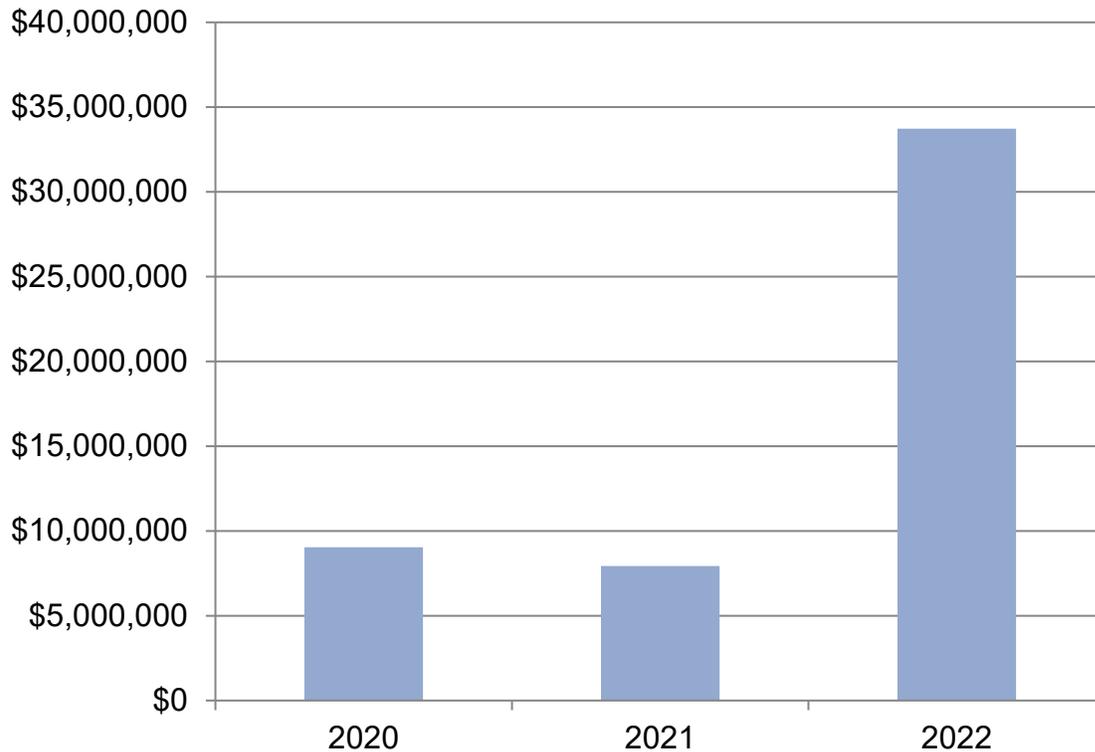
For the following pages, the Town includes all capital purchases/projects regardless of the dollar value and the funding source. As part of the Towns compliance with Governmental Accounting Standards Board Statement No. 34 relating to capitalization and depreciation of assets, the Town only records assets with a value in excess of \$5,000 as a capital expenditure. Capital Projects are also considered capital expenditures. The Town uses the above dollar amounts to determine capitalization of expenditures. Capital Projects are projects that typically are multi-year projects (from planning and design to construction completion) and are in excess of \$100,000.

Identifying Capital Projects – Capital Projects can be identified several different ways. The following are the most common ways that capital projects are identified:

- Through new development projects
- Safety concerns
- From public comments
- Through internal staff
- From Town Council or other boards/commissions
- From other regional entities

Once Capital Projects are identified, staff discusses the process/funding/timing of the projects. Some projects are brought directly to Town Council prior to the budget process for their input, other projects are discussed during the budget process. The Town Council has the final say on whether a project moves forward in the budget process or not.

CAPITAL PURCHASES



Capital purchases account for approximately 52.41% of the total expenditures for all funds of the Town of Snowmass Village, totaling \$33,725,763. The capital purchases range from computer equipment to vehicles and from land improvements to infrastructure and construction costs.

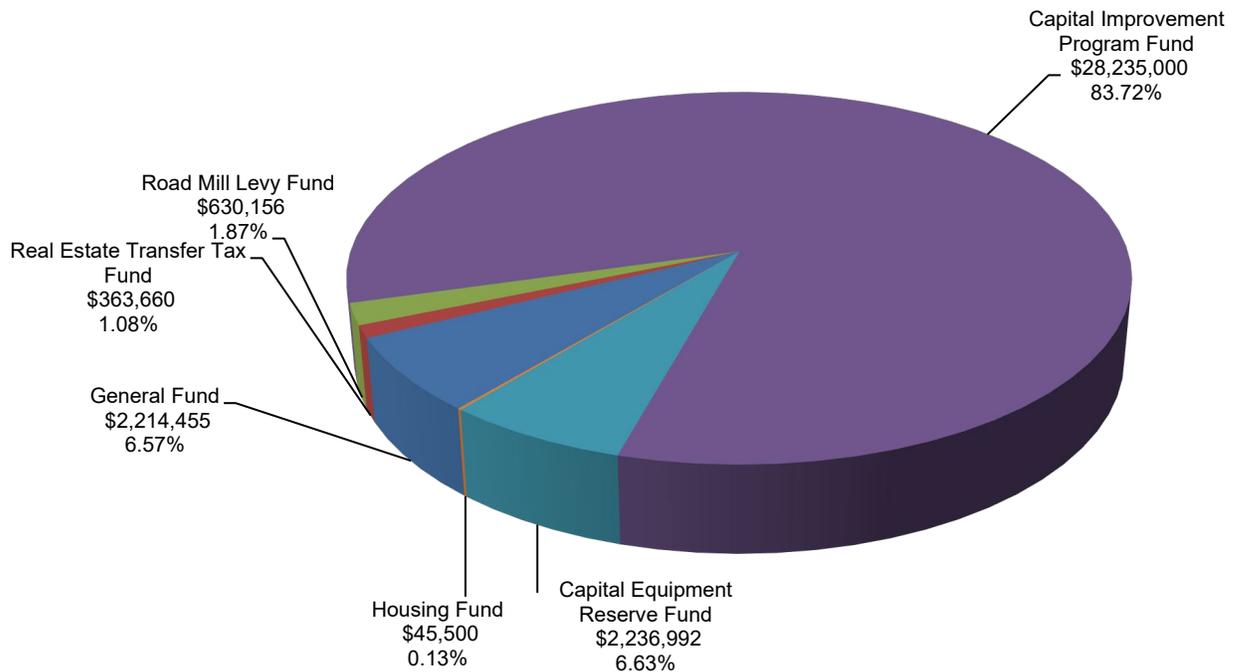
The Town of Snowmass Village citizenry had foresight when they voted in the Real Estate Transfer Tax in 1986. The Real Estate Transfer Tax provides the Town with funds from 1% of the consideration of the sale of real property in Snowmass Village. This fund has been able to provide resources for Transportation capital needs, landscaping projects and road projects. In the same year, the citizenry voted to impose up to 5 mills to fund road projects on an annual basis.

The level of capital in the housing enterprise funds are determined based on resources available in excess of operating and debt requirements. Approved projects are those which are necessary to reduce future maintenance costs or improve service delivery. The Housing Fund has budgeted to use existing reserve funds to upgrade the interior of our employee housing units.

During the budget process, each department and division head has the opportunity to present their capital needs to the Town Manager and Finance Director. Questions are asked and an assessment is made determining whether or not the requested capital need remains in the budget. Final reviews are conducted by the Financial Advisory Board and the Town Council.

Operating expenditures that are directly related to the project as a one-time cost are included as part of the project cost. Soft costs such as architecture and engineering services are also included as part of the project cost. Departments identify annual recurring operating costs to the Town after the completion of the project and are included in the appropriate operating budget.

CAPITAL BY FUND



The remainder of this section includes listings related to the capital program of the Town.

FINANCIAL OVERVIEW

Operational Costs for Non-recurring and Recurring Projects are shown in the below chart:

CAPITAL PROJECTS-2022	2022 Explanations		
	2022 Capital Expenditure	Recurring/Non-Recurring	Operating Costs/Impacts
Transp/Fleet -Mall - RFTA Depot	\$ 13,000,000	Non-Recurring	Funding is just for design, project construction in 2022, there will be future operating costs in 2024 and beyond for utilities and operations
Transp/Fleet -Electric Vehicle Stations	\$ 85,000	Non-Recurring	Minimal electrical expense & staff management expense in 2022, less than \$1,000, absorbed in 2022 budget
Cultural and Rec -Town Park	\$ 3,705,000	Recurring-5 years-phasing plan	Construction would begin in 2022, once project elements are identified, there may be future operational impacts
Parks and Trails - Hard Surface Trail Improvements	\$ 285,000	Recurring	No change in operating expense
Parks and Trails - Soft Surface Trail Improvements	\$ 25,000	Recurring	No change in operating expense
Street Improvements - Bru Crk/Owl Creek Rd Intersection Improvements	\$ 550,000	Non-Recurring	No change in operating expense @ this phase
Streetscape - Median Improvements	\$ 25,000	Recurring	No change in operating expense
Streetscape - Retaining Wall Replacement Program	\$ 70,000	Recurring	Minimal change in operational expense, less than \$1,000, absorbed in 2022 budget
Multi-Modal/Alt Mobility - Highline Road Connection	\$ 250,000	Non-Recurring	Operating expense is covered within the 2022 Road Division budget depending on final design / construction
Multi-Modal/Alt Mobility - Woodbridge Decking Repairs	\$ 250,000	Non-Recurring	No change in operating expense is anticipated
Multi-Modal/Alt Mobility - Connecting Village Nodes	\$ 400,000	Non-Recurring	No change in operating expense - design
Multi-Modal/Alt Mobility - Bru Crk Rd from Uprr Kearns to Mtn View	\$ 60,000	Non-Recurring	No change in operating expense - design
Multi-Modal/Alt Mobility - Walkway-MV to SV Mall	\$ 600,000	Non-Recurring	Operating expense is expected to be covered by Road Division Budget depending on design. Future operating expense may need to be budgeted in 2023.
Snowmelt - Base Village Boiler Replacement Project	\$ 1,200,000	Non-Recurring	Change in operating expense, savings in parts replacement and energy savings, estimate savings of \$25,000 -
Comm & Tech - Municipal Fiber Network or Wireless Mesh	\$ 1,000,000	Recurring	Change in operating expense due to locates will need to be budgeted for in 2023.
Comm & Tech - Parking Lot Licensing System	\$ 40,000	Non-Recurring	No change in operating expense
Other - Supplemental Project Costs	\$ 1,000,000	Non-Recurring	No change in operating expense
Housing Projects - Draw Site	\$ 500,000	Non-Recurring	No change in operating expense
Housing Projects - Snowmass Inn	\$ 600,000	Non-Recurring	No change in operating expense

FINANCIAL OVERVIEW

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Comm & Tech - Parking Lot Licensing System	\$ 40,000	Non-Recurring	No change in operating expense
Other - Supplemental Project Costs	\$ 1,000,000	Non-Recurring	No change in operating expense
Housing Projects - Draw Site	\$ 500,000	Non-Recurring	No change in operating expense
Housing Projects - Snowmass Inn	\$ 600,000	Non-Recurring	No change in operating expense

CAPITAL PROJECTS-2022 (Continued)	2022 Explanations		
	2022 Capital Expenditure	Recurring/Non-Recurring	Operating Costs/Impacts
Housing Projects - Housing Land Opportunities	\$ 40,000	Non-Recurring	No change in operating expense
Housing Projects - MVI-Design and Renovation	\$ 4,000,000	Recurring-3 year project	This project is updating the current complex, which is not expected to affect operating costs
Snowmass Tourism - Stage Roof	\$ 75,000	Non-Recurring	No change in operating expense
Snowmass Tourism - Fanny Hill Improvements	\$ 75,000	Non-Recurring	No change in operating expense
Snowmass Tourism - Product Enhancements	\$ 400,000	Recurring	No project identified yet

CAPITAL PURCHASES LISTING

Capital Listing includes purchases that are capitalized and purchases that the Town keeps track of, but are not capitalized

GENERAL FUND		2022
<u>Town Manager</u>		
Computers and Equipment	\$	79,750
Sub-Total	\$	79,750
<u>Public Safety</u>		
Keypad security lockset	\$	5,600
Mobile Equipment	\$	7,000
Equipment	\$	22,300
Emergency light equipment patrol car	\$	2,500
Cellular trail camera	\$	750
Sub-Total	\$	38,150
<u>Transportation</u>		
Parcel C	\$	5,850
Sub-Total	\$	5,850
<u>Parks, Trails & Recreation</u>		
Softball Land Improvements	\$	10,000
Sub-Total	\$	10,000
<u>Public Works</u>		
Vehicle-equipment	\$	1,500
Dumpsters	\$	10,000
Recycle Bins	\$	10,000
Sub-Total	\$	21,500
<u>Human Resources</u>		
Equipment	\$	300
Sub-Total	\$	300
<u>Other Expenditures</u>		
Capital Predictor Asset Management	\$	35,000
Back up power for IT & Facilities Project	\$	260,000
Land Use Code Update	\$	40,000
Security Audit	\$	75,000
AV & Virtual Mtg	\$	60,000
Micro-grid	\$	30,000
Community Engagement	\$	7,500
Camera Upgrades	\$	50,000
Laserfiche	\$	10,500
Transportation Marketing Enhancement Projects	\$	29,676
AC Recovery Machine	\$	15,000
Compost Building	\$	30,000
Basketball Court Resurfacing	\$	50,000
Snow Groomer	\$	5,000
Floor Cleaner	\$	11,000
Bottle Fill Stations	\$	20,100
Software Facilities Maintenance	\$	6,000
Pickleball Nets	\$	15,000
Marketing Collateral Rec Center	\$	30,000
Window Shading	\$	8,000
Body Worn Cameras and Software Management	\$	106,000
Art Projects	\$	25,000

Other Expenditures (Continued)

Bobcat road	\$	88,000
Traffic counter	\$	7,000
Radar Speed signs	\$	25,000
Summer Parking Program	\$	200,000
Building Equipment Repair & Replacements	\$	820,129
Sub-Total	\$	2,058,905

TOTAL	\$	2,214,455
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REAL ESTATE TRANSFER TAX FUND 2022

Building Equipment Repair & Replacement Components	\$	363,660
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TOTAL	\$	363,660
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ROAD MILL LEVY FUND 2022

Road Projects	\$	630,156
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TOTAL	\$	630,156
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CAPITAL IMPROVEMENT PROGRAM FUND 2022

Electric Vehicle Stations	\$	85,000
Mall RFTA Depot	\$	13,000,000
Supplemental Project costs	\$	1,000,000
Facility Town Park	\$	3,705,000
Hard Surface Trail Improvements	\$	285,000
Soft Surface Trails	\$	25,000
Retaining Wall Replacement Program	\$	70,000
Median Improvements	\$	25,000
Wood Bridge Maintenance/Upgrades	\$	250,000
Brush Creek Road/Owl Creek Road Intersection Improvements	\$	550,000
Brush Creek Road Pedestrian Improvements-Upper Kearns to Divide road	\$	60,000
Brush Creek Road Pedestrian Improvements Mtn View to Mall	\$	600,000
Highline Road Pedestrian Improvements	\$	250,000
Connecting Village Nodes	\$	400,000
Snowmelt BV Boiler Replacement Project	\$	1,200,000
Municipal Fiber Network or Wireless Mesh	\$	1,000,000
Parking Lot Permitting System	\$	40,000
Draw Site Employee Housing Project	\$	500,000
MV Renovation Design	\$	4,000,000
Housing Land Opportunities	\$	40,000
Snowmass Inn	\$	600,000
Fanny Hill Improvements	\$	75,000
Stage Roof	\$	75,000
Tourism Product Enhancement	\$	400,000

TOTAL	\$	28,235,000
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CAPITAL EQUIPMENT RESERVE FUND		2022
Ford Van replacement #259	\$	36,156
Ford Truck Replacement	\$	53,114
Polaris	\$	12,431
Toro Ground Master	\$	26,766
Ranger X cab	\$	29,722
Ford F250	\$	38,340
Ford Explorer #3 replacement	\$	4,000
Ford Explorer #4 replacement	\$	11,041
Tahoe #7, #8, #9	\$	185,019
Ford Escape replacements	\$	40,500
Ford F350 #235	\$	47,254
Ford F350 #232	\$	49,035
Ford F350 #163	\$	63,002
Ford Explorer #254	\$	24,713
2010 IH 7600	\$	270,136
2015 IH 7600	\$	233,201
Bobcats	\$	8,000
Wheel Loader	\$	208,737
2007 Kentworth	\$	220,009
1991 Nissan	\$	27,459
Bus #447	\$	105,582
Gillig Bus #483	\$	459,323
Toyota Tacoma #497	\$	37,354
Bus Wash	\$	40,598
Cat 242	\$	5,500
TOTAL	\$	2,236,992

HOUSING FUND		2022
Bobcat	\$	4,000
Repairs	\$	31,500
Land Improvements	\$	1,500
Mobile Equipment	\$	1,000
Computer	\$	1,500
Buildings	\$	1,000
Furniture & Fixtures	\$	5,000
TOTAL	\$	45,500

GRAND TOTAL - ALL FUNDS \$ **33,725,763**

**CAPITAL IMPROVEMENT PROGRAM FUND
BUDGET SUMMARY**

**Note: The Town of Snowmass only adopts the 2022 Budget
BY 2023-2026 are not adopted and therefore are considered
"working" Budgets and are subject to change**

	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Proposed Budget	2024 Proposed Budget	2025 Proposed Budget	2026 Proposed Budget
REVENUES								
Transfers In-General Fund	\$ 500,000.00	\$ 842,582	\$ 1,059,263	\$ 4,762,000	\$ 3,193,000	\$ 4,695,000	\$ 95,000	\$ -
Transfers In-General Fund-Mall Transit	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Transfers In-General Fund-Holy Cross Enhancement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-RETT Fund	\$ 420,000.00	\$ 175,000	\$ 1,042,848	\$ 3,900,892	\$ 670,000	\$ 4,905,000	\$ 310,000	\$ 310,000
Transfers In-RETT Fund-Mall Transit Plaza	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Transfers In-Road Fund	\$ 80,000.00	\$ 550,800	\$ 550,800	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-Excise Tax Fund	\$ 450,000.00	\$ 1,050,000	\$ 1,050,000	\$ -	\$ 800,000	\$ -	\$ 800,000	\$ 100,000
Transfers In-Marketing Fund	\$ 200,000.00	\$ 200,000	\$ 200,000	\$ 350,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Transfers In-Group Sales Fund	\$ 200,000.00	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Transfers In-REOP Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers In-Housing Fund	\$ 1,700,000.00	\$ 1,150,000	\$ 1,150,000	\$ 3,404,330	\$ 1,000,000	\$ 1,200,000	\$ 1,200,000	\$ 1,100,000
Transfers In-Mountain View Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EOTC	\$ 650,000.00	\$ 300,000	\$ 300,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -
Contributions	\$ 185,925.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RFTA Contributions	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Contribution-Holy Cross	\$ -	\$ -	\$ 140,425	\$ -	\$ -	\$ -	\$ -	\$ -
Grant - Other	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Grant - MMOF	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
Grant-State-Mall Transit	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -
Grants-Colorado Energy Office	\$ -	\$ -	\$ 25,000	\$ 18,000	\$ 27,000	\$ -	\$ -	\$ -
Grants-DOLA	\$ 106,138.99	\$ -	\$ 344,238	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 4,492,064.39	\$ 4,468,382.00	\$ 6,362,574.00	\$ 26,135,222.00	\$ 6,090,000	\$ 11,200,000	\$ 2,805,000	\$ 1,910,000

EXPENDITURES

	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed
FACILITIES								
Gen'l Gov't-Marketing Reconfiguration Imprvmts	\$ 71,962.11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gen'l Gov't-Town Hall/Rec Cntr/PW Facility MBCx Imprvmts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Town Park Station Concrete Prjct	\$ 3,034.50	\$ -	\$ 100,351	\$ -	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Parcel C Restroom Rpr & Remodel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Bus Stop Improvement Project	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
Transp/Fleet-Meadow Ranch Bus Stop Project	\$ -	\$ -	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Mall - RFTA Depot	\$ -	\$ 300,000	\$ 1,250,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Mall - RFTA Depot-Contingency	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Daly Lane Depot Roof	\$ 47,890.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transp/Fleet-Electric Vehicle Stations	\$ -	\$ 25,000	\$ 50,000	\$ 85,000	\$ 65,000	\$ -	\$ -	\$ -
Cultural and Rec-Concession Stand Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cultural and Rec-Water Slide - Replace slide & add'l slide	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Cultural and Rec-Pool Shade Structure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cultural and Rec-Rec Center Locker Room Expansion	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
Cultural and Rec-Rec Ctr-Pool Refurbishment	\$ -	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-total - Facilities	\$ 122,886.61	\$ 500,000	\$ 1,817,351	\$ 13,085,000	\$ 240,000	\$ 60,000	\$ 25,000	\$ -
LAND & LAND IMPROVEMENTS								
Parks and Trails- Softball Field Redesign and Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails- Fishing Pond-Outlet Structure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails - Ice Rink Relocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails - Skate Park Repairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails - Hard Surface Trail Improvements	\$ 136,783.44	\$ 150,000	\$ 232,309	\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000	\$ 285,000
Parks and Trails - Soft Surface Trail Improvements	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Parks and Trails -Town Park	\$ 20,891.60	\$ 685,000	\$ 360,000	\$ 3,705,000	\$ 150,000	\$ 1,500,000	\$ -	\$ -
Parks and Trails- Twn Prk Station Pond-Outlet Structure Imprvmts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails- Bike Skills Trail	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails- Playground Restoration	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -
Parks and Trails- Repair Retaining Wall/Railing at C. Robinson Prk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Trails- Ice Rink Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-total - Land & Land Imprvm	\$ 157,675.04	\$ 905,000	\$ 617,309	\$ 4,015,000	\$ 520,000	\$ 1,870,000	\$ 310,000	\$ 310,000
ROADS AND STREETS								
Streetscape - Median Improvements	\$ 29,872.48	\$ 25,000	\$ 30,022	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Streetscape - Guardrail Replacement Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Streetscape - Retaining Wall Replacement Program	\$ -	\$ 70,000	\$ 155,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ -
Street Improvements - Bridge Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street Improvements - Brush Creek/Owl Creek Rd Intersctn Imp	\$ 64,598.43	\$ -	\$ 113,772	\$ 550,000	\$ -	\$ 7,000,000	\$ -	\$ -
Multi-Modal/Alt Mobility - Highline Rd Pedestrian Improvements	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Fairway 3 Bike Path	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Hard Surface Trails	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Woodbridge decking repair	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Brush Crk Road to Bru Crk Lane	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Bru Crk Rd Crossing Imp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Bru Crk Rd Pedestrian Imp-Sinclair Road	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Woodbridge Maintenance/Upgrades	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Connecting Village Nodes	\$ -	\$ -	\$ -	\$ 400,000	\$ 2,000,000	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility -Bru Crk Rd from Upper Kearns to Mtn View	\$ -	\$ -	\$ -	\$ 60,000	\$ 1,000,000	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Walkway-MV to SV Mall	\$ -	\$ 60,000	\$ 60,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Multi-Modal/Alt Mobility - Walkway-Faraway Rd to Upper Kearns	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 600,000	\$ -	\$ -
Multi-Modal/Alt Mobility - Bru Crk Rd Pedestrian Imp-Iown Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-total - Road & Streets	\$ 94,470.91	\$ 205,000	\$ 408,794	\$ 2,205,000	\$ 3,130,000	\$ 7,670,000	\$ 70,000	\$ -

**CAPITAL IMPROVEMENT PROGRAM FUND
BUDGET SUMMARY**

Note: The Town of Snowmass only adopts the 2022 Budget
BY 2023-2026 are not adopted and therefore are considered
"working" Budgets and are subject to change

	2020 Actual	2021 Budget	2021 Projected	2022 Budget	2023 Proposed	2024 Proposed	2025 Proposed	2026 Proposed
UTILITIES								
Snowmelt - MBCx Snowmelt Implemntation Design	\$ 12,761.50	\$ -	\$ -	\$ -				
Utilities - Upper Town Hall Entry & Lights	\$ -	\$ -	\$ -	\$ -				
Snowmelt - Snowmelt Lot 2 Boiler Replacement Project	\$ 10,594.50	\$ -	\$ -	\$ -				
Snowmelt - Snowmelt Parcel C Boiler Replacement Project	\$ 8,537.77	\$ -	\$ -	\$ -				
Snowmelt - Snowmelt Base Village Boiler Replacement Project	\$ 21,115.00	\$ -	\$ -	\$ 1,200,000				
Snowmelt - Snowmelt TOV Boiler Replacement Project	\$ -	\$ 1,100,000	\$ 2,000,000	\$ -				
Utilities - Solar Renewables Project	\$ 522,705.87	\$ -	\$ -	\$ -				
Utilities - Micro Hydro Renewables Project	\$ -	\$ -	\$ 216,498	\$ -				
Snowmelt - Snowmelt BV Controls Project	\$ -	\$ -	\$ -	\$ -				
Sub-total - Utilities	\$ 575,714.64	\$ 1,100,000	\$ 2,216,498	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -
STRATEGIC PLANNING								
Planning & Consult - Community Plan	\$ -	\$ -	\$ -	\$ -				
Planning & Consult - Entryway (Phase III) Planning Project	\$ -	\$ -	\$ -	\$ -				
Sub-total - Strategic Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
STORM WATER & DRAINAGE								
Storm Water and Drainage - Stormwater Management Plan	\$ 14,333.00	\$ 22,521	\$ 18,188	\$ -				
Sub-total - Storm Water & Drainage	\$ 14,333.00	\$ 22,521	\$ 18,188	\$ -	\$ -	\$ -	\$ -	\$ -
COMMUNICATION AND TECHNOLOGY								
Comm & Tech - Parking Lot Licensing System	\$ -	\$ 45,000	\$ 45,000	\$ 40,000	\$ -			
Comm & Tech - Network Cabling Enhancements	\$ -	\$ -	\$ -	\$ -				
Comm & Tech - Fiber Project	\$ -	\$ -	\$ 701,344	\$ -				
Comm & Tech - Council Chambers/Mtg Room AV	\$ -	\$ -	\$ -	\$ -				
Comm & Tech - Municipal Fiber Network or Wireless Mesh	\$ 20,092.10	\$ 25,000	\$ 29,907	\$ 1,000,000	\$ -			
Comm & Tech - Community Micro Grid	\$ -	\$ -	\$ -	\$ -				
Comm & Tech - 800 Mhz Radio System	\$ -	\$ -	\$ -	\$ -				
Sub-total - Communications & Technology	\$ 20,092.10	\$ 70,000	\$ 776,251	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -
HOUSING								
Housing Projects - Brush Creek & Palisades Bldg Renovations	\$ -	\$ -	\$ -	\$ -				
Housing Projects - Daly Lane Townhomes Retaining Wall	\$ -	\$ 250,000	\$ 250,000	\$ -				
Housing Projects - Housing Master Plan Design Work	\$ -	\$ 50,000	\$ 50,000	\$ -				
Housing Projects - Housing Land Opportunities	\$ 139,072.45	\$ 200,000	\$ 160,000	\$ 40,000				
Housing Projects - MVI-Design and Renovation	\$ 4,330.00	\$ 1,350,000	\$ 250,000	\$ 4,000,000	\$ 1,800,000	\$ -		
Housing Projects - Carriageway Housing	\$ -	\$ -	\$ -	\$ -				
Housing Projects - Draw Site Housing	\$ -	\$ -	\$ -	\$ 500,000				
Housing Projects - Snowmass Inn	\$ -	\$ 800,000	\$ 200,000	\$ 600,000				
Housing Projects - Mtn View II-Interior Renovations	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 200,000	\$ 2,000,000
Housing Projects - Mtn View II-Exterior Renovations	\$ -	\$ -	\$ -	\$ -				
Housing Projects - Villas North-Exterior Renovations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 2,000,000	
Housing Projects - Cottey Place	\$ 3,254,709.62	\$ -	\$ -	\$ -				
Sub-total - Housing	\$ 3,398,112.07	\$ 2,650,000	\$ 910,000	\$ 5,140,000	\$ 1,800,000	\$ 200,000	\$ 2,200,000	\$ 2,000,000
OTHER CIP								
Solid Waste - Solid Waste Management Plan	\$ -	\$ -	\$ -	\$ -				
Solid Waste - Town Hall Trash/Recycle Dumpster Shed	\$ -	\$ 36,500	\$ 36,500	\$ -				
Other - Supplemental Project Costs	\$ -	\$ -	\$ -	\$ 1,000,000				
Snowmass Tourism - Stage Roof	\$ -	\$ -	\$ -	\$ 75,000				
Snowmass Tourism - Fanny Hill Improvements	\$ -	\$ -	\$ -	\$ 75,000				
Snowmass Tourism - Product Enhancements	\$ -	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Sub-total - Other CIP	\$ -	\$ 436,500	\$ 436,500	\$ 1,550,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Total Expenditures	\$ 4,383,284.37	\$ 5,889,021	\$ 7,200,891	\$ 28,235,000	\$ 6,090,000	\$ 10,200,000	\$ 3,005,000	\$ 2,710,000
NET REV/EXP -	\$ 108,780.02	\$ (1,420,639)	\$ (838,317)	\$ (2,099,778)	\$ -	\$ 1,000,000	\$ (200,000)	\$ (800,000)
Beginning Carryover	\$ 5,087,838.88	\$ 3,682,053	\$ 5,196,619	\$ 4,358,302	\$ 2,258,524	\$ 2,258,524	\$ 3,258,524	\$ 3,058,524
Revenues	\$ 4,492,064.39	\$ 4,468,382	\$ 6,362,574	\$ 26,135,222	\$ 6,090,000	\$ 11,200,000	\$ 2,805,000	\$ 1,910,000
Expenditures	\$ 4,383,284.37	\$ 5,889,021	\$ 7,200,891	\$ 28,235,000	\$ 6,090,000	\$ 10,200,000	\$ 3,005,000	\$ 2,710,000
Ending Balance	\$ 5,196,618.90	\$ 2,261,414	\$ 4,358,302	\$ 2,258,524	\$ 2,258,524	\$ 3,258,524	\$ 3,058,524	\$ 2,258,524

**TOWN OF SNOWMASS VILLAGE
GENERAL FUND - BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

BUDGET SUMMARY		2020	2021	2021	\$	2022	\$
		Actual	Budget	Projected	Variance	BUDGET	Variance
BEGINNING FUND BALANCE		\$ 18,312,602.60	\$ 16,571,796.60	\$ 20,395,209.41	\$ 3,823,412.81	\$ 22,846,466.41	\$ 2,451,257.00
OPERATING REVENUES		\$ 19,004,478.81	\$ 18,241,129.00	\$ 19,917,551.00	\$ 1,676,422.00	\$ 20,406,727.00	\$ 489,176.00
--Cougar Canyon-payments		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING EXPENDITURES		\$ (16,219,858.06)	\$ (17,725,639.00)	\$ (17,952,429.00)	\$ (226,790.00)	\$ (19,153,757.00)	\$ (1,201,328.00)
Transfer Out-CERF		\$ (330,000.00)	\$ (330,000.00)	\$ (330,000.00)	\$ -	\$ (330,000.00)	\$ -
Capital Outlay		\$ (172,773.89)	\$ (113,300.00)	\$ (113,300.00)	\$ -	\$ (155,550.00)	\$ (42,250.00)
TOTAL REVENUES		\$ 19,004,478.81	\$ 18,241,129.00	\$ 19,917,551.00	\$ 1,676,422.00	\$ 20,406,727.00	\$ 489,176.00
TOTAL EXPENDITURES		\$ (16,722,631.95)	\$ (18,168,939.00)	\$ (18,395,729.00)	\$ (226,790.00)	\$ (19,639,307.00)	\$ (1,243,578.00)
Net Operating Rev's/Exp		\$ 2,281,846.86	\$ 72,190.00	\$ 1,521,822.00	\$ 1,449,632.00	\$ 767,420.00	\$ (754,402.00)
OTHER REVENUES/EXPENDITURES							
OTHER:							
	\$ 963,181.51	\$ (35,000.00)	\$ (149,968.00)	\$ (114,968.00)	\$ (820,129.00)	\$ (670,161.00)	
--Aspen School District - Property Tax Revenue	\$ 493,288.57	\$ 510,000.00	\$ 510,000.00	\$ -	\$ 510,000.00	\$ -	
--Aspen School District - Property Tax Payment & Colcltn Fees	\$ (500,000.00)	\$ (510,000.00)	\$ (510,000.00)	\$ -	\$ (510,000.00)	\$ -	
--Marijuana/Cigarette Tax Revenues	\$ 131,927.64	\$ 103,000.00	\$ 14,100.00	\$ -	\$ 145,230.00	\$ 131,130.00	
--CARES Grant Revenues-Pitco Health			\$ 167,660.00				
--CARES Grant Expenditures-Pitco Health		\$ (187,000.00)	\$ (167,660.00)				
--CARES Grant Expenditures			\$ 2,126,176.00		\$ 218,920.00		
--CARES Grant Transportation			\$ 346,335.00		\$ -		
--CARES Grant Reimbursements			\$ 343,344.00		\$ 342,344.00		
--ARP Grand Funds					\$ 548,774.00		
--ARP Grant Transportation					\$ (50,000.00)		
Ice Age Expenditures							
TRANSFER OUT-CIP	\$ (500,000.00)	\$ (842,582.00)	\$ (1,059,263.00)	\$ (216,681.00)	\$ (5,762,000.00)	\$ (4,702,737.00)	
COP Proceeds from Refunding							
COP Bond Refunding							
ONE-TIME REVENUES	\$ 31,500.00	\$ -	\$ -	\$ -	\$ -	\$ -	
ONE-TIME EXPENDITURES	\$ (732,127.77)	\$ (707,625.00)	\$ (728,189.00)	\$ (20,564.00)	\$ (1,482,001.00)	\$ (753,812.00)	
Base Village-One time Revenues	\$ -	\$ -	\$ -	\$ -	\$ 404,500.00	\$ 404,500.00	
Base Village-One time Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
COP-Portion paid by reserve from Cougar Canyon	\$ (90,000.00)	\$ (90,000.00)	\$ (90,000.00)	\$ -	\$ (90,000.00)	\$ -	
NET--OTHER REVENUE/EXPENDITURES	\$ (199,240.05)	\$ (1,759,207.00)	\$ 929,435.00	\$ 2,688,642.00	\$ (6,543,362.00)	\$ (7,472,797.00)	
ENDING FUND BALANCE	\$ 20,395,209.41	\$ 14,884,779.60	\$ 22,846,466.41	\$ 7,961,686.81	\$ 17,070,524.41	\$ (5,775,942.00)	
FUND BALANCE-DESIGNATIONS/RESERVES							
DESIGNATIONS/RESERVES:		2020	2021	2021	2021	2022	2022
		Actual	Budget	Projected	Variance	BUDGET	Variance
INVENTORY	\$ 138,685.86	\$ 160,000.00	\$ 160,000.00	\$ -	\$ 160,000.00	\$ -	
PREPAID EXPENSES	\$ 93,932.04	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -	
TABOR - RESERVE	\$ 443,279.76	\$ 498,101.64	\$ 443,279.76	\$ (54,821.88)	\$ 443,279.76	\$ -	
TOWN HALL COP-COUGAR CANYON	\$ 900,000.00	\$ 810,000.00	\$ 810,000.00	\$ -	\$ 720,000.00	\$ (90,000.00)	
HOLY CROSS ENHANCEMENT FUNDS	\$ 286,002.87	\$ 395,472.40	\$ 394,337.24	\$ (1,135.16)	\$ 505,921.64	\$ 111,584.40	
BUILDING/EQUIPMENT RESERVE FUNDS	\$ 1,009,855.70	\$ 989,888.00	\$ 989,888.00	\$ -	\$ 299,759.00	\$ (690,129.00)	
RESERVE FOR INSURANCE LIABILITY	\$ 726,103.00	\$ 663,023.78	\$ 747,886.00	\$ 84,862.22	\$ 770,323.00	\$ 22,437.00	
RESERVE FOR 2020 EXPENDITURES IN 2021	\$ 358,240.00	\$ -	\$ -	\$ -	\$ -	\$ -	
COMCAST-PEG FEE RESERVE	\$ 8,232.78	\$ 15,406.00	\$ 15,333.00	\$ (73.00)	\$ 22,432.78	\$ 7,099.78	
MARIJUANA/CIGARETTE TAX RESERVE	\$ 134,917.64	\$ 205,252.00	\$ 275,918.00	\$ 70,666.00	\$ 421,148.00	\$ 145,230.00	
BASE VILLAGE-COMMUNITY PURPOSE	\$ 161,570.00	\$ -	\$ 161,570.00	\$ 161,570.00	\$ 111,570.00	\$ (50,000.00)	
GRANT FUND			\$ 2,815,855.00		\$ 3,926,893.00	\$ 1,111,038.00	
ROAD FUND-EMERGENCY RESERVE	\$ 95,005.14	\$ 79,248.16	\$ 84,949.44	\$ 5,701.28	\$ 80,556.80	\$ (4,392.64)	
EMERGENCY RESERVE-25% -2019/30% -2020	\$ 5,701,343.64	\$ 5,472,338.70	\$ 5,975,265.30	\$ 502,926.60	\$ 6,122,018.10	\$ 146,752.80	
TOTAL APPROPRIATIONS:	\$ 10,057,168.43	\$ 9,388,730.68	\$ 12,974,281.74	\$ 3,585,551.06	\$ 13,683,902.08	\$ 709,620.34	
FUNDS AVAILABLE:	\$ 10,338,040.98	\$ 5,496,048.92	\$ 9,872,184.67	\$ 4,376,135.75	\$ 3,386,622.33	\$ (6,485,562.34)	
TOTAL FUND BALANCE	\$ 20,395,209.41	\$ 14,884,779.60	\$ 22,846,466.41	\$ 7,961,686.81	\$ 17,070,524.41	\$ (5,775,942.00)	



Town of
SNOWMASS *Village*

COLORADO

TOWN OF SNOWMASS VILLAGE GENERAL FUND REVENUES

HIGHLIGHTS

GENERAL FUND

Property Taxes – The amended certified assessed values are increasing by 5.17%. Property tax revenues are set based on growth and CPI per TABOR. Due to the State Constitution, the Town is not allowed to increase the mill levy rate beyond .768 mills without a vote of the people. The mill levy for 2022 collections is .766 mills. The Aspen School District (pass-thru) tax is 1.005 mills equaling \$510,425. The Aspen School District pass-thru tax is typically separated out as it doesn't fund any Town operations. Since the budget is adopted prior to the certification of the mill levy, the amounts vary slightly.

Sales Taxes – The 2021 projected Town Sales Taxes are revised to \$2,123,284 due to the impact of COVID-19 during the months of January and February and County Sales Taxes are revised to \$4,934,955. For the 2022 proposed budget we used a 16.5% increase over 2021 projected for Town Sales Taxes and an 8.05% increase for County Sales Taxes. As we do every year, we will closely monitor this revenue source and make adjustments as necessary. 2022 Town Sales taxes are budgeted at \$2,474,346 and County Sales taxes at \$5,332,182.

FTA 5311-Operating Grant – the 2022 budget is increasing by \$32,691 to cover increases in transportation operating costs.

Grants-Police Training & Equipment – is budgeting \$54,500 for grants in police training and equipment for 2022.

Building Permit Fees – The 2022 budget decreases by \$296,289 to \$500,000 due to the larger than normal building activity in 2021.

Alarm Permits – The Town is increasing the fees charged for alarm permits, which is expected to increase revenues by \$9,000.

Ski Company Contributions – For 2022, we used an average of skier visits over the last two ski seasons and with the projected increase allowed in the mitigation rate, which is projected at 5.150% (based on the agreement) the revenues increase by \$58,565 to \$1,529,648 from the 2021 projected budget.

Interest Income – The 2022 budget for interest income is budgeted flat to the 2021 projected budget at \$34,230.

Recreation Center Memberships – The 2021 projected budget is at \$545,650, but for 2022 the Town is budgeting for memberships to return to normal at \$725,000 per year.

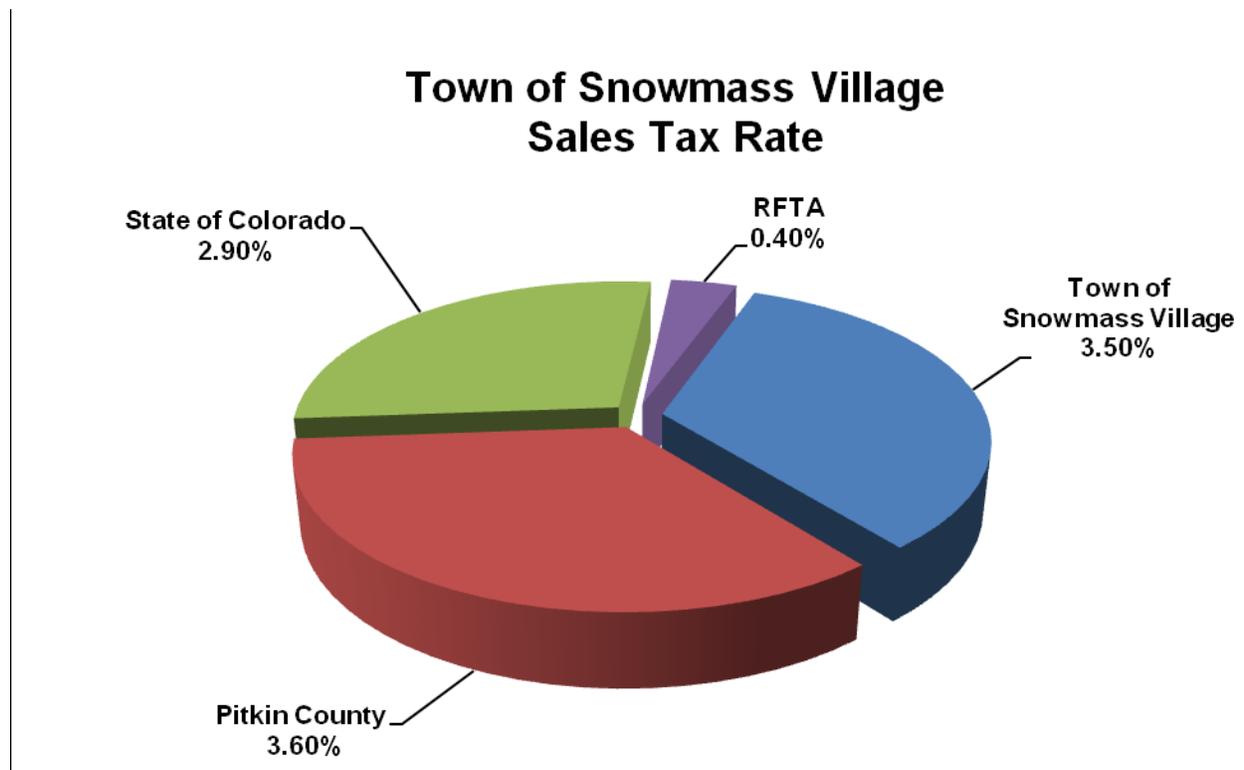
CARES Grants-Trans – The Town has projected to receive \$2,126,176 in 2021 for Transportation expenditures and \$218,920 in 2022.

American Rescue Plan – The General Fund has received \$343,344 in 2021 and expects to receive \$343,344 in 2022.

American Rescue Plan – Transportation – The Town is anticipating receiving \$548,774 in Transportation funding from the American Rescue Plan in 2022.

Transfer-In RETT Fund – 2022 decreases by \$248,540 to \$1,723,631.

Base Village – Building Permits, Electrical Permits and Plan Check fees – The Town is budgeting \$404,000 in building revenues for Base Village projects in 2022.



Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
REVENUES					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	366,670.89	370,900.00	370,900.00	394,367.00
401001-02	Property Taxes - Delinquent Taxes	167.66	150.00	150.00	150.00
401001-06	Property Taxes - Aspen School District	493,288.57	510,000.00	510,000.00	510,000.00
401002-01	Specific Ownership - General	116,304.12	108,162.00	108,162.00	109,129.00
401003-01	Sales Taxes - County	4,693,917.29	3,784,153.00	4,934,955.00	5,332,182.00
401003-02	Sales Taxes - Town	2,148,151.66	1,839,598.00	2,123,284.00	2,474,346.00
401004-01	Franchise Occupation Tax - Centurylink	14,000.04	14,000.00	14,000.00	14,000.00
401004-02	Franchise Occupation Tax - Comcast	164,168.75	164,566.00	164,566.00	167,858.00
401004-03	Franchise Occupation Tax - Holy Cross	283,824.57	282,810.00	282,810.00	288,467.00
401004-04	Franchise Occupation Tax - Black Hill Energy	193,585.70	186,622.00	186,622.00	190,355.00
401007	Marijuana and Tobacco Tax	134,917.64	103,000.00	141,000.00	145,230.00
<i>Account Classification Total: TAX - Taxes</i>		8,608,996.89	7,363,961.00	8,836,449.00	9,626,084.00
<i>IG - Intergovernmental Revenue</i>					
402001	Cigarette Tax	20,263.10	14,555.00	11,052.00	14,555.00
402002	Additional MVSO	13,262.69	9,036.00	9,036.00	9,106.00
402003	Highway Users	119,692.68	120,965.00	120,965.00	120,965.00
402004	County Road and Bridge	39,619.08	41,617.00	41,617.00	41,617.00
402005-01	Grants - State Grant DUI Enforcement	4,936.06	8,000.00	8,000.00	8,000.00
402005-03	Grants - FTA-5311 Rural Admin & Operating Grant	297,190.00	326,907.00	326,907.00	359,598.00
402005-09	Grants- Police Training	44,297.86	50,000.00	50,000.00	40,000.00
402005-10	Grants- Police Equipment	8,150.21	10,000.00	10,000.00	14,500.00
402005-11	Grants - CARES Grant - Trans	994,653.00	0.00	2,126,176.00	218,920.00
402005-13	Grants - CARES Grant- General	0.00	0.00	513,995.00	0.00
402005-14	Grants - American Rescue Plan Funds	0.00	0.00	343,344.00	343,344.00
402005-15	Grants - American Rescue Plan Transportation	0.00	0.00	0.00	548,774.00
402007	RTA Service Contract	336,794.00	450,174.00	418,868.00	471,629.00
402008	Recycling Credit Pitco	0.00	10,000.00	0.00	0.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		1,878,858.68	1,041,254.00	3,979,960.00	2,191,008.00
<i>LP - Licenses & Permits</i>					
403001	Liquor License	17,062.50	14,481.00	12,079.00	15,291.00
403002	Business Sales Tax License	114,665.00	116,265.00	111,629.00	116,265.00
403003	Building Contractor License	21,999.00	15,000.00	15,000.00	20,700.00
403010	Building Permits	493,633.77	275,000.00	796,289.00	500,000.00
403010-01	Building Permits - Base Village	250.00	0.00	0.00	0.00
403010-02	Building Permits - B.V. Building 11	0.00	211,325.00	226,901.00	10,000.00
403010-03	Building Permits - Snowmass Center	0.00	216,351.00	0.00	0.00
403010-04	Building Permits - Fanny Hill Cabins	0.00	0.00	137,611.00	0.00
403010-05	Building Permits - B.V. Building 12	0.00	0.00	0.00	230,000.00
403011	Electrical Permits	25,031.00	18,000.00	49,959.00	29,000.00
403011-02	Electrical Permits - B.V. Building 11	0.00	15,000.00	15,000.00	0.00
403011-03	Electrical Permits - Snowmass Center	0.00	25,000.00	0.00	0.00
403011-04	Electrical Permits - Fanny Hill Cabins	0.00	0.00	10,000.00	0.00
403011-05	Electrical Permits - B.V. Building 12	0.00	0.00	0.00	15,000.00
403020	Animal Tag	478.00	550.00	550.00	550.00
403021	Alarm Permit	22,125.00	21,000.00	21,000.00	30,000.00
403030	Road Cut Permit Fees	8,000.00	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: LP - Licenses & Permits</i>		703,244.27	929,972.00	1,398,018.00	968,806.00

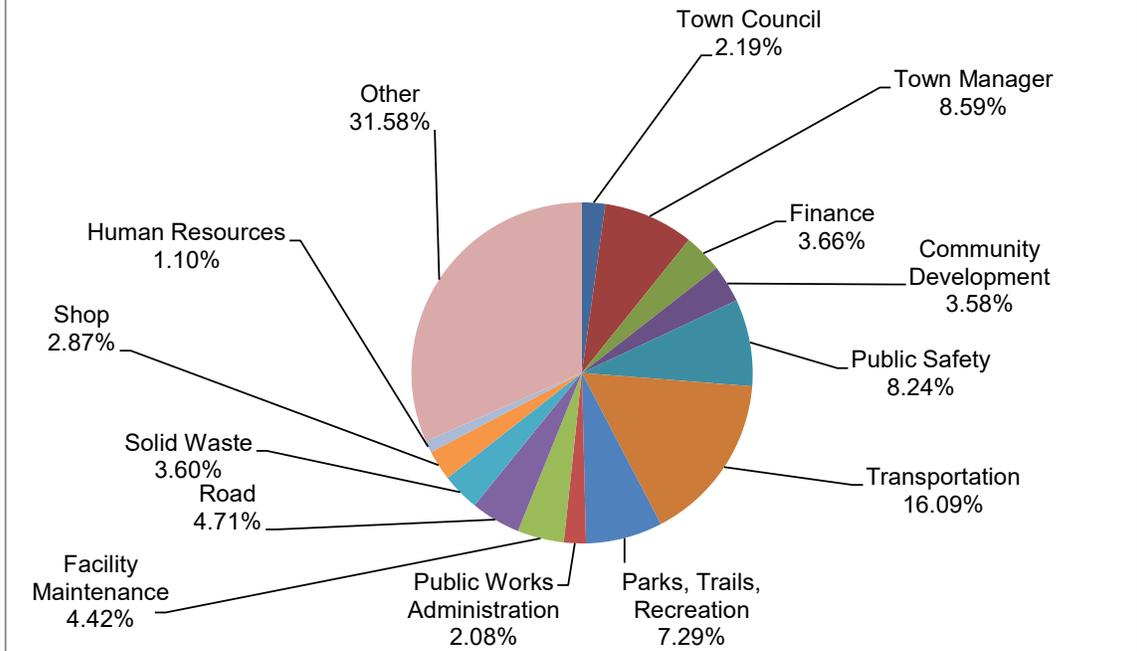
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>CS - Charges for Service</i>					
404001	Security Services Perform	0.00	12,000.00	12,000.00	12,000.00
404010	Planning Dept Fees	198,560.00	125,000.00	85,000.00	85,000.00
404011	Building Plan Check Fees	213,869.54	175,000.00	437,821.00	381,000.00
404011-02	Building Plan Check Fees - B.V. Building 11	0.00	137,361.00	122,652.00	0.00
404011-03	Building Plan Check Fees - Snowmass Center	0.00	140,628.00	0.00	0.00
404011-04	Building Plan Check Fees - Fanny Hill Cabins	0.00	0.00	75,279.00	0.00
404011-05	Building Plan Check Fees - B.V. Building 12	0.00	0.00	0.00	149,500.00
404012	Energy Fees	3,000.00	3,500.00	14,000.00	12,000.00
404020	Transportation Parking Fee	396,902.01	503,250.00	386,500.00	541,680.00
404021	Special Bus Runs	0.00	1,000.00	0.00	0.00
404030	Public Works Miscellaneous	18,882.17	15,000.00	15,000.00	15,000.00
404040-01	Trash Fees - Misc Solid Waste	17,993.55	10,000.00	10,000.00	20,000.00
404040-02	Trash Fees - Homeowner	353,804.42	357,506.00	357,506.00	389,184.00
404040-03	Trash Fees - Rear Load	500,293.58	448,002.00	448,002.00	599,277.00
404040-04	Trash Fees - Curbside	101,407.80	99,102.00	99,102.00	108,824.00
404040-05	Trash Fees - Roll Off	201,043.04	176,300.00	176,300.00	239,867.00
404050	Recreation Fees	212,705.75	139,800.00	144,400.00	150,000.00
404051	Recreation Center Memberships	419,675.00	545,650.00	545,650.00	725,000.00
404052	Recreation Center Personal Trainers	15,487.00	15,000.00	15,000.00	15,000.00
404053	Mountain Bike Fees	0.00	0.00	0.00	90,000.00
404060	Administration Fee	34,072.00	67,326.00	67,326.00	69,346.00
404061	Attorney Fees	51,067.50	35,000.00	35,000.00	35,000.00
404063-01	External Billable Labor - Facility Management	88,487.45	104,360.00	90,000.00	90,000.00
404063-02	External Billable Labor - Shop	18,567.35	17,000.00	17,000.00	17,000.00
404071	Special Events Revenue	150,000.00	150,000.00	150,000.00	150,000.00
<i>Account Classification Total: CS - Charges for Service</i>		2,995,818.16	3,277,785.00	3,303,538.00	3,894,678.00
<i>FF - Fines & Forfeits</i>					
405001	Moving Violations	5,864.00	4,000.00	4,000.00	4,000.00
405002	Parking Violations	59,302.00	117,229.00	83,805.00	95,700.00
405004	Animal Fines	545.00	1,000.00	1,000.00	1,000.00
405005	Court Fines	874.83	1,000.00	1,000.00	1,000.00
405006	Criminal Violations	3,000.00	1,300.00	1,300.00	2,500.00
405007	Court Fees	2,314.49	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: FF - Fines & Forfeits</i>		71,900.32	125,529.00	92,105.00	105,200.00
<i>CONT - Contributions</i>					
406001	Ski Corp Contributions	1,336,912.00	1,629,132.00	1,471,083.00	1,529,648.00
406003	Holy Cross Community Enhancement	99,908.57	108,334.00	108,334.00	111,584.00
406009	PEG Fees	7,026.78	7,100.00	7,100.00	7,100.00
<i>Account Classification Total: CONT - Contributions</i>		1,443,847.35	1,744,566.00	1,586,517.00	1,648,332.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>MISC - Miscellaneous</i>					
407001	Interest Income	180,843.51	85,950.00	34,230.00	34,230.00
407002	Penalty & Interest	14,739.77	5,000.00	5,000.00	5,000.00
407003	Miscellaneous Income	91,378.39	82,768.00	97,548.00	91,564.00
407004	Insurance Recovery	1,669.74	0.00	0.00	0.00
407005	Misc Police Revenue	4,945.16	4,400.00	4,400.00	4,400.00
407006	Transmitter Site Fees	49,497.60	49,498.00	49,498.00	49,498.00
407007-01	Employee Housing - Rent Public Works	11,520.00	11,520.00	11,520.00	11,880.00
407007-02	Employee Housing - Reserve Public Works	1,200.00	1,200.00	1,200.00	1,200.00
407008	Accounts Payable Write Offs	100.50	0.00	0.00	0.00
407009	Rett Processing Fee	2,725.00	3,000.00	3,000.00	3,225.00
407011	Recreation Center Concessions	5,040.44	10,000.00	10,000.00	22,667.00
407012	Rent Town Hall	113,177.04	114,103.00	114,103.00	115,018.00
407013	Over Weight Vehicle Charge	4,250.00	2,500.00	2,500.00	2,500.00
407014	Banner Charge	6,400.00	4,000.00	4,000.00	4,000.00
407015	Recreation Rental Fees	10,385.50	16,000.00	16,000.00	16,000.00
407017-02	False Alarms - Fire Fee	450.00	0.00	0.00	0.00
<i>Account Classification Total: MISC - Miscellaneous</i>		\$498,322.65	\$389,939.00	\$352,999.00	\$361,182.00
<i>TI - Transfer In From Other Funds</i>					
408005	Transfer In Lottery	23,000.00	23,000.00	23,000.00	23,000.00
408006	Transfer In RETT	1,591,955.70	1,965,894.00	1,972,171.00	1,723,631.00
408007	Transfer In Road	1,792,501.00	1,967,989.00	1,983,069.00	2,035,574.00
408009	Transfer in Marketing	15,750.00	0.00	0.00	0.00
408010	Transfer In Group Sales	15,750.00	0.00	0.00	0.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		\$3,438,956.70	\$3,956,883.00	\$3,978,240.00	\$3,782,205.00
<i>RI - Rental Income</i>					
407007-03	Employee Housing - Country Club Townhome	24,240.00	24,240.00	24,240.00	0.00
<i>Account Classification Total: RI - Rental Income</i>		\$24,240.00	\$24,240.00	\$24,240.00	\$0.00
REVENUES Total		\$19,664,185.02	\$18,854,129.00	\$23,552,066.00	\$22,577,495.00

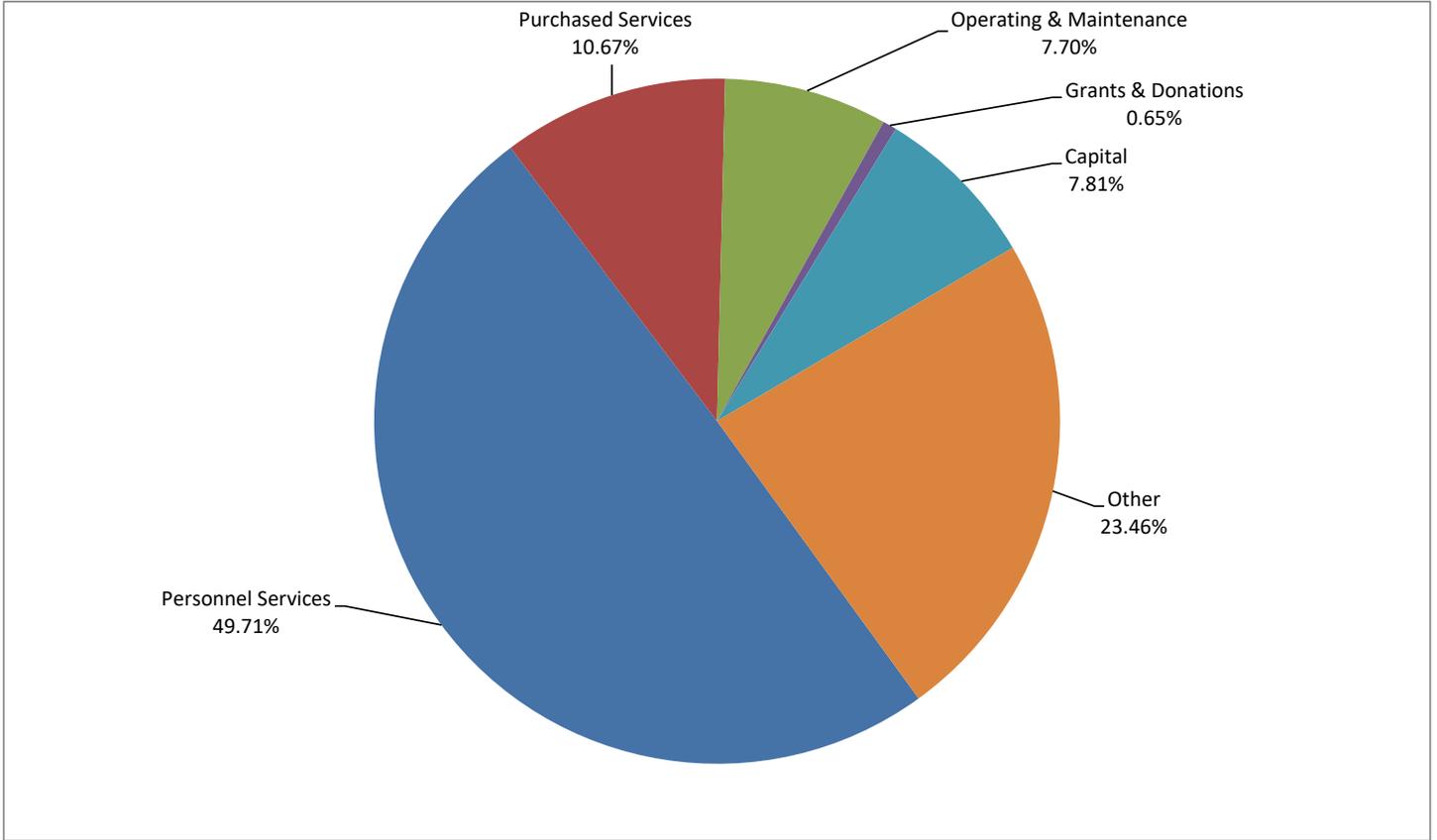
**GENERAL FUND DEPARTMENTAL SUMMARY
2022
GENERAL FUND EXPENDITURES**



EXPENDITURES BY DEPARTMENT

	MILLIONS		PERCENT OF
	<u>2021</u>	<u>2022</u>	<u>TOTAL</u>
Town Council	0.588	0.620	2.19%
Town Manager	2.195	2.435	8.59%
Finance	1.017	1.039	3.66%
Community Development	0.993	1.014	3.58%
Public Safety	2.110	2.336	8.24%
Transportation	4.270	4.562	16.09%
Parks, Trails, & Recreation	2.015	2.067	7.29%
Public Works-Administration	0.500	0.591	2.08%
-Facility Maintenance	1.144	1.252	4.42%
-Road	1.290	1.336	4.71%
-Solid Waste	0.978	1.022	3.60%
-Shop	0.786	0.815	2.87%
Human Resources	0.269	0.311	1.10%
SUBTOTAL	18.155	19.400	68.42%
Other Expenditures	2.945	8.954	31.58%
Total Expenditures	21.100	28.354	100.00%

**TOWN OF SNOWMASS VILLAGE
GENERAL FUND
EXPENDITURES BY CATEGORY
2022
(Annual operating costs)**



BUDGET BY CATEGORY

	<u>2020 Actual</u>	<u>2021 Projected</u>	<u>2020-2021 Percent Change</u>	<u>2022 Budget</u>	<u>2021-2022 Percent Change</u>
Personnel Services	\$ 12,106,222	\$ 13,169,528	8.78%	\$ 14,093,823	7.02%
Purchased Services	\$ 2,390,043	\$ 2,788,507	16.67%	\$ 3,024,237	8.45%
Operating & Maintenance	\$ 1,813,592	\$ 2,118,194	16.80%	\$ 2,183,497	3.08%
Donations & Grants	\$ 387,044	\$ 185,425	-52.09%	\$ 185,425	0.00%
Capital	\$ 591,983	\$ 772,232	30.45%	\$ 2,214,455	186.76%
Other	\$ 292,693	\$ 2,066,923	606.17%	\$ 6,652,000	221.83%
Total	\$ 17,581,577	\$ 21,100,809	20.02%	\$ 28,353,437	34.37%

DEPARTMENT: Town Council
PROGRAMS: Attorney Fees, Special Projects and Capital, Town Council, Grants and Donations
FUND: General Fund

DEPARTMENT DESCRIPTION:

The Town of Snowmass Village operates under a Council/Manager form of government. The Home rule Charter sets forth the role of the Town Council as follows:

- A. The Town shall be governed by a Council of five members, which includes the Mayor. All Council Members and the Mayor shall be elected at-large with overlapping terms of office.
- B. The Council shall be the legislative and governing body of the Town and shall exercise all powers conferred to it by the Charter and adopt such ordinances and resolutions, as it deems proper.
- C. The Council shall meet regularly at least twice each month and all meetings, except executive sessions, are open to the public.
- D. The Town Council shall appoint a Town Manager to be the chief administrative officer of the Town, a Town Attorney and a Municipal Court Judge to serve at the pleasure of the Council.

The Town Manager is responsible for the day-to-day administration of the Town's operations while the Town council is the policy-making body.

ASPIRATION STATEMENT:

“We aspire to be the leading multi-season, family-oriented inclusive mountain resort community. We will do this by creating, marketing, and delivering distinctive choices for fun, excitement, challenge, learning, and togetherness. All this is done amidst our unique, natural splendor...as part of a memorable Aspen/Snowmass experience. Further, we wish to be seen by others as welcoming, dynamic, convenient, and successful. We will always be responsible stewards of our environment, economy, and society. When successful, Snowmass Village will have achieved the quality of life and economic vitality that will assure our future as a sustainable resort community.”

Accomplishments – 2021:

- Adopted 2021 Budget for all Town funds
- Adopted a new Town Council strategic goal statement, setting various priority initiatives for the Town
- Purchased Snowmass Inn for additional workforce employee housing
- Completed Coffey Place – for sale single-family employee housing project
- Moved forward on Town entryway project and Mall Transit Plaza
- Participated and contributed financially to Pitkin County COVID-19 relief efforts
- Hosted “Get the Scoop,” a community ice cream social and community engagement initiative

Goals - 2022:

- Work to implement goals established in the 2021 goal statement.
- Ensure the Town is financially sustainable and providing services on an ongoing basis, as efficiently as possible, for its residents and guests at a high level of service.
- Be open and accessible to the community. Create opportunities to listen to the public and promote community engagement.
- Through the Town’s community grant program, allocate \$125,000 to various local non-profit organizations that benefit Snowmass Village.

Performance Measurements:

Town Council	2020	2021	2022
	Actual	Estimate	Budget
Number of community events hosted to increase community engagement and listening opportunities with community members	0	1	2
Number of local elected official trainings attended by at least one council member (in person or virtually)	0	1	1

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Town Attorney	1	1	1

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Attorney Program	\$180,012	\$180,012	\$185,199
Town Council	<u>\$108,000</u>	<u>\$108,000</u>	<u>\$108,000</u>
TOTAL	\$288,012	\$288,012	\$293,199

CASH PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
TOTAL	\$ 0	\$ 0	\$ 0

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 01 - Town Council					
Division: 00 - -					
Program: 101 - Attorney Fees					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	171,970.25	180,012.00	180,012.00	185,199.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-04	Payroll Benefits - Housing Allowance	27,500.00	30,000.00	30,000.00	30,000.00
501003-06	Payroll Benefits - Retirement	17,592.16	16,463.00	16,463.00	22,224.00
501003-08	Payroll Benefits - Medicare	2,957.76	2,569.00	2,569.00	2,685.00
501003-10	Payroll Benefits - Health Insurance	57,678.96	62,111.00	62,111.00	62,674.00
501003-13	Payroll Benefits - Dental Insurance	1,538.52	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,003.62	1,152.00	1,152.00	1,204.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	1,171.82	1,507.00	1,507.00	1,575.00
501003-19	Payroll Benefits - Unemployment Insurance	605.09	531.00	531.00	556.00
501003-20	Payroll Benefits - Workmans Comp	159.05	181.00	181.00	160.00
501004	Training/ Registrations	149.00	1,000.00	1,000.00	1,000.00
501005	Travel & Meeting Expenses	75.00	6,000.00	6,000.00	6,000.00
<i>Account Classification Total: PER - Personnel Services</i>		284,067.07	303,320.00	303,320.00	315,239.00
<i>PUR - Purchased Services</i>					
502001	Legal Fees Special Counsel	9,175.70	15,000.00	15,000.00	15,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		9,175.70	15,000.00	15,000.00	15,000.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	325.00	325.00	325.00	325.00
503003	Miscellaneous	526.66	250.00	250.00	250.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		851.66	575.00	575.00	575.00
Program Total: 101 - Attorney Fees		294,094.43	318,895.00	318,895.00	330,814.00
Program: 102 - Town Council					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	93,300.00	108,000.00	108,000.00	108,000.00
501003-08	Payroll Benefits - Medicare	1,352.87	1,566.00	1,566.00	1,566.00
501003-09	Payroll Benefits - Fica	5,784.60	6,696.00	6,696.00	6,696.00
501003-19	Payroll Benefits - Unemployment Insurance	7.65	0.00	0.00	0.00
501003-20	Payroll Benefits - Workmans Comp	87.39	11.00	11.00	85.00
501004	Training/ Registrations	0.00	3,000.00	3,000.00	3,000.00
501005	Travel & Meeting Expenses	244.67	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PER - Personnel Services</i>		100,777.18	122,273.00	122,273.00	122,347.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	84,024.10	79,000.00	79,000.00	91,240.00
502003-16	Contract Service - Wildfire Mitigation	3,116.00	15,000.00	15,000.00	15,000.00
502004	Telephone	0.00	1,000.00	1,000.00	1,000.00
502011-01	Town Functions - Boards and Commissions Support	4,368.46	8,600.00	8,600.00	10,500.00
<i>Account Classification Total: PUR - Purchased Services</i>		91,508.56	103,600.00	103,600.00	117,740.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	38,256.70	41,173.00	41,173.00	43,723.00
503003	Miscellaneous	2,735.40	2,250.00	2,250.00	4,350.00
503012	Public Relations	0.00	100.00	100.00	100.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		40,992.10	43,523.00	43,523.00	48,173.00
Program Total: 102 - Town Council		233,277.84	269,396.00	269,396.00	288,260.00
Division Total: 00 - -		527,372.27	588,291.00	588,291.00	619,074.00
Department Total: 01 - Town Council		527,372.27	588,291.00	588,291.00	619,074.00
EXPENSES Total		527,372.27	588,291.00	588,291.00	619,074.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Town Manager
PROGRAMS: Administration, Community Relations, Town Clerk, Information Systems
FUND: General

DEPARTMENT DESCRIPTION:

1. Implements the official policies and directives of the Town Council.
2. Responsible for the enforcement of the laws, contracts and ordinances of the Town.
3. Responsible for the effective and efficient use of the Town's resources.
4. Develops long range plans for Town Council consideration and implements such plans in a timely fashion.
5. Monitors community issues and keeps Mayor/Council equally informed.
6. Monitors Federal and State legislative developments that may impact Snowmass Village.
7. Provides effective supervision of the Town's departments to ensure efficient implementation of Town goals and objectives.
8. Oversees information technology resources and support for all Town departments and employees.
9. Administers network and systems for Town business processes and data.
10. Coordinates media inquiries and general community relations by serving as Public Information Officer for Town communications.
11. Maintains and manages all official Town records, including the Snowmass Village Municipal Code.
12. Administer Elections, Business licensing and Liquor licensing for the Town.

Accomplishments – 2021:

- Implementing some of the Town Council's Goals through the completion of various projects
- Ensured the sustainability of the Town's finances during the COVID-19 pandemic
- Participated and assisted in the Pitkin County COVID-19 relief and information dissemination efforts
- Completed the installation of PV solar panels at Town Hall and the Public Works facility, which is producing approximately 90% of the electricity used at these two facilities annually.

Goals - 2022:

- Keep the Town Council equally well-informed, thereby enabling them to make decisions in the best interest of the community.
- Facilitate the adoption of a 2021 Goal Setting Statement
- Implement the Town Council Goal Setting Statement

- Continue to enhance the Town’s transparency, outreach and communication with the public.
- Provide excellent customer service, internally and externally.
- Protect the Town’s history and information through records management, while maintaining an open, transparent, and informative government structure.
- Protect the environment through strategic sustainability and resiliency initiatives.
- Provide service, support, and security for the Town’s technological needs.
- Complete the installation of the Town’s backbone of fiber-optic cable for high-speed internet
- Complete the installation of a micro-hydro electric turbine to produce additional renewable energy in support of the Town’s environmental goals.

Performance Measurements:

Town Manager's Office	2020	2021	2022
	Actual	Estimate	Budget
Number of webpage visits to tosv.com	76,000	79,000	82,000
% of agenda packet info delivered at least 4 days prior to Council meeting	100%	97.8	100%
# of IT Help Desk tickets processed and closed	1,100	1,175	1,200

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Town Manager	5	5	6

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
TOTAL	\$549,551	\$549,551	\$682,563

CASH PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Computers and Equipment	\$78,250	\$78,250	\$79,750

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 02 - Town Manager					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	168,612.46	175,845.00	175,845.00	232,669.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-03	Payroll Benefits - Car Allowance	4,200.00	4,200.00	4,200.00	4,200.00
501003-06	Payroll Benefits - Retirement	23,415.31	20,762.00	20,762.00	27,400.00
501003-08	Payroll Benefits - Medicare	2,512.27	2,509.00	2,509.00	2,649.00
501003-10	Payroll Benefits - Health Insurance	57,678.96	62,111.00	62,111.00	62,674.00
501003-13	Payroll Benefits - Dental Insurance	1,538.52	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,001.04	1,125.00	1,125.00	1,188.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	1,168.98	1,472.00	1,472.00	1,554.00
501003-19	Payroll Benefits - Unemployment Insurance	518.25	519.00	519.00	548.00
501003-20	Payroll Benefits - Workmans Comp	165.36	177.00	177.00	157.00
501004	Training/ Registrations	235.00	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	655.92	4,124.00	4,124.00	4,124.00
<i>Account Classification Total: PER - Personnel Services</i>		263,367.91	276,638.00	276,638.00	341,125.00
<i>PUR - Purchased Services</i>					
502004	Telephone	1,200.00	1,200.00	1,200.00	1,200.00
502005	Employee Relations	92.92	2,350.00	2,350.00	2,350.00
<i>Account Classification Total: PUR - Purchased Services</i>		1,292.92	3,550.00	3,550.00	3,550.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	2,199.92	2,000.00	2,000.00	2,000.00
503003	Miscellaneous	44.40	600.00	600.00	600.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		2,244.32	2,600.00	2,600.00	2,600.00
Program Total: 103 - Administration		266,905.15	282,788.00	282,788.00	347,275.00
Division Total: 00 - -		266,905.15	282,788.00	282,788.00	347,275.00
Division: 10 - Assistant Town Manager					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	69,373.53	76,184.00	76,184.00	71,919.00
501002-01	Payroll Overtime Regular	410.64	2,000.00	2,000.00	2,000.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-06	Payroll Benefits - Retirement	6,062.52	7,384.00	7,384.00	7,192.00
501003-08	Payroll Benefits - Medicare	1,031.97	1,022.00	1,022.00	1,072.00
501003-10	Payroll Benefits - Health Insurance	20,353.56	21,371.00	21,371.00	21,935.00
501003-13	Payroll Benefits - Dental Insurance	367.44	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	189.36	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	419.00	445.00	445.00	445.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	548.06	583.00	583.00	583.00
501003-19	Payroll Benefits - Unemployment Insurance	211.48	211.00	211.00	222.00
501003-20	Payroll Benefits - Workmans Comp	144.78	72.00	72.00	64.00
<i>Account Classification Total: PER - Personnel Services</i>		100,285.94	111,066.00	111,066.00	107,394.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	20.84	0.00	0.00	0.00
502004	Telephone	647.04	500.00	500.00	500.00
502006-01	Building Maintenance - General	711.50	4,000.00	4,000.00	4,000.00
502006-03	Building Maintenance - Lawn Care	4,082.91	0.00	0.00	0.00
502007-01	Maintenance Agreements - Copier	4,639.32	8,050.00	8,050.00	8,050.00
502009-01	Mailing - Postage	9,028.86	12,000.00	12,000.00	10,000.00
502013-01	Leased Equipment - Copier	5,969.68	10,000.00	10,000.00	10,000.00
502013-03	Leased Equipment - Postage	3,474.48	4,172.00	4,172.00	4,172.00
<i>Account Classification Total: PUR - Purchased Services</i>		28,574.63	38,722.00	38,722.00	36,722.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
OM - Operating & Maintenance					
503002	Dues, Memberships, Subscriptions	180.00	180.00	180.00	180.00
503003	Miscellaneous	12,342.88	11,475.00	11,475.00	300.00
503004	Printing	1,651.05	5,000.00	5,000.00	5,000.00
503005-01	Supplies - Office	1,873.08	4,000.00	4,000.00	4,000.00
503007-03	Building Lease Payments - COP-Principal	480,000.00	500,000.00	500,000.00	520,000.00
503007-04	Building Lease Payments - COP-Interest	151,800.00	132,600.00	132,600.00	112,600.00
503007-05	Building Lease Payments - Miscellaneous	3,000.00	3,000.00	3,000.00	3,000.00
503008-01	Insurance - Building	80,152.66	95,965.00	95,965.00	118,375.00
503008-02	Insurance - Vehicle	1,163.40	1,339.00	1,339.00	710.00
503009-01	Vehicle Expenses - Fuel	3,852.50	7,332.00	7,332.00	7,332.00
503009-03	Vehicle Expenses - Parts & Supplies	4,640.81	7,669.00	7,669.00	7,669.00
503009-06	Vehicle Expenses - Labor	2,996.25	5,000.00	5,000.00	5,000.00
503010	Contra Acct - Vehicle Labor	(2,996.25)	(5,000.00)	(5,000.00)	(5,000.00)
Account Classification Total: OM - Operating & Maintenance		740,656.38	768,560.00	768,560.00	779,166.00
Program Total: 103 - Administration		869,516.95	918,348.00	918,348.00	923,282.00
Program: 105 - Community Relations					
PER - Personnel Services					
501001-01	Payroll - Regular	97,186.04	100,401.00	100,401.00	108,049.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-06	Payroll Benefits - Retirement	8,634.95	9,036.00	9,036.00	10,805.00
501003-08	Payroll Benefits - Medicare	1,417.23	1,456.00	1,456.00	1,567.00
501003-10	Payroll Benefits - Health Insurance	29,966.03	42,085.00	42,085.00	21,935.00
501003-13	Payroll Benefits - Dental Insurance	576.12	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	231.96	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	599.12	653.00	653.00	702.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	780.94	854.00	854.00	919.00
501003-19	Payroll Benefits - Unemployment Insurance	292.80	301.00	301.00	324.00
501003-20	Payroll Benefits - Workmans Comp	89.96	102.00	102.00	93.00
501004	Training/ Registrations	519.88	1,080.00	1,080.00	1,080.00
501005	Travel & Meeting Expenses	476.22	4,940.00	4,940.00	4,940.00
Account Classification Total: PER - Personnel Services		141,944.85	162,702.00	162,702.00	152,376.00
PUR - Purchased Services					
502003	Contract Service	3,588.89	9,000.00	9,000.00	9,000.00
502004	Telephone	720.00	1,200.00	1,200.00	1,200.00
Account Classification Total: PUR - Purchased Services		4,308.89	10,200.00	10,200.00	10,200.00
OM - Operating & Maintenance					
503001-03	Advertising - Print	14,214.16	20,000.00	20,000.00	24,700.00
503002	Dues, Memberships, Subscriptions	1,389.40	1,190.00	1,190.00	1,900.00
503003	Miscellaneous	319.00	650.00	650.00	650.00
503004	Printing	1,669.29	2,100.00	2,100.00	2,100.00
503005-01	Supplies - Office	621.64	1,000.00	1,000.00	1,000.00
503012	Public Relations	2,524.67	5,000.00	5,000.00	4,000.00
Account Classification Total: OM - Operating & Maintenance		20,738.16	29,940.00	29,940.00	34,350.00
Program Total: 105 - Community Relations		166,991.90	202,842.00	202,842.00	196,926.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 107 - Town Clerk					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	97,265.21	98,467.00	98,467.00	103,444.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-06	Payroll Benefits - Retirement	8,642.99	8,862.00	8,862.00	10,344.00
501003-08	Payroll Benefits - Medicare	1,433.25	1,428.00	1,428.00	1,500.00
501003-10	Payroll Benefits - Health Insurance	51,083.02	55,185.00	55,185.00	56,513.00
501003-13	Payroll Benefits - Dental Insurance	1,538.52	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	492.24	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	599.56	640.00	640.00	673.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	781.44	837.00	837.00	880.00
501003-19	Payroll Benefits - Unemployment Insurance	293.12	295.00	295.00	310.00
501003-20	Payroll Benefits - Workmans Comp	89.30	100.00	100.00	89.00
501004	Training/ Registrations	0.00	2,265.00	2,265.00	2,265.00
501005	Travel & Meeting Expenses	0.00	3,700.00	3,700.00	3,700.00
Account Classification Total: PER - Personnel Services		163,392.25	173,573.00	173,573.00	181,680.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	(760.83)	3,400.00	3,400.00	3,400.00
502007-04	Maintenance Agreements - Other	0.00	1,650.00	1,650.00	0.00
502014	Elections	3,279.98	819.00	819.00	3,300.00
Account Classification Total: PUR - Purchased Services		2,519.15	5,869.00	5,869.00	6,700.00
<i>OM - Operating & Maintenance</i>					
503001-01	Advertising - Legal Notices	5,961.02	5,700.00	5,700.00	5,700.00
503002	Dues, Memberships, Subscriptions	195.00	2,750.00	2,750.00	2,750.00
503003	Miscellaneous	41.65	650.00	650.00	650.00
503004	Printing	0.00	1,200.00	1,200.00	1,200.00
Account Classification Total: OM - Operating & Maintenance		6,197.67	10,300.00	10,300.00	10,300.00
Program Total: 107 - Town Clerk		172,109.07	189,742.00	189,742.00	198,680.00
Program: 109 - Information Systems					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	95,494.55	98,654.00	98,654.00	166,482.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	2,672.00
501003-06	Payroll Benefits - Retirement	8,484.71	8,879.00	8,879.00	16,648.00
501003-08	Payroll Benefits - Medicare	1,396.50	1,430.00	1,430.00	2,414.00
501003-10	Payroll Benefits - Health Insurance	20,353.56	21,371.00	21,371.00	78,447.00
501003-13	Payroll Benefits - Dental Insurance	367.44	386.00	386.00	833.00
501003-14	Payroll Benefits - Vision Insurance	189.36	199.00	199.00	398.00
501003-15	Payroll Benefits - Standard - Life / AD& D	587.16	641.00	641.00	1,050.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	19.00
501003-18	Payroll Benefits - Long Term Disability	767.38	839.00	839.00	1,374.00
501003-19	Payroll Benefits - Unemployment Insurance	287.77	296.00	296.00	499.00
501003-20	Payroll Benefits - Workmans Comp	1,284.51	1,464.00	1,464.00	2,470.00
501004	Training/ Registrations	3,915.00	4,000.00	4,000.00	4,000.00
501005	Travel & Meeting Expenses	0.00	2,500.00	2,500.00	2,500.00
Account Classification Total: PER - Personnel Services		134,301.54	141,868.00	141,868.00	279,806.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	112,822.16	125,100.00	120,100.00	107,000.00
502004	Telephone	21,136.12	20,500.00	18,000.00	18,000.00
502004-01	Telephone- Data	30,718.39	35,100.00	38,000.00	38,000.00
502004-02	Telephone-Cell	1,111.33	1,600.00	1,200.00	1,500.00
502004-03	Telephone-Equipment	7,259.36	10,000.00	10,000.00	10,000.00
502004-04	Telephone-Support and Services	7,127.17	10,000.00	10,000.00	10,000.00
502007-03	Maintenance Agreements - Hardware	11,788.96	12,500.00	10,000.00	12,200.00
502008-01	Repairs - Equipment	1,978.38	2,000.00	2,000.00	3,000.00
502019	Software Licensing	151,343.83	145,750.00	153,250.00	187,759.00
Account Classification Total: PUR - Purchased Services		345,285.70	362,550.00	362,550.00	387,459.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
OM - Operating & Maintenance					
503002	Dues, Memberships, Subscriptions	2,282.88	2,000.00	2,000.00	3,200.00
503003	Miscellaneous	257.72	500.00	500.00	500.00
503005-06	Supplies - Computer	3,445.25	3,000.00	3,000.00	4,000.00
Account Classification Total: OM - Operating & Maintenance		5,985.85	5,500.00	5,500.00	7,700.00
CAP - Capital					
507001-05	Cash Purchases - Computer	68,054.81	78,250.00	78,250.00	79,750.00
Account Classification Total: CAP - Capital		68,054.81	78,250.00	78,250.00	79,750.00
Program Total: 109 - Information Systems		553,627.90	588,168.00	588,168.00	754,715.00
Program: 114 - Court					
PER - Personnel Services					
501004	Training/ Registrations	0.00	100.00	100.00	100.00
501005	Travel & Meeting Expenses	0.00	200.00	200.00	860.00
Account Classification Total: PER - Personnel Services		0.00	300.00	300.00	960.00
PUR - Purchased Services					
502003	Contract Service	11,048.00	12,000.00	12,000.00	12,550.00
Account Classification Total: PUR - Purchased Services		11,048.00	12,000.00	12,000.00	12,550.00
OM - Operating & Maintenance					
503002	Dues, Memberships, Subscriptions	0.00	100.00	100.00	50.00
503003	Miscellaneous	0.00	35.00	35.00	35.00
503004	Printing	0.00	70.00	70.00	70.00
503005-01	Supplies - Office	0.00	100.00	100.00	100.00
503005-05	Supplies - Data Processing	0.00	100.00	100.00	0.00
Account Classification Total: OM - Operating & Maintenance		\$0.00	\$405.00	\$405.00	\$255.00
Program Total: 114 - Court		\$11,048.00	\$12,705.00	\$12,705.00	\$13,765.00
Division Total: 10 - Assistant Town Manager		\$1,773,293.82	\$1,911,805.00	\$1,911,805.00	\$2,087,368.00
Department Total: 02 - Town Manager		\$2,040,198.97	\$2,194,593.00	\$2,194,593.00	\$2,434,643.00
EXPENSES Total		\$2,040,198.97	\$2,194,593.00	\$2,194,593.00	\$2,434,643.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Finance
PROGRAMS: Finance and Personnel
FUND: General

DEPARTMENT DESCRIPTION:

Responsible for handling day-to-day and long-range financial operations and investments including budget, capital assets, accounts payable, accounts receivable and the annual audit. Handles all payroll-related, pay and employee benefit changes. Implements loss control and risk management functions.

DEPARTMENT OBJECTIVES:

1. To continue improvements with current budget package by providing additional communication tools i.e., graphs, comments, etc. in budget document.
 2. To continue development of user-friendly financial reports.
 3. To provide continuing education for department employees to keep up with changing accounting practices for governments.
 4. To maintain adequate insurance coverage and manage Towns risks and liabilities to the best of our ability.
-

Accomplishments – 2021:

- Financial outcome for the 2020 year-end for all funds ended with positive fund balance increases with the exception of the Lottery Fund, which received lower than budgeted revenues and the Debt Service Fund due to refunds and abatements in property taxes
- Continued with training for Finance employees (Workman compensation, GFOA, CGFOA, Safety training, CIRSA webinars, Accounting Webinars, 1099's training and CARES Grants, ARP, GASB 87)
- Presented Year-End financial update to the Town Council and facilitated the adoption of the 2021 revised budget and COVID relief \$\$
- Score an 84% on the CIRSA Loss Control Standards
- Have continued with the safety trainings, safety meetings and safety awards
- Updated the Town's Purchasing Policy

Goals - 2022:

- To provide accurate and concise financial information on the operation and status of all Town funds.
- To manage pay-related issues; to establish safety policies and adequate insurance coverage.
- To keep the Towns financial and payroll systems current with new technology applicable to Town operations.
- To implement the new Executime timekeeping software program

Performance Measurements:

Finance Department			
	2020	2021	2022
	Actual	Estimate	Budget
% of Online Sales Tax Filers	79%	80%	80%
% of Solid Waste Customers filing online	25%	28%	28%
Loss Control audit score	100	84%	88%

BUDGET HIGHLIGHTS:

Due to the unknowns of COVID-19 in 2022, the Finance Department is budgeted relatively flat to 2021, with the exception of audit costs to cover the expenses for the Single Audit related to COVID relief funds.

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Finance/Personnel/Risk Mgmt	6	6	6

Payroll:	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Finance	467,731	467,731	460,766
Personnel/Risk Mgmt.	<u>71,614</u>	<u>71,614</u>	<u>78,209</u>
Total	539,345	539,345	539,075

CASH PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Computers and Equipment\$	\$ -0-	\$ -0-	\$ -0-
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	\$ -0-	\$ -0-	\$ -0-

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 04 - Finance					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	436,866.12	467,731.00	467,731.00	460,766.00
501003-01	Payroll Benefits - Recreation Benefit	4,710.06	5,995.00	5,995.00	6,680.00
501003-06	Payroll Benefits - Retirement	37,776.20	42,550.00	42,550.00	44,845.00
501003-08	Payroll Benefits - Medicare	4,090.93	4,563.00	4,563.00	4,560.00
501003-09	Payroll Benefits - Fica	95.52	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	203,833.23	221,840.00	221,840.00	234,580.00
501003-13	Payroll Benefits - Dental Insurance	5,403.78	1,929.00	1,929.00	2,083.00
501003-14	Payroll Benefits - Vision Insurance	1,921.22	994.00	994.00	994.00
501003-15	Payroll Benefits - Standard - Life / AD& D	2,680.36	2,952.00	2,952.00	2,916.00
501003-17	Payroll Benefits - Dependant Life	47.20	48.00	48.00	48.00
501003-18	Payroll Benefits - Long Term Disability	3,486.89	3,861.00	3,861.00	3,814.00
501003-19	Payroll Benefits - Unemployment Insurance	1,286.97	1,362.00	1,362.00	1,382.00
501003-20	Payroll Benefits - Workmans Comp	420.08	463.00	463.00	397.00
501004	Training/ Registrations	500.00	2,695.00	2,695.00	2,695.00
501005	Travel & Meeting Expenses	4,016.20	8,218.00	8,218.00	8,338.00
<i>Account Classification Total: PER - Personnel Services</i>		707,134.76	765,201.00	765,201.00	774,098.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	3,770.00	8,500.00	8,500.00	8,976.00
502015	Document Imaging	6,703.47	7,000.00	7,000.00	7,000.00
502017	Audit	26,431.75	34,000.00	34,000.00	40,000.00
502018-01	Collection Fees - General	22,314.43	23,079.00	23,079.00	23,184.00
<i>Account Classification Total: PUR - Purchased Services</i>		59,219.65	72,579.00	72,579.00	79,160.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	1,376.48	1,365.00	1,365.00	1,720.00
503003	Miscellaneous	23,170.42	58,235.00	58,235.00	53,235.00
503004	Printing	941.32	1,000.00	1,000.00	1,600.00
503005-01	Supplies - Office	3,019.53	1,838.00	1,838.00	2,904.00
503005-05	Supplies - Data Processing	4,330.53	4,933.00	4,933.00	5,525.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		32,838.28	67,371.00	67,371.00	64,984.00
Program Total: 103 - Administration		799,192.69	905,151.00	905,151.00	918,242.00
Program: 108 - Personnel					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	70,015.46	71,614.00	71,614.00	78,209.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-06	Payroll Benefits - Retirement	6,209.69	6,445.00	6,445.00	7,469.00
501003-08	Payroll Benefits - Medicare	1,014.79	1,038.00	1,038.00	1,134.00
501003-10	Payroll Benefits - Health Insurance	20,353.56	21,788.00	21,788.00	22,379.00
501003-13	Payroll Benefits - Dental Insurance	713.82	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	260.00	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	430.30	466.00	466.00	486.00
501003-17	Payroll Benefits - Dependant Life	9.60	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	547.26	609.00	609.00	635.00
501003-19	Payroll Benefits - Unemployment Insurance	209.22	215.00	215.00	235.00
501003-20	Payroll Benefits - Workmans Comp	64.88	73.00	73.00	67.00
501004	Training/ Registrations	0.00	2,850.00	2,850.00	2,850.00
501005	Travel & Meeting Expenses	0.00	2,300.00	2,300.00	2,300.00
<i>Account Classification Total: PER - Personnel Services</i>		100,992.58	109,192.00	109,192.00	117,726.00
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	850.00	850.00	850.00
<i>Account Classification Total: PUR - Purchased Services</i>		0.00	850.00	850.00	850.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	219.00	550.00	550.00	550.00
503003	Miscellaneous	124.98	0.00	0.00	0.00
503005-01	Supplies - Office	55.91	347.00	347.00	347.00
503005-05	Supplies - Data Processing	0.00	900.00	900.00	900.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$399.89	\$1,797.00	\$1,797.00	\$1,797.00
Program Total: 108 - Personnel		\$101,392.47	\$111,839.00	\$111,839.00	\$120,373.00
Division Total: 00 - -		\$900,585.16	\$1,016,990.00	\$1,016,990.00	\$1,038,615.00
Department Total: 04 - Finance		\$900,585.16	\$1,016,990.00	\$1,016,990.00	\$1,038,615.00
EXPENSES Total		\$900,585.16	\$1,016,990.00	\$1,016,990.00	\$1,038,615.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Community Development
PROGRAMS: Building and Planning
FUND: General

DEPARTMENT DESCRIPTION:

The department is composed of two divisions: the Building Division and the Planning Division.

Building:

The Building Division reviews construction documents for code compliance with all local codes and amendments, performs building, electrical, plumbing, mechanical, energy and accessibility field inspections, performs construction related investigations to ensure life and safety within the Town limits. The division works closely with the Roaring Fork Fire Rescue (formerly Snowmass/Wildcat Fire Protection District), Snowmass Water & Sanitation District, and other divisions and departments within the Town of Snowmass Village to ensure compliance with all policies and procedures. Keeps the community informed of all revised or new policies in effect or to be implemented. Represents the Town within the Colorado Chapter of the International Code Council and by serving on various National and State committees. Ensures compliance with the exterior lighting code. The division monitors workload and contracts with third party providers for inspection and plan review service when needed.

Current Planning and Zoning:

This program administers the short-range planning and zoning functions for the Town including the implementation and enforcement of the Town's Land Use Development Code. The program includes functions such as; 1) review of building plans and site inspections for zoning compliance to ensure land uses are appropriate, structures are permitted and they meet height, square footage, setbacks and other requirements; 2) handling administrative and Planning Commission variances from zoning regulations; 3) processing all planned unit development and other current development applications; and 4) assisting the public in understanding and using the Town's zoning and land use regulations. In this section, Staff works with and provides professional support to the Planning Commission and Town Council in their consideration of Town land use matters. The Planning Division is also responsible for providing staff support to the Snowmass Arts Advisory Board (SAAB). Staff will continue to assist the SAAB with the performance of their duties in 2021.

Long Range/Strategic Planning

Long Range work involves the implementation of the Town's Comprehensive Plan. The Comprehensive Plan is the official adopted statement for future conservation and development in the Town. The Plan establishes the vision and guiding principles and outlines steps for implementation. The Plan is used by staff to evaluate development applications, and to recommend ordinance revisions. In 2021, staff will begin work to update to the Land Use Development Code to further implement the 2018

Comprehensive Plan. Strategic planning is done at the request of the Town Manager as it relates to proposing new plans, projects or programs and code amendments. Work may also include the development of incentives and/or streamlining of development approval processes, where appropriate or necessary. The division will continue to organize information in digital form with permit software and document management integrated into the Town's GIS system.

DEPARTMENT OBJECTIVES:

1. To ensure fire and life safety requirements within all structures located in the Town through extensive field inspections and construction document review. This will include the implementation of new wildfire mitigation requirements (pending), if approved by Town Council.
2. To provide high quality customer service and response times.
3. To be the best Community Development Department in the area for customer service, knowledge, consistency, document management and access, and professionalism.
4. Implement, administer, and enforce all zoning, land use code, and other building-related regulations and ordinances adopted by the Town.
5. Update the Town's Land Use and Development Code to be consistent with the vision of the 2018 Comprehensive Plan.
6. Conduct thorough evaluations and analysis of all current development applications. Major projects will continue to include Base Village and the Snowmass Center PUD.
7. Provide professional support assistance to the Town Council, Planning Commission, The Snowmass Arts Advisory Board and other appointed boards and committees in order to guide the growth and development within the community in a manner consistent with the Town's Comprehensive Plan.
8. Provide timely, accurate, supportive, and professional assistance to all internal and external customers.
9. Encourage, through citizen participation efforts, the involvement of the citizens and visitors of Snowmass Village in both current and long-range planning matters.
10. Assist in the maintenance of a GIS system that captures all available land use and building records, make such information accessible to the layperson, and leverage the system to improve the Town's customer service and decision-making processes.

Accomplishments – 2021:

- Seamless hiring and orientation of two key positions within Community Development
- Moved several development proposals through the Planning Commission and the Town Council including Base Village III and the Snowmass Center.
- Continued work on updating the Land Use Code, which will continue in 2021.

Goals - 2022:

- The ongoing goal of the Community Development Department is to ensure the physical development in Snowmass Village is consistent with the future vision, as described in the 2018 Comprehensive Plan, adopted codes, and ordinances.
- To continue to facilitate the Town Council’s and Planning Commission’s efforts to maintain sustainable growth and the overall development philosophy described in the Comprehensive Plan.
- To ensure that the work programs of the department also guide private and public improvements and ensure development is consistent with the provisions set forth in the Land Use Development Code and Building Codes. The department’s work programs use the codes and plans to provide concise advice, recommendations, and approvals as provided in the codes and plans we administer.
- To assist in the development and maintenance of a highly functioning GIS system maintained by the Public Works Dept., useable by Town Staff and accessible to the public. In all our endeavors, the department strives to provide professional, fair, timely and courteous service to its customers.

Performance Measurements:

Community Development Department			
	2020	2021	2022
	<u>Actual</u>	<u>Estimate</u>	<u>Budget</u>
Timeliness & Efficiency-% Very Satisfied & Satisfied of Comm Survey	57%	60%	60%
Courtesy of Staff-% Very Satisfied & Satisfied of Comm Survey	78%	80%	80%
Number of sections of the Code updated to reflect the direction of the 2018 Comprehensive Plan	1	2	0

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Planning and Zoning	4	4	4
Building	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL	6	6	6

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Planning and Zoning	\$312,871	\$312,871	\$ 333,371
Building	<u>\$279,612</u>	<u>\$279,612</u>	<u>\$ 289,589</u>
Total:	<u>\$592,483</u>	<u>\$592,483</u>	<u>\$ 622,960</u>

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
	\$0	\$0	\$0

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 05 - Community Development					
Division: 00 - -					
Program: 110 - Zoning/Long Range Planning					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	389,000.66	312,871.00	312,871.00	333,371.00
501002-01	Payroll Overtime Regular	792.58	0.00	0.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	5,820.00	3,597.00	3,597.00	4,008.00
501003-06	Payroll Benefits - Retirement	33,344.52	28,481.00	28,481.00	32,840.00
501003-08	Payroll Benefits - Medicare	5,749.13	4,458.00	4,458.00	4,834.00
501003-09	Payroll Benefits - Fica	745.51	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	112,345.00	97,927.00	97,927.00	86,945.00
501003-13	Payroll Benefits - Dental Insurance	2,200.14	1,157.00	1,157.00	1,250.00
501003-14	Payroll Benefits - Vision Insurance	906.54	596.00	596.00	596.00
501003-15	Payroll Benefits - Standard - Life / AD& D	2,341.11	1,999.00	1,999.00	2,135.00
501003-17	Payroll Benefits - Dependant Life	38.40	29.00	29.00	29.00
501003-18	Payroll Benefits - Long Term Disability	3,023.95	2,615.00	2,615.00	2,793.00
501003-19	Payroll Benefits - Unemployment Insurance	1,179.05	922.00	922.00	1,000.00
501003-20	Payroll Benefits - Workmans Comp	2,941.53	2,911.00	2,911.00	3,046.00
501004	Training/ Registrations	205.00	2,350.00	2,350.00	3,300.00
501005	Travel & Meeting Expenses	1,627.74	4,500.00	4,500.00	5,450.00
<i>Account Classification Total: PER - Personnel Services</i>		562,260.86	464,413.00	464,413.00	481,597.00
<i>PUR - Purchased Services</i>					
502004	Telephone	1,044.06	600.00	600.00	900.00
502007-01	Maintenance Agreements - Copier	105.25	240.00	240.00	240.00
502013-01	Leased Equipment - Copier	2,264.44	3,300.00	3,300.00	3,300.00
502013-04	Leased Equipment - Plotter	0.00	1,400.00	1,400.00	1,400.00
502015	Document Imaging	0.00	150.00	150.00	150.00
502016	Reference Library	0.00	50.00	50.00	100.00
<i>Account Classification Total: PUR - Purchased Services</i>		3,413.75	5,740.00	5,740.00	6,090.00
<i>OM - Operating & Maintenance</i>					
503001-05	Advertising - Other	0.00	300.00	300.00	500.00
503002	Dues, Memberships, Subscriptions	2,537.13	2,160.00	2,160.00	2,800.00
503003	Miscellaneous	4,569.57	1,000.00	1,000.00	1,000.00
503004	Printing	0.00	250.00	250.00	500.00
503005-01	Supplies - Office	952.97	500.00	500.00	800.00
503011-03	Board Expenses - Planning Commisison	64.17	300.00	300.00	500.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		8,123.84	4,510.00	4,510.00	6,100.00
Program Total: 110 - Zoning/Long Range Planning		573,798.45	474,663.00	474,663.00	493,787.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 111 - Building					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	206,504.44	279,612.00	279,612.00	289,589.00
501002-01	Payroll Overtime Regular	0.00	0.00	0.00	3,111.00
501003-01	Payroll Benefits - Recreation Benefit	2,828.00	3,597.00	3,597.00	4,008.00
501003-06	Payroll Benefits - Retirement	18,941.27	25,488.00	25,488.00	28,090.00
501003-08	Payroll Benefits - Medicare	3,077.19	3,975.00	3,975.00	4,244.00
501003-09	Payroll Benefits - Fica	358.14	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	54,563.24	118,641.00	118,641.00	100,382.00
501003-13	Payroll Benefits - Dental Insurance	1,192.21	1,157.00	1,157.00	1,250.00
501003-14	Payroll Benefits - Vision Insurance	489.14	596.00	596.00	596.00
501003-15	Payroll Benefits - Standard - Life / AD& D	934.26	1,783.00	1,783.00	1,826.00
501003-17	Payroll Benefits - Dependant Life	18.40	29.00	29.00	29.00
501003-18	Payroll Benefits - Long Term Disability	1,608.24	2,332.00	2,332.00	2,389.00
501003-19	Payroll Benefits - Unemployment Insurance	623.71	822.00	822.00	878.00
501003-20	Payroll Benefits - Workmans Comp	2,726.67	4,067.00	4,067.00	3,448.00
501004	Training/ Registrations	240.00	2,000.00	2,000.00	1,800.00
501005	Travel & Meeting Expenses	0.00	2,500.00	2,500.00	2,000.00
<i>Account Classification Total: PER - Personnel Services</i>		294,104.91	446,599.00	446,599.00	443,640.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	8,850.00	56,560.00	56,560.00	62,000.00
502004	Telephone	0.00	1,200.00	1,200.00	900.00
502007-02	Maintenance Agreements - Software	6,096.00	6,250.00	6,250.00	6,865.00
502008-02	Repairs - Vehicles	0.00	250.00	250.00	1,000.00
502016	Reference Library	0.00	3,000.00	3,000.00	2,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		14,946.00	67,260.00	67,260.00	72,765.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	1,165.00	1,200.00	1,200.00	1,200.00
503003	Miscellaneous	853.22	500.00	500.00	500.00
503004	Printing	481.23	250.00	250.00	250.00
503005-01	Supplies - Office	39.00	500.00	500.00	500.00
503005-09	Supplies - Tools	59.97	500.00	500.00	200.00
503008-02	Insurance - Vehicle	147.12	170.00	170.00	170.00
503009-01	Vehicle Expenses - Fuel	508.53	647.00	647.00	647.00
503009-03	Vehicle Expenses - Parts & Supplies	420.93	381.00	381.00	381.00
503009-06	Vehicle Expenses - Labor	1,232.50	263.00	263.00	263.00
503010	Contra Acct - Vehicle Labor	(1,232.50)	(263.00)	(263.00)	(263.00)
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$3,675.00	\$4,148.00	\$4,148.00	\$3,848.00
Program Total: 111 - Building		\$312,725.91	\$518,007.00	\$518,007.00	\$520,253.00
Division Total: 00 - -		\$886,524.36	\$992,670.00	\$992,670.00	\$1,014,040.00
Department Total: 05 - Community Development		\$886,524.36	\$992,670.00	\$992,670.00	\$1,014,040.00
EXPENSES Total		\$886,524.36	\$992,670.00	\$992,670.00	\$1,014,040.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Safety
PROGRAMS: Administrative, Patrol, Code Enforcement and Court.
FUND: General

DEPARTMENT DESCRIPTION:

This Department consists of a full-service police agency utilizing proactive problem solving to perform a wide variety of public safety functions for Snowmass Village's citizens and visitors.

DEPARTMENT OBJECTIVES:

1. Maintain critical service levels and responsiveness by maximizing staff productivity and efficiency.
2. Reduce liability and enhance Department effectiveness by providing meaningful and relevant training.
3. Pursue grant opportunities to reduce training and equipment costs.
4. Continue to expand and improve public information and improve programs concerning environmental protection and interaction with wildlife.
5. Implement a Body Worn Camera program throughout the department.
6. Hire and train new police officer.
7. Provide customer service and enforcement throughout the town's recreational areas and trail systems and to promote etiquette and eliminate conflict.
8. Promote and support health and well-being of staff. Support efforts to maintain community health and safety through support of all Public Health Orders.

Accomplishments – 2021:

- Officer training included the FBI Command College and Detectives Academy.
- Implemented state-of-the-art handgun optic upgrade ensuring safer weapon application.
- Maintained construction management oversight with Base Village/Fanny Hill projects to minimize negative impacts to the community.

GOALS - 2022:

It is the goal of the department to protect life, prevent crime and deliver public safety services in a manner that fosters a spirit of mutual respect and cooperation between Department personnel and the people of the community.

PERFORMANCE MEASUREMENTS:

1. Maintain positive customer service rating as reflected in the latest community survey.
2. Maintain maximum levels of staff residency in Snowmass Village.

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Administration Program	2	2	2
Patrol Program	8	8	9
Code Enforcement	2	2	2
Code Enforcement (Seasonal)	<u>1</u>	<u>1</u>	<u>0</u>
TOTAL	13	13	13

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Administration	\$ 193,773	\$ 193,773	\$ 210,581
Patrol	\$ 640,625	\$ 640,625	\$ 726,970
Code	<u>\$ 139,403</u>	<u>\$ 139,403</u>	<u>\$ 123,498</u>
Total	\$973,801	\$ 973,801	\$1,061,049

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Furniture and Fixtures			\$ 5,600
Other			\$ 2,500
Mobile Equipment			\$ 7000
Equipment	\$ 2000	\$ 2000	\$ 23,050
	_____	_____	_____
Total	\$ 2,000	\$ 2,000	\$ 31,850

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 06 - Public Safety					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	188,134.52	193,773.00	193,773.00	210,581.00
501002-01	Payroll Overtime Regular	540.94	2,000.00	2,000.00	1,000.00
501003-01	Payroll Benefits - Recreation Benefit	2,328.00	2,398.00	2,398.00	2,672.00
501003-02	Payroll Benefits - Police Recreation Center	300.00	361.00	361.00	372.00
501003-05	Payroll Benefits - Police Incentive	1,200.00	1,200.00	1,200.00	1,200.00
501003-06	Payroll Benefits - Retirement	5,251.44	5,474.00	5,474.00	6,228.00
501003-07	Payroll Benefits - Police Retirement	12,813.23	13,295.00	13,295.00	15,323.00
501003-08	Payroll Benefits - Medicare	2,796.90	2,839.00	2,839.00	3,068.00
501003-10	Payroll Benefits - Health Insurance	102,166.04	110,370.00	110,370.00	113,025.00
501003-13	Payroll Benefits - Dental Insurance	3,077.04	772.00	772.00	833.00
501003-14	Payroll Benefits - Vision Insurance	984.48	398.00	398.00	398.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,163.10	1,260.00	1,260.00	1,311.00
501003-17	Payroll Benefits - Dependant Life	19.20	19.00	19.00	19.00
501003-18	Payroll Benefits - Long Term Disability	1,519.44	1,648.00	1,648.00	1,714.00
501003-19	Payroll Benefits - Unemployment Insurance	573.37	587.00	587.00	635.00
501003-20	Payroll Benefits - Workmans Comp	2,708.29	3,147.00	3,147.00	3,221.00
501004	Training/ Registrations	0.00	3,025.00	1,625.00	1,625.00
501005	Travel & Meeting Expenses	302.69	5,576.00	5,576.00	5,576.00
<i>Account Classification Total: PER - Personnel Services</i>		325,878.68	348,142.00	346,742.00	368,801.00
<i>PUR - Purchased Services</i>					
502004	Telephone	5,637.69	9,500.00	9,500.00	9,500.00
502007-01	Maintenance Agreements - Copier	705.13	600.00	600.00	700.00
502008-01	Repairs - Equipment	0.00	500.00	500.00	500.00
502009-02	Mailing - Freight & Shipping	180.43	300.00	300.00	300.00
502013-01	Leased Equipment - Copier	1,755.90	2,050.00	2,050.00	2,050.00
502020	Communication Services	191,592.66	184,789.00	184,789.00	197,500.00
502021	Professional Services	6,597.33	6,000.00	6,000.00	6,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		206,469.14	203,739.00	203,739.00	216,550.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	747.50	1,000.00	1,000.00	1,000.00
503003	Miscellaneous	1,300.72	1,500.00	1,500.00	1,500.00
503003-01	Misc-Deductibles	0.00	6,600.00	0.00	0.00
503004	Printing	79.12	600.00	600.00	600.00
503005-01	Supplies - Office	632.58	1,000.00	1,000.00	1,000.00
503005-05	Supplies - Data Processing	0.00	250.00	250.00	250.00
503008-03	Insurance - Other	6,484.52	7,458.00	7,458.00	8,535.00
503013	Uniforms	1,765.93	750.00	750.00	750.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		11,010.37	19,158.00	12,558.00	13,635.00
<i>DON - Donations & Grants</i>					
504001-02	TIPS	0.00	1,200.00	1,200.00	1,200.00
<i>Account Classification Total: DON - Donations & Grants</i>		0.00	1,200.00	1,200.00	1,200.00
<i>CAP - Capital</i>					
507001-12	Cash Purchases - Furniture & Fixtures	0.00	0.00	0.00	5,600.00
507001-20	Cash Purchases - Other	4,700.70	0.00	0.00	2,500.00
<i>Account Classification Total: CAP - Capital</i>		4,700.70	0.00	0.00	8,100.00
Program Total: 103 - Administration		548,058.89	572,239.00	564,239.00	608,286.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 112 - Patrol					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	623,656.66	640,625.00	640,625.00	726,970.00
501002-01	Payroll Overtime Regular	75,905.40	85,000.00	85,000.00	85,000.00
501002-04	Payroll Overtime- DUI Contract	4,958.27	8,000.00	8,000.00	8,000.00
501003-01	Payroll Benefits - Recreation Benefit	9,312.00	9,592.00	9,592.00	12,024.00
501003-02	Payroll Benefits - Police Recreation Center	2,400.00	2,884.00	2,884.00	3,346.00
501003-05	Payroll Benefits - Police Incentive	9,500.00	9,600.00	9,600.00	10,800.00
501003-07	Payroll Benefits - Police Retirement	60,445.63	65,333.00	65,333.00	78,860.00
501003-08	Payroll Benefits - Medicare	10,454.07	10,371.00	10,371.00	11,890.00
501003-10	Payroll Benefits - Health Insurance	243,512.34	259,311.00	259,311.00	322,287.00
501003-13	Payroll Benefits - Dental Insurance	5,699.04	3,086.00	3,086.00	3,750.00
501003-14	Payroll Benefits - Vision Insurance	2,205.84	1,591.00	1,591.00	1,789.00
501003-15	Payroll Benefits - Standard - Life / AD& D	3,770.88	4,046.00	4,046.00	4,661.00
501003-17	Payroll Benefits - Dependant Life	76.80	77.00	77.00	86.00
501003-18	Payroll Benefits - Long Term Disability	4,927.98	5,292.00	5,292.00	6,097.00
501003-19	Payroll Benefits - Unemployment Insurance	2,156.94	2,146.00	2,146.00	2,460.00
501003-20	Payroll Benefits - Workmans Comp	17,698.78	16,585.00	16,585.00	17,865.00
501004	Training/ Registrations	1,322.00	800.00	5,800.00	11,300.00
501005	Travel & Meeting Expenses	686.70	6,600.00	8,200.00	10,145.00
<i>Account Classification Total: PER - Personnel Services</i>		1,078,689.33	1,130,939.00	1,137,539.00	1,317,330.00
<i>PUR - Purchased Services</i>					
502003-07	Contract Service - Roaring Fork Regional	5,253.30	6,000.00	6,000.00	4,500.00
502003-13	Contract Service - Grants	40,340.00	50,000.00	50,000.00	40,000.00
502008-01	Repairs - Equipment	225.00	2,300.00	2,300.00	2,300.00
502021	Professional Services	1,870.28	1,100.00	2,500.00	2,500.00
502022	Lab Work	0.00	500.00	500.00	500.00
<i>Account Classification Total: PUR - Purchased Services</i>		47,688.58	59,900.00	61,300.00	49,800.00
<i>OM - Operating & Maintenance</i>					
503005-07	Supplies - Crime/Animal Education	627.79	300.00	300.00	300.00
503005-08	Supplies - Lab	67.50	500.00	500.00	500.00
503006	Equipment	6,945.06	4,000.00	4,000.00	4,500.00
503006-01	Equipment-Grants	2,896.91	4,000.00	4,000.00	10,000.00
503008-02	Insurance - Vehicle	1,901.88	2,187.00	2,187.00	2,100.00
503009-01	Vehicle Expenses - Fuel	10,576.31	18,473.00	18,473.00	18,473.00
503009-03	Vehicle Expenses - Parts & Supplies	19,780.28	10,352.00	10,352.00	10,352.00
503009-04	Vehicle Expenses - Equipment	986.09	3,000.00	3,000.00	3,000.00
503009-06	Vehicle Expenses - Labor	13,727.50	16,971.00	16,971.00	16,971.00
503010	Contra Acct - Vehicle Labor	(13,727.50)	(16,971.00)	(16,971.00)	(16,971.00)
503013	Uniforms	6,416.28	3,000.00	3,000.00	7,200.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		50,198.10	45,812.00	45,812.00	56,425.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
CAP - Capital					
507001-02	Cash Purchases - Mobile Equipment	0.00	0.00	0.00	7,000.00
507001-03	Cash Purchases - Equipment	15,439.40	2,000.00	2,000.00	22,300.00
Account Classification Total: CAP - Capital		\$15,439.40	\$2,000.00	\$2,000.00	\$29,300.00
Program Total: 112 - Patrol		\$1,192,015.41	\$1,238,651.00	\$1,246,651.00	\$1,452,855.00
Program: 113 - Code Enforcement					
PER - Personnel Services					
501001-01	Payroll - Regular	137,231.31	139,403.00	139,403.00	123,498.00
501002-01	Payroll Overtime Regular	5,610.29	10,000.00	10,000.00	10,000.00
501003-01	Payroll Benefits - Recreation Benefit	3,492.00	3,597.00	3,597.00	2,672.00
501003-02	Payroll Benefits - Police Recreation Center	600.00	721.00	721.00	744.00
501003-06	Payroll Benefits - Retirement	10,257.83	10,519.00	10,519.00	12,006.00
501003-08	Payroll Benefits - Medicare	2,101.99	1,840.00	1,840.00	1,936.00
501003-09	Payroll Benefits - Fica	1,304.61	1,723.00	1,723.00	0.00
501003-10	Payroll Benefits - Health Insurance	79,157.00	84,170.00	84,170.00	86,152.00
501003-11	Payroll Benefits - Seasonal Health Insurance	3,741.90	3,929.00	3,929.00	0.00
501003-12	Payroll Benefits - Health Reimbursement	4,490.28	5,501.00	5,501.00	0.00
501003-13	Payroll Benefits - Dental Insurance	1,722.70	932.00	932.00	833.00
501003-14	Payroll Benefits - Vision Insurance	628.02	481.00	481.00	398.00
501003-15	Payroll Benefits - Standard - Life / AD&D	815.26	856.00	856.00	781.00
501003-17	Payroll Benefits - Dependant Life	23.20	23.00	23.00	19.00
501003-18	Payroll Benefits - Long Term Disability	1,079.93	1,159.00	1,159.00	1,021.00
501003-19	Payroll Benefits - Unemployment Insurance	433.22	448.00	448.00	400.00
501003-20	Payroll Benefits - Workmans Comp	1,441.09	1,862.00	1,862.00	1,488.00
501004	Training/ Registrations	45.00	1,000.00	1,000.00	1,000.00
501005	Travel & Meeting Expenses	518.39	2,000.00	2,000.00	2,000.00
Account Classification Total: PER - Personnel Services		254,694.02	270,164.00	270,164.00	244,948.00
PUR - Purchased Services					
502003-11	Contract Service - Aspen Animal Shelter	550.00	900.00	900.00	900.00
502007-02	Maintenance Agreements - Software	35,139.50	4,000.00	4,000.00	4,000.00
502008-01	Repairs - Equipment	0.00	450.00	450.00	450.00
502021	Professional Services	738.47	1,500.00	1,500.00	1,500.00
Account Classification Total: PUR - Purchased Services		36,427.97	6,850.00	6,850.00	6,850.00
OM - Operating & Maintenance					
503004	Printing	228.03	500.00	500.00	500.00
503005-07	Supplies - Crime/Animal Education	1,270.31	1,000.00	1,000.00	1,000.00
503005-09	Supplies - Tools	58.46	100.00	100.00	100.00
503005-28	Supplies - Parking	10,579.91	12,500.00	12,500.00	12,500.00
503006	Equipment	404.20	1,000.00	1,000.00	1,000.00
503008-02	Insurance - Vehicle	163.92	189.00	189.00	171.00
503009-01	Vehicle Expenses - Fuel	2,370.59	2,828.00	2,828.00	2,828.00
503009-03	Vehicle Expenses - Parts & Supplies	1,432.47	2,176.00	2,176.00	2,176.00
503009-04	Vehicle Expenses - Equipment	200.73	500.00	500.00	500.00
503009-06	Vehicle Expenses - Labor	2,422.50	3,000.00	3,000.00	3,000.00
503010	Contra Acct - Vehicle Labor	(2,422.50)	(3,000.00)	(3,000.00)	(3,000.00)
503013	Uniforms	1,222.60	1,550.00	1,550.00	1,550.00
503014	License Tags	0.00	100.00	100.00	100.00
Account Classification Total: OM - Operating & Maintenance		17,931.22	22,443.00	22,443.00	22,425.00
CAP - Capital					
507001-03	Cash Purchases - Equipment	8,058.13	0.00	0.00	750.00
Account Classification Total: CAP - Capital		\$8,058.13	\$0.00	\$0.00	\$750.00
Program Total: 113 - Code Enforcement		\$317,111.34	\$299,457.00	\$299,457.00	\$274,973.00
Division Total: 00 - -		\$2,057,185.64	\$2,110,347.00	\$2,110,347.00	\$2,336,114.00
Department Total: 06 - Public Safety		\$2,057,185.64	\$2,110,347.00	\$2,110,347.00	\$2,336,114.00
EXPENSES Total		\$2,057,185.64	\$2,110,347.00	\$2,110,347.00	\$2,336,114.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Transportation Department
PROGRAMS: Administration, Bus, Parking, and Parcel C
FUND: General and RETT Funds

DEPARTMENT DESCRIPTION:

The Transportation Department manages transit and parking services in Snowmass Village. This includes coordination with public or private entities on parking, transit and the maintenance of related facilities. The department is responsible for data collection concerning transit operations and parking. The department provides recommendations on the vehicle replacement program which includes Federal/State funding through grants. The department generates transportation related projects in the Capital Improvement Program. The department provides information and/or recommendations concerning transportation issues related to development proposals and regional programs. The department manages the Mall RFTA depot, the Daly Lane Village Shuttle depot, the garage in the Parcel C building at the Mall (which is used for bus storage, bus operations and the delivery of goods and services), the bus station and parking lot at Town Park, numerous bus shelters around the community, and the Bus Storage facility at the Town Shop.

DEPARTMENT OBJECTIVES:

1. Administration: Work to develop training programs that promote safety, customer service and knowledge of transit services and amenities in the Village. Monitor the performance of routes and make necessary adjustments so that they operate efficiently and meet the Town's goals. Look for potential improvements that can save on operational expenses. Review accident history and address problem areas with proper action or training. Seek public input on the quality of our service.
2. Administration: Continue to monitor and provide updates on regional transportation issues.
3. Administration: Continue to apply for federal and state grant funding.
4. Bus: Monitor new 15-minute regional service in the spring and fall to staff appropriately.
5. Bus: Maintain a high number (33%) of returning seasonal employees working in the winter season to present a very informed staff to the general public.
6. Bus: Search for new training programs and refine existing programs that enhance customer service and meet the guidelines for national safety standards. Update information on amenities and businesses within the community for training/information purposes. Look for ways to gather input and information from our customers. Provide training to drivers on safety and security issues to achieve highest standards.
7. Bus: Work with the Vehicle Maintenance staff to maintain an effective vehicle maintenance program and present a sound vehicle replacement schedule for review.

8. Parking: Work with the Aspen Skiing Company and Base Village Metro District to coordinate the day visitor's use of public and private parking. Strive to distribute parking over all the facilities through pricing and regulations. Enhance the new parking permitting system and recommend price structure and regulations that meet the goals of the community: to provide equal access while controlling congestion. Collect data and present an accurate picture of the general demand for parking in the community.
9. Support Parking Program Manager to manage software program to build efficiencies in system.
10. Parcel C: Maintain the Town properties to proper standards that are in our care. Include the growing number of bus shelters and stations in the capital reserve and maintenance programs. Work with other private interests to present a quality product to our customers in Base Village's transit station. Work to manage delivery truck use of Parcel C to reduce congestion at the Mall. Look to improve on energy efficiencies in all facilities.

Accomplishments – 2021:

- Managed bus system with additional requirements under COVID-19 restrictions.
- Received two CARES grants in the amount of \$994,653 in 2020 in addition to a 5311 Operating grant for \$297,190, a 5339 Capital grant for \$200,000, and a Multi-modal Options Fund grant for \$300,000.
- Implemented COVID safety measures including disinfecting vehicles daily using foggers, adding plexi-glass barriers to the buses, and requiring masks for both drivers and passengers. Also managing Public Health Orders restricting capacity of buses to 50% of seated capacity for both the safety of the passengers and drivers. This has been major impact on performance measures and payroll and cleaning supplies for Parcel C program.

Goals - 2022:

- Coordinate with RFTA to find improvements to connections to Snowmass Village. Refine improvements to 15-minute headways and participate in recommendations for service funded by new property tax.
- Continue to look for ways to run the local services more efficiently. Present transportation plans for service next winter (2021/2022) to the community for input. This will require a review of available resources and potential funding opportunities. Complete a draft for public input by July and coordinate with budget process for adoption of final plan.
- Review Capital Reserve fund for what vehicle replacements the community will need in the future. Create capital replacement plan that is useful for coordination with Capital Equipment Reserve Fund (CERF) budget process. Participate in Capital Improvement Plan (CIP) and identify transit projects for council's consideration.

Performance Measurements:

Transportation Department			
	2020	2021	2022
	Actual	Estimate	Budget
Shuttle Driver courtesy/helpfulness-% Very Satisfied/Satisfied of Comm Survey	91%	92%	92%
Strive to achieve overall rates of 15.1 Passengers/Hour	13.4	15.1	15.1
Strive to achieve overall rates of 1.5 Passengers/Mile	1.32	1.5	1.5
Sense of Safety-% Very Satisfied/Satisfied of Comm Survey	97%	98%	98%

DEPARTMENT STAFFING:

<u>YEARROUND STAFF:</u>	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Director	1.0	1.0	1.0
Supervisor: Bus, Parking & Technology	3.0	3.0	3.0
Foreman	2.0	2.0	2.0
Drivers	16.0	16.0	16.0
Parcel C Maintenance/Bus Washing	1.5	2.5	1.5
Office Permit Seller/Secretary	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	24.5	24.5	24.5

ADDITIONAL WINTER STAFF:

Drivers – Returnees*	14.0	14.0	14.0
Drivers - First Year*	1.0	2.0	2.0
Parcel C Main./Bus Washing*	2.0	3.0	3.0
Parking staff – returnees*	0.25	0.25	0.25
Parking staff - first year	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	17.25	20.25	20.25

ADDITIONAL SUMMER STAFF:

Drivers Full Time*	0.0	0.0	0.0
Fill-In Drivers **	3.0	2.0	3.0
Parcel C Main./Bus Washing	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
TOTAL	4.0	3.0	4.0

TOTAL STAFFING BY SEASON:

Winter Staffing	41.75	42.75	42.75
Summer Staffing	28.5	27.5	28.5

* Full Time Equivalency is less than the actual number of people.

** Fill-In to service special events/concerts.

DEPARTMENT PAYROLL:

	2021 Budget	2021 Projected	2022 Budget
Administration **	\$153,064	\$143,361	\$154,152
Bus*	\$1,571,240	\$1,758,648	\$1,770,138
Parking **	\$113,484	\$155,880	\$112,812
Parcel C **	\$112,851	\$22,419	\$166,582
Total	\$1,950,639	\$2,080,308	\$2,203,684

*Bus payroll does include summer service extension to late September, and regional 15-minute headways in spring and fall.

** New payroll calculator used to project payroll for Transportation Department in 2020.

ADMINISTRATION:

1. Payroll: The Transportation Administrative Assistant and Parking Manager are working under Administration and Parking Programs.
2. Benefits: 2021 reflects overall increases in costs and time posted to program. Benefit increases are consistent throughout all the other programs.
3. Professional Services: 2021 includes minimal funding for a consultant to help with FTA compliance.
4. Dues, Memberships, Subscriptions: CASTA dues include efforts by CASTA to promote transit among Federal and State agencies.

<u>Capital Item</u>	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
NA	\$0	\$0	\$0

BUS:

1. Payroll: The 2021 payroll and overtime lines included the increase to the RFTA service contract in the spring and fall for 15-minute headways to connect to BRT service.
2. Benefits: Increased number of Returning Seasonal Employees and year-round positions has increased Health Insurance and Seasonal Health Insurance.
3. Contract Service - Transportation: Includes the winter program know1 as Dial-a-Ride (DAR) service which is contracted out to High Mountain Taxi. DAR provides service to areas not served by the Village Shuttle from 8 AM to 9 PM with a limit of 4 trips per location. Late Night Service was discontinued due to COVID.

4. Telephone: Increased use of Supervisors' and Forepersons' phones to conduct official business necessitates compensation to four employees.
5. Repairs - Vehicle: Covers accident repairs to vehicles and maintenance of new graphics on buses.
6. Repairs – Radio: This line item covers the radios and the radio phone system. The radio phone system is antiquated and is being patched together until we find an alternative.
7. Professional Services: Covers drivers' CDL physicals and background checks on current staff and new employees' driving records and criminal history checks. Fewer new hires have reduced some expenses in 2020, but increased drug testing rate to 50% has increased overall costs for testing on site.
8. Utilities: This line tracks the utilities for the Town Park Station.
9. Advertising - Other: In 2021 we will be promoting our bus service and disposing of a number of vehicles requiring bids in a number of locations
10. Vehicle Expense-Fuel: We continue to use a conservative price for fuel in our cost projections.
11. Signs: We are working on improving the appearance and amount of information that appears at our bus stops.

<u>Capital Purchases</u>	2021 Budget	2021 Projected	2022 Proposed
Bus Foggers/Plexiglass	\$0	\$ 74,000	\$0
Office Equipment	\$0	\$ 0	\$0
Mobile Equipment	\$0	\$ 0	\$0
Total	\$0	\$74,000	\$0

PARKING:

1. Payroll and Benefits: The 2021 budget reflects the administration demands for managing the new parking system and support for sales in our office. This includes a new Parking Program Manager.
2. Contract Service: In 2020 and 2021 we are showing the cost of maintenance of the digital parking data base by our contractor.
3. Professional Services: This is to bring NuPark (PassPort) staff on site for training and for development/editing of reporting software.

<u>Capital Purchases</u>	2021 Budget	2021 Projected	2022 Proposed
NA	\$0	\$0	\$0

PARCEL C:

1. Payroll and Benefits: Our staff maintains the Parcel C garage, Daly Lane public restrooms, Daly Lane depot, RFTA depot, Town Park Station and restrooms, bus stops along Brush Creek Rd and Owl Creek Rd, Transportation offices, and the Daly Lane pedestrian area. They also maintain the appearance of our bus fleet of 29 vehicles and our related equipment. 2021 Proposed budget has limited summer staffing to cover cleaning of Town Park Station. This could impact utilization of the property by the Recreation department for their children programs during the week and Marketing and Special Events use of the property over the weekends.
2. Contract Service-Parcel C: This covers annual service contracts for the freight elevator, cleaning of sand traps, and preventative maintenance on the garage doors. The elevator needs some refurbishment to stay in compliance.
3. Building-Maintenance: Covers unanticipated repair work on the garage doors, restrooms, floor drains, and the freight elevator that we are responsible for.
4. Utilities: We are allocated energy costs for the Parcel C boiler from the Building Maintenance department for heating of Town areas in Parcel C. 2021 Proposed shows a 5% inflation factor for our portion of the cost of the boiler system.
5. Insurance: The insurance covers common elements in the Parcel C building that the Town shares with private property owners. There are new owners with new insurance company.
6. Capital: Medium projects are now funded here as opposed to in the RETT fund. In 2020 revised are general maintenance of the elevator, solar lights and bus shelters. In 2021 we will be installing cameras at the RFTA depot and maintaining the rock work on a number of bus stops.

<u>Capital Purchases</u>	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Proposed</u>
Parcel C	\$ 11,250	\$ 11,250	\$ 5,850

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 07 - Transportation					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	153,064.30	143,361.00	143,361.00	154,152.00
501002-01	Payroll Overtime Regular	9.75	2,000.00	2,000.00	2,000.00
501003-01	Payroll Benefits - Recreation Benefit	921.98	2,735.00	2,735.00	3,051.00
501003-06	Payroll Benefits - Retirement	13,646.83	12,823.00	12,823.00	14,946.00
501003-08	Payroll Benefits - Medicare	437.85	1,928.00	1,928.00	2,072.00
501003-09	Payroll Benefits - Fica	0.00	68.00	68.00	0.00
501003-10	Payroll Benefits - Health Insurance	32,139.81	71,209.00	71,209.00	72,470.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	857.00	857.00	923.00
501003-13	Payroll Benefits - Dental Insurance	580.20	859.00	859.00	951.00
501003-14	Payroll Benefits - Vision Insurance	299.01	442.00	442.00	454.00
501003-15	Payroll Benefits - Standard - Life / AD& D	955.40	922.00	922.00	972.00
501003-17	Payroll Benefits - Dependant Life	15.16	21.00	21.00	22.00
501003-18	Payroll Benefits - Long Term Disability	1,208.90	1,207.00	1,207.00	1,271.00
501003-19	Payroll Benefits - Unemployment Insurance	458.97	436.00	436.00	468.00
501003-20	Payroll Benefits - Workmans Comp	141.93	4,087.00	4,087.00	4,093.00
501004	Training/ Registrations	0.00	840.00	840.00	3,380.00
501005	Travel & Meeting Expenses	0.00	1,900.00	1,900.00	3,900.00
<i>Account Classification Total: PER - Personnel Services</i>		203,880.09	245,695.00	245,695.00	265,125.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	119.88	350.00	350.00	5,375.00
502004	Telephone	420.00	420.00	420.00	420.00
502007-01	Maintenance Agreements - Copier	949.51	1,320.00	1,320.00	1,410.00
502008-01	Repairs - Equipment	0.00	0.00	0.00	500.00
502009-02	Mailing - Freight & Shipping	0.00	60.00	60.00	60.00
502010-03	Utilities - Electric	1,326.40	1,398.00	1,398.00	1,462.00
502013-01	Leased Equipment - Copier	1,534.39	1,740.00	1,740.00	1,560.00
502021	Professional Services	15,803.00	3,000.00	3,000.00	9,500.00
<i>Account Classification Total: PUR - Purchased Services</i>		20,153.18	8,288.00	8,288.00	20,287.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	6,106.95	6,351.00	6,351.00	6,479.00
503003	Miscellaneous	74.42	300.00	300.00	650.00
503005-01	Supplies - Office	4,398.87	3,850.00	3,850.00	4,290.00
503005-04	Supplies - Coffee	1,570.89	2,142.00	2,142.00	2,309.00
503006	Equipment	262.17	1,400.00	1,400.00	1,750.00
503007-01	Building Lease Payments - Rent	44,880.96	46,406.00	46,406.00	50,030.00
503007-02	Building Lease Payments - CAMS	14,391.84	15,404.00	15,404.00	15,489.00
503015	Furniture	369.97	2,000.00	2,000.00	2,140.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		72,056.07	77,853.00	77,853.00	83,137.00
Program Total: 103 - Administration		296,089.34	331,836.00	331,836.00	368,549.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 115 - Bus Program					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	1,571,240.23	1,758,648.00	1,758,648.00	1,770,138.00
501001-04	Payroll - Specials/Donated	48.27	0.00	0.00	0.00
501002-01	Payroll Overtime Regular	66,535.33	83,559.00	83,559.00	83,559.00
501003-01	Payroll Benefits - Recreation Benefit	33,349.77	49,877.00	49,877.00	67,070.00
501003-06	Payroll Benefits - Retirement	101,476.13	119,177.00	119,177.00	126,853.00
501003-08	Payroll Benefits - Medicare	24,212.23	18,084.00	18,084.00	18,552.00
501003-09	Payroll Benefits - Fica	30,237.81	34,034.00	34,034.00	43,279.00
501003-10	Payroll Benefits - Health Insurance	562,008.29	660,444.00	660,444.00	668,077.00
501003-11	Payroll Benefits - Seasonal Health Insurance	75,488.93	55,006.00	55,006.00	76,836.00
501003-12	Payroll Benefits - Health Reimbursement	32,438.55	82,652.00	82,652.00	125,114.00
501003-13	Payroll Benefits - Dental Insurance	17,857.56	10,199.00	10,199.00	11,721.00
501003-14	Payroll Benefits - Vision Insurance	6,815.83	5,256.00	5,256.00	5,593.00
501003-15	Payroll Benefits - Standard - Life / AD& D	8,945.12	9,826.00	9,826.00	10,263.00
501003-17	Payroll Benefits - Dependant Life	251.43	258.00	258.00	270.00
501003-18	Payroll Benefits - Long Term Disability	11,808.78	11,665.00	11,665.00	11,981.00
501003-19	Payroll Benefits - Unemployment Insurance	4,974.00	5,382.00	5,382.00	5,873.00
501003-20	Payroll Benefits - Workmans Comp	42,762.16	50,439.00	50,439.00	51,309.00
501004	Training/ Registrations	1,257.00	3,642.00	3,642.00	9,265.00
501005	Travel & Meeting Expenses	0.00	7,720.00	7,720.00	11,070.00
501006	RFTA Bus Pass Employee	4,720.00	9,735.00	9,735.00	6,018.00
<i>Account Classification Total: PER - Personnel Services</i>		2,596,427.42	2,975,603.00	2,975,603.00	3,102,841.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	3,346.30	7,935.00	7,935.00	7,400.00
502003-08	Contract Service - Transportation	36,130.21	36,000.00	36,000.00	52,669.00
502004	Telephone	1,680.00	1,680.00	1,680.00	1,680.00
502006-01	Building Maintenance - General	17,845.25	25,250.00	25,250.00	25,250.00
502008-02	Repairs - Vehicles	9,000.00	7,300.00	7,300.00	12,000.00
502008-03	Repairs - Radios	1,078.40	7,300.00	2,300.00	3,500.00
502010-01	Utilities - Water & Sanitation	1,134.61	1,260.00	1,260.00	1,260.00
502010-02	Utilities - Gas	1,248.71	1,701.00	1,701.00	1,701.00
502010-03	Utilities - Electric	1,924.73	1,947.00	1,947.00	2,596.00
502010-05	Utilities - Security	180.00	371.00	371.00	371.00
502021	Professional Services	9,962.77	21,500.00	21,500.00	20,805.00
<i>Account Classification Total: PUR - Purchased Services</i>		83,530.98	112,244.00	107,244.00	129,232.00
<i>OM - Operating & Maintenance</i>					
503001-05	Advertising - Other	600.00	700.00	700.00	700.00
503003	Miscellaneous	1,041.00	3,770.00	3,770.00	5,000.00
503004	Printing	0.00	5,080.00	5,080.00	4,830.00
503005-01	Supplies - Office	431.20	0.00	0.00	0.00
503005-03	Supplies - Cleaning	9,791.55	13,470.00	13,470.00	15,955.00
503006	Equipment	2.95	1,374.00	1,374.00	1,544.00
503008-02	Insurance - Vehicle	30,813.88	35,436.00	35,436.00	34,183.00
503009-01	Vehicle Expenses - Fuel	125,110.30	194,226.00	194,226.00	194,226.00
503009-03	Vehicle Expenses - Parts & Supplies	84,198.99	94,562.00	94,562.00	94,562.00
503009-04	Vehicle Expenses - Equipment	59.99	1,500.00	1,500.00	3,500.00
503009-06	Vehicle Expenses - Labor	79,135.00	105,401.00	105,401.00	105,401.00
503010	Contra Acct - Vehicle Labor	(79,135.00)	(105,401.00)	(105,401.00)	(105,401.00)
503013	Uniforms	5,754.63	6,500.00	6,500.00	9,000.00
503016	Signs	0.00	500.00	500.00	500.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		257,804.49	357,118.00	357,118.00	364,000.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	66,431.22	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		66,431.22	0.00	0.00	0.00
Program Total: 115 - Bus Program		3,004,194.11	3,444,965.00	3,439,965.00	3,596,073.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 116 - Parking Program					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	113,484.11	155,880.00	155,880.00	112,812.00
501002-01	Payroll Overtime Regular	3,927.04	1,200.00	1,200.00	1,200.00
501003-01	Payroll Benefits - Recreation Benefit	2,244.51	3,367.00	3,367.00	1,821.00
501003-06	Payroll Benefits - Retirement	9,141.78	13,312.00	13,312.00	8,841.00
501003-08	Payroll Benefits - Medicare	1,751.78	1,989.00	1,989.00	1,226.00
501003-09	Payroll Benefits - Fica	799.43	610.00	610.00	8.00
501003-10	Payroll Benefits - Health Insurance	34,972.68	73,926.00	73,926.00	42,871.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	889.00	889.00	546.00
501003-13	Payroll Benefits - Dental Insurance	707.99	891.00	891.00	563.00
501003-14	Payroll Benefits - Vision Insurance	357.98	459.00	459.00	269.00
501003-15	Payroll Benefits - Standard - Life / AD&D	640.50	958.00	958.00	575.00
501003-17	Payroll Benefits - Dependant Life	14.79	22.00	22.00	13.00
501003-18	Payroll Benefits - Long Term Disability	819.39	1,253.00	1,253.00	752.00
501003-19	Payroll Benefits - Unemployment Insurance	360.24	471.00	471.00	277.00
501003-20	Payroll Benefits - Workmans Comp	2,059.16	4,416.00	4,416.00	2,424.00
501004	Training/ Registrations	0.00	1,000.00	1,000.00	1,000.00
501005	Travel & Meeting Expenses	0.00	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PER - Personnel Services</i>		171,281.38	263,643.00	263,643.00	178,198.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	4,191.00	35,605.00	35,605.00	49,376.00
502009-02	Mailing - Freight & Shipping	0.00	2,098.00	2,098.00	2,098.00
502021	Professional Services	0.00	5,000.00	10,000.00	10,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		4,191.00	42,703.00	47,703.00	61,474.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	0.00	500.00	500.00	500.00
503005-01	Supplies - Office	11.94	500.00	500.00	500.00
503005-28	Supplies - Parking	1,713.96	1,650.00	1,650.00	1,710.00
503008-02	Insurance - Vehicle	0.00	420.00	420.00	420.00
503009-01	Vehicle Expenses - Fuel	0.00	615.00	615.00	615.00
503009-03	Vehicle Expenses - Parts & Supplies	0.00	386.00	386.00	386.00
503009-04	Vehicle Expenses - Equipment	0.00	1,290.00	1,290.00	1,290.00
503009-06	Vehicle Expenses - Labor	0.00	473.00	473.00	473.00
503010	Contra Acct - Vehicle Labor	0.00	(473.00)	(473.00)	(473.00)
503013	Uniforms	0.00	1,300.00	1,300.00	1,300.00
503016	Signs	0.00	1,700.00	1,700.00	200.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		1,725.90	8,361.00	8,361.00	6,921.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	2,000.00	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		2,000.00	0.00	0.00	0.00
Program Total: 116 - Parking Program		179,198.28	314,707.00	319,707.00	246,593.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 117 - Parcel C					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	112,851.48	22,419.00	22,419.00	166,582.00
501002-01	Payroll Overtime Regular	5,034.79	2,850.00	2,850.00	2,850.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	974.00	974.00	4,211.00
501003-06	Payroll Benefits - Retirement	7,532.32	1,129.00	1,129.00	6,454.00
501003-08	Payroll Benefits - Medicare	1,685.65	209.00	209.00	924.00
501003-09	Payroll Benefits - Fica	1,557.26	756.00	756.00	1,343.00
501003-10	Payroll Benefits - Health Insurance	42,283.62	6,269.00	6,269.00	31,295.00
501003-11	Payroll Benefits - Seasonal Health Insurance	3,553.14	0.00	0.00	0.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	75.00	75.00	399.00
501003-13	Payroll Benefits - Dental Insurance	1,084.69	76.00	76.00	411.00
501003-14	Payroll Benefits - Vision Insurance	401.33	39.00	39.00	196.00
501003-15	Payroll Benefits - Standard - Life / AD& D	598.50	81.00	81.00	420.00
501003-17	Payroll Benefits - Dependant Life	16.84	2.00	2.00	9.00
501003-18	Payroll Benefits - Long Term Disability	761.19	106.00	106.00	549.00
501003-19	Payroll Benefits - Unemployment Insurance	347.13	76.00	76.00	261.00
501003-20	Payroll Benefits - Workmans Comp	2,544.60	710.00	710.00	2,279.00
<i>Account Classification Total: PER - Personnel Services</i>		181,416.54	35,771.00	35,771.00	218,183.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	10,641.76	19,150.00	19,150.00	18,304.00
502004	Telephone	35.00	420.00	420.00	420.00
502006-01	Building Maintenance - General	8,601.26	10,000.00	10,000.00	6,700.00
502008-01	Repairs - Equipment	2,336.47	3,750.00	3,750.00	2,750.00
502009-02	Mailing - Freight & Shipping	10.32	25.00	25.00	25.00
502010-01	Utilities - Water & Sanitation	7,072.78	8,546.00	8,546.00	8,872.00
502010-02	Utilities - Gas	45,467.82	47,631.00	47,631.00	47,741.00
502010-03	Utilities - Electric	3,565.41	4,215.00	4,215.00	3,783.00
502010-05	Utilities - Security	0.00	610.00	610.00	610.00
<i>Account Classification Total: PUR - Purchased Services</i>		77,730.82	94,347.00	94,347.00	89,205.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	0.00	65.00	65.00	65.00
503005-02	Supplies - Building	6,917.02	4,600.00	4,600.00	5,450.00
503005-03	Supplies - Cleaning	16,324.36	12,630.00	12,630.00	15,830.00
503005-09	Supplies - Tools	183.30	500.00	500.00	500.00
503005-12	Supplies - Landscaping	1,139.90	1,290.00	1,290.00	1,600.00
503006	Equipment	2,453.29	6,600.00	6,600.00	3,500.00
503007-02	Building Lease Payments - CAMS	2,019.72	2,020.00	2,020.00	2,020.00
503008-03	Insurance - Other	8,048.26	8,451.00	8,451.00	7,903.00
503013	Uniforms	527.67	700.00	700.00	900.00
503016	Signs	0.00	250.00	250.00	250.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		37,613.52	37,106.00	37,106.00	38,018.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	0.00	11,250.00	11,250.00	5,850.00
<i>Account Classification Total: CAP - Capital</i>		\$0.00	\$11,250.00	\$11,250.00	\$5,850.00
Program Total: 117 - Parcel C		\$296,760.88	\$178,474.00	\$178,474.00	\$351,256.00
Division Total: 00 - -		\$3,776,242.61	\$4,269,982.00	\$4,269,982.00	\$4,562,471.00
Department Total: 07 - Transportation		\$3,776,242.61	\$4,269,982.00	\$4,269,982.00	\$4,562,471.00
EXPENSES Total		\$3,776,242.61	\$4,269,982.00	\$4,269,982.00	\$4,562,471.00



Town of
SNOWMASS *Village*

COLORADO

NAME OF DEPARTMENT: Parks, Recreation & Trails
PROGRAMS: Parks, Recreation & Trails
FUND: General Fund

DEPARTMENT DESCRIPTION:

The Parks, Recreation & Trails Department oversees the Recreation Center, aquatics, and recreation & fitness programs and maintains Town Park areas, sports fields, Skate Park, tennis courts, playgrounds and 34.5 miles of paved and single-track trails.

DEPARTMENT OBJECTIVES:

- Balance the needs of diverse user groups within the community, focusing first and foremost on the needs of locals.
 - Promote park, open space and trail design that supports the exploration and appreciation of the surrounding natural environment.
 - POSTR development should first and foremost meet the needs of locals, which will evolve over time. Continue to use relevant community data to guide selection of amenities.
 - POSTR development should enhance the Snowmass Village brand identity as a world-class venue for mountain recreation and culture.
 - Carefully integrate the POSTR network so that it is readily accessible from homes, places of employment and key destinations.
 - Pursue recreational offerings that provide new opportunities in the region and that tend to complement rather than compete with opportunities provided elsewhere in the valley.
 - Meet recreational needs with maximum effectiveness and with minimum expense.
 - Identify distinctive scenic areas where viewing opportunities or view corridors could be established.
 - Ensure design plans meet all applicable Americans with Disabilities Act (ADA) requirements.
 - Assess and inventory existing facility, trail and equipment conditions on an on-going basis.
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Accomplishments – 2021:

- Worked with various community groups and members to design and to propose improvements to the Town’s park and entryway.
- Managed the Recreation Center to the requirements set by the Public Health Orders due to the COVID-19 pandemic
- Was proactive in developing recreational summer programs that allowed for participation within the safety standards set by the Public Health Order

Goals - 2022:

- Provide safe and exciting recreation opportunities that reflect the interests and needs of all user groups and individuals within the community.
- Provide amenities and facilities that offer progressive recreational opportunities and provide learning experiences to new recreational activities.
- Engage the community throughout the development and on-going operation of the POSTR network to ensure dynamic community needs are being met and community resources are appropriately utilized.
- Support the appeal and local benefits of multi-season parks, open space, trails and recreation within the context of a tourism-driven community.
- Coordinate the development of POSTR components to build a cohesive network of recreational opportunities within the Town boundaries and connect those opportunities to recreation and values beyond the Town boundaries.
- Utilize financial resources of the POSTR network efficiently and equitably.
- Encourage environmentally sensitive design in order to minimize impacts to each site's natural characteristics.
- Promote projects and designs that expand access to the POSTR network.
- Prioritize preventative maintenance and repair of existing facilities, trails and equipment over construction of new facilities to ensure they remain viable community assets long into the future.

Performance Measurements:

Parks, Trails and Recreation Department			
	2020	2021	2022
	Actual	Estimate	Budget
Encourage volunteer opportunities and provide clear avenues of participation for community members	6	8	8
% of Recreation Center meeting or exceeding cost recovery guideline of 50%	38.5%	50.3%	50.3%
Condition of Park Facilities & Fields-% Very Satisfied/Satisfied of Comm Survey	52%	55%	55%

DIVISION STAFFING:

Parks & Trails

	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
○ Full-Time Year-Round	1	2	2
○ Full-Time Seasonal	2	1	2
○ Part-Time Year-Round	0	0	0
○ Part-Time Seasonal	4	5	4
Payroll -	\$259,622	\$259,622	\$252,549

<u>Recreation Center</u>	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
○ Full-Time Year-Round	3	3	3
○ Full-Time Seasonal	0	0	0
○ Part-Time Year-Round	2	2	2
○ Part-Time Seasonal	18	18	18
○ Part-Time	0	13	13
Payroll -	\$503,611	\$503,611	\$514,426

<u>Recreation Programs</u>	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
○ Full-Time Year-Round	2	2	2
○ Full-Time Seasonal	0	0	0
○ Part-Time Year-Round	0	0	0
○ Part-Time Seasonal	6	6	6
○ Part-Time	0	3	15
Payroll -	\$192,294	\$192,294	\$268,727

CAPITAL PURCHASES PARKS & TRAILS:

	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
Softball Land Improvements	\$5,000	\$5,000	\$10,000
Computer	\$,2000	\$2,000	\$0
TOTAL	\$7,000	\$7,000	\$10,000

CAPITAL PURCHASES RECREATION CENTER:

	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
Computer	\$3,000	\$3,000	\$0
TOTAL	\$3,000	\$3,000	\$0

CAPITAL PURCHASES RECREATION PROGRAMS:

	2021 <u>Budget</u>	2021 <u>Projected</u>	2022 <u>Proposed</u>
Computer	\$2,000	\$2,000	\$0
TOTAL	\$2,000	\$2,000	\$0

HIGHLIGHTS OF PROPOSED BUDGET:

Parks and Trails

The Parks & Trails division consist of 1 full time manager, 1 full-time park supervisor ,6 seasonal maintenance workers. The Parks and Trails crew implemented a set of standards for trail maintenance and construction in 2013. Supporting these standards, in 2017 the staff participated in an IMBA advanced trail building course and 2018 a sawyer training with the United States Forest Service. These standards will continue to be implemented in 2019 to ensure that TOSV trails are safe, sustainable, and fun for all user types.

Maintenance responsibilities:

- 50 miles of natural surface and paved trails
- Signage, trailhead kiosks and Trail maps three playgrounds.
- Grooming and plowing of 8 miles of trail.
- Bridge construction and maintenance.
- Parks and garden maintenance including irrigation for 45 gardens and 48 natural areas,
- Ice rink set-up and maintenance.

Recreation Center-

All the amenities are open to the public every day. The outdoor Basketball, Volleyball and the tennis courts are free of charge and are available first come, first served. The Recreation Center has enjoyed a tremendous year with attendance and programs offered at the Center both in the pool and in the facility.

Average monthly guests: 3533

Daily drop-in totals:

Adult – 1340

Youth – 486

Currently: 800 active Recreation Center members.

Recreation Programs-

As always, recreation programs continue to look for new and creative programs and partnerships to offer additional programming. This year we will continue expanding our partnerships to enhance our programming and facility usage.

Youth Programs and Partnerships:

Summer camp continues to be a major priority as it is our biggest program here at the recreation center.

Roaring Fork Cycling Club - mountain bike programming

Aspen United Soccer Club

Mile High Fencing

Tennis Pro private and group instruction options

In 2020 recreation programs worked on adding two youth Fall camp partners to provide sport specific opportunities for community youth through the Aspen Basketball Club and Maroon Belles Volleyball Club.

Adult programs:

Coed softball league

Coed volleyball league

Six-a-Side Soccer league

Futsal indoor league

Pickleball Pro private and group instruction options, as well as drop-in

Fitness & Aquatics Programs-

- Contract Employees – Private Swim lessons, Personal Trainers and Fitness Instructors.
- Responsible for the daily maintenance of 3 year-round pools.
- Lifeguard trainings and monthly in-service classes with scenarios.
- Fitness class schedules and special events

Swim programs offered:

- Parent and child aquatics
- Learn to Swim Level 1
- Learn to Swim Level 2
- Learn to Swim Level 3
- Learn to Swim Level 4
- Private Instruction

Personal Training and Fitness Programs-

The Recreation Center offers a variety of fitness classes that are included with a membership, drop-in or punch pass. The fitness program changes classes and special events on a seasonal basis.

Fitness programs offered at the Recreation Center are:

- Personal Training
- Yoga
- Spin class
- Pilates
- TRX suspension Training
- Ski Conditioning

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 08 - Parks & Recreation					
Division: 00 - -					
Program: 129 - Parks & Trails					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	155,233.72	163,141.00	163,141.00	137,286.00
501001-02	Payroll - Seasonal	100,329.97	96,481.00	96,481.00	115,263.00
501002-01	Payroll Overtime Regular	1,829.24	2,500.00	2,500.00	2,500.00
501003-01	Payroll Benefits - Recreation Benefit	6,880.59	8,993.00	8,993.00	10,688.00
501003-06	Payroll Benefits - Retirement	13,978.05	14,683.00	14,683.00	13,412.00
501003-08	Payroll Benefits - Medicare	3,816.56	2,402.00	2,402.00	2,027.00
501003-09	Payroll Benefits - Fica	6,482.25	7,381.00	7,381.00	8,818.00
501003-10	Payroll Benefits - Health Insurance	58,587.54	65,736.00	65,736.00	43,869.00
501003-11	Payroll Benefits - Seasonal Health Insurance	6,735.42	4,715.00	4,715.00	4,853.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	4,715.00	4,715.00	14,558.00
501003-13	Payroll Benefits - Dental Insurance	1,651.51	1,125.00	1,125.00	1,042.00
501003-14	Payroll Benefits - Vision Insurance	635.14	580.00	580.00	497.00
501003-15	Payroll Benefits - Standard - Life / AD&D	1,154.54	1,161.00	1,161.00	1,102.00
501003-17	Payroll Benefits - Dependant Life	30.40	28.00	28.00	29.00
501003-18	Payroll Benefits - Long Term Disability	1,515.95	1,549.00	1,549.00	1,450.00
501003-19	Payroll Benefits - Unemployment Insurance	788.57	786.00	786.00	765.00
501003-20	Payroll Benefits - Workmans Comp	5,810.65	5,180.00	5,180.00	4,567.00
501004	Training/ Registrations	0.00	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	0.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: PER - Personnel Services</i>		365,460.10	384,156.00	384,156.00	365,726.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	143,194.99	175,000.00	175,000.00	177,000.00
502004	Telephone	1,519.45	1,620.00	1,620.00	1,620.00
502010-01	Utilities - Water & Sanitation	21,800.44	17,643.00	14,000.00	22,000.00
502010-03	Utilities - Electric	2,481.49	5,500.00	5,500.00	2,500.00
502024	Weed Control	25,470.00	30,000.00	30,000.00	30,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		194,466.37	229,763.00	226,120.00	233,120.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	960.03	0.00	0.00	0.00
503004	Printing	2,358.74	5,000.00	5,000.00	5,000.00
503005-09	Supplies - Tools	3,755.66	5,000.00	5,000.00	5,000.00
503005-12	Supplies - Landscaping	17,593.37	18,357.00	22,000.00	22,000.00
503008-02	Insurance - Vehicle	336.48	388.00	388.00	388.00
503009-01	Vehicle Expenses - Fuel	2,072.26	5,517.00	5,517.00	5,517.00
503009-03	Vehicle Expenses - Parts & Supplies	4,823.35	8,000.00	8,000.00	8,000.00
503009-06	Vehicle Expenses - Labor	10,106.50	14,993.00	14,993.00	14,993.00
503010	Contra Acct - Vehicle Labor	(10,106.50)	(14,993.00)	(14,993.00)	(14,993.00)
503013	Uniforms	1,383.51	2,000.00	2,000.00	3,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		33,283.40	44,262.00	47,905.00	48,905.00
<i>CAP - Capital</i>					
507001-06	Cash Purchases - Land Improvements	0.00	5,000.00	5,000.00	10,000.00
507001-20	Cash Purchases - Other	0.00	2,000.00	2,000.00	0.00
<i>Account Classification Total: CAP - Capital</i>		0.00	7,000.00	7,000.00	10,000.00
Program Total: 129 - Parks & Trails		593,209.87	665,181.00	665,181.00	657,751.00
Program: 130 - Rodeo					
<i>PUR - Purchased Services</i>					
502010-03	Utilities - Electric	1,903.88	1,200.00	1,200.00	2,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		1,903.88	1,200.00	1,200.00	2,000.00
Program Total: 130 - Rodeo		1,903.88	1,200.00	1,200.00	2,000.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 131 - Recreation Program					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	127,653.95	132,288.00	132,288.00	141,010.00
501001-02	Payroll - Seasonal	44,265.06	48,306.00	48,306.00	116,017.00
501001-10	Payroll - Other	4,010.00	11,700.00	11,700.00	11,700.00
501002-01	Payroll Overtime Regular	1,896.64	1,200.00	1,200.00	1,200.00
501003-01	Payroll Benefits - Recreation Benefit	5,725.50	9,592.00	9,592.00	30,728.00
501003-06	Payroll Benefits - Retirement	11,448.31	11,906.00	11,906.00	14,101.00
501003-08	Payroll Benefits - Medicare	3,104.43	1,936.00	1,936.00	2,062.00
501003-09	Payroll Benefits - Fica	5,098.89	4,590.00	4,590.00	9,770.00
501003-10	Payroll Benefits - Health Insurance	74,591.53	84,170.00	84,170.00	65,011.00
501003-13	Payroll Benefits - Dental Insurance	1,395.70	772.00	772.00	833.00
501003-14	Payroll Benefits - Vision Insurance	428.42	398.00	398.00	398.00
501003-15	Payroll Benefits - Standard - Life / AD& D	772.98	860.00	860.00	917.00
501003-17	Payroll Benefits - Dependant Life	19.20	19.00	19.00	19.00
501003-18	Payroll Benefits - Long Term Disability	1,036.20	1,125.00	1,125.00	1,199.00
501003-19	Payroll Benefits - Unemployment Insurance	641.92	580.00	580.00	810.00
501003-20	Payroll Benefits - Workmans Comp	1,582.79	1,710.00	1,710.00	2,125.00
501004	Training/ Registrations	703.54	1,500.00	1,500.00	1,500.00
501005	Travel & Meeting Expenses	0.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: PER - Personnel Services</i>		284,375.06	313,652.00	313,652.00	400,400.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	1,795.00	2,500.00	2,500.00	2,500.00
502027	Contract Labor	90,775.60	61,000.00	61,000.00	22,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		92,570.60	63,500.00	63,500.00	24,500.00
<i>OM - Operating & Maintenance</i>					
503001-02	Advertising - Jobs	7.00	0.00	0.00	0.00
503001-05	Advertising - Other	2,727.41	5,500.00	5,500.00	5,500.00
503003	Miscellaneous	121.00	515.00	515.00	515.00
503005-02	Supplies - Building	1,555.25	5,000.00	5,000.00	5,000.00
503005-12	Supplies - Landscaping	0.00	515.00	515.00	515.00
503005-15	Supplies - Youth Programs	4,767.14	6,750.00	6,750.00	8,750.00
503005-16	Supplies - Adult Programs	3,554.53	3,500.00	3,500.00	3,500.00
503005-17	Supplies - Special Events	136.20	3,000.00	3,000.00	3,000.00
503005-31	Supplies - Ice Rink	6,051.34	10,000.00	10,000.00	10,000.00
503006	Equipment	0.00	2,150.00	2,150.00	2,150.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		18,919.87	36,930.00	36,930.00	38,930.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	0.00	2,000.00	2,000.00	0.00
<i>Account Classification Total: CAP - Capital</i>		0.00	2,000.00	2,000.00	0.00
Program Total: 131 - Recreation Program		395,865.53	416,082.00	416,082.00	463,830.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 132 - Recreation Center					
PER - Personnel Services					
501001-01	Payroll - Regular	290,100.51	312,623.00	312,623.00	309,413.00
501001-02	Payroll - Seasonal	119,392.32	143,080.00	143,080.00	146,940.00
501001-10	Payroll - Other	31,677.50	47,908.00	47,908.00	58,073.00
501002-01	Payroll Overtime Regular	989.37	2,500.00	2,500.00	2,500.00
501003-01	Payroll Benefits - Recreation Benefit	19,408.30	21,582.00	21,582.00	30,728.00
501003-06	Payroll Benefits - Retirement	20,212.94	22,681.00	22,681.00	23,443.00
501003-08	Payroll Benefits - Medicare	6,198.20	3,388.00	3,388.00	3,436.00
501003-09	Payroll Benefits - Fica	12,207.11	17,726.00	17,726.00	21,419.00
501003-10	Payroll Benefits - Health Insurance	89,275.16	106,938.00	106,938.00	78,447.00
501003-11	Payroll Benefits - Seasonal Health Insurance	24,407.76	18,859.00	18,859.00	19,411.00
501003-12	Payroll Benefits - Health Reimbursement	2,340.00	21,371.00	21,371.00	21,935.00
501003-13	Payroll Benefits - Dental Insurance	3,307.60	1,543.00	1,543.00	1,667.00
501003-14	Payroll Benefits - Vision Insurance	1,177.03	795.00	795.00	795.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,857.50	1,964.00	1,964.00	1,985.00
501003-17	Payroll Benefits - Dependant Life	46.37	48.00	48.00	48.00
501003-18	Payroll Benefits - Long Term Disability	2,381.56	2,178.00	2,178.00	2,691.00
501003-19	Payroll Benefits - Unemployment Insurance	1,279.23	1,396.00	1,396.00	1,551.00
501003-20	Payroll Benefits - Workmans Comp	2,883.09	4,113.00	4,113.00	4,070.00
501004	Training/ Registrations	20.00	3,000.00	3,000.00	3,000.00
501005	Travel & Meeting Expenses	140.68	2,500.00	2,500.00	2,500.00
Account Classification Total: PER - Personnel Services		629,302.23	736,193.00	736,193.00	734,052.00
PUR - Purchased Services					
502003	Contract Service	31,121.48	32,000.00	32,000.00	33,000.00
502004	Telephone	1,459.12	2,100.00	2,100.00	2,100.00
502007-01	Maintenance Agreements - Copier	355.17	1,278.00	1,278.00	1,278.00
502008-01	Repairs - Equipment	575.00	0.00	0.00	0.00
502009-02	Mailing - Freight & Shipping	0.00	550.00	550.00	0.00
502013-01	Leased Equipment - Copier	1,466.28	1,722.00	1,722.00	1,722.00
502027	Contract Labor	10,689.00	16,365.00	15,000.00	15,000.00
502028	Bank/Trustee Fees	15,778.77	20,000.00	20,000.00	20,000.00
Account Classification Total: PUR - Purchased Services		61,444.82	74,015.00	72,650.00	73,100.00
OM - Operating & Maintenance					
503001-02	Advertising - Jobs	440.60	0.00	0.00	0.00
503001-05	Advertising - Other	1,084.64	9,135.00	10,500.00	10,500.00
503002	Dues, Memberships, Subscriptions	2,129.00	0.00	0.00	0.00
503003	Miscellaneous	4,872.58	0.00	0.00	0.00
503004	Printing	750.25	3,100.00	3,100.00	3,100.00
503005-01	Supplies - Office	957.61	3,000.00	3,000.00	3,000.00
503005-02	Supplies - Building	1,536.24	3,172.00	8,100.00	0.00
503005-03	Supplies - Cleaning	1,739.10	2,500.00	2,500.00	0.00
503005-09	Supplies - Tools	0.00	2,100.00	2,100.00	0.00
503005-17	Supplies - Special Events	0.00	1,000.00	1,000.00	1,000.00
503005-18	Supplies - Pool	29,834.13	33,615.00	33,615.00	33,615.00
503005-19	Supplies - Fitness Center	20,101.78	21,163.00	21,163.00	16,163.00
503005-20	Supplies - Concession	3,554.83	15,528.00	10,600.00	25,000.00
503005-32	Supplies - Recreation Center	0.00	0.00	0.00	17,700.00
503008-01	Insurance - Building	17,922.68	20,611.00	20,611.00	20,611.00
503008-02	Insurance - Vehicle	77.28	90.00	90.00	90.00
503009-01	Vehicle Expenses - Fuel	139.41	488.00	488.00	488.00
503009-03	Vehicle Expenses - Parts & Supplies	496.46	1,483.00	1,483.00	1,483.00
503009-06	Vehicle Expenses - Labor	2,953.75	900.00	900.00	900.00
503010	Contra Acct - Vehicle Labor	(2,953.75)	(900.00)	(900.00)	(900.00)
503013	Uniforms	1,623.85	2,500.00	2,500.00	4,000.00
Account Classification Total: OM - Operating & Maintenance		87,260.44	119,485.00	120,850.00	136,750.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	2,000.00	3,000.00	3,000.00	0.00
Account Classification Total: CAP - Capital		\$2,000.00	\$3,000.00	\$3,000.00	\$0.00
Program Total: 132 - Recreation Center		\$780,007.49	\$932,693.00	\$932,693.00	\$943,902.00
Division Total: 00 - -		\$1,770,986.77	\$2,015,156.00	\$2,015,156.00	\$2,067,483.00
Department Total: 08 - Parks & Recreation		\$1,770,986.77	\$2,015,156.00	\$2,015,156.00	\$2,067,483.00
EXPENSES Total		\$1,770,986.77	\$2,015,156.00	\$2,015,156.00	\$2,067,483.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Works Department
DIVISION: Administration
PROGRAMS: Administrative
FUND: General

DIVISION DESCRIPTION:

The Administrative Division is responsible for overseeing the Public Works Administration, the Road Division, the Solid Waste Division, the Shop Division, the Facilities Maintenance Division, Capital Improvement Fund, GIS and the Road Fund. Engineering Services are also funded through the Public Works Department.

DIVISION OBJECTIVES:

1. Refine the Road Fund database that tracks the Road Fund projects from 1986 through 2021, including estimated project cost.
 2. Continue to convert paper files to digital format, including scanning and importing project plans.
 3. Assist in coordination and implementation of the Building Capital Replacement plan.
 4. Continue to design and implement the construction of the Capital Improvements projects for the Town of Snowmass Village.
-
-

Accomplishments – 2021:

- Managed installation and design of capital projects such as Brush Creek Trail from Creekside to Lot 4 and other multi model projects.
- Issued one license agreements and forty-five right of way permits.
- Perform plan review for all civil engineering related plans for the Town.

Goals - 2022:

- Streamline the ROW Permit process
- Manage and complete the various capital improvement projects for the town
- Implement and streamline file sharing / storage methods within department

Performance Measurements:

Public Works - Administration			
	2020	2021	2022
	Actual	Estimate	Budget
% of CIP projects completed in budgeted fiscal year	70%	90%	90%
Maintain Road and Bridge Rating of at least Good using the Paser rating system	7	7	7

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
1. Public Works Director	1	1	1
2. Administrative Assistant	1	1	1
3. Project /GIS Manager	1	1	1
	<u>3</u>	<u>3</u>	<u>3</u>

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Administration	\$287,332	\$287,332	\$294,799

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 09 - Public Works					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	275,529.70	287,332.00	287,332.00	294,799.00
501002-01	Payroll Overtime Regular	0.00	280.00	280.00	280.00
501003-01	Payroll Benefits - Recreation Benefit	3,558.07	3,597.00	3,597.00	4,008.00
501003-06	Payroll Benefits - Retirement	24,352.65	26,094.00	26,094.00	28,472.00
501003-08	Payroll Benefits - Medicare	4,025.72	4,058.00	4,058.00	4,279.00
501003-10	Payroll Benefits - Health Insurance	134,092.78	144,616.00	144,616.00	148,177.00
501003-13	Payroll Benefits - Dental Insurance	3,293.88	1,157.00	1,157.00	1,250.00
501003-14	Payroll Benefits - Vision Insurance	1,259.04	596.00	596.00	596.00
501003-15	Payroll Benefits - Standard - Life / AD&D	1,687.26	1,818.00	1,818.00	1,851.00
501003-17	Payroll Benefits - Dependant Life	28.80	29.00	29.00	29.00
501003-18	Payroll Benefits - Long Term Disability	2,202.14	2,378.00	2,378.00	2,422.00
501003-19	Payroll Benefits - Unemployment Insurance	831.17	840.00	840.00	885.00
501003-20	Payroll Benefits - Workmans Comp	268.59	286.00	286.00	254.00
501004	Training/ Registrations	489.00	4,100.00	4,100.00	4,100.00
501005	Travel & Meeting Expenses	161.26	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: PER - Personnel Services</i>		451,780.06	479,181.00	479,181.00	493,402.00
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	0.00	0.00	75,000.00
502003	Contract Service	79.24	5,000.00	5,000.00	5,000.00
502003-15	Contract Service - GIS	5,630.45	8,000.00	8,000.00	10,000.00
502004	Telephone	1,005.00	1,080.00	1,080.00	1,080.00
502007-01	Maintenance Agreements - Copier	885.12	1,200.00	1,200.00	1,200.00
502013-01	Leased Equipment - Copier	1,968.01	2,200.00	2,200.00	2,200.00
<i>Account Classification Total: PUR - Purchased Services</i>		9,567.82	17,480.00	17,480.00	94,480.00
<i>OM - Operating & Maintenance</i>					
503001-05	Advertising - Other	0.00	250.00	250.00	250.00
503002	Dues, Memberships, Subscriptions	409.95	510.00	510.00	549.00
503003	Miscellaneous	265.00	0.00	0.00	0.00
503005-01	Supplies - Office	835.25	1,100.00	1,100.00	1,100.00
503005-03	Supplies - Cleaning	(237.34)	0.00	0.00	0.00
503008-02	Insurance - Vehicle	248.76	286.00	286.00	198.00
503009-01	Vehicle Expenses - Fuel	1,412.62	462.00	462.00	462.00
503009-03	Vehicle Expenses - Parts & Supplies	2,210.61	831.00	831.00	831.00
503009-06	Vehicle Expenses - Labor	3,272.50	2,493.00	2,493.00	2,493.00
503010	Contra Acct - Vehicle Labor	(3,272.50)	(2,493.00)	(2,493.00)	(2,493.00)
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$5,144.85	\$3,439.00	\$3,439.00	\$3,390.00
Program Total: 103 - Administration		\$466,492.73	\$500,100.00	\$500,100.00	\$591,272.00
Division Total: 00 - -		\$466,492.73	\$500,100.00	\$500,100.00	\$591,272.00
Department Total: 09 - Public Works		\$466,492.73	\$500,100.00	\$500,100.00	\$591,272.00
EXPENSES Total		\$466,492.73	\$500,100.00	\$500,100.00	\$591,272.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Works
DIVISION: Facility Management
PROGRAMS: Maintenance
FUND: General

DEPARTMENT DESCRIPTION:

The Facility Maintenance Division is responsible for the maintenance and improvements of Town owned and operated facilities including the Town Hall, Recreation Center and Gym, Public Works Operations Facility, the Snowmelt Road Mechanical System, portions of Town Park Station, the Little Red School House, and other smaller residential, industrial and commercial facilities. The maintenance of these facilities involves the preventative and demand maintenance of mechanical, HVAC, domestic plumbing, electrical, building automation controls, solar systems, structural components, general building repair and maintenance and pool systems. In addition, the Facility Maintenance division monitors and reports on building energy and utility consumption to determine cost saving and energy-saving implementations.

DIVISION OBJECTIVES:

1. To maximize and maintain the efficiency of existing Town facilities such as Town Hall, Recreation Center, Public Works operations facility, and snowmelt roadway.
2. Implement the equipment replacement plan for all of the Town facility components such as boilers, pumps and roof top air handlers.
3. The projects for 2021 include revamping the Top of the Village Snowmelt Road Boiler Plant based on the MBCx report. Continue to improve efficiency of facilities based on the MBCx report.

Accomplishments – 2021:

- Wrapped up construction and successfully operating the new Top of Village snowmelt boiler plant.
- The repair to one of the two boilers located in the Base Village TOSV snowmelt boiler plant was final complete after COVID related delays.
- Managed the pool resurfacing project.

Goals - 2022:

- To maintain or improve the comfort and efficiency of Town owned and operated facilities to ensure the communities benefit in the interest of cost savings and efficient facility operations.
- Establish baseline for facilities efficiencies and establish future goals.

Performance Measurements:

Public Works - Facility Management	2020	2021	2022
	Actual	Estimate	Budget
% of building maintenance work ordered projects completed	95%	98%	85%

DIVISION STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
1. Facility Superintendent	1	1	1
2. Facility Maint. Engineer	1	1	1
3. Facility Maint. Specialist	1	1	1
4. Custodian	1	1	1
	-----	-----	-----
	4	4	4

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Facility Maintenance	\$292,286	\$292,286	\$303,357

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Vehicle - Equipment	\$1,500	\$1,500	\$1,500

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 09 - Public Works					
Division: 01 - Facility Management					
Program: 118 - Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	283,288.24	292,286.00	292,286.00	303,357.00
501002-01	Payroll Overtime Regular	2,582.93	4,000.00	4,000.00	6,000.00
501003-01	Payroll Benefits - Recreation Benefit	4,656.00	4,796.00	4,796.00	5,344.00
501003-06	Payroll Benefits - Retirement	23,390.34	25,090.00	25,090.00	27,851.00
501003-08	Payroll Benefits - Medicare	4,178.12	4,210.00	4,210.00	4,486.00
501003-10	Payroll Benefits - Health Insurance	122,545.23	132,173.00	132,173.00	178,036.00
501003-13	Payroll Benefits - Dental Insurance	2,409.36	1,543.00	1,543.00	1,667.00
501003-14	Payroll Benefits - Vision Insurance	927.84	795.00	795.00	795.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,622.30	1,748.00	1,748.00	1,811.00
501003-17	Payroll Benefits - Dependant Life	38.40	38.00	38.00	38.00
501003-18	Payroll Benefits - Long Term Disability	2,115.12	2,286.00	2,286.00	2,369.00
501003-19	Payroll Benefits - Unemployment Insurance	863.14	871.00	871.00	928.00
501003-20	Payroll Benefits - Workmans Comp	5,828.64	7,293.00	7,293.00	7,140.00
501004	Training/ Registrations	0.00	2,000.00	2,000.00	2,000.00
501005	Travel & Meeting Expenses	88.30	2,000.00	2,000.00	3,500.00
<i>Account Classification Total: PER - Personnel Services</i>		454,533.96	481,129.00	481,129.00	545,322.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	86,579.10	5,000.00	5,000.00	5,000.00
502003-04	Contract Service - Fire Extinguisher Maintenance	0.00	3,500.00	3,500.00	3,500.00
502003-05	Contract Service - Backflow Test & Maintenance	0.00	7,000.00	7,000.00	7,000.00
502003-17	Contract Service - Cleaning	0.00	40,000.00	40,000.00	48,200.00
502003-18	Contract Service - Snow Removal	0.00	8,000.00	8,000.00	8,000.00
502004	Telephone	1,995.00	2,040.00	2,040.00	2,040.00
502006-01	Building Maintenance - General	43,305.32	5,000.00	5,000.00	6,000.00
502006-04	Building Maintenance - Elevator	0.00	10,000.00	10,000.00	10,000.00
502006-10	Building Maintenance - Painting	0.00	10,000.00	10,000.00	10,000.00
502007-04	Maintenance Agreements - Other	0.00	40,700.00	40,700.00	55,500.00
502008-01	Repairs - Equipment	4,988.19	20,000.00	20,000.00	25,000.00
502010-01	Utilities - Water & Sanitation	58,576.59	61,740.00	61,740.00	63,200.00
502010-02	Utilities - Gas	274,764.03	335,850.00	335,850.00	348,500.00
502010-03	Utilities - Electric	117,577.92	129,600.00	129,600.00	128,100.00
502010-04	Utilities - Trash	15,007.97	14,000.00	14,000.00	15,700.00
502010-06	Utilities - Snowmelt	2,214.10	2,600.00	2,600.00	2,600.00
502023	Snowmelt Road Receivable	(56,638.70)	(66,698.00)	(66,698.00)	(66,698.00)
<i>Account Classification Total: PUR - Purchased Services</i>		548,369.52	628,332.00	628,332.00	671,642.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
OM - Operating & Maintenance					
503003	Miscellaneous	551.43	0.00	0.00	0.00
503005-01	Supplies - Office	216.42	250.00	250.00	250.00
503005-03	Supplies - Cleaning	29,911.63	20,000.00	20,000.00	20,000.00
503005-09	Supplies - Tools	7,440.72	4,850.00	4,850.00	5,000.00
503008-02	Insurance - Vehicle	353.88	408.00	408.00	363.00
503009-01	Vehicle Expenses - Fuel	1,178.87	2,867.00	2,867.00	2,867.00
503009-03	Vehicle Expenses - Parts & Supplies	2,319.21	2,741.00	2,741.00	2,741.00
503009-04	Vehicle Expenses - Equipment	0.00	200.00	200.00	200.00
503009-06	Vehicle Expenses - Labor	4,250.00	5,797.00	5,797.00	5,797.00
503010	Contra Acct - Vehicle Labor	(4,250.00)	(5,797.00)	(5,797.00)	(5,797.00)
503013	Uniforms	2,070.84	2,000.00	2,000.00	2,000.00
Account Classification Total: OM - Operating & Maintenance		44,043.00	33,316.00	33,316.00	33,421.00
CAP - Capital					
507001-01	Cash Purchases - Vehicles	0.00	1,500.00	1,500.00	1,500.00
Account Classification Total: CAP - Capital		\$0.00	\$1,500.00	\$1,500.00	\$1,500.00
Program Total: 118 - Maintenance		\$1,046,946.48	\$1,144,277.00	\$1,144,277.00	\$1,251,885.00
Division Total: 01 - Facility Management		\$1,046,946.48	\$1,144,277.00	\$1,144,277.00	\$1,251,885.00
Department Total: 09 - Public Works		\$1,046,946.48	\$1,144,277.00	\$1,144,277.00	\$1,251,885.00
EXPENSES Total		\$1,046,946.48	\$1,144,277.00	\$1,144,277.00	\$1,251,885.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Works
DIVISION: Road
PROGRAMS: Street Marking/Signs, Snow Removal, Vehicle/Equipment Maintenance, Street Maintenance, and Community Service
FUND: General

DIVISION DESCRIPTION:

The Road Division is responsible for the maintenance of road network, which includes 33.7 miles of paved roads and 2 miles of gravel roads. During the winter the division's primary job is snow and ice removal of the roads and parking lots. During the summer the activities are Road and Right of Way maintenance and projects, street cleaning, sign maintenance and assisting other town departments.

OBJECTIVES:

1. Continue to refine of the computerized Maintenance Management Program (Pub Works) along with mapping assets via the GIS System.
2. Continue to provide excellent service and maintenance functions of the Road Division by prioritizing the following items: paving, sign maintenance, street cleaning, drainage work, roadside trash collection, snow and ice removal, and maintenance.

Accomplishments – 2021:

- Successfully hired new FTS staff member for winter season
- Continue to sweep roadways and manage storm drainage ways and roadway ditches.

Goals - 2022:

- To provide a safe and efficient roadway network for the community of Snowmass Village by planning, building, and maintaining the Town roadway network in a safe, cost-effective and efficient manner to meet the community's needs.

Performance Measurements:

Public Works - Road			
	2020	2021	2022
	Actual	Estimate	Budget
Snow Removal activity-% Very Satisfied/Satisfied of Comm Survey	91%	92%	92%
Overall Street Maintenance-% Very Satisfied/Satisfied of Comm Survey	88%	89%	89%

DIVISION STAFFING:

	2021 Budget	2021 Projected	2022 Budget
1. Road Superintendent	1	1	1
2. Road Foreperson	1	1	1
3. Equipment Operator II	3	3	3
4. Equipment Operator I	1	1	1
5. ½ Person - Winter Person	½	½	½
	-----	-----	-----
	6 ½	6 ½	6 ½

PAYROLL

	2021 Budget	2021 Projected	2022 Budget
Street Marking/Signs	\$ 42,771	\$42,771	\$46,023
Snow Removal	\$168,469	\$168,469	\$170,285
Vehicle Maintenance	\$ 47,048	\$47,048	\$50,625
Street Maintenance	\$158,251	\$158,251	\$170,285
Community Service	\$ 21,385	\$21,385	\$23,011
Total	\$437,924	\$437,924	\$460,229

CAPITAL PURCHASES

	2021 Budget	2021 Projected	2022 Budget
Mobile Equipment-	\$ 0	\$ 0	\$ 0
Cash Purchases-Other	\$ 0	\$ 0	\$ 0
TOTAL	\$ 0	\$ 0	\$ 0

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 09 - Public Works					
Division: 02 - Road					
Program: 119 - Street Marking/Signs					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	37,715.65	42,771.00	42,771.00	46,023.00
501002-01	Payroll Overtime Regular	1,135.81	1,738.00	1,738.00	1,738.00
501003-01	Payroll Benefits - Recreation Benefit	401.78	839.00	839.00	935.00
501003-06	Payroll Benefits - Retirement	3,240.04	3,590.00	3,590.00	4,078.00
501003-08	Payroll Benefits - Medicare	571.83	664.00	664.00	707.00
501003-09	Payroll Benefits - Fica	56.96	185.00	185.00	206.00
501003-10	Payroll Benefits - Health Insurance	27,112.07	30,512.00	30,512.00	31,220.00
501003-11	Payroll Benefits - Seasonal Health Insurance	210.82	471.00	471.00	485.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	471.00	471.00	485.00
501003-13	Payroll Benefits - Dental Insurance	702.75	251.00	251.00	271.00
501003-14	Payroll Benefits - Vision Insurance	232.08	129.00	129.00	129.00
501003-15	Payroll Benefits - Standard - Life / AD& D	229.84	271.00	271.00	277.00
501003-17	Payroll Benefits - Dependant Life	5.88	6.00	6.00	6.00
501003-18	Payroll Benefits - Long Term Disability	290.07	357.00	357.00	364.00
501003-19	Payroll Benefits - Unemployment Insurance	117.95	145.00	145.00	154.00
501003-20	Payroll Benefits - Workmans Comp	1,278.32	1,937.00	1,937.00	1,952.00
<i>Account Classification Total: PER - Personnel Services</i>		73,301.85	84,337.00	84,337.00	89,030.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	42,827.13	45,000.00	45,000.00	45,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		42,827.13	45,000.00	45,000.00	45,000.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	0.00	400.00	400.00	0.00
503005-02	Supplies - Building	4,641.83	5,500.00	5,500.00	5,500.00
503005-09	Supplies - Tools	1,352.36	1,300.00	1,300.00	1,300.00
503016-01	Signs - New	8,113.16	5,500.00	5,500.00	5,500.00
503016-02	Signs - Replacement	4,558.14	6,500.00	6,500.00	6,500.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		18,665.49	19,200.00	19,200.00	18,800.00
Program Total: 119 - Street Marking/Signs		134,794.47	148,537.00	148,537.00	152,830.00
Program: 120 - Snow Removal					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	99,398.97	168,469.00	168,469.00	170,285.00
501002-01	Payroll Overtime Regular	12,905.91	24,638.00	24,638.00	24,638.00
501003-01	Payroll Benefits - Recreation Benefit	2,973.14	3,105.00	3,105.00	3,460.00
501003-06	Payroll Benefits - Retirement	7,361.20	14,821.00	14,821.00	15,089.00
501003-08	Payroll Benefits - Medicare	1,614.94	2,456.00	2,456.00	2,616.00
501003-09	Payroll Benefits - Fica	814.89	685.00	685.00	761.00
501003-10	Payroll Benefits - Health Insurance	59,450.20	112,894.00	112,894.00	115,515.00
501003-11	Payroll Benefits - Seasonal Health Insurance	2,203.84	1,744.00	1,744.00	1,796.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	1,744.00	1,744.00	1,796.00
501003-13	Payroll Benefits - Dental Insurance	1,882.24	928.00	928.00	1,002.00
501003-14	Payroll Benefits - Vision Insurance	623.87	478.00	478.00	478.00
501003-15	Payroll Benefits - Standard - Life / AD& D	603.58	1,002.00	1,002.00	1,024.00
501003-17	Payroll Benefits - Dependant Life	15.72	23.00	23.00	23.00
501003-18	Payroll Benefits - Long Term Disability	782.33	1,319.00	1,319.00	1,348.00
501003-19	Payroll Benefits - Unemployment Insurance	340.36	535.00	535.00	571.00
501003-20	Payroll Benefits - Workmans Comp	2,106.87	7,168.00	7,168.00	7,223.00
501004	Training/ Registrations	0.00	1,950.00	1,950.00	1,950.00
501005	Travel & Meeting Expenses	1,578.25	2,500.00	2,500.00	2,500.00
<i>Account Classification Total: PER - Personnel Services</i>		194,656.31	346,459.00	346,459.00	352,075.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
PUR - Purchased Services					
502003	Contract Service	23,486.98	45,250.00	45,250.00	50,000.00
Account Classification Total: PUR - Purchased Services		23,486.98	45,250.00	45,250.00	50,000.00
OM - Operating & Maintenance					
503003	Miscellaneous	394.11	400.00	400.00	400.00
503005-01	Supplies - Office	48.62	100.00	100.00	100.00
503005-09	Supplies - Tools	600.74	625.00	625.00	625.00
503013	Uniforms	4,387.17	3,800.00	3,800.00	4,000.00
503017	Sanding Material	30,748.30	40,000.00	40,000.00	42,000.00
503018	Safety First Aid	1,618.43	1,300.00	1,300.00	1,300.00
Account Classification Total: OM - Operating & Maintenance		37,797.37	46,225.00	46,225.00	48,425.00
Program Total: 120 - Snow Removal		255,940.66	437,934.00	437,934.00	450,500.00
Program: 121 - Vehicle/Equipment Maintenance					
PER - Personnel Services					
501001-01	Payroll - Regular	79,181.03	47,048.00	47,048.00	50,625.00
501002-01	Payroll Overtime Regular	2,446.16	3,214.00	3,214.00	3,214.00
501003-01	Payroll Benefits - Recreation Benefit	883.91	923.00	923.00	1,029.00
501003-06	Payroll Benefits - Retirement	6,531.77	3,949.00	3,949.00	4,486.00
501003-08	Payroll Benefits - Medicare	1,201.30	730.00	730.00	778.00
501003-09	Payroll Benefits - Fica	252.37	204.00	204.00	226.00
501003-10	Payroll Benefits - Health Insurance	53,325.26	33,563.00	33,563.00	34,342.00
501003-11	Payroll Benefits - Seasonal Health Insurance	627.92	519.00	519.00	534.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	519.00	519.00	534.00
501003-13	Payroll Benefits - Dental Insurance	1,465.16	276.00	276.00	298.00
501003-14	Payroll Benefits - Vision Insurance	478.06	142.00	142.00	142.00
501003-15	Payroll Benefits - Standard - Life / AD& D	473.60	298.00	298.00	304.00
501003-17	Payroll Benefits - Dependant Life	10.82	7.00	7.00	7.00
501003-18	Payroll Benefits - Long Term Disability	685.71	392.00	392.00	401.00
501003-19	Payroll Benefits - Unemployment Insurance	247.50	159.00	159.00	170.00
501003-20	Payroll Benefits - Workmans Comp	2,414.09	2,131.00	2,131.00	2,148.00
Account Classification Total: PER - Personnel Services		150,224.66	94,074.00	94,074.00	99,238.00
PUR - Purchased Services					
502008-01	Repairs - Equipment	25.97	1,150.00	1,150.00	1,150.00
502008-02	Repairs - Vehicles	1,000.00	2,500.00	2,500.00	2,500.00
502008-03	Repairs - Radios	52.88	0.00	0.00	0.00
502009-02	Mailing - Freight & Shipping	0.00	500.00	500.00	500.00
Account Classification Total: PUR - Purchased Services		1,078.85	4,150.00	4,150.00	4,150.00
OM - Operating & Maintenance					
503003	Miscellaneous	0.00	250.00	250.00	250.00
503005-09	Supplies - Tools	603.59	575.00	575.00	575.00
503008-02	Insurance - Vehicle	10,331.33	11,733.00	11,733.00	11,605.00
503009-01	Vehicle Expenses - Fuel	31,271.61	53,785.00	53,785.00	53,785.00
503009-03	Vehicle Expenses - Parts & Supplies	41,969.89	40,416.00	40,416.00	40,416.00
503009-04	Vehicle Expenses - Equipment	25,373.48	28,000.00	28,000.00	28,000.00
503009-06	Vehicle Expenses - Labor	43,775.00	43,263.00	43,263.00	43,263.00
503010	Contra Acct - Vehicle Labor	(43,775.00)	(43,263.00)	(43,263.00)	(43,263.00)
Account Classification Total: OM - Operating & Maintenance		109,549.90	134,759.00	134,759.00	134,631.00
Program Total: 121 - Vehicle/Equipment Maintenance		260,853.41	232,983.00	232,983.00	238,019.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 122 - Street Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	200,641.49	158,251.00	158,251.00	170,285.00
501002-01	Payroll Overtime Regular	13,799.93	22,495.00	22,495.00	22,495.00
501003-01	Payroll Benefits - Recreation Benefit	3,374.91	3,105.00	3,105.00	3,460.00
501003-06	Payroll Benefits - Retirement	17,450.63	13,283.00	13,283.00	15,089.00
501003-08	Payroll Benefits - Medicare	3,184.45	2,456.00	2,456.00	2,616.00
501003-09	Payroll Benefits - Fica	352.44	685.00	685.00	761.00
501003-10	Payroll Benefits - Health Insurance	141,245.48	112,894.00	112,894.00	115,515.00
501003-11	Payroll Benefits - Seasonal Health Insurance	623.24	1,744.00	1,744.00	1,796.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	1,744.00	1,744.00	1,796.00
501003-13	Payroll Benefits - Dental Insurance	3,891.23	928.00	928.00	1,002.00
501003-14	Payroll Benefits - Vision Insurance	1,267.68	478.00	478.00	478.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,202.84	1,002.00	1,002.00	1,024.00
501003-17	Payroll Benefits - Dependant Life	28.75	23.00	23.00	23.00
501003-18	Payroll Benefits - Long Term Disability	1,512.82	1,319.00	1,319.00	1,348.00
501003-19	Payroll Benefits - Unemployment Insurance	649.36	535.00	535.00	571.00
501003-20	Payroll Benefits - Workmans Comp	7,995.80	7,168.00	7,168.00	7,223.00
501004	Training/ Registrations	750.00	3,225.00	3,225.00	3,225.00
501005	Travel & Meeting Expenses	0.00	1,900.00	1,900.00	1,900.00
<i>Account Classification Total: PER - Personnel Services</i>		397,971.05	333,235.00	333,235.00	350,607.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	33,772.73	22,500.00	22,500.00	24,500.00
502004	Telephone	2,480.88	3,120.00	3,120.00	3,120.00
502010-01	Utilities - Water & Sanitation	253.17	1,400.00	1,400.00	1,400.00
502010-03	Utilities - Electric	10,660.20	7,465.00	7,465.00	9,000.00
502024	Weed Control	16,000.00	16,000.00	16,000.00	16,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		63,166.98	50,485.00	50,485.00	54,020.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	206.99	1,200.00	1,200.00	1,600.00
503005-09	Supplies - Tools	1,843.54	1,700.00	1,700.00	1,700.00
503005-12	Supplies - Landscaping	1,502.58	1,500.00	1,500.00	1,500.00
503005-14	Supplies - Street Lights	605.49	6,000.00	6,000.00	6,000.00
503020	Paving/Raw Materials	14,116.76	20,500.00	20,500.00	20,500.00
503021	Road Material Trash	18,566.93	12,000.00	12,000.00	12,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		36,842.29	42,900.00	42,900.00	43,300.00
Program Total: 122 - Street Maintenance		497,980.32	426,620.00	426,620.00	447,927.00
Program: 123 - Community Service					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	5,432.76	21,385.00	21,385.00	23,011.00
501002-01	Payroll Overtime Regular	1,111.89	2,142.00	2,142.00	2,142.00
501003-01	Payroll Benefits - Recreation Benefit	401.76	420.00	420.00	468.00
501003-06	Payroll Benefits - Retirement	429.96	1,795.00	1,795.00	2,039.00
501003-08	Payroll Benefits - Medicare	100.12	332.00	332.00	353.00
501003-09	Payroll Benefits - Fica	25.07	93.00	93.00	103.00
501003-10	Payroll Benefits - Health Insurance	3,436.01	15,256.00	15,256.00	15,610.00
501003-11	Payroll Benefits - Seasonal Health Insurance	76.08	236.00	236.00	243.00
501003-12	Payroll Benefits - Health Reimbursement	0.00	236.00	236.00	243.00
501003-13	Payroll Benefits - Dental Insurance	91.00	125.00	125.00	135.00
501003-14	Payroll Benefits - Vision Insurance	29.78	65.00	65.00	65.00
501003-15	Payroll Benefits - Standard - Life / AD& D	28.45	135.00	135.00	138.00
501003-17	Payroll Benefits - Dependant Life	0.68	3.00	3.00	3.00
501003-18	Payroll Benefits - Long Term Disability	36.18	178.00	178.00	182.00
501003-19	Payroll Benefits - Unemployment Insurance	20.67	72.00	72.00	77.00
501003-20	Payroll Benefits - Workmans Comp	200.06	969.00	969.00	976.00
<i>Account Classification Total: PER - Personnel Services</i>		11,420.47	43,442.00	43,442.00	45,788.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>OM - Operating & Maintenance</i>					
503005-02	Supplies - Building	514.42	525.00	525.00	525.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		514.42	525.00	525.00	525.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	1,500.00	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		\$1,500.00	\$0.00	\$0.00	\$0.00
Program Total: 123 - Community Service		\$13,434.89	\$43,967.00	\$43,967.00	\$46,313.00
Division Total: 02 - Road		\$1,163,003.75	\$1,290,041.00	\$1,290,041.00	\$1,335,589.00
Department Total: 09 - Public Works		\$1,163,003.75	\$1,290,041.00	\$1,290,041.00	\$1,335,589.00
EXPENSES Total		\$1,163,003.75	\$1,290,041.00	\$1,290,041.00	\$1,335,589.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Works Department
DIVISION: Solid Waste
PROGRAMS: Vehicle Maintenance, Trash Pick-up, Recycling, and Roll-Off
FUND: General

DEPARTMENT DESCRIPTION:

The Solid Waste Division is responsible for the collection of the commercial and residential solid waste and recyclables within the Town of Snowmass Village.

1. To pick up solid waste in an efficient and cost-effective manner.
2. Continue to encourage residents and guests to reduce the overall waste stream by increasing their recycling efforts.

DIVISION OBJECTIVES:

1. Continue education for the single stream recycle program and continue to work towards the sustainability goals, including implementing more composting options.
2. To continue maintenance and upgrade the large dumpsters and recycling containers.

Accomplishments – 2021:

We have been able to maintain service levels though out this year with an increase in resident trash and recycle.

Goals - 2022:

Increase public education for recycling and composting though out the Town of Snowmass.

Performance Measurements:

Public Works - Solid Waste	2020	2021	2022
	Actual	Estimate	Budget
Solid Waste & Recycling Services-% Very Satisfied/Satisfied of Comm Survey	78%	79%	79%
Level of Service for fees charged-% Very Satisfied/Satisfied of Comm Survey	56%	57%	57%

STAFFING:

	2021 Budget	2021 Projected	2022 Budget
Solid Waste Superintendent	1	1	1
Solid Waste Worker - full time	4	4	4
Total	5	5	5

PAYROLL:

	2021 Budget	2021 Projected	2022 Budget
Vehicle Maintenance	\$17,188	\$17,188	\$18,024
Trash Pickup	\$238,296	\$238,296	\$241,524
Recycle	\$61,877	\$61,877	\$64,887
Roll-off	\$34,376	\$34,376	\$36,048
Total	\$351,737	\$351,737	\$360,483

CAPITAL PURCHASES:

	2021 Budget	2021 Projected	2022 Budget
Dumpsters	\$4,000	\$4,000	\$10,000
Recycle Bins	\$4,000	\$4,000	\$10,000
Total	\$8,000	\$8,000	\$20,000

HIGHLIGHTS OF PROPOSED BUDGET:

1. The Solid Waste/Recycling Division is estimating the 2022 revenues will generate \$1,297,373. There will include a 5% rate increase covering costs due to tipping fee increases from Pitkin County.
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Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 09 - Public Works					
Division: 03 - Solid Waste					
Program: 121 - Vehicle/Equipment Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	23,729.91	17,188.00	17,188.00	18,024.00
501002-01	Payroll Overtime Regular	2,138.37	972.00	972.00	1,500.00
501003-01	Payroll Benefits - Recreation Benefit	291.00	300.00	300.00	334.00
501003-06	Payroll Benefits - Retirement	2,176.70	1,493.00	1,493.00	1,679.00
501003-08	Payroll Benefits - Medicare	381.48	263.00	263.00	283.00
501003-10	Payroll Benefits - Health Insurance	13,943.35	8,069.00	8,069.00	8,941.00
501003-13	Payroll Benefits - Dental Insurance	298.45	96.00	96.00	104.00
501003-14	Payroll Benefits - Vision Insurance	114.46	50.00	50.00	50.00
501003-15	Payroll Benefits - Standard - Life / AD& D	169.44	108.00	108.00	109.00
501003-17	Payroll Benefits - Dependant Life	4.59	2.00	2.00	2.00
501003-18	Payroll Benefits - Long Term Disability	215.83	141.00	141.00	143.00
501003-19	Payroll Benefits - Unemployment Insurance	78.78	54.00	54.00	59.00
501003-20	Payroll Benefits - Workmans Comp	1,060.49	938.00	938.00	952.00
<i>Account Classification Total: PER - Personnel Services</i>		44,602.85	29,674.00	29,674.00	32,180.00
<i>PUR - Purchased Services</i>					
502008-03	Repairs - Radios	0.00	100.00	100.00	100.00
<i>Account Classification Total: PUR - Purchased Services</i>		0.00	100.00	100.00	100.00
<i>OM - Operating & Maintenance</i>					
503008-02	Insurance - Vehicle	3,369.19	3,874.00	3,874.00	2,915.00
503009-01	Vehicle Expenses - Fuel	28,674.20	35,000.00	35,000.00	35,000.00
503009-03	Vehicle Expenses - Parts & Supplies	26,203.31	33,372.00	33,372.00	33,372.00
503009-04	Vehicle Expenses - Equipment	281.79	300.00	300.00	300.00
503009-06	Vehicle Expenses - Labor	17,165.75	21,258.00	21,258.00	21,258.00
503010	Contra Acct - Vehicle Labor	(17,165.75)	(21,258.00)	(21,258.00)	(21,258.00)
<i>Account Classification Total: OM - Operating & Maintenance</i>		58,528.49	72,546.00	72,546.00	71,587.00
Program Total: 121 - Vehicle/Equipment Maintenance		103,131.34	102,320.00	102,320.00	103,867.00
Program: 124 - Trash Pickup					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	217,442.93	238,296.00	238,296.00	241,524.00
501002-01	Payroll Overtime Regular	10,133.35	13,025.00	13,025.00	20,100.00
501003-01	Payroll Benefits - Recreation Benefit	4,365.00	4,017.00	4,017.00	4,476.00
501003-06	Payroll Benefits - Retirement	18,984.50	20,932.00	20,932.00	22,503.00
501003-08	Payroll Benefits - Medicare	3,368.97	3,528.00	3,528.00	3,794.00
501003-09	Payroll Benefits - Fica	36.46	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	93,666.88	108,127.00	108,127.00	119,815.00
501003-13	Payroll Benefits - Dental Insurance	2,215.48	1,292.00	1,292.00	1,396.00
501003-14	Payroll Benefits - Vision Insurance	846.11	666.00	666.00	666.00
501003-15	Payroll Benefits - Standard - Life / AD& D	1,295.64	1,445.00	1,445.00	1,463.00
501003-17	Payroll Benefits - Dependant Life	28.63	32.00	32.00	32.00
501003-18	Payroll Benefits - Long Term Disability	1,712.86	1,890.00	1,890.00	1,914.00
501003-19	Payroll Benefits - Unemployment Insurance	693.94	730.00	730.00	785.00
501003-20	Payroll Benefits - Workmans Comp	10,894.39	12,575.00	12,575.00	12,755.00
501003-21	Payroll Benefits - Taxable Life	0.00	250.00	250.00	0.00
501004	Training/ Registrations	380.00	250.00	250.00	250.00
501005	Travel & Meeting Expenses	88.00	250.00	250.00	250.00
<i>Account Classification Total: PER - Personnel Services</i>		366,153.14	407,305.00	407,305.00	431,723.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>PUR - Purchased Services</i>					
502003	Contract Service	2,508.00	2,000.00	2,000.00	2,000.00
502004	Telephone	481.13	475.00	475.00	475.00
502025-01	Dump Fees - Miscellaneous	153,307.50	169,777.00	169,777.00	157,450.00
502025-02	Dump Fees - Tires	1,500.73	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		157,797.36	175,252.00	175,252.00	162,925.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	627.41	957.00	957.00	957.00
503003	Miscellaneous	406.85	500.00	500.00	500.00
503005-01	Supplies - Office	21.05	200.00	200.00	200.00
503005-02	Supplies - Building	594.92	1,500.00	1,500.00	1,500.00
503005-09	Supplies - Tools	426.10	1,000.00	1,000.00	1,000.00
503013	Uniforms	3,963.78	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		6,040.11	7,157.00	7,157.00	7,157.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	1,960.00	4,000.00	4,000.00	10,000.00
<i>Account Classification Total: CAP - Capital</i>		1,960.00	4,000.00	4,000.00	10,000.00
Program Total: 124 - Trash Pickup		531,950.61	593,714.00	593,714.00	611,805.00
Program: 125 - Recycling					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	59,967.73	61,877.00	61,877.00	64,887.00
501002-01	Payroll Overtime Regular	4,835.00	3,499.00	3,499.00	5,400.00
501003-01	Payroll Benefits - Recreation Benefit	640.20	1,079.00	1,079.00	1,202.00
501003-06	Payroll Benefits - Retirement	5,226.98	5,375.00	5,375.00	6,046.00
501003-08	Payroll Benefits - Medicare	934.79	948.00	948.00	1,019.00
501003-09	Payroll Benefits - Fica	21.27	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	26,838.16	29,049.00	29,049.00	32,189.00
501003-13	Payroll Benefits - Dental Insurance	522.64	347.00	347.00	375.00
501003-14	Payroll Benefits - Vision Insurance	235.94	179.00	179.00	179.00
501003-15	Payroll Benefits - Standard - Life / AD& D	368.46	388.00	388.00	393.00
501003-17	Payroll Benefits - Dependant Life	10.80	9.00	9.00	9.00
501003-18	Payroll Benefits - Long Term Disability	468.80	508.00	508.00	514.00
501003-19	Payroll Benefits - Unemployment Insurance	193.07	196.00	196.00	211.00
501003-20	Payroll Benefits - Workmans Comp	2,882.78	3,378.00	3,378.00	3,427.00
<i>Account Classification Total: PER - Personnel Services</i>		103,146.62	106,832.00	106,832.00	115,851.00
<i>PUR - Purchased Services</i>					
502025-01	Dump Fees - Miscellaneous	21,939.01	38,886.00	38,886.00	30,000.00
502025-02	Dump Fees - Tires	2,557.57	0.00	0.00	0.00
<i>Account Classification Total: PUR - Purchased Services</i>		24,496.58	38,886.00	38,886.00	30,000.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	125.00	0.00	0.00	0.00
503022	Sustainability Planning	72.35	2,000.00	2,000.00	2,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		197.35	2,000.00	2,000.00	2,000.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	2,629.63	4,000.00	4,000.00	10,000.00
<i>Account Classification Total: CAP - Capital</i>		2,629.63	4,000.00	4,000.00	10,000.00
Program Total: 125 - Recycling		130,470.18	151,718.00	151,718.00	157,851.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 126 - Rolloff					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	28,151.71	34,376.00	34,376.00	36,048.00
501002-01	Payroll Overtime Regular	168.52	1,944.00	1,944.00	3,000.00
501003-01	Payroll Benefits - Recreation Benefit	523.80	600.00	600.00	668.00
501003-06	Payroll Benefits - Retirement	2,419.20	2,986.00	2,986.00	3,359.00
501003-08	Payroll Benefits - Medicare	416.19	527.00	527.00	566.00
501003-09	Payroll Benefits - Fica	3.03	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	17,861.34	16,138.00	16,138.00	17,883.00
501003-13	Payroll Benefits - Dental Insurance	414.53	193.00	193.00	208.00
501003-14	Payroll Benefits - Vision Insurance	139.44	99.00	99.00	99.00
501003-15	Payroll Benefits - Standard - Life / AD& D	174.74	216.00	216.00	218.00
501003-17	Payroll Benefits - Dependant Life	3.77	5.00	5.00	5.00
501003-18	Payroll Benefits - Long Term Disability	223.36	282.00	282.00	286.00
501003-19	Payroll Benefits - Unemployment Insurance	85.68	109.00	109.00	117.00
501003-20	Payroll Benefits - Workmans Comp	1,303.44	1,877.00	1,877.00	1,904.00
<i>Account Classification Total: PER - Personnel Services</i>		51,888.75	59,352.00	59,352.00	64,361.00
<i>PUR - Purchased Services</i>					
502026-01	Rolloff Fees - Conference Center	4,570.18	6,656.00	6,656.00	8,000.00
502026-02	Rolloff Fees - Parcel C	7,825.16	8,030.00	8,030.00	10,000.00
502026-03	Rolloff Fees - Timbermill	3,407.16	4,004.00	4,004.00	5,300.00
502026-04	Rolloff Fees - Miscellaneous Rolls	5,736.79	4,496.00	4,496.00	6,000.00
502026-06	Rolloff Fees - Silvertree	2,921.51	3,676.00	3,676.00	4,000.00
502026-07	Rolloff Fees - Snowmass Club	4,386.40	5,049.00	5,049.00	5,500.00
502026-08	Rolloff Fees - Aspen Skiing Company	6,350.13	7,759.00	7,759.00	8,400.00
502026-09	Rolloff Fees - Crestwood	4,599.40	4,268.00	4,268.00	4,650.00
502026-10	Rolloff Fees - Base Village	13,875.12	11,282.00	11,282.00	11,500.00
502026-11	Rolloff Fees - Viceroy	6,490.94	5,351.00	5,351.00	10,000.00
502026-12	Rolloff Fees - Snowmass Center	7,101.98	9,756.00	9,756.00	10,400.00
<i>Account Classification Total: PUR - Purchased Services</i>		67,264.77	70,327.00	70,327.00	83,750.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	94.99	200.00	200.00	200.00
503005-03	Supplies - Cleaning	0.00	200.00	200.00	200.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$94.99	\$400.00	\$400.00	\$400.00
Program Total: 126 - Rolloff		\$119,248.51	\$130,079.00	\$130,079.00	\$148,511.00
Division Total: 03 - Solid Waste		\$884,800.64	\$977,831.00	\$977,831.00	\$1,022,034.00
Department Total: 09 - Public Works		\$884,800.64	\$977,831.00	\$977,831.00	\$1,022,034.00
EXPENSES Total		\$884,800.64	\$977,831.00	\$977,831.00	\$1,022,034.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Public Works Department
DIVISION: Fleet Services
PROGRAMS: Vehicle Maintenance, Fleet Management, Building and Grounds
FUND: General

DIVISION DESCRIPTION:

The Fleet Services Division repairs and maintains all equipment owned and operated by the Town of Snowmass Village fleet users. The town fleet includes 175 vehicles and various pieces of small engine equipment. In addition, Fleet Services maintains vehicles and equipment for Snowmass Water and Sanitation District, Roaring Fork Fire Rescue District: Snowmass, Basalt and El Jebel. Basalt Public Works is also supported with vehicle and equipment repair.

The Fleet Services division has 3 programs; vehicle maintenance, fleet management and building and grounds.

The Vehicle Maintenance Program involves the actual maintenance and repairs of the fleet, and the majority of daily operations.

The Fleet Management Program is primarily administrative including parts purchasing and inventory management, budget preparation, supervision, related records, information management and reporting.

The Building and Grounds Program assumes a portion of daily operations, repair and maintenance responsibilities for the Town Public Works Operations Facility.

DIVISION OBJECTIVES:

1. Continue an aggressive preventative maintenance plan in the vehicle maintenance program.
2. Remain current with industry technology by utilizing training opportunities provided by OEM manufacturers and by diagnostic equipment manufacturers.
3. Provide diagnostic and repair equipment in order to perform in house repairs for the fleet vehicles and equipment.
4. Maintain a superior level of service to all departments.

5. Provide staff scheduling to include 7-day coverage during high demand periods.
6. Continue to provide and improve the online work system and protocol.

Accomplishments – 2021:

- Procured any available new vehicles identified in CERF and maintained fleet of approximately 175 pieces of equipment, this includes titled and small engine equipment.

Goals - 2022:

- Ensure equipment availability to fleet users so that they are able to perform their daily functions in providing a high level of service to the community.
- Provide accurate fuel usage reports and vehicle maintenance reports to the Finance Department and Department fleets.
- Establish down time thresholds and tracking method.

Performance Measurements:

Public Works - Fleet Services			
	2020	2021	2022
	<u>Actual</u>	<u>Estimate</u>	<u>Budget</u>
% of Fleet Available for Use	75%	78%	78%
% Current on Preventative Maintenance Services	90%	95%	95%

DIVISION STAFFING

	2021 <u>Budget</u>	2021 <u>Projected</u>	2021 <u>Proposed</u>
Fleet Superintendent	1	1	1
Mechanic I	0	0	0
Mechanic II	<u>4</u>	<u>4</u>	<u>4</u>
Total	5	5	5

PAYROLL

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Vehicle Maintenance	\$351,100	\$351,100	\$348,031
Fleet Management	\$47,716	\$47,716	\$48,833
Building and Grounds	<u>\$43,378</u>	<u>\$43,378</u>	<u>\$44,433</u>
Total	\$442,194	\$442,194	\$441,297

**FLEET SERVICES
CASH PURCHASES**

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Vehicle Maintenance	\$0	\$0	\$0
Fleet Management	\$0	\$0	\$0
Building and Grounds	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total	\$0	\$0	\$0

2022 CERF Purchases			
TM	2014 FORD VAN 259		\$ 36,156.00
B&P	1999 FORD TRUCK 25		\$ 53,114.00
P&T	Polaris UTV 205		\$ 12,431.00
P&T	Toro Ground master		\$ 26,766.00
FM	2003 Ranger X cab 4WD 226		\$ 29,722.00
FM	2008 F250 FM Service Truck 231		\$ 38,340.00
FM	2007 FORD EXPLORER 3		\$ 4,000.00
PS	2016 Tahoe 7		\$ 61,673.00
PS	2016 Tahoe 8		\$ 61,673.00
PS	2016 Tahoe 9		\$ 61,673.00
P&R	2006 Ford Escape 257		\$ 40,500.00
PW	2005 Explorer 254		\$ 24,713.00
PW	2005 Explorer 4		\$ 11,041.00
RD	2015 F350 235		\$ 47,254.00
RD	2010 IH 7600 158		\$ 270,136.00
RD	2010 Ford F350 Crew 232		\$ 49,035.00
RD	BOBCAT Excavator	Annual Cash Purch	\$ 4,000.00
RD	BOBCAT LOADER	Annual Cash Purch	\$ 4,000.00
RD	Cat 930H Wheel Loader 930H		\$ 208,737.00
SWR	2015 IH 7600 223		\$ 233,201.00
SWR	2007 KENWORTH T800 221		\$ 220,009.00
FS	2009 Ford F350 Crew 163		\$ 63,002.00
FS	1991 Nissan T30 30		\$ 27,459.00
TR	BOC Bus 447		\$ 105,582.00
TR	2011 Gillig 29' 483		\$ 459,323.00
TR	2013 TOYOTA TACOMA 497		\$ 37,354.00
TR	Bus wash		\$ 40,598.00
<u>TR</u>	<u>Annual Lease Cat 242</u>		<u>\$ 5,500.00</u>
		CERF FUND	\$ 2,236,992.00
HS	Bobcat S650 (Annual)	HOUSING FUND	\$ 4,000.00
			\$2,240,992.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 09 - Public Works					
Division: 04 - Fleet Services					
Program: 121 - Vehicle/Equipment Maintenance					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	348,208.29	351,100.00	351,100.00	348,031.00
501002-01	Payroll Overtime Regular	6,118.74	14,420.00	14,420.00	17,845.00
501003-01	Payroll Benefits - Recreation Benefit	4,248.60	4,736.00	4,736.00	5,277.00
501003-06	Payroll Benefits - Retirement	30,459.80	32,210.00	32,210.00	33,723.00
501003-08	Payroll Benefits - Medicare	5,204.69	5,173.00	5,173.00	5,245.00
501003-10	Payroll Benefits - Health Insurance	155,684.81	154,028.00	154,028.00	174,678.00
501003-13	Payroll Benefits - Dental Insurance	3,797.61	1,524.00	1,524.00	1,646.00
501003-14	Payroll Benefits - Vision Insurance	1,107.17	785.00	785.00	785.00
501003-15	Payroll Benefits - Standard - Life / AD& D	2,081.41	2,228.00	2,228.00	2,193.00
501003-17	Payroll Benefits - Dependant Life	38.21	38.00	38.00	38.00
501003-18	Payroll Benefits - Long Term Disability	2,731.76	2,915.00	2,915.00	2,868.00
501003-19	Payroll Benefits - Unemployment Insurance	1,070.18	1,070.00	1,070.00	1,085.00
501003-20	Payroll Benefits - Workmans Comp	5,589.36	5,818.00	5,818.00	5,673.00
501004	Training/ Registrations	2,275.94	6,500.00	6,500.00	6,500.00
501005	Travel & Meeting Expenses	538.81	5,077.00	5,077.00	5,077.00
<i>Account Classification Total: PER - Personnel Services</i>		569,155.38	587,622.00	587,622.00	610,664.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	3,472.99	4,722.00	4,722.00	4,722.00
502008-01	Repairs - Equipment	7,209.72	1,050.00	1,050.00	1,050.00
502008-02	Repairs - Vehicles	0.00	175.00	175.00	175.00
502009	Mailing	0.00	84.00	84.00	84.00
<i>Account Classification Total: PUR - Purchased Services</i>		10,682.71	6,031.00	6,031.00	6,031.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	68.00	1,050.00	1,050.00	1,050.00
503005-01	Supplies - Office	0.00	450.00	450.00	450.00
503005-03	Supplies - Cleaning	378.35	800.00	800.00	800.00
503005-09	Supplies - Tools	7,233.98	9,400.00	9,400.00	9,400.00
503005-29	Supplies - Vehicle Hardware	8,605.07	8,034.00	8,034.00	8,034.00
503008-02	Insurance - Vehicle	202.44	233.00	233.00	209.00
503009-01	Vehicle Expenses - Fuel	667.14	944.00	944.00	944.00
503009-03	Vehicle Expenses - Parts & Supplies	849.30	1,910.00	1,910.00	1,910.00
503009-04	Vehicle Expenses - Equipment	178.99	349.00	349.00	349.00
503009-06	Vehicle Expenses - Labor	2,316.25	3,837.00	3,837.00	3,837.00
503010	Contra Acct - Vehicle Labor	(2,316.25)	(3,837.00)	(3,837.00)	(3,837.00)
503013	Uniforms	2,210.63	2,879.00	2,879.00	2,879.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		20,393.90	26,049.00	26,049.00	26,025.00
Program Total: 121 - Vehicle/Equipment Maintenance		600,231.99	619,702.00	619,702.00	642,720.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Program: 127 - Fleet Management					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	53,910.90	47,716.00	47,716.00	48,833.00
501002-01	Payroll Overtime Regular	250.10	2,575.00	2,575.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	814.80	659.00	659.00	735.00
501003-06	Payroll Benefits - Retirement	4,625.79	4,294.00	4,294.00	4,696.00
501003-08	Payroll Benefits - Medicare	787.72	720.00	720.00	730.00
501003-10	Payroll Benefits - Health Insurance	20,852.54	21,447.00	21,447.00	24,322.00
501003-13	Payroll Benefits - Dental Insurance	552.66	212.00	212.00	229.00
501003-14	Payroll Benefits - Vision Insurance	158.31	109.00	109.00	109.00
501003-15	Payroll Benefits - Standard - Life / AD& D	333.54	310.00	310.00	305.00
501003-17	Payroll Benefits - Dependant Life	5.90	5.00	5.00	5.00
501003-18	Payroll Benefits - Long Term Disability	425.44	406.00	406.00	399.00
501003-19	Payroll Benefits - Unemployment Insurance	161.68	149.00	149.00	151.00
501003-20	Payroll Benefits - Workmans Comp	787.67	810.00	810.00	790.00
<i>Account Classification Total: PER - Personnel Services</i>		83,667.05	79,412.00	79,412.00	81,304.00
<i>PUR - Purchased Services</i>					
502008-01	Repairs - Equipment	153.91	0.00	0.00	0.00
<i>Account Classification Total: PUR - Purchased Services</i>		153.91	0.00	0.00	0.00
<i>OM - Operating & Maintenance</i>					
503005-01	Supplies - Office	629.36	650.00	650.00	650.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		629.36	650.00	650.00	650.00
Program Total: 127 - Fleet Management		84,450.32	80,062.00	80,062.00	81,954.00
Program: 128 - Building & Grounds					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	27,113.06	43,378.00	43,378.00	44,433.00
501002-01	Payroll Overtime Regular	232.22	850.00	850.00	0.00
501003-01	Payroll Benefits - Recreation Benefit	756.60	600.00	600.00	668.00
501003-06	Payroll Benefits - Retirement	2,331.29	3,904.00	3,904.00	4,269.00
501003-08	Payroll Benefits - Medicare	410.98	655.00	655.00	664.00
501003-10	Payroll Benefits - Health Insurance	10,155.48	19,497.00	19,497.00	22,111.00
501003-13	Payroll Benefits - Dental Insurance	249.45	193.00	193.00	208.00
501003-14	Payroll Benefits - Vision Insurance	86.53	99.00	99.00	99.00
501003-15	Payroll Benefits - Standard - Life / AD& D	163.80	282.00	282.00	278.00
501003-17	Payroll Benefits - Dependant Life	2.97	5.00	5.00	5.00
501003-18	Payroll Benefits - Long Term Disability	209.47	369.00	369.00	363.00
501003-19	Payroll Benefits - Unemployment Insurance	84.45	135.00	135.00	137.00
501003-20	Payroll Benefits - Workmans Comp	416.02	736.00	736.00	718.00
<i>Account Classification Total: PER - Personnel Services</i>		42,212.32	70,703.00	70,703.00	73,953.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>PUR - Purchased Services</i>					
502003	Contract Service	14,689.36	4,000.00	4,000.00	4,000.00
502006-01	Building Maintenance - General	17.57	1,708.00	1,708.00	1,708.00
502008-01	Repairs - Equipment	3,272.32	3,000.00	3,000.00	3,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		17,979.25	8,708.00	8,708.00	8,708.00
<i>OM - Operating & Maintenance</i>					
503005-02	Supplies - Building	1,860.69	1,892.00	1,892.00	1,892.00
503005-03	Supplies - Cleaning	13.52	400.00	400.00	400.00
503005-13	Supplies - Car Wash	4,778.29	5,000.00	5,000.00	5,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$6,652.50	\$7,292.00	\$7,292.00	\$7,292.00
Program Total: 128 - Building & Grounds		\$66,844.07	\$86,703.00	\$86,703.00	\$89,953.00
Division Total: 04 - Fleet Services		\$751,526.38	\$786,467.00	\$786,467.00	\$814,627.00
Department Total: 09 - Public Works		\$751,526.38	\$786,467.00	\$786,467.00	\$814,627.00
EXPENSES Total		\$751,526.38	\$786,467.00	\$786,467.00	\$814,627.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Human Resources
PROGRAMS: Administration
FUND: General

DEPARTMENT DESCRIPTION:

Responsible for improving employee communication; developing and implementing Town recruitment and hiring practices; competitive and equitable compensation plan and strategy; coaching, inspiring and motivating employment practices; accountability and disciplinary practices; employee relations; conflict resolution; performance management; compliance with all aspects of employment law; record keeping; development of and adherence to Town employment policies; benefit administration; on-boarding program; wellness program; employee committee; training and development program; COVID-19 policies and procedures.

DEPARTMENT OBJECTIVES:

- In conjunction with Department Heads, develop, implement and maintain recruitment and hiring best practices.
- To provide and communicate outstanding benefits; lead open enrollment, answer with benefit-related questions; assess and adjust health insurance, retirement, supplemental insurance, EAP, and other benefits as necessary.
- Orchestrate effective and timely new employee on-boarding, orientation and town-wide training and development programs.
- Ensure retention and recognition programs reward positive behavior as well as motivate and inspire our top talent.
- Address employee relations issues promptly and effectively via an appropriate measure; mediation, conflict resolution, accountability, discipline, grievance process and/ or termination.
- Ensure effective and productive performance management practices.
- Stay current and interpret, implement and enforce employment law including but not limited to FMLA, FLSA, ADA, HIPAA and COBRA.
- Enforce employee handbook; write, revise and interpret personnel policies, rules and procedures.
- Develop and maintain a competitive and equitable compensation strategy and plan; maintains and update job descriptions, conducts market-based salary research and performs internal equity analyses.
- Adhere to recordkeeping laws including but not limited to employee files, interviewing notes and screening requirements.
- Lead an effective employee committee.

Accomplishments – 2021:

- Complied with federal, state, and local laws related to COVID-19. Developed, revised, and refined temporary policies, procedures, forms and departmental templates related to COVID-19. Supported employees and their households directly impacted by COVID-19.
- Facilitated new methodologies to improve employee communications.
- Supported department heads with accountability and disciplinary practices.
- Orchestrated town-wide training and development efforts (ie: supervisory, retirement, Medicare, performance management, harassment, active shooter, etc).
- Managed benefit education throughout the year, including open enrollment.
- Coordinated on-boarding efforts for FTYR new hires.
- Coordinated the Town's High 5 Program and other recognition efforts.
- Coached supervisors on motivating and inspiring staff.
- Led the Town's wellness programs, mental and physical health and well-being.
- Facilitated quarterly Employee Committee meetings.
- Oversaw the Town's recruitment and hiring processes. Directly teamed with Department Heads on the hiring of all supervisory-level positions.
- Developed new programs (bonus and employee referral) to successful recruit for hard-to-fill positions. Continued to evolve our recruitment efforts to attract top talent during the Great Resignation.
- Maintained compliance with legal recordkeeping requirements.
- Ensure on-going legal compliance with Colorado's Equal Pay for Equal Work Act.
- Completed the Town's first EEO-4 legal report.
- Administered the Town's compensation plan.
- Successfully negotiated dozens of new FMLA requests.
- Fielded all workers compensation claims and return-to-work efforts.
- Managed the annual performance review process. Assisted IT with transition the process from paper to digital.
- Created a paperless new hire process and paperless open enrollment process.
- Selected a new Applicant Tracking System and began the training process.
- Co-conducted a formal internal investigation that led to the successful resolution of an in-house harassment complaint.
- In response to a community members complaint to Town Council, conducted a formal internal investigation and resolved an employee situation appropriately.
- Conducted an informal internal investigation that was resolved successfully.
- Completed HR metrics.
- Provided education trainings regarding the new Employee Handbook.

Goals - 2022:

- Be the employer of choice.
- Successfully complete all forementioned accomplishments that occur annually.
- Continue to implement paperless, digital HR practices.
- Implement new applicant tracking system (ATS).
- Stay on top of new and changing employment laws.
- Complete a benefits analysis in conjunction with a compensation market analysis.
- Improve our seasonal employee on-boarding termination processes.
- Conduct our employee survey.
- Improve upon our 2021 HR metrics.

Performance Measurements:

Human Resources	2020	2021	2022
	Actual	Estimate	Budget
Employee Survey Overall Dimensions are 3.45 or Above (Very Positive)	3.88	NA (survey does not occur annually)	3.45 or more
Annual Town FTE turnover % is lower than groups of resort (16%), all employers (20%) and all gov't employers (17%) in Colorado	10%	5%	Less than 16%
Regular Hours worked for FTE's avg no less than 1,728 Regular Hours	1,730	1,736.41	1,728 or more
Retain 90% of those who earned Exemplary performance review rating for a minimum of two years	NA	95%	90% or more

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Human Resources Director	1	1	1

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Administration	\$118,929	\$118,929	\$125,894

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Cash Purchases-Other	\$300	\$300	\$300

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 10 - Human Resources					
Division: 00 - -					
Program: 103 - Administration					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	113,284.20	118,929.00	118,929.00	125,894.00
501003-01	Payroll Benefits - Recreation Benefit	1,164.00	1,199.00	1,199.00	1,336.00
501003-06	Payroll Benefits - Retirement	10,143.76	10,918.00	10,918.00	12,589.00
501003-08	Payroll Benefits - Medicare	1,751.66	1,696.00	1,696.00	1,825.00
501003-09	Payroll Benefits - Fica	5.58	0.00	0.00	0.00
501003-10	Payroll Benefits - Health Insurance	32,741.57	42,085.00	42,085.00	43,076.00
501003-13	Payroll Benefits - Dental Insurance	636.65	386.00	386.00	417.00
501003-14	Payroll Benefits - Vision Insurance	248.88	199.00	199.00	199.00
501003-15	Payroll Benefits - Standard - Life / AD& D	708.47	761.00	761.00	819.00
501003-17	Payroll Benefits - Dependant Life	9.89	10.00	10.00	10.00
501003-18	Payroll Benefits - Long Term Disability	926.12	995.00	995.00	1,071.00
501003-19	Payroll Benefits - Unemployment Insurance	361.46	351.00	351.00	378.00
501003-20	Payroll Benefits - Workmans Comp	187.14	119.00	119.00	109.00
501004	Training/ Registrations	2,970.00	200.00	200.00	2,300.00
501005	Travel & Meeting Expenses	2,335.95	2,620.00	2,620.00	4,710.00
<i>Account Classification Total: PER - Personnel Services</i>		167,475.33	180,468.00	180,468.00	194,733.00
<i>PUR - Purchased Services</i>					
502002	Consultant	0.00	500.00	500.00	32,300.00
502002-01	Consultant - Employee Training	4,672.31	21,000.00	21,000.00	22,200.00
502003	Contract Service	0.00	20,400.00	20,400.00	0.00
502004	Telephone	600.00	600.00	600.00	600.00
502005	Employee Relations	13,034.22	14,935.00	14,935.00	21,450.00
502005-01	Employee Relations - Tenure	5,156.79	9,060.00	9,060.00	9,795.00
502005-02	Employee Relations - Flu	0.00	900.00	900.00	900.00
502005-03	Employee Relations - Miscellaneous	1,836.10	5,250.00	5,250.00	12,282.00
<i>Account Classification Total: PUR - Purchased Services</i>		25,299.42	72,645.00	72,645.00	99,527.00
<i>OM - Operating & Maintenance</i>					
503001	Advertising	393.18	0.00	0.00	0.00
503001-02	Advertising - Jobs	10,732.81	7,746.00	7,746.00	9,000.00
503002	Dues, Memberships, Subscriptions	6,769.00	7,075.00	7,075.00	7,150.00
503003	Miscellaneous	96.45	250.00	250.00	250.00
503005-01	Supplies - Office	0.00	500.00	500.00	500.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		17,991.44	15,571.00	15,571.00	16,900.00
<i>CAP - Capital</i>					
507001-20	Cash Purchases - Other	0.00	300.00	300.00	300.00
<i>Account Classification Total: CAP - Capital</i>		\$0.00	\$300.00	\$300.00	\$300.00
Program Total: 103 - Administration		\$210,766.19	\$268,984.00	\$268,984.00	\$311,460.00
Division Total: 00 - -		\$210,766.19	\$268,984.00	\$268,984.00	\$311,460.00
Department Total: 10 - Human Resources		\$210,766.19	\$268,984.00	\$268,984.00	\$311,460.00
EXPENSES Total		\$210,766.19	\$268,984.00	\$268,984.00	\$311,460.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Other Expenditures
PROGRAM: Other Expenditures
FUND: General

DEPARTMENT DESCRIPTION:

Other Expenditures is a department that accounts for expenditures that are one-time in nature. These expenditures do not affect the budget in an on-going manner and become zeroed out at the end of the fiscal budget year. Each year additional one-time capital/expenditures will be budgeted in this department.

CAPITAL PURCHASES:

2022

Capital Predictor Asset Management	\$	35,000
Back up power for IT & Facilities Project	\$	260,000
Land Use Code Update	\$	40,000
Security Audit	\$	75,000
AV & Virtual Mtg	\$	60,000
Micro-grid	\$	30,000
Community Engagement	\$	7,500
Camera Upgrades	\$	50,000
Laserfiche	\$	10,500
Transportation Marketing Enhancement Projects	\$	29,676
AC Recovery Machine	\$	15,000
Compost Building	\$	30,000
Basketball Court Resurfacing	\$	50,000
Snow Groomer	\$	5,000
Floor Cleaner	\$	11,000
Bottle Fill Stations	\$	20,100
Software Facilities Maintenance	\$	6,000
Pickleball Nets	\$	15,000
Marketing Collateral Rec Center	\$	30,000
Window Shading	\$	8,000
Body Worn Cameras and Software Management	\$	106,000
Art Projects	\$	25,000
Bobcat road	\$	88,000
Traffic counter	\$	7,000
Radar Speed signs	\$	25,000
Summer Parking Program	\$	200,000
Total:	\$	1,238,776

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 001 - General Fund					
EXPENSES					
Department: 90 - One Times					
Division: 00 - -					
Program: 103 - Administration					
<i>PUR - Purchased Services</i>					
502002-03	Consultant - Town Council	0.00	0.00	0.00	24,000.00
502002-11	Consultant - Early Childcare Education	0.00	70,000.00	35,000.00	35,000.00
<i>Account Classification Total: PUR - Purchased Services</i>		0.00	70,000.00	35,000.00	59,000.00
<i>DON - Donations & Grants</i>					
504002-02	Grants - Health & Human Services	387,044.00	184,225.00	184,225.00	184,225.00
<i>Account Classification Total: DON - Donations & Grants</i>		387,044.00	184,225.00	184,225.00	184,225.00
Program Total: 103 - Administration		387,044.00	254,225.00	219,225.00	243,225.00
Program: 190 - Capital					
<i>CAP - Capital</i>					
507003	Capital Town Manager	10,000.00	144,900.00	114,900.00	208,000.00
507005	Capital Finance	0.00	80,657.00	80,657.00	0.00
507006	Capital Community Development	29,784.00	50,000.00	10,000.00	40,000.00
507007	Capital Public Safety	0.00	42,000.00	0.00	106,000.00
507008	Capital Transportation	40,323.80	54,676.00	25,000.00	29,676.00
507009	Capital Parks & Recreation	0.00	6,000.00	6,000.00	55,000.00
507009-05	Capital Parks & Recreation - Trails	0.00	0.00	0.00	53,000.00
507009-09	Capital Parks & Recreation	42,229.82	0.00	0.00	0.00
507010	Capital Facility Management	0.00	20,000.00	14,000.00	237,100.00
507011	Capital Road	129,633.97	75,000.00	75,000.00	120,000.00
507012	Capital Solid Waste	0.00	0.00	0.00	30,000.00
507013	Capital Shop	0.00	0.00	0.00	15,000.00
507014	Capital Arts Board	45,092.49	125,907.00	125,907.00	25,000.00
507016	Capital Public Works Admin	3,985.42	0.00	0.00	95,000.00
507020	Capital Other	44,034.27	82,500.00	57,500.00	25,000.00
507028	Summer Parking Program	0.00	200,000.00	0.00	200,000.00
<i>Account Classification Total: CAP - Capital</i>		345,083.77	881,640.00	508,964.00	1,238,776.00
Program Total: 190 - Capital		345,083.77	881,640.00	508,964.00	1,238,776.00
Division Total: 00 - -		732,127.77	1,135,865.00	728,189.00	1,482,001.00
Department Total: 90 - One Times		732,127.77	1,135,865.00	728,189.00	1,482,001.00
Department: 91 - Other Expenditures					
<i>CAP - Capital</i>					
507025	Reserves Used	74,126.30	149,968.00	149,968.00	820,129.00
<i>Account Classification Total: CAP - Capital</i>		74,126.30	149,968.00	149,968.00	820,129.00
<i>OTHER - Other Expenditures</i>					
511001	Write Offs Accounts Receivables	27.50	0.00	0.00	0.00
511003	Employee Housing Reserved Used	2,643.61	0.00	0.00	0.00
511007	Adjustment to Expenditures	(1,039,978.92)	0.00	0.00	0.00
511010	Aspen School District Contribution	500,000.00	510,000.00	510,000.00	510,000.00
511013	CARES Grant - General	0.00	187,000.00	167,660.00	0.00
511014	Ice Age Expenditures	0.00	0.00	0.00	50,000.00
<i>Account Classification Total: OTHER - Other Expenditures</i>		(537,307.81)	697,000.00	677,660.00	560,000.00
Department Total: 91 - Other Expenditures		(463,181.51)	846,968.00	827,628.00	1,380,129.00
Department: 92 - Transfers to Other Funds					
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	500,000.00	1,059,263.00	1,059,263.00	5,762,000.00
510056	Transfer Out CERF	330,000.00	330,000.00	330,000.00	330,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$830,000.00	\$1,389,263.00	\$1,389,263.00	\$6,092,000.00
Department Total: 92 - Transfers to Other Funds		\$830,000.00	\$1,389,263.00	\$1,389,263.00	\$6,092,000.00
EXPENSES Total		\$1,098,946.26	\$3,372,096.00	\$2,945,080.00	\$8,954,130.00



Town of
SNOWMASS *Village*

COLORADO



LOTTERY FUND

This fund was established to account for the funds the Town of Snowmass Village receives from the State of Colorado lottery proceeds. The Conservation Trust Fund statute governs that a municipality can only use these funds for the acquisition, development and maintenance of “new conservation sites” or for capital improvements to or maintenance of recreational purposes on any public site.

**LOTTERY FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$65,056.72	\$70,342.72	\$71,351.91	\$1,009.19	\$80,730.91	\$9,379.00
REVENUES	\$29,295.19	\$28,891.00	\$32,379.00	\$3,488.00	\$33,058.00	\$4,167.00
EXPENDITURES	(\$23,000.00)	(\$23,000.00)	(\$23,000.00)	\$0.00	(\$23,000.00)	\$0.00
TOTAL REVENUES	\$29,295.19	\$28,891.00	\$32,379.00	\$3,488.00	\$33,058.00	\$4,167.00
TOTAL EXPENDITURES	(\$23,000.00)	(\$23,000.00)	(\$23,000.00)	\$0.00	(\$23,000.00)	\$0.00
Net Operating Rev's/Exp	\$6,295.19	\$5,891.00	\$9,379.00	\$3,488.00	\$10,058.00	\$4,167.00
ENDING FUND BALANCE	\$71,351.91	\$76,233.72	\$80,730.91	\$4,497.19	\$90,788.91	\$10,058.00

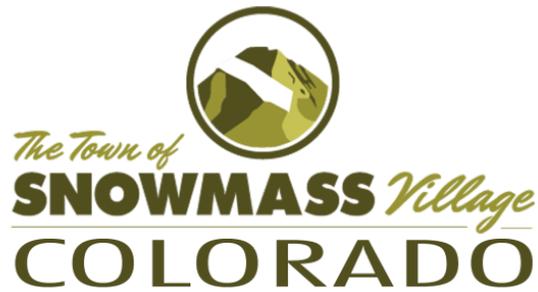
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 005 - Lottery Fund					
REVENUES					
<i>IG - Intergovernmental Revenue</i>					
402006	Lottery Funds	28,740.37	28,547.00	32,035.00	32,996.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		28,740.37	28,547.00	32,035.00	32,996.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	554.82	344.00	344.00	62.00
<i>Account Classification Total: MISC - Miscellaneous</i>		554.82	344.00	344.00	62.00
REVENUES Total		29,295.19	28,891.00	32,379.00	33,058.00
EXPENSES					
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	23,000.00	23,000.00	23,000.00	23,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$23,000.00	\$23,000.00	\$23,000.00	\$23,000.00
EXPENSES Total		\$23,000.00	\$23,000.00	\$23,000.00	\$23,000.00



Town of
SNOWMASS *Village*

COLORADO



REAL ESTATE TRANSFER TAX FUND

In 1986, the Town adopted Ordinance No.5, Series of 1986, imposing a land transfer tax upon the transfer of interests in real property. From August 1, 1986 to July 31, 1991, the tax was ½% of the consideration and from August 1, 1991 to July 31, 1996, the tax was 1% of the consideration. On November 8, 1994, the Town electorate voted to extend the 1% transfer tax from July 31, 1996 until December 31, 2006.

On November 2, 2004 the Town electorate approved extending the tax in perpetuity and expanding the uses to include all costs for Parks and Recreation and the operating and maintenance cost of Transportation rolling stock. These funds are to be kept separate from all of the Town funds and may only be appropriated for directly related costs such as, administration, architecture, engineering, design, legal, financing and the like for the following:

- A. Transportation related structures, improvements and facilities in the vicinity of the Snowmass Village mall, including land acquisition.
- B. The capital expenditures of the Snowmass Village transportation system and departments.
- C. Landscaping of the Snowmelt Road parking lots, numbered 1-13, owned and operated by the Town of Snowmass Village.
- D. Landscaping other parking lots or transportation facilities owned and operated by the Town of Snowmass Village and any other rights of way or real property owned or controlled by the Town of Snowmass Village.
- E. Repair and maintenance of Brush Creek Road, Owl Creek Road, Highline Road, Snowmelt Road and the trails network within the Town of Snowmass Village.

**TOWN OF SNOWMASS VILLAGE
REAL ESTATE TRANSFER TAX
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	2021 Variance	2022 Budget	2022 Variance
BEGINNING FUND BALANCE	\$7,600,663.48	\$6,802,403.48	\$11,699,367.59	\$4,896,964.11	\$13,028,081.59	\$1,328,714.00
Revenues	\$ 6,977,723.18	\$ 2,685,500.00	\$ 5,421,097.00	\$2,735,597.00	\$ 3,732,881.00	(\$1,688,216.00)
Transfer Out-CERF	\$ (740,000.00)	\$ (740,000.00)	\$ (740,000.00)	\$ -	\$ (740,000.00)	\$ -
Expenditures	\$ (1,660,084.70)	\$ (2,037,414.00)	\$ (2,043,691.00)	\$ (6,277.00)	\$ (1,795,151.00)	\$ 248,540.00
TOTAL REVENUES	\$ 6,977,723.18	\$ 2,685,500.00	\$ 5,421,097.00	\$2,735,597.00	\$ 3,732,881.00	(\$1,688,216.00)
TOTAL EXPENDITURE	\$ (2,400,084.70)	\$ (2,777,414.00)	\$ (2,783,691.00)	\$ (6,277.00)	\$ (2,535,151.00)	\$ 248,540.00
Net Operating Rev's/Exp	\$ 4,577,638.48	\$ (91,914.00)	\$ 2,637,406.00	\$ 2,729,320.00	\$ 1,197,730.00	\$ (1,439,676.00)
Capital Bldg/Equip Reserve Used	\$ (58,934.37)	\$ (3,050.00)	\$ (265,844.00)	\$ (262,794.00)	\$ (292,140.00)	\$ (26,296.00)
TRANSFER OUT-CIP	\$ (420,000.00)	\$ (175,000.00)	\$ (1,042,848.00)	\$ (867,848.00)	\$ (4,900,892.00)	\$ (3,858,044.00)
ENDING FUND BALANCE	\$11,699,367.59	\$6,532,439.48	\$13,028,081.59	\$6,495,642.11	\$9,032,779.59	(\$3,995,302.00)
FUND BALANCE-DESIGNATIONS/	2020 Actual	2021 Budget	2021 Projected	2021 Variance	2022 Budget	2022 Variance
Capital Equipment Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Bldg/Equipment Reserve	\$327,319.75	\$574,269.75	\$311,475.75	(\$262,794.00)	\$269,335.75	(\$42,140.00)
2016 Carryover to 2017 Expenditui	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Emergency Reserve	\$2,000,000.00	\$4,000,000.00	\$4,000,000.00	\$0.00	\$4,000,000.00	\$0.00
Funds Available	\$9,372,047.84	\$1,958,169.73	\$8,716,605.84	\$6,758,436.11	\$4,763,443.84	(\$3,953,162.00)
TOTAL FUND BALANCE	\$11,699,367.59	\$6,532,439.48	\$13,028,081.59	\$6,495,642.11	\$9,032,779.59	(\$3,995,302.00)

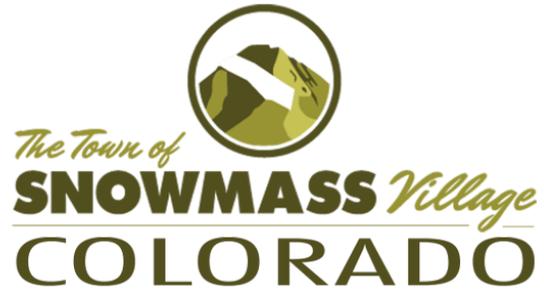
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 006 - Real Estate Transfer Tax Fund					
REVENUES					
<i>TAX - Taxes</i>					
401005	Real Estate Transfer Tax	6,893,601.43	2,650,000.00	5,409,670.00	3,721,454.00
<i>Account Classification Total: TAX - Taxes</i>		6,893,601.43	2,650,000.00	5,409,670.00	3,721,454.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	81,621.75	35,500.00	11,427.00	11,427.00
407003	Miscellaneous Income	500.00	0.00	0.00	0.00
407008	Accounts Payable Write Offs	2,000.00	0.00	0.00	0.00
<i>Account Classification Total: MISC - Miscellaneous</i>		84,121.75	35,500.00	11,427.00	11,427.00
REVENUES Total		6,977,723.18	2,685,500.00	5,421,097.00	3,732,881.00
EXPENSES					
<i>CAP - Capital</i>					
507025	Reserves Used	58,934.37	265,844.00	265,844.00	292,140.00
507027	Building Equipment Repair	68,129.00	71,520.00	71,520.00	71,520.00
<i>Account Classification Total: CAP - Capital</i>		127,063.37	337,364.00	337,364.00	363,660.00
<i>TRAN - Transfers Out</i>					
510001-01	Transfer Out to General - Transportation	337,340.57	450,475.00	450,475.00	449,722.00
510001-02	Transfer Out to General - Landscaping	582,220.25	658,374.00	658,374.00	651,744.00
510001-03	Transfer Out to General - Pool & Recreation Center	672,394.88	857,045.00	863,322.00	622,165.00
510055	Transfer Out to CIP	420,000.00	1,042,848.00	1,042,848.00	4,900,892.00
510056-01	Transfer Out CERF - Parks and Trails	30,000.00	30,000.00	30,000.00	30,000.00
510056-02	Transfer out CERF - Pool and Recreation	5,000.00	5,000.00	5,000.00	5,000.00
510056-03	Transfer Out CERF - Transportation	705,000.00	705,000.00	705,000.00	705,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$2,751,955.70	\$3,748,742.00	\$3,755,019.00	\$7,364,523.00
EXPENSES Total		\$2,879,019.07	\$4,086,106.00	\$4,092,383.00	\$7,728,183.00



Town of
SNOWMASS *Village*

COLORADO



ROAD MILL LEVY FUND

The Road Mill Levy Fund was created through Ordinance No. 6, Series of 1986. The purpose of the mill levy was to establish a long-term funding source for road maintenance, repair, and reconstruction, including related costs incidental thereto.

The Road Mill Levy Fund has set the mill levy to 5 mills to fund current road projects.

**TOWN OF SNOWMASS VILLAGE
ROAD MILL LEVY FUND
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
CARRYOVER	\$1,794,746.43	\$1,205,702.43	\$1,392,024.77	\$186,322.34	\$663,580.77	(\$728,444.00)
REVENUES	\$ 2,386,283.15	\$ 2,463,290.00	\$ 2,498,923.00	\$ 35,633.00	\$ 2,609,691.00	\$ 110,768.00
Transfer Out-CERF	\$ (350,000.00)	\$ (350,000.00)	\$ (350,000.00)	\$ -	\$ (350,000.00)	\$ -
EXPENDITURES	\$ (2,359,004.81)	\$ (2,272,714.00)	\$ (2,326,567.00)	\$ (53,853.00)	\$ (2,714,990.00)	\$ (388,423.00)
TOTAL REVENUES	\$ 2,386,283.15	\$ 2,463,290.00	\$ 2,498,923.00	\$ 35,633.00	\$ 2,609,691.00	\$ 110,768.00
TOTAL EXPENDITURES	\$ (2,709,004.81)	\$ (2,622,714.00)	\$ (2,676,567.00)	\$ (53,853.00)	\$ (3,064,990.00)	\$ (388,423.00)
Net Operating Rev's/Exp-with Capital	\$ (322,721.66)	\$ (159,424.00)	\$ (177,644.00)	(\$18,220.00)	\$ (455,299.00)	\$ (277,655.00)
Transfer out-CIP	\$ (80,000.00)	\$ (550,800.00)	\$ (550,800.00)	\$ -	\$ -	\$ 550,800.00
YEAR END CARRYOVER	\$1,392,024.77	\$495,478.43	\$663,580.77	\$168,102.34	\$208,281.77	(\$455,299.00)
Appropriation from Year End Carryover	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BUILDING/EQUIPMENT RESERVE	\$993,948.36	\$434,375.36	\$434,375.36	\$ -	\$140,198.36	(\$294,177.00)
Reserve for 2016/Expend in 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$0.00
FUNDS AVAILABLE	\$398,076.41	\$61,103.07	\$229,205.41	\$ 168,102.34	\$68,083.41	(\$161,122.00)
Year End Appropriation	\$1,392,024.77	\$495,478.43	\$663,580.77	\$168,102.34	\$208,281.77	(\$455,299.00)

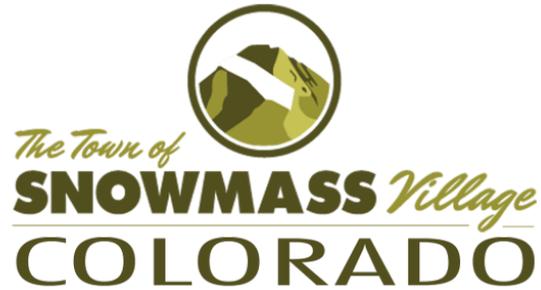
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 007 - Road Mill Levy Fund					
REVENUES					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	2,355,435.53	2,414,715.00	2,414,715.00	2,533,646.00
<i>Account Classification Total: TAX - Taxes</i>		2,355,435.53	2,414,715.00	2,414,715.00	2,533,646.00
<i>CS - Charges for Service</i>					
404070	Occupancy Assessments	3,910.20	38,000.00	82,163.00	74,000.00
<i>Account Classification Total: CS - Charges for Service</i>		3,910.20	38,000.00	82,163.00	74,000.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	26,937.42	10,575.00	2,045.00	2,045.00
<i>Account Classification Total: MISC - Miscellaneous</i>		26,937.42	10,575.00	2,045.00	2,045.00
REVENUES Total		2,386,283.15	2,463,290.00	2,498,923.00	2,609,691.00
EXPENSES					
<i>PUR - Purchased Services</i>					
502002-02	Consultant - Engineering	9,922.82	20,000.00	20,000.00	20,000.00
502018-02	Collection Fees - Road	47,200.94	48,746.00	48,746.00	49,260.00
<i>Account Classification Total: PUR - Purchased Services</i>		57,123.76	68,746.00	68,746.00	69,260.00
<i>CAP - Capital</i>					
507025	Reserves Used	8,000.00	163,773.00	163,773.00	449,177.00
507100	Road Projects	0.00	175,000.00	50,000.00	100,000.00
507101-01	Road Projects Central - Brush Creek Road	399,755.69	0.00	0.00	0.00
507101-08	Road Projects Central - Owl Creek Road	29,267.56	0.00	0.00	0.00
507106-04	Road Projects West Village - Daly Lane	11,599.80	0.00	0.00	0.00
507112	Annual Maintenance	60,757.00	60,979.00	60,979.00	60,979.00
<i>Account Classification Total: CAP - Capital</i>		509,380.05	399,752.00	274,752.00	610,156.00
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	1,792,501.00	1,967,989.00	1,983,069.00	2,035,574.00
510055	Transfer Out to CIP	80,000.00	550,800.00	550,800.00	0.00
510056	Transfer Out CERF	350,000.00	350,000.00	350,000.00	350,000.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$2,222,501.00	\$2,868,789.00	\$2,883,869.00	\$2,385,574.00
EXPENSES Total		\$2,789,004.81	\$3,337,287.00	\$3,227,367.00	\$3,064,990.00



Town of
SNOWMASS *Village*

COLORADO



EXCISE TAX FUND

The Excise Tax was passed by the electorate in November of 1999. In essence, it provides that a limited excise tax be assessed only if the owner of a lot decides to construct, remodel or expand improvements in excess of the maximum allowable floor area for a lot, other than by variance, in detached single family residential areas only, provided that the construction, remodel, or expansion that is subject to the excise tax not exceed 550 square feet or 10% of the maximum allowable floor area for the lot, whichever is less.

Revenues from the excise tax are restricted for the acquisition, construction, and rehabilitation of affordable employee housing including land owned or acquired including sales to qualified purchasers.

**TOWN OF SNOWMASS VILLAGE
EXCISE TAX FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$2,074,998.77	\$1,784,404.77	\$1,912,544.63	\$128,139.86	\$1,208,157.63	(\$704,387.00)
REVENUES	\$313,882.23	\$282,143.00	\$387,534.00	\$105,391.00	\$226,695.00	(\$160,839.00)
CORE Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EXPENDITURES	<u>(\$26,336.37)</u>	<u>(\$41,921.00)</u>	<u>(\$41,921.00)</u>	<u>\$0.00</u>	<u>(\$5,000.00)</u>	<u>(\$36,921.00)</u>
TOTAL REVENUES	\$313,882.23	\$282,143.00	\$387,534.00	\$105,391.00	\$226,695.00	(\$160,839.00)
TOTAL EXPENDITURES	<u>(\$26,336.37)</u>	<u>(\$41,921.00)</u>	<u>(\$41,921.00)</u>	<u>\$0.00</u>	<u>(\$5,000.00)</u>	<u>(\$36,921.00)</u>
Net Operating Rev's/Exp	\$287,545.86	\$240,222.00	\$345,613.00	\$105,391.00	\$221,695.00	(\$197,760.00)
Hsg Renvtn-Phase I	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Hsg Renvtn-Phase II Pln/Dsgn	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rodeo Place Homes-Phase 2	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer out-CIP (Exterior Renovations)	(\$450,000.00)	(\$1,050,000.00)	(\$1,050,000.00)	\$0.00	\$0.00	(\$1,050,000.00)
Transfer out-CIP (Draw Site)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING FUND BALANCE	\$1,912,544.63	\$974,626.77	\$1,208,157.63	\$233,530.86	\$1,429,852.63	\$221,695.00
FUND BALANCE-DESIGNATIONS/RESERV	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
Unrestricted Funds from Sales	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserve for 2016 Expenditures in 2017	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNDS AVAILABLE	\$1,912,544.63	\$974,626.77	\$1,208,157.63	\$233,530.86	\$1,429,852.63	\$221,695.00
TOTAL FUND BALANCE	\$1,912,544.63	\$974,626.77	\$1,208,157.63	\$233,530.86	\$1,429,852.63	\$221,695.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 008 - Excise Tax Fund					
REVENUES					
<i>TAX - Taxes</i>					
401006	Excise Tax	248,405.18	225,000.00	340,000.00	225,000.00
<i>Account Classification Total: TAX - Taxes</i>		248,405.18	225,000.00	340,000.00	225,000.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	16,757.05	8,663.00	1,695.00	1,695.00
407007-04	Employee Housing - Rent Other	48,720.00	48,480.00	45,839.00	0.00
<i>Account Classification Total: MISC - Miscellaneous</i>		65,477.05	57,143.00	47,534.00	1,695.00
REVENUES Total		313,882.23	282,143.00	387,534.00	226,695.00
EXPENSES					
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	26,336.37	41,921.00	41,921.00	5,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		26,336.37	41,921.00	41,921.00	5,000.00
<i>TRAN - Transfers Out</i>					
510055	Transfer Out to CIP	450,000.00	1,050,000.00	1,050,000.00	0.00
<i>Account Classification Total: TRAN - Transfers Out</i>		\$450,000.00	\$1,050,000.00	\$1,050,000.00	\$0.00
EXPENSES Total		\$476,336.37	\$1,091,921.00	\$1,091,921.00	\$5,000.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Snowmass Tourism
PROGRAMS: Marketing and Special Events
FUND: Marketing and Special Events

DEPARTMENT DESCRIPTION:

The Marketing and Special Events Fund accounts for a two and one-half percent (2.5%) sales tax that was approved by the electorate of the Town of Snowmass Village in November of 2002. The revenues from the sales tax are restricted to the following purposes: 1. Marketing, 2. Creation, promotion, and execution of special events, 3. Public Relations, 4. Actual and necessary expenses of the Marketing, Group Sales and Special Events Board for the development of tourism for the benefit of Snowmass Village as a whole, subject to a limitation on capital expenditure to a maximum of 10% of the sales tax revenues. 2003 was the first full year of operation for this fund.

DEPARTMENT OBJECTIVES:

1. To grow/maintain occupancy year over year and increase/maintain Tax Revenue.
 2. To maintain or improve Snowmass' position in both the competitive set for Occupancy and Revenue per Available Room in Winter and improve rank in Summer.
 3. Increase the overall awareness and brand of Snowmass Village.
 4. Develop special events that increase occupancy by driving multiple night stays and enhance the vibrancy and image of Snowmass Village.
 5. Support the community and stakeholders in their efforts to enhance and promote the Snowmass experience by developing shared marketing materials and engaging with business owners for the development of promotions.
 6. Implement the Snowmass brand by providing content and incorporate programming that supports targeted lifestyle and passion segments.
 7. Be a valued resource to the Community in light of COVID-19, offering support, initiatives and collaborative resources.
-

Accomplishments – 2021:

- Participated in the Pitkin County COVID-19 by helping to get the same messaging across all sectors of the community
- Participated in staffing the Health Departments COVID phone banks
- Made huge shift in Summer Marketing and Summer Events while staying within the requirements of the Public Health Orders
- Revised the Winter Marketing messaging and events to comply with the Public Health Orders

Goals - 2022:

- To effectively position Snowmass as a leading resort with a world-class value proposition.
- Merchandise resort amenities and services to appeal to a broad variety of audiences.
- To increase and/or maintain total demand for overnight visitation as measured by total room nights. Of particular focus is to increase visitation in the summer, and spring/fall shoulder seasons.
- Develop opportunities for guests to engage in key lifestyle and passion segments including outdoor recreation, arts & culture, food & wine, history & science, romance, family and luxury travel.
- Support and promote the retail, food & beverage and service sectors necessary for the delivery of complete guest services.
- Continue to develop digital platform capabilities for enhanced customer engagement, program support and capture key marketing metrics.
- Commit to special events and product development that enhances our brand and broadens appeal to target audiences.
- Shift initiatives, tactics and resources in response to COVID-19 to provide support, resources and new alternatives to support the business community and local economy.

Performance Measurements:

Marketing Fund	2020	2021	2022
	<u>Actual</u>	<u>Estimate</u>	<u>Budget</u>
Promotion of Snowmass Village-% Very Satisfied/Satisfied of Comm Survey	59%	60%	60%
Guest Services-% Very Satisfied/Satisfied of Comm Survey	59%	60%	60%

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Full Time	7.5	7.5	7.5
Seasonal Part Time	5	5	5
Full Time Seasonal	1	1	1

PAYROLL:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
	\$766,275	\$766,275	\$814,422

CAPITAL INVESTMENTS:

A contribution of \$200,000 to CIP to Fund opportunities including bike trails, art on trails, concert venue improvements and more.

HIGHLIGHTS OF PROPOSED BUDGET:

- Contribution of \$150K to general fund for Town Services support of Special Events
- Allocating funds up to \$200K annually to be used for product development/capital improvements.
- Increased support for special events/guest amenities
- Increase reserve fund to 30%

**TOWN OF SNOWMASS VILLAGE
MARKETING AND SPECIAL EVENTS FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$3,465,742.77	\$3,285,560.77	\$4,887,050.64	\$1,601,489.87	\$4,390,449.64	(\$496,601.00)
REVENUES	\$5,405,909.66	\$4,628,819.00	\$5,338,031.00	\$709,212.00	\$6,202,328.00	\$864,297.00
EXPENDITURES	(\$3,784,601.79)	(\$5,326,157.00)	(\$5,609,332.00)	(\$283,175.00)	(\$5,990,693.00)	(\$381,361.00)
TRANSFER OUT-CERF	\$ -	\$ (19,000.00)	\$ (25,300.00)	\$6,300.00	\$ -	\$25,300.00
TOTAL REVENUES	<u>\$5,405,909.66</u>	<u>\$4,628,819.00</u>	<u>\$5,338,031.00</u>	<u>\$709,212.00</u>	<u>\$6,202,328.00</u>	<u>\$864,297.00</u>
TOTAL EXPENDITURES	<u>(\$3,784,601.79)</u>	<u>(\$5,345,157.00)</u>	<u>(\$5,634,632.00)</u>	<u>(\$276,875.00)</u>	<u>(\$5,990,693.00)</u>	<u>(\$356,061.00)</u>
Net Operating Rev's/Exp	\$1,621,307.87	(\$716,338.00)	(\$296,601.00)	\$432,337.00	\$211,635.00	\$508,236.00
TRANSFER OUT-CIP	\$ (200,000.00)	\$ (200,000.00)	\$ (200,000.00)	\$0.00	\$ (350,000.00)	(\$150,000.00)
ENDING FUND BALANCE	\$4,887,050.64	\$2,369,222.77	\$4,390,449.64	\$2,033,826.87	\$4,252,084.64	(\$138,365.00)
FUND BALANCE-DESIGNATIONS/RESERVES	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
Reserve (25% 2018-2019 30% 2020-2024)	\$1,621,772.90	\$1,388,645.70	\$1,601,409.30	\$212,763.60	\$1,860,698.40	\$259,289.10
FUNDS AVAILABLE	\$3,265,277.74	\$980,577.07	\$2,789,040.34	\$1,821,063.27	\$2,391,386.24	(\$397,654.10)
TOTAL FUND BALANCE	\$ 4,887,050.64	\$ 2,369,222.77	\$ 4,390,449.64	\$2,021,226.87	\$ 4,252,084.64	(\$138,365.00)

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 009 - Marketing & Special Events Fund					
REVENUES					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	35,535.89	17,325.00	17,325.00	3,967.00
407018-02	Co-op Reimbursement - Marketing	0.00	12,500.00	12,500.00	12,500.00
<i>Account Classification Total: MISC - Miscellaneous</i>		35,535.89	29,825.00	29,825.00	16,467.00
Department: 04 - Finance					
<i>TAX - Taxes</i>					
401003-03	Sales Taxes - Marketing	5,370,373.77	4,598,994.00	5,308,206.00	6,185,861.00
<i>Account Classification Total: TAX - Taxes</i>		5,370,373.77	4,598,994.00	5,308,206.00	6,185,861.00
Department Total: 04 - Finance		5,370,373.77	4,598,994.00	5,308,206.00	6,185,861.00
REVENUES Total		5,405,909.66	4,628,819.00	5,338,031.00	6,202,328.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
EXPENSES					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	718,790.60	766,275.00	766,275.00	814,422.00
501002-01	Payroll Overtime Regular	4,613.85	10,000.00	10,000.00	10,000.00
501003-01	Payroll Benefits - Recreation Benefit	17,868.12	17,386.00	17,386.00	18,036.00
501003-04	Payroll Benefits - Housing Allowance	30,000.00	30,000.00	30,000.00	30,000.00
501003-06	Payroll Benefits - Retirement	56,407.34	60,891.00	60,891.00	72,583.00
501003-08	Payroll Benefits - Medicare	11,150.62	9,584.00	9,584.00	10,970.00
501003-09	Payroll Benefits - Fica	5,738.35	7,501.00	7,501.00	5,194.00
501003-10	Payroll Benefits - Health Insurance	214,753.00	250,693.00	250,693.00	292,386.00
501003-11	Payroll Benefits - Seasonal Health Insurance	5,987.04	7,072.00	7,072.00	0.00
501003-13	Payroll Benefits - Dental Insurance	5,248.51	3,183.00	3,183.00	3,542.00
501003-14	Payroll Benefits - Vision Insurance	2,146.55	1,640.00	1,640.00	1,690.00
501003-15	Payroll Benefits - Standard - Life / AD& D	4,074.64	4,405.00	4,405.00	4,719.00
501003-17	Payroll Benefits - Dependant Life	78.40	74.00	74.00	82.00
501003-18	Payroll Benefits - Long Term Disability	5,311.30	5,789.00	5,789.00	6,173.00
501003-19	Payroll Benefits - Unemployment Insurance	2,299.19	2,277.00	2,277.00	2,473.00
501003-20	Payroll Benefits - Workmans Comp	3,976.82	774.00	774.00	711.00
501004	Training/ Registrations	219.94	23,000.00	10,000.00	10,000.00
501005	Travel & Meeting Expenses	14,731.33	35,700.00	42,000.00	42,000.00
<i>Account Classification Total: PER - Personnel Services</i>		1,103,395.60	1,236,244.00	1,229,544.00	1,324,981.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	6,275.00	12,000.00	25,000.00	25,000.00
502004	Telephone	8,410.87	9,000.00	9,000.00	9,000.00
502007-01	Maintenance Agreements - Copier	1,010.82	2,500.00	2,500.00	2,500.00
502008-01	Repairs - Equipment	0.00	1,000.00	1,000.00	1,000.00
502009-01	Mailing - Postage	615.99	1,000.00	1,000.00	1,500.00
502010-03	Utilities - Electric	704.61	1,000.00	1,000.00	1,000.00
502013-01	Leased Equipment - Copier	1,945.86	2,000.00	2,000.00	2,000.00
502017	Audit	4,995.00	5,145.00	5,145.00	5,300.00
502029	Accounting & Administrative Fee	0.00	22,135.00	22,135.00	22,799.00
<i>Account Classification Total: PUR - Purchased Services</i>		23,958.15	55,780.00	68,780.00	70,099.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	3,940.99	7,500.00	7,500.00	7,725.00
503003	Miscellaneous	22,548.30	47,000.00	32,000.00	34,000.00
503005-01	Supplies - Office	2,885.62	7,000.00	7,000.00	7,000.00
503005-30	Supplies - Events	18,005.38	20,000.00	20,000.00	45,000.00
503007-01	Building Lease Payments - Rent	62,838.52	63,052.00	63,052.00	63,000.00
503007-02	Building Lease Payments - CAMS	8,100.04	11,782.00	7,782.00	7,782.00
503008-01	Insurance - Building	186.55	215.00	215.00	237.00
503008-02	Insurance - Vehicle	77.16	90.00	200.00	360.00
503009-01	Vehicle Expenses - Fuel	383.38	375.00	375.00	375.00
503009-03	Vehicle Expenses - Parts & Supplies	1,172.91	1,247.00	1,247.00	1,247.00
503009-06	Vehicle Expenses - Labor	2,975.00	1,637.00	1,637.00	1,637.00
503027	Office Equipment	3,999.99	4,000.00	5,000.00	4,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		127,113.84	163,898.00	146,008.00	172,363.00
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	15,750.00	0.00	0.00	0.00
510055	Transfer Out to CIP	200,000.00	200,000.00	200,000.00	350,000.00
510056	Transfer Out CERF	0.00	25,300.00	25,300.00	0.00
<i>Account Classification Total: TRAN - Transfers Out</i>		215,750.00	225,300.00	225,300.00	350,000.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
<i>MKT - Marketing</i>					
550001	Airline Support	14,187.15	17,000.00	17,000.00	20,000.00
550002	Signage	34,138.44	24,000.00	24,000.00	34,000.00
550003	Premiums	10,101.13	30,000.00	30,000.00	35,000.00
550004-01	Summer Marketing - Collateral	46,119.10	62,000.00	53,000.00	115,000.00
550004-02	Summer Marketing - Advertising	409,292.97	640,000.00	623,000.00	670,000.00
550004-03	Summer Marketing - Photography	33,808.58	60,000.00	60,000.00	60,000.00
550005-01	Winter Marketing - Collateral	55,479.67	70,000.00	69,000.00	120,000.00
550005-02	Winter Marketing - Advertising	442,302.90	757,000.00	757,000.00	782,000.00
550005-03	Winter Marketing - Photography	46,119.13	60,000.00	60,000.00	60,000.00
550006-01	Online - Web Design & Maintenance	34,355.39	30,000.00	32,000.00	40,000.00
550006-02	Online - Social Media	62,861.12	115,000.00	95,000.00	60,000.00
550006-03	Online - Search Engine Optimization & Marketing	63,270.61	80,000.00	80,000.00	85,000.00
550006-04	Online - E-mail & Content Marketing	3,936.00	25,000.00	18,000.00	25,000.00
550006-05	Online - Miscellaneous	1,240.00	2,500.00	5,000.00	2,500.00
550009	Competitive Analysis	24,192.00	30,000.00	30,000.00	33,000.00
550013	Research Survey	225.00	15,000.00	15,000.00	15,000.00
550017	One Time Expenses	177,054.97	0.00	0.00	0.00
<i>Account Classification Total: MKT - Marketing</i>		1,458,684.16	2,017,500.00	1,968,000.00	2,156,500.00
<i>SE - Special Events</i>					
550008	Sponsorship Tool	5,203.86	8,000.00	12,000.00	13,000.00
550010	Summer Events	296,486.44	1,125,000.00	1,125,000.00	1,150,000.00
550010-01	Town Services	150,000.00	150,000.00	150,000.00	150,000.00
550011	Winter Events	312,903.95	725,000.00	725,000.00	746,750.00
<i>Account Classification Total: SE - Special Events</i>		764,594.25	2,008,000.00	2,012,000.00	2,059,750.00
<i>CI & PR - Client Interaction and Public Relations</i>					
560001	Public Relations	114,530.79	115,000.00	130,000.00	152,000.00
560002	Rebate	55,400.00	55,000.00	55,000.00	55,000.00
560003	Stimulus Rebate	121,175.00	0.00	0.00	0.00
<i>Account Classification Total: CI & PR - Client Interaction and Public Relations</i>		\$291,105.79	\$170,000.00	\$185,000.00	\$207,000.00
EXPENSES Total		\$3,984,601.79	\$5,876,722.00	\$5,834,632.00	\$6,340,693.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Snowmass Tourism
PROGRAMS: Group Sales
FUND: Group Sales

DEPARTMENT DESCRIPTION:

The 2.4% Lodging Tax was approved by the electorate of the Town of Snowmass Village in November of 2005. The Lodging Tax is levied on the price paid for the renting or leasing of lodging for less than thirty consecutive days. The proceeds from the tax will be used for sales and marketing programs to attract group reservations for the Town of Snowmass Village as a whole. Group Sales began operation on July 1, 2006 and 2007 was the first full year of operation for this fund.

DEPARTMENT OBJECTIVES:

1. To increase/maintain Group specific lodging Village-wide as well as the quality of groups coming to Snowmass.
 2. To be active in the promotion of Snowmass as a group/meeting destination.
 3. To provide a high-level customer service and continue to grow relationships with clients and lodging stakeholders increasing the opportunities for overall group business and maintaining existing groups through specific retention strategies.
 4. Leverage existing activities and community partners to appeal to key target segments and drive additional room nights.
 5. Target affinity groups that fit with passion segments.
 6. Be a valued resource to the Community in light of COVID-19, offering support, initiatives and collaborative resources.
-

Accomplishments – 2021:

- Was proactive in striving to maintain the bookings for groups that could still operate in Snowmass Village within the Public Health Order requirements
- Proactively worked with Groups and Group Planners to move groups from 2020 to 2021 or future years to maintain their ability to hold their conferences in Snowmass Village

Goals - 2022:

- Increase visitation throughout the year, especially during the summer season, via the number of group specific room nights booked in the village year over year.
- Utilize destination branding to create awareness for group segments. Continually integrate destination brand/marketing into group sales efforts.
- Utilize existing programming to provide supplemental activities for group visitation. Create new programming with the potential to attract new groups.
- Identify potential ways to enhance and leverage group sales efforts with regional partners. Utilize partners as a way to improve the value proposition for group visits.

- Evolve digital platform support for group sales efforts.
- Commit to product development that enhances our brand and broadens appeal to target audiences.
- Shift initiatives, tactics and resources in response to COVID-19 to provide support, resources and new alternatives to support the business community and local economy.

Performance Measurements:

Group Sales Fund	2020	2021	2022
	Actual	Estimate	Budget
Group Sales & Lodge Bookings-% Very Satisfied/Satisfied of Comm Survey	50%	52%	52%

DEPARTMENT STAFFING:

	<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
Full Time	7.5	7.5	7.5

PAYROLL:

<u>2021 Budget</u>	<u>2021 Projected</u>	<u>2022 Budget</u>
\$711,863	\$711,863	\$739,738

CAPITAL INVESTMENTS:

A contribution of \$200,000 to CIP to Fund opportunities including bike trails, art on trails, concert venue improvements and more.

HIGHLIGHTS OF PROPOSED BUDGET:

- The budget is focused on increasing interaction with prospects and existing clients.
- Allocating funds up to \$200K annually to be used for product development/capital improvements.
- Increased support for special events/guest amenities
- The reserve fund is increased to 30%

**TOWN OF SNOWMASS VILLAGE
GROUP SALES FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$2,449,881.29	\$2,321,056.29	\$2,810,434.03	\$489,377.74	\$2,407,184.03	(\$403,250.00)
REVENUES	\$1,901,306.39	\$1,758,842.00	\$1,771,523.00	\$12,681.00	\$2,233,526.00	\$462,003.00
TRANSFER OUT-CERF	\$0.00	(\$19,000.00)	(\$25,300.00)	(\$6,300.00)	\$0.00	\$25,300.00
EXPENDITURES	(\$1,340,753.65)	(\$1,924,976.00)	(\$1,949,473.00)	(\$24,497.00)	(\$1,969,389.00)	(\$19,916.00)
TOTAL REVENUES	\$1,901,306.39	\$1,758,842.00	\$1,771,523.00	\$12,681.00	\$2,233,526.00	\$462,003.00
TOTAL EXPENDITURES	(\$1,340,753.65)	(\$1,943,976.00)	(\$1,974,773.00)	(\$30,797.00)	(\$1,969,389.00)	\$5,384.00
NET REVENUES/EXP	\$560,552.74	(\$185,134.00)	(\$203,250.00)	(\$18,116.00)	\$264,137.00	\$467,387.00
TRANSFER OUT-CIP	(\$200,000.00)	(\$200,000.00)	(\$200,000.00)	\$0.00	(\$200,000.00)	\$0.00
ENDING FUND BALANCE	\$2,810,434.03	\$1,935,922.29	\$2,407,184.03	\$471,261.74	\$2,471,321.03	\$64,137.00
FUND BALANCE-DESIGNATIONS/RESER	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	202 Budget	\$ VARIANCE
RESERVE (25% 2018-2019 30% 2020-2024)	\$570,391.92	\$527,652.60	\$531,456.90	\$3,804.30	\$670,057.80	\$138,600.90
Reserve for 2016/Expend in 2017	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNDS AVAILABLE	\$2,240,042.11	\$1,408,269.69	\$1,875,727.13	\$467,457.44	\$1,801,263.23	(\$74,463.90)
TOTAL FUND BALANCE	\$2,810,434.03	\$1,935,922.29	\$2,407,184.03	\$471,261.74	\$2,471,321.03	\$64,137.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 010 - Group Sales Fund					
REVENUES					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	23,836.24	12,150.00	12,150.00	2,445.00
407018-01	Co-op Reimbursement	2,135.00	0.00	0.00	0.00
407056	Support for Groups	0.00	85,000.00	85,000.00	20,000.00
<i>Account Classification Total: MISC - Miscellaneous</i>		25,971.24	97,150.00	97,150.00	22,445.00
Department: 04 - Finance					
<i>TAX - Taxes</i>					
401003-04	Sales Taxes - Lodging	1,875,335.15	1,711,692.00	1,674,373.00	2,211,081.00
<i>Account Classification Total: TAX - Taxes</i>		1,875,335.15	1,711,692.00	1,674,373.00	2,211,081.00
Department Total: 04 - Finance		1,875,335.15	1,711,692.00	1,674,373.00	2,211,081.00
REVENUES Total		1,901,306.39	1,808,842.00	1,771,523.00	2,233,526.00

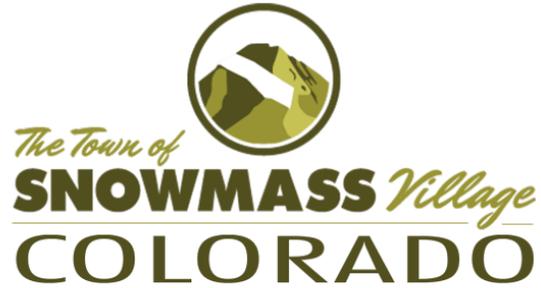
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
EXPENSES					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	619,417.26	711,863.00	711,863.00	739,738.00
501002-01	Payroll Overtime Regular	943.88	5,000.00	5,000.00	5,000.00
501003-01	Payroll Benefits - Recreation Benefit	8,730.00	8,993.00	8,993.00	10,020.00
501003-06	Payroll Benefits - Retirement	54,988.53	58,930.00	58,930.00	66,438.00
501003-08	Payroll Benefits - Medicare	9,280.98	10,264.00	10,264.00	10,799.00
501003-10	Payroll Benefits - Health Insurance	235,950.82	251,032.00	251,032.00	244,409.00
501003-13	Payroll Benefits - Dental Insurance	6,050.90	2,894.00	2,894.00	3,125.00
501003-14	Payroll Benefits - Vision Insurance	1,985.00	1,491.00	1,491.00	1,491.00
501003-15	Payroll Benefits - Standard - Life / AD& D	3,815.94	4,114.00	4,114.00	4,320.00
501003-17	Payroll Benefits - Dependant Life	72.00	72.00	72.00	72.00
501003-18	Payroll Benefits - Long Term Disability	4,964.26	5,382.00	5,382.00	5,651.00
501003-19	Payroll Benefits - Unemployment Insurance	1,903.35	2,124.00	2,124.00	2,234.00
501003-20	Payroll Benefits - Workmans Comp	2,094.02	722.00	722.00	642.00
501004	Training/ Registrations	119.94	18,000.00	16,000.00	16,000.00
501005	Travel & Meeting Expenses	11,464.37	62,200.00	70,500.00	70,000.00
<i>Account Classification Total: PER - Personnel Services</i>		961,781.25	1,143,081.00	1,149,381.00	1,179,939.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	52,729.25	61,400.00	61,400.00	61,400.00
502004	Telephone	6,048.22	6,200.00	6,200.00	6,200.00
502007-01	Maintenance Agreements - Copier	1,010.93	2,500.00	2,500.00	2,500.00
502008-01	Repairs - Equipment	0.00	1,000.00	1,000.00	1,000.00
502009-01	Mailing - Postage	680.63	2,000.00	2,000.00	2,000.00
502009-03	Mailing - Tradeshows	238.06	2,000.00	2,000.00	2,000.00
502013-01	Leased Equipment - Copier	1,945.85	2,000.00	2,000.00	2,000.00
502017	Audit	2,538.00	2,614.00	2,614.00	2,692.00
502029	Accounting & Administrative Fee	0.00	11,068.00	11,068.00	11,400.00
<i>Account Classification Total: PUR - Purchased Services</i>		65,190.94	90,782.00	90,782.00	91,192.00
<i>OM - Operating & Maintenance</i>					
503002	Dues, Memberships, Subscriptions	5,347.83	9,500.00	9,500.00	9,500.00
503003	Miscellaneous	3,501.64	15,000.00	15,000.00	62,000.00
503005-01	Supplies - Office	1,529.41	5,000.00	5,000.00	5,000.00
503007-01	Building Lease Payments - Rent	56,588.52	57,052.00	57,052.00	57,000.00
503009-01	Vehicle Expenses - Fuel	0.00	375.00	375.00	375.00
503009-03	Vehicle Expenses - Parts & Supplies	0.00	1,246.00	1,246.00	1,246.00
503009-06	Vehicle Expenses - Labor	0.00	1,637.00	1,637.00	1,637.00
503027	Office Equipment	4,000.00	4,000.00	4,000.00	4,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		70,967.40	93,810.00	93,810.00	140,758.00
<i>TRAN - Transfers Out</i>					
510001	Transfer Out to General	15,750.00	0.00	0.00	0.00
510055	Transfer Out to CIP	200,000.00	200,000.00	200,000.00	200,000.00
510056	Transfer Out CERF	0.00	25,300.00	25,300.00	0.00
<i>Account Classification Total: TRAN - Transfers Out</i>		215,750.00	225,300.00	225,300.00	200,000.00
<i>MKT - Marketing</i>					
550001	Airline Support	14,187.15	17,000.00	17,000.00	20,000.00
550014-01	Marketing - Collateral	3,351.71	15,000.00	4,500.00	4,500.00
550014-02	Marketing - Industry Print Ads	96,408.86	50,000.00	94,000.00	80,000.00
550014-03	Marketing - Online	30,467.07	75,000.00	25,000.00	26,000.00
550015-01	Direct Sales - Tradeshows	24,829.50	54,000.00	54,000.00	54,000.00
550015-02	Direct Sales - Client Amenities/Premiums	17,403.72	35,000.00	35,000.00	35,000.00
550015-03	Direct Sales - Client Entertainment	12,613.86	48,000.00	48,000.00	40,000.00
550015-04	Direct Sales - FAM	15,124.88	68,000.00	98,000.00	88,000.00
550016	Support for Groups	9,356.74	240,000.00	240,000.00	210,000.00
550017	One Time Expenses	3,320.57	0.00	0.00	0.00
<i>Account Classification Total: MKT - Marketing</i>		\$227,064.06	\$602,000.00	\$615,500.00	\$557,500.00
EXPENSES Total		\$1,540,753.65	\$2,154,973.00	\$2,174,773.00	\$2,169,389.00



Town of
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RENEWABLE ENERGY OFFSET PROGRAM FUND

The Renewable Energy Offset Program Fund (REOP Fund) supports and promotes renewable energy generation within the Town of Snowmass Village. The ordinance establishes building efficiency standards that exceed those required under the Town's Energy Conservation Code. The revenues are derived from in-lieu fees establishing a funding mechanism to facilitate the development of renewable energy generation projects and to enhance energy efficiency throughout the Town.

**TOWN OF SNOWMASS VILLAGE
REOP FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$212,450.30	\$103,732.30	\$333,381.51	\$229,649.21	\$259,391.51	(\$73,990.00)
REVENUES	\$130,931.21	\$16,010.00	\$16,010.00	\$0.00	\$5,257.00	(\$10,753.00)
EXPENDITURES	(\$10,000.00)	(\$90,000.00)	(\$90,000.00)	\$0.00	(\$25,000.00)	\$65,000.00
TOTAL REVENUES	\$130,931.21	\$16,010.00	\$16,010.00	\$0.00	\$5,257.00	(\$10,753.00)
TOTAL EXPENDITURES	(\$10,000.00)	(\$90,000.00)	(\$90,000.00)	\$0.00	(\$25,000.00)	\$65,000.00
Net Operating Rev's/Exp	\$120,931.21	(\$73,990.00)	(\$73,990.00)	\$0.00	(\$19,743.00)	\$54,247.00
TRANSFER OUT-CIP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING FUND BALANCE	\$333,381.51	\$29,742.30	\$259,391.51	\$229,649.21	\$239,648.51	(\$19,743.00)

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 011 - Renewable Energy Offset					
REVENUES					
<i>CS - Charges for Service</i>					
404072	Renewable Energy Offset	129,093.93	15,000.00	15,000.00	5,000.00
<i>Account Classification Total: CS - Charges for Service</i>		129,093.93	15,000.00	15,000.00	5,000.00
<i>MISC - Miscellaneous</i>					
407001	Interest Income	1,837.28	1,010.00	1,010.00	257.00
<i>Account Classification Total: MISC - Miscellaneous</i>		1,837.28	1,010.00	1,010.00	257.00
REVENUES Total		130,931.21	16,010.00	16,010.00	5,257.00
EXPENSES					
<i>PUR - Purchased Services</i>					
502010-07	Utilities- Holy Cross PuRE Program	0.00	75,000.00	75,000.00	0.00
<i>Account Classification Total: PUR - Purchased Services</i>		0.00	75,000.00	75,000.00	0.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	10,000.00	15,000.00	15,000.00	25,000.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		\$10,000.00	\$15,000.00	\$15,000.00	\$25,000.00
EXPENSES Total		\$10,000.00	\$90,000.00	\$90,000.00	\$25,000.00



Town of
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POST GRANT FUND

The POST Grant Fund was created to manage the I-70 West POST Grant. The revenues will come from the Colorado Department of Law and be used to fund the training and education of law enforcement officers within the I-70 West POST region.

**TOWN OF SNOWMASS VILLAGE
POST GRANT FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
REVENUES	\$ 176,221.12	\$ 84,060.00	\$ 187,256.00	\$ 103,196	\$ 74,423.00	(\$112,833.00)
EXPENDITURES	\$ (176,221.12)	\$ (84,060.00)	\$ (187,256.00)	\$ (103,196)	\$ (74,423.00)	\$112,833.00
TOTAL REVENUES	\$ 176,221.12	\$84,060.00	\$187,256.00	\$ 103,196	\$74,423.00	(\$112,833.00)
TOTAL EXPENDITURES	\$ (176,221.12)	(\$84,060.00)	(\$187,256.00)	\$ (103,196)	(\$74,423.00)	\$112,833.00
Net Operating Rev's/Exp	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING FUND BALANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 012 - POST Grant					
REVENUES					
<i>IG - Intergovernmental Revenue</i>					
402005-09	Grants- Police Training	176,221.12	103,622.00	187,256.00	74,423.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		176,221.12	103,622.00	187,256.00	74,423.00
REVENUES Total		176,221.12	103,622.00	187,256.00	74,423.00
 EXPENSES					
<i>POST - POST Grant</i>					
565001-98	POST Training Jan-June	52,623.66	72,421.00	69,513.00	56,663.00
565001-99	POST Training July-Dec	22,598.92	0.00	61,100.00	0.00
565002-01	POST Scholarships Jan-June	13,608.80	18,283.00	20,463.00	7,398.00
565002-02	POST Scholarships July-Dec	12,765.64	0.00	13,000.00	0.00
565003-01	POST Grant Contract Service Jan-June	8,898.00	7,374.00	7,374.00	6,908.00
565003-02	POST Grant Contract Service July-Dec	5,275.00	0.00	6,908.00	0.00
565004-01	POST Equipment Jan-June	53,036.88	425.00	325.00	0.00
565005-01	POST Grant Management Jan-June	6,208.23	5,119.00	5,119.00	3,454.00
565005-02	POST Grant Management July-Dec	1,205.99	0.00	3,454.00	0.00
<i>Account Classification Total: POST - POST Grant</i>		\$176,221.12	\$103,622.00	\$187,256.00	\$74,423.00
EXPENSES Total		\$176,221.12	\$103,622.00	\$187,256.00	\$74,423.00



Town of
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DEBT SERVICE FUND

The Debt Service Fund accounts for the revenues and expenditures of the Town's outstanding debt with the exception of the Housing Bonds, which are accounted for in their respective funds.

Recreation Bonds: In 2006, the Town issued general obligation bonds for the construction of a recreation center. Property taxes will pay the principal and interest on these bonds. These bonds mature in the year 2026.

***For additional information on this fund please see the Debt Service section under the Financial Overview.**

**TOWN OF SNOWMASS VILLAGE
DEBT SERVICE FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$11,637.59	\$11,637.59	\$3,929.32	(\$7,708.27)	\$3,929.32	\$0.00
REVENUES	\$253,582.23	\$262,098.00	\$262,098.00	\$0.00	\$262,199.00	\$101.00
EXPENDITURES	\$ (261,290.50)	\$ (262,098.00)	\$ (262,098.00)	\$ -	\$ (262,199.00)	(\$101.00)
TOTAL REVENUES	\$253,582.23	\$262,098.00	\$262,098.00	\$0.00	\$262,199.00	\$101.00
TOTAL EXPENDITURES	<u>(\$261,290.50)</u>	<u>(\$262,098.00)</u>	<u>(\$262,098.00)</u>	<u>\$0.00</u>	<u>(\$262,199.00)</u>	<u>(\$101.00)</u>
Net Operating Rev's/Exp	(\$7,708.27)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ENDING FUND BALANCE	\$3,929.32	\$11,637.59	\$3,929.32	(\$7,708.27)	\$3,929.32	\$0.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 050 - Debt Service Funds					
REVENUES					
<i>TAX - Taxes</i>					
401001-01	Property Taxes - Current Taxes	253,582.23	262,098.00	262,098.00	262,199.00
<i>Account Classification Total: TAX - Taxes</i>		253,582.23	262,098.00	262,098.00	262,199.00
REVENUES Total		253,582.23	262,098.00	262,098.00	262,199.00
 EXPENSES					
<i>DEBT - Debt Expense</i>					
520001-06	Bond Principal - Recreation Center	225,000.00	230,000.00	230,000.00	235,000.00
520002-06	Bond Interest - Recreation Center	35,890.50	31,098.00	31,098.00	26,199.00
520003-06	Bond Bank Fees - Recreation Center	400.00	1,000.00	1,000.00	1,000.00
<i>Account Classification Total: DEBT - Debt Expense</i>		\$261,290.50	\$262,098.00	\$262,098.00	\$262,199.00
EXPENSES Total		\$261,290.50	\$262,098.00	\$262,098.00	\$262,199.00



Town of
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CAPITAL IMPROVEMENT PROGRAM FUND

The Capital Improvement Program Fund was created to consolidate the Capital Improvement Projects in one place within the budget. Various funds are used to support the Capital Improvement Fund depending on the individual projects and the appropriated fund source to pay for each project.

**TOWN OF SNOWMASS VILLAGE
CAPITAL IMPROVEMENT PROJECTS
BUDGET SUMMARY**

Note: Minus variance figures are unfavorable

DESCRIPTION	2020	2021	2021	\$	2022	\$
	Actual	Budget	Projected	VARIANCE	Budget	VARIANCE
BEGINNING FUND BALANCE	\$5,087,838.88	\$3,682,052.88	\$5,196,618.90	\$1,514,566.02	\$4,358,301.90	(\$838,317.00)
				\$0.00		\$0.00
				\$0.00		\$0.00
REVENUES	\$ 4,492,064.39	\$4,468,382.00	\$6,362,574.00	\$1,894,192.00	\$26,135,222.00	\$19,772,648.00
				\$0.00		\$0.00
EXPENDITURES	\$ (4,383,284.37)	(\$5,889,021.00)	(\$7,200,891.00)	(\$1,311,870.00)	(\$28,235,000.00)	(\$21,034,109.00)
TOTAL REVENUES	\$4,492,064.39	\$4,468,382.00	\$6,362,574.00	\$1,894,192.00	\$26,135,222.00	\$19,772,648.00
TOTAL EXPENDITURES	(\$4,383,284.37)	(\$5,889,021.00)	(\$7,200,891.00)	(\$1,311,870.00)	(\$28,235,000.00)	(\$21,034,109.00)
Net Operating Rev's/Exp	\$108,780.02	(\$1,420,639.00)	(\$838,317.00)	\$582,322.00	(\$2,099,778.00)	(\$1,261,461.00)
ENDING FUND BALANCE	\$5,196,618.90	\$2,261,413.88	\$4,358,301.90	\$2,096,888.02	\$2,258,523.90	(\$2,099,778.00)

FUND BALANCE-DESIGNATIONS/RESERVES	2020	2021	2021	\$	2022	\$
	Actual	Budget	Projected	VARIANCE	Budget	VARIANCE
Designations for Projects						
General Fund	\$1,172,985.00	\$0.00	\$319,108.00	\$319,108.00	\$0.00	(\$319,108.00)
RETT Fund	\$437,555.00	\$0.00	\$45,000.00	\$45,000.00	\$0.00	(\$45,000.00)
Road Fund	\$58,885.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Excise Fund	\$250,000.00	\$0.00	\$640,000.00	\$640,000.00	\$0.00	(\$640,000.00)
REOP Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Housing Fund	\$195,670.00	\$0.00	\$1,095,670.00	\$1,095,670.00	\$0.00	(\$1,095,670.00)
Mtn View Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Contributions/projects	\$679,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Group Sales Fund	\$622,307.44	\$622,307.55	\$622,307.44	(\$0.11)	\$622,307.44	\$0.00
Marketing/Special Events Fund	\$622,307.44	\$622,307.55	\$622,307.44	\$2,722,085.44	\$622,307.44	\$0.00
	\$4,038,709.88	\$1,244,615.10	\$3,344,392.88	\$2,099,777.78	\$1,244,614.88	(\$2,099,778.00)
Funds Available-General Fund	\$840,714.66	\$813,062.02	\$696,714.66	(\$116,347.36)	\$696,714.66	\$0.00
Funds Available-RETT Fund	\$97,077.27	\$94,966.21	\$97,077.27	\$2,111.06	\$97,077.27	\$0.00
Funds Available-Housing Fund	\$107,672.38	\$107,672.38	\$107,672.38	\$0.00	\$107,672.38	\$0.00
Funds Available-Mountain View Fund	\$0.00	(\$0.38)	\$0.00	\$0.38	\$0.00	\$0.00
Funds Available-Excise Tax Fund	\$112,026.01	\$1,098.46	\$112,026.01	\$110,927.55	\$112,026.01	\$0.00
Funds Available-REOP Fund	\$384.59	\$0.09	\$384.59	\$384.50	\$384.59	\$0.00
Funds Available-Marketing/Group Sales Fund	\$34.11	\$0.00	\$34.11	\$34.11	\$34.11	\$0.00
TOTAL FUND BALANCE	\$5,196,618.90	\$2,261,413.88	\$4,358,301.90	\$2,096,888.02	\$2,258,523.90	(\$2,099,778.00)

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 055 - Capital Improvement Program					
REVENUES					
<i>IG - Intergovernmental Revenue</i>					
402005-12	Grant - MMOF	0.00	300,000.00	300,000.00	0.00
402005-16	Grant - Federal/State Mall Transit	0.00	0.00	0.00	4,500,000.00
402005-17	Grant - Colorado Energy Office	0.00	25,000.00	25,000.00	18,000.00
402009	DOLA	106,138.99	344,238.00	344,238.00	0.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		106,138.99	669,238.00	669,238.00	4,518,000.00
<i>CONT - Contributions</i>					
406008	EOTC	650,000.00	300,000.00	300,000.00	6,000,000.00
406010	CORE	110,000.00	0.00	0.00	0.00
406011	Contributions Holy Cross	0.00	140,425.00	140,425.00	0.00
406012	RFTA Contributions	0.00	0.00	0.00	500,000.00
<i>Account Classification Total: CONT - Contributions</i>		760,000.00	440,425.00	440,425.00	6,500,000.00
<i>MISC - Miscellaneous</i>					
407003	Miscellaneous Income	75,925.40	0.00	0.00	500,000.00
<i>Account Classification Total: MISC - Miscellaneous</i>		75,925.40	0.00	0.00	500,000.00
<i>TI - Transfer In From Other Funds</i>					
408001	Transfer In General	500,000.00	1,059,263.00	1,059,263.00	5,762,000.00
408006	Transfer In RETT	420,000.00	1,042,848.00	1,042,848.00	4,900,892.00
408007	Transfer In Road	80,000.00	550,800.00	550,800.00	0.00
408008	Transfer In Excise	450,000.00	1,050,000.00	1,050,000.00	0.00
408009	Transfer in Marketing	200,000.00	200,000.00	200,000.00	350,000.00
408010	Transfer In Group Sales	200,000.00	200,000.00	200,000.00	200,000.00
408060	Transfer In Housing	1,700,000.00	1,150,000.00	1,150,000.00	3,404,330.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		3,550,000.00	5,252,911.00	5,252,911.00	14,617,222.00
REVENUES Total		4,492,064.39	6,362,574.00	6,362,574.00	26,135,222.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
EXPENSES					
Department: 71 - Facilities					
Division: 50 - General Government					
<i>CAP - Capital</i>					
571002	Marketing Reconfiguration Improvements	71,962.11	0.00	0.00	0.00
<i>Account Classification Total: CAP - Capital</i>		71,962.11	0.00	0.00	0.00
Division Total: 50 - General Government		71,962.11	0.00	0.00	0.00
Division: 52 - Transportation and Fleet					
<i>CAP - Capital</i>					
571402	Town Park Station Concrete Project	3,034.50	100,351.00	100,351.00	0.00
571403	Mall - RFTA Depot	0.00	1,250,000.00	1,250,000.00	13,000,000.00
571406	Meadow Ranch Bus Stop Project	0.00	242,000.00	242,000.00	0.00
571408	Daly Lane Depot Roof	47,890.00	0.00	0.00	0.00
571409	Electric Vehicle Stations	0.00	50,000.00	50,000.00	85,000.00
<i>Account Classification Total: CAP - Capital</i>		50,924.50	1,642,351.00	1,642,351.00	13,085,000.00
Division Total: 52 - Transportation and Fleet		50,924.50	1,642,351.00	1,642,351.00	13,085,000.00
Division: 53 - Cultural and Recreational					
<i>CAP - Capital</i>					
571501	Facility Town Park	20,891.60	679,108.00	360,000.00	3,705,000.00
571504	Pool Refurbishment	0.00	175,000.00	175,000.00	0.00
<i>Account Classification Total: CAP - Capital</i>		20,891.60	854,108.00	535,000.00	3,705,000.00
Division Total: 53 - Cultural and Recreational		20,891.60	854,108.00	535,000.00	3,705,000.00
Department Total: 71 - Facilities		143,778.21	2,496,459.00	2,177,351.00	16,790,000.00
Department: 72 - Land and Land Improvements					
Division: 55 - Parks and Trails					
<i>CAP - Capital</i>					
572000	Hard Surface Trail Improvements	136,783.44	232,309.00	232,309.00	285,000.00
572001	Bike Skills Trail	0.00	45,000.00	0.00	0.00
572012	Soft Surface Trail Improvements	0.00	25,000.00	25,000.00	25,000.00
<i>Account Classification Total: CAP - Capital</i>		136,783.44	302,309.00	257,309.00	310,000.00
Division Total: 55 - Parks and Trails		136,783.44	302,309.00	257,309.00	310,000.00
Department Total: 72 - Land and Land Improvements		136,783.44	302,309.00	257,309.00	310,000.00
Department: 73 - Roads					
Division: 56 - Streetscape					
<i>CAP - Capital</i>					
573001	Retaining Wall Replacement Program	0.00	155,000.00	155,000.00	70,000.00
573003	Median Improvements	29,872.48	30,022.00	30,022.00	25,000.00
<i>Account Classification Total: CAP - Capital</i>		29,872.48	185,022.00	185,022.00	95,000.00
Division Total: 56 - Streetscape		29,872.48	185,022.00	185,022.00	95,000.00
Division: 57 - Street Improvements					
<i>CAP - Capital</i>					
573201	Brush Creek/Owl Creek Road Intersection Improvements	64,598.43	113,772.00	113,772.00	550,000.00
<i>Account Classification Total: CAP - Capital</i>		64,598.43	113,772.00	113,772.00	550,000.00
Division Total: 57 - Street Improvements		64,598.43	113,772.00	113,772.00	550,000.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Division: 58 - Multi Modal/Alternative Mobility					
<i>CAP - Capital</i>					
573606	Wood Bridge Maintenance/Upgrades	0.00	0.00	0.00	250,000.00
573615	Brush Creek Road Pedestrian Improve - Upper Kearns to Divide Rd	0.00	0.00	0.00	60,000.00
573616	Brush Creek Road Pedestrian Improvements - Mtn View to Mall	0.00	60,000.00	60,000.00	600,000.00
573619	Highline Road Pedestrian Improvements	0.00	0.00	0.00	250,000.00
573625	Brush Creek Road to Brush Creek Lane	0.00	50,000.00	50,000.00	0.00
573626	Connecting Village Nodes	0.00	0.00	0.00	400,000.00
<i>Account Classification Total: CAP - Capital</i>		0.00	110,000.00	110,000.00	1,560,000.00
Division Total: 58 - Multi Modal/Alternative Mobility		0.00	110,000.00	110,000.00	1,560,000.00
Department Total: 73 - Roads		94,470.91	408,794.00	408,794.00	2,205,000.00
Department: 74 - Utilities					
Division: 61 - Utilities					
<i>CAP - Capital</i>					
574000	MBCx Snowmelt Implementation Design	12,761.50	0.00	0.00	0.00
574002	Snowmelt Lot 2 Boiler Replacement Project	10,594.50	0.00	0.00	0.00
574003	Snowmelt Parcel C Boiler Replacement Project	8,537.77	0.00	0.00	0.00
574004	Snowmelt TOV Boiler Replacement Project	0.00	2,000,000.00	2,000,000.00	0.00
574005	Snowmelt BV Boiler Project	21,115.00	0.00	0.00	1,200,000.00
574008	Solar Renewables Project	522,705.87	0.00	0.00	0.00
574009	Micro Hydro Renewables Project	0.00	216,498.00	216,498.00	0.00
<i>Account Classification Total: CAP - Capital</i>		575,714.64	2,216,498.00	2,216,498.00	1,200,000.00
Division Total: 61 - Utilities		575,714.64	2,216,498.00	2,216,498.00	1,200,000.00
Department Total: 74 - Utilities		575,714.64	2,216,498.00	2,216,498.00	1,200,000.00
Department: 75 - Stormwater and Drainage					
Division: 62 - Stormwater and Drainage					
<i>CAP - Capital</i>					
575000	Stormwater and Drainage	14,333.00	18,188.00	18,188.00	0.00
<i>Account Classification Total: CAP - Capital</i>		14,333.00	18,188.00	18,188.00	0.00
Division Total: 62 - Stormwater and Drainage		14,333.00	18,188.00	18,188.00	0.00
Department Total: 75 - Stormwater and Drainage		14,333.00	18,188.00	18,188.00	0.00
Department: 77 - Communications and Technology					
Division: 69 - Communications and Technology					
<i>CAP - Capital</i>					
577000	Parking Lot Permitting System	0.00	45,000.00	45,000.00	40,000.00
577006	Municipal Fiber Network or Wireless Mesh	20,092.10	29,907.00	29,907.00	1,000,000.00
577010	Fiber Project	0.00	701,344.00	701,344.00	0.00
<i>Account Classification Total: CAP - Capital</i>		20,092.10	776,251.00	776,251.00	1,040,000.00
Division Total: 69 - Communications and Technology		20,092.10	776,251.00	776,251.00	1,040,000.00
Department Total: 77 - Communications and Technology		20,092.10	776,251.00	776,251.00	1,040,000.00

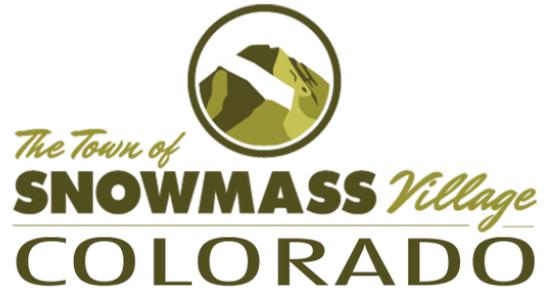
Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Department: 78 - Housing					
Division: 65 - Housing Projects					
<i>CAP - Capital</i>					
578001	Draw Site Employee Housing Project	0.00	0.00	0.00	500,000.00
578005	Mountain View I Renovation Design	4,330.00	1,345,670.00	250,000.00	4,000,000.00
578007	Coffey Place	3,254,709.62	210,000.00	0.00	0.00
578008	Housing Land Opportunities	139,072.45	40,000.00	160,000.00	40,000.00
578010	Daly Townhomes Retaining Wall	0.00	250,000.00	250,000.00	0.00
578011	Snowmass Inn	0.00	800,000.00	200,000.00	600,000.00
578012	Housing Master Plan	0.00	0.00	50,000.00	0.00
Account Classification Total: CAP - Capital		3,398,112.07	2,645,670.00	910,000.00	5,140,000.00
Division Total: 65 - Housing Projects		3,398,112.07	2,645,670.00	910,000.00	5,140,000.00
Department Total: 78 - Housing		3,398,112.07	2,645,670.00	910,000.00	5,140,000.00
Department: 79 - Other CIP					
Division: 66 - Solid Waste					
<i>CAP - Capital</i>					
579002	Town Hall Trash/Recycle Dumpster Shed	0.00	36,500.00	36,500.00	0.00
Account Classification Total: CAP - Capital		0.00	36,500.00	36,500.00	0.00
Division Total: 66 - Solid Waste		0.00	36,500.00	36,500.00	0.00
Division: 70 - Snowmass Tourism					
<i>CAP - Capital</i>					
579300	Snowmass Tourism Product Enhancement	0.00	400,000.00	400,000.00	400,000.00
579301	Stage Roof	0.00	0.00	0.00	75,000.00
579302	Fanny Hill Improvements	0.00	0.00	0.00	75,000.00
Account Classification Total: CAP - Capital		0.00	400,000.00	400,000.00	550,000.00
Division Total: 70 - Snowmass Tourism		0.00	400,000.00	400,000.00	550,000.00
Division: 71 - Other					
<i>CAP - Capital</i>					
579400	Supplemental Project Costs	0.00	0.00	0.00	1,000,000.00
Account Classification Total: CAP - Capital		\$0.00	\$0.00	\$0.00	\$1,000,000.00
Division Total: 71 - Other		\$0.00	\$0.00	\$0.00	\$1,000,000.00
Department Total: 79 - Other CIP		\$0.00	\$436,500.00	\$436,500.00	\$1,550,000.00
EXPENSES Total		\$4,383,284.37	\$9,300,669.00	\$7,200,891.00	\$28,235,000.00



Town of
SNOWMASS *Village*

COLORADO



CAPITAL EQUIPMENT RESERVE FUND

The Capital Equipment Reserve Fund (CERF) is considered a Capital Fund similar to the Capital Improvement Program Fund (CIP). The CERF is used to account for the replacement and purchases of the Town's fleet. These purchases include the Town's heavy equipment, mobile equipment, buses and vehicles. The Housing Funds (Enterprise Funds) account for their vehicles within their own funds.

The funding sources for the CERF include transfers in from other funds, grants and contributions.

**TOWN OF SNOWMASS VILLAGE
CAPITAL EQUIPMENT RESERVE FUND
BUDGET SUMMARY**

DESCRIPTION	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
BEGINNING FUND BALANCE	\$3,389,320.94	\$4,359,877.94	\$4,487,280.94	\$ 127,403.00	\$5,426,883.94	\$ 939,603
REVENUES-Transfers In-Funds/Grants	\$ 1,420,000.00	\$ 1,758,000.00	\$ 1,870,600.00	\$ 112,600.00	\$ 1,670,000.00	\$ (200,600)
EXPENDITURES	<u>(\$322,040.00)</u>	<u>(\$830,284.00)</u>	<u>(\$930,997.00)</u>	<u>(\$100,713.00)</u>	<u>(\$2,236,993.00)</u>	\$ (1,305,996)
TOTAL REVENUES	\$1,420,000.00	\$1,758,000.00	\$1,870,600.00	\$ 112,600.00	\$1,670,000.00	(\$200,600)
TOTAL EXPENDITURES	<u>(\$322,040.00)</u>	<u>(\$830,284.00)</u>	<u>(\$930,997.00)</u>	<u>(\$100,713.00)</u>	<u>(\$2,236,993.00)</u>	<u>(\$1,305,996)</u>
Net Operating Rev's/Exp	\$1,097,960.00	\$927,716.00	\$939,603.00	\$ 11,887.00	(\$566,993.00)	(\$1,506,596)
ENDING FUND BALANCE	\$4,487,280.94	\$5,287,593.94	\$5,426,883.94	\$ 139,290.00	\$4,859,890.94	(\$566,993.00)

FUND BALANCE-DESIGNATIONS/RESERVES	2020 Actual	2021 Budget	2021 Projected	\$ VARIANCE	2022 Budget	\$ VARIANCE
General Fund Reserve	\$920,417.40	\$1,181,189.40	\$1,250,417.40	\$ 69,228.00	\$665,682.40	\$ (584,735)
Rett Fund Reserve-Parks and Trails	\$98,768.40	\$92,605.40	\$128,768.40	\$ 36,163.00	\$119,571.40	\$ (9,197)
Rett Fund Reserve-Pool and Rec	\$25,000.00	(\$6,500.00)	\$30,000.00	\$ 36,500.00	(\$5,500.00)	\$ (35,500)
Rett Fund Reserve-Transportation	\$2,347,674.64	\$2,586,875.64	\$2,580,277.64	\$ (6,598.00)	\$2,886,920.64	\$ 306,643
Road Fund Reserve	<u>\$1,095,420.50</u>	<u>\$1,433,423.50</u>	<u>\$1,437,420.50</u>	<u>\$ 3,997.00</u>	<u>\$1,193,216.50</u>	<u>\$ (244,204)</u>
TOTAL FUND BALANCE	\$4,487,280.94	\$5,287,593.94	\$5,426,883.94	\$ 139,290.00	\$4,859,890.94	(\$566,993.00)

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 056 - Capital Equipment Reserve Fund					
REVENUES					
<i>IG - Intergovernmental Revenue</i>					
402005-04	Grants - FTA/State Grants	0.00	400,000.00	400,000.00	250,000.00
<i>Account Classification Total: IG - Intergovernmental Revenue</i>		0.00	400,000.00	400,000.00	250,000.00
<i>TI - Transfer In From Other Funds</i>					
408001	Transfer In General	330,000.00	330,000.00	330,000.00	330,000.00
408006-01	Transfer In RETT - Parks and Trails	30,000.00	30,000.00	30,000.00	30,000.00
408006-02	Transfer In RETT - Pool and Recreation	5,000.00	5,000.00	5,000.00	5,000.00
408006-03	Transfer In RETT - Transportation	705,000.00	705,000.00	705,000.00	705,000.00
408007	Transfer In Road	350,000.00	350,000.00	350,000.00	350,000.00
408009	Transfer in Marketing	0.00	19,000.00	25,300.00	0.00
408010	Transfer In Group Sales	0.00	19,000.00	25,300.00	0.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		1,420,000.00	1,458,000.00	1,470,600.00	1,420,000.00
REVENUES Total		1,420,000.00	1,858,000.00	1,870,600.00	1,670,000.00
EXPENSES					
<i>CAP - Capital</i>					
507004	Capital Town Clerk	0.00	35,015.00	0.00	36,156.00
507006	Capital Community Development	0.00	0.00	0.00	53,114.00
507007	Capital Public Safety	0.00	0.00	0.00	185,019.00
507008	Capital Transportation	4,800.00	863,996.00	872,397.00	648,357.00
507009-11	Capital Parks & Recreation - Parks and Trails CERF	0.00	24,863.00	0.00	39,197.00
507009-12	Capital Parks & Recreation - Pool and Rec CERF	0.00	36,500.00	0.00	40,500.00
507010	Capital Facility Management	0.00	0.00	0.00	72,062.00
507011	Capital Road	285,515.00	8,000.00	8,000.00	583,163.00
507012	Capital Solid Waste	31,725.00	0.00	0.00	453,210.00
507013	Capital Shop	0.00	0.00	0.00	90,461.00
507016	Capital Public Works Admin	0.00	35,754.00	0.00	35,754.00
507019	Capital Marketing	0.00	38,000.00	50,600.00	0.00
<i>Account Classification Total: CAP - Capital</i>		\$322,040.00	\$1,042,128.00	\$930,997.00	\$2,236,993.00
EXPENSES Total		\$322,040.00	\$1,042,128.00	\$930,997.00	\$2,236,993.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Housing Department
PROGRAM: Housing, Mountain View & Mountain View II
FUND: Housing

DEPARTMENT DESCRIPTION:

The Housing Department provides housing for workforce employees of Snowmass Village. Seven apartment complexes and 262 rental units are now managed and maintained by the Housing Department. These complexes are Brush Creek, Carriage Way Apartments, Creekside, Mountain View I, Mountain View II, Palisades and Villas North Apartments. The Department also manages the sale of approximately 176 deed restricted owner-occupied housing units and is actively pursuing development of new housing opportunities in the Village, as appropriate and within available funds. In 2020, the Town acquired the Snowmass Inn, which provides 39 seasonal units to the local workforce.

All rental housing activities are funded with proceeds from rental income, which permits the program to operate without utilizing tax revenue. The grounds and buildings at all housing complexes are maintained inside and out on a regular basis by Housing Department staff to ensure high quality workforce housing units for the tenants and the community. All apartments are refurbished every time there is a tenant turnover and the Housing Department constantly strives for improvement within available resources.

DEPARTMENT OBJECTIVES:

1. To provide the highest quality rental units.
 2. To respond quickly and professionally to all maintenance requests.
 3. Maximize occupancy.
 4. Continue to improve the Housing Capital Reserve Fund.
 5. Ensure the proper enforcement of regulations.
 6. To provide professional, courteous service to all people concerning housing matters.
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Accomplishments – 2021:

- Managed full occupancy of 262 employee rental units during the COVID-19 pandemic
- Completed the due diligence and completed the purchase of the Snowmass Inn for employee housing
- Oversaw the construction of the Coffey Place single-family employee owned housing
- Developed the Master Plan for future employee housing sites

Goals - 2022:

- To provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a very high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Expand housing choice and affordability, within the character and resources of the Village; complete and adopt Master Housing Plan.
- Review, enforce and amend where appropriate the regulations governing the housing program.
- Initiate renovation of the Mountain View Housing development (92 rental units).
- Complete construction and sale of Coffey Place deed restricted housing (15 units).

Performance Measurements:

Housing Department (Housing and Carriageway)	2020	2021	2022
	Actual	Estimate	Budget
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	70%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	63%

DEPARTMENT STAFFING:

	2021 Budget	2021 Projected	2022 Budget
Full-time Year-round Administrative	2	2	2
Full-time Year-round Maintenance	5	5	5
Full-time Seasonal Maintenance	0	0	0
Part-time Year-round Administrative	1	1	1
	<u>8</u>	<u>8</u>	<u>8</u>

PAYROLL:

2021 Budget	2021 Projected	2022 Budget
\$525,026	\$525,026	\$554,236

CAPITAL PURCHASES:

	2021 Budget	2021 Projected	2022 Budget
<u>HOUSING BUILDINGS</u>			
Cash Purchases:			
Mobile equipment	\$1,000	\$1,000	\$1,000
Computers	\$1,500	\$1,500	\$1,500
Land improvements	\$1,500	\$1,500	\$1,500
Buildings	\$1,000	\$1,000	\$1,000
Furniture & Fixtures	\$5,000	\$5,000	\$5,000
Cash purchases - other	\$30,819	\$30,819	\$4,000
Reserves Used:	\$31,469	\$31,469	\$0
<u>MOUNTAIN VIEW BUILDINGS</u>			
Reserves Used:	\$109,518	\$109,518	\$0
<u>MOUNTAIN VIEW II BUILDINGS</u>			
Reserves Used:	\$30,800	\$30,800	\$0

HIGHLIGHTS OF PROPOSED BUDGET:

In 2021, we plan to undertake design and the first phase of renovations at the Mountain View Housing development, which has not been substantially renovated since it was built in 1990. Renovations will span several years and are expected to include interior, exterior and site improvements. Mountain View II is scheduled to be painted in 2021. New laundry equipment will be installed at the Villas North Housing development and the Department tractor is scheduled for replacement. Unit renovations are targeted for the newly acquired Snowmass Inn, and the heating and hot water systems are anticipated to need replacement. Coffey Place housing units will be completed and sold in the first quarter of 2021. The Housing budget also includes funding for design of the next workforce housing development.

The 2022 contribution to the reserve fund is \$91,648.

**TOWN OF SNOWMASS VILLAGE
HOUSING DEPARTMENT
BUDGET SUMMARY**

	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2022 BUDGET</u>	<u>\$ VARIANCE</u>
BEGINNING FUNDS AVAILABLE BALANCE	\$4,211,510.18	\$3,757,140.18	\$3,858,414.09	\$101,273.91	\$3,763,168.09	(\$95,246.00)
OPERATING REVENUE	\$2,871,545.26	\$2,848,495.00	\$2,817,481.00	(\$31,014.00)	\$2,950,731.00	\$133,250.00
OPERATING/CAPITAL EXPENDITURES	(\$1,450,119.29)	(\$1,563,732.00)	(\$1,575,940.00)	(\$12,208.00)	(\$1,631,827.00)	(\$55,887.00)
NET OPERATING REVENUE/EXPENDITURE	\$1,421,425.97	\$1,284,763.00	\$1,241,541.00	(\$43,222.00)	\$1,318,904.00	\$77,363.00
CAPITAL RESERVES USED	(\$59,522.06)	(\$171,787.00)	(\$171,787.00)	\$0.00	\$	171,787.00
TRANSFER OUT TO CIP-HOUSING PROJECTS	(\$1,500,000.00)	(\$1,150,000.00)	(\$1,150,000.00)	\$0.00	(\$3,404,330.00)	(\$2,254,330.00)
TRANSFER OUT TO CIP-MVI RENOVATION DESIGN	(\$200,000.00)			\$0.00		\$0.00
TRANSFER OUT TO CARRIAGE WAY				\$0.00		\$0.00
TRANSFER OUT TO SNOWMASS INN					(\$70,000.00)	(\$70,000.00)
TREE MNTN/SIDEWALK AND BOULDER WALL REPAIRS	(\$15,000.00)	(\$15,000.00)	(\$15,000.00)	\$0.00		\$15,000.00
CREEKSIDE ELECTRICAL PANELS REPLACEMENT				\$0.00	(\$31,500.00)	(\$31,500.00)
OTHER NET OPERATING REVENUE/EXPENDITURE	(\$1,774,522.06)	(\$1,336,787.00)	(\$1,336,787.00)	\$0.00	(\$3,505,830.00)	(\$2,169,043.00)
YEAR END FUNDS AVAILABLE BALANCE	\$3,858,414.09	\$3,705,116.18	\$3,763,168.09	\$58,051.91	\$1,576,242.09	(\$2,186,926.00)

**HOUSING DEPARTMENT
FUNDS AVAILABLE SUMMARY**

	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2022 BUDGET</u>	<u>\$ VARIANCE</u>
CAPITAL RESERVE FUND	\$890,860.94	\$849,750.00	\$810,721.94	(\$39,028.06)	\$945,690.94	\$134,969.00
CAPITAL RESERVE FUND- COUNTRY CLUB TOWNHOMES					\$24,821.00	
EMERGENCY/CONTINGENCY FUND	\$459,447.24	\$455,759.20	\$450,796.96	(\$4,962.24)	\$472,116.96	\$21,320.00
FUNDS AVAILABLE	\$2,508,105.91	\$2,399,606.98	\$2,501,649.19	\$102,042.21	\$133,613.19	(\$2,368,036.00)
ENDING FUNDS AVAILABLE	\$3,858,414.09	\$3,705,116.18	\$3,763,168.09	\$58,051.91	\$1,576,242.09	(\$2,186,926.00)

**HOUSING DEPARTMENT
FUNDING FOR CAPITAL RESERVE**

	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2022 BUDGET</u>	<u>\$ VARIANCE</u>
NET OPERATING REVENUE/EXPENDITURE	\$1,421,425.97	\$1,284,763.00	\$1,241,541.00	(\$43,222.00)	\$1,318,904.00	\$77,363.00
CAPITAL RESERVE CONTRIBUTION	(\$114,075.00)	(\$91,648.00)	(\$91,648.00)	\$0.00	\$ (134,969.00)	\$ (43,321.00)
NET OPERATING BALANCE	\$1,307,350.97	\$1,193,115.00	\$1,149,893.00	(\$43,222.00)	\$1,183,935.00	\$34,042.00

HOUSING RENT STRUCTURE

PROJECT	# UNITS	2021			2022			
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.	
CREEKSIDE								
RENOVATED UNITS	2B/2B	1	\$ 1,135	\$ 13,620	0.00%	\$ 1,155	\$ 13,860	1.76%
	2B/2B	29	\$ 1,220	\$ 424,560	0.00%	\$ 1,240	\$ 431,520	1.64%
	1B/1B	15	\$ 890	\$ 160,200	0.00%	\$ 905	\$ 162,900	1.69%
	ANNUAL TOTAL			\$ 598,380			\$ 608,280	
PALISADES								
	2B/2B	10	\$ 1,200	\$ 144,000	0.00%	\$ 1,220	\$ 146,400	1.67%
	STUDIOS	16	\$ 615	\$ 118,080	0.00%	\$ 625	\$ 120,000	1.63%
	ANNUAL TOTAL			\$ 262,080			\$ 266,400	
BRUSH CREEK								
	1B/1B	3	\$ 690	\$ 24,840	0.00%	\$ 700	\$ 25,200	1.45%
	STUDIO/LFT	12	\$ 620	\$ 89,280	0.00%	\$ 630	\$ 90,720	1.61%
	STUDIOS	10	\$ 540	\$ 64,800	0.00%	\$ 550	\$ 66,000	1.85%
	SM.STUDIO	1	\$ 445	\$ 5,340	0.00%	\$ 450	\$ 5,400	1.12%
	ANNUAL TOTAL			\$ 184,260			\$ 187,320	
VILLAS NORTH								
	2B/1B	8	\$ 1,185	\$ 113,760	0.00%	\$ 1,205	\$ 115,680	1.69%
	1B/1B	8	\$ 915	\$ 87,840	0.00%	\$ 930	\$ 89,280	1.64%
	STUDIOS	10	\$ 680	\$ 81,600	0.00%	\$ 690	\$ 82,800	1.47%
	2B/2B	6	\$ 1,340	\$ 96,480	0.00%	\$ 1,360	\$ 97,920	1.49%
	ANNUAL TOTAL			\$ 379,680			\$ 385,680	
MOUNTAIN VIEW								
	STUDIO	40	\$ 650	\$ 312,000	0.00%	\$ 660	\$ 316,800	1.54%
	ONE BED	18	\$ 945	\$ 204,120	0.00%	\$ 960	\$ 207,360	1.59%
	2 BED 757 SF	8	\$ 1,225	\$ 117,600	0.00%	\$ 1,245	\$ 119,520	1.63%
	2 BED 1008 SF	21	\$ 1,395	\$ 351,540	0.00%	\$ 1,415	\$ 356,580	1.43%
	3 BED	5	\$ 1,815	\$ 108,900	0.00%	\$ 1,845	\$ 110,700	1.65%
	ANNUAL TOTAL			\$ 1,094,160			\$ 1,110,960	
MOUNTAIN VIEW II								
	STUDIO	18	\$ 700	\$ 151,200	0.00%	\$ 710	\$ 153,360	1.43%
	ONE BEDROOM	4	\$ 1,000	\$ 48,000	0.00%	\$ 1,015	\$ 48,720	1.50%
	TWO BEDROOM	4	\$ 1,470	\$ 70,560	0.00%	\$ 1,490	\$ 71,520	1.36%
	ANNUAL TOTAL			\$ 269,760			\$ 273,600	
Country Club Town Homes								
	TWO BEDROOM (#60)	1				\$ 2,040	\$ 24,480	
	THREE BEDROOM (#5 and #18)	2				\$ 2,050	\$ 49,200	
	ANNUAL TOTAL						\$ 73,680	
TOTAL RENT				\$ 2,788,320			\$ 2,905,920	

HOUSING RESERVE FUND REQUIREMENTS

DESCRIPTION	AMOUNT	PURCHASE DATE	2020 RESERVE BALANCE	2021 RESERVE CONTRIBUTION	2021 CASH OUTLAY	2021 RESERVE USED	2021 RESERVE BALANCE	2022 RESERVE CONTRIBUTION	2022 CASH OUTLAY	2022 RESERVE USED	2022 RESERVE BALANCE
BOILERS											
Brush Creek-4	\$45,080	2031	\$23,080	\$2,000	\$0	\$0	\$25,080	\$2,000	\$0	\$0	\$27,080
Villas North-4	\$46,006	2033	\$15,872	\$2,318	\$0	\$0	\$18,190	\$2,318	\$0	\$0	\$20,508
ASPHALT OVERLAY											
B.C.-PAL.-CREEKSIDE	\$45,021	2027	\$32,589	\$1,776	\$0	\$0	\$34,365	\$1,776	\$0	\$0	\$36,141
Villas North	\$39,995	2023	\$31,454	\$2,847	\$0	\$0	\$34,301	\$2,847	\$0	\$0	\$37,148
Villas North	\$43,995	2033									
LAUNDRY EQUIPMENT											
Palisades	\$16,000	2025	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Palisades	\$17,000	2030	\$0	\$0	\$0	\$0	\$0	\$3,400	\$0	\$0	\$3,400
Villas North	\$11,498	2021	\$11,498	\$3,400	\$0	\$11,498	\$3,400	\$0	\$0	\$0	\$3,400
Villas North	\$12,100	2026	\$0	\$0	\$0	\$0	\$0	\$2,420	\$0	\$0	\$2,420
LAWN TRACTOR											
Replacement/Kawasaki Mule	\$18,725	2025	\$5,350	\$2,675	\$0	\$0	\$8,025	\$2,675	\$0	\$0	\$10,700
Replacement/tractor	\$22,190	2021	\$19,971	\$0	\$2,219	\$19,971	\$0	\$2,219	\$0	\$0	\$2,219
Replacement/tractor	\$23,450	2028	\$0	\$0	\$0	\$0	\$0	\$3,350	\$0	\$0	\$3,350
ROOFS											
Brush creek	\$48,130	2033	\$33,740	\$1,100	\$0	\$0	\$34,840	\$1,100	\$0	\$0	\$35,940
Creekside	\$97,275	2032	\$82,395	\$1,240	\$0	\$0	\$83,635	\$1,240	\$0	\$0	\$84,875
Palisades	\$65,008	2033	\$42,206	\$1,754	\$0	\$0	\$43,960	\$1,754	\$0	\$0	\$45,714
Villas North	\$138,600	2036	\$8,152	\$8,152	\$0	\$0	\$16,304	\$8,152	\$0	\$0	\$24,456
VEHICLE REPLACEMENT											
#104 2011 F350 PUSH 2022	\$48,775	2024	\$39,360	\$2,915	\$0	\$0	\$42,275	\$2,915	\$0	\$0	\$45,190
#104 2011 F350	\$53,700	2031	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
#105 2014 F-350	\$53,300	2025	\$28,080	\$4,680	\$0	\$0	\$32,760	\$4,680	\$0	\$0	\$37,440
SKID LOADER REPLACEMENT											
Replacement/trade in	\$4,000	Annually	\$0	\$0	\$4,000	\$0	\$0	\$0	\$4,000	\$0	\$0
WATER HEATERS											
Replacement(4)	\$12,024	2031	\$8,592	\$312	\$0	\$0	\$8,904	\$312	\$0	\$0	\$9,216
Villas North Replacement (32)	\$19,800	2033	\$2,640	\$1,320	\$0	\$0	\$3,960	\$1,320	\$0	\$0	\$5,280
Creekside Replacement (45)	\$26,196	2031	\$23,854	\$227	\$0	\$0	\$24,091	\$227	\$0	\$0	\$24,318
Palisades laundry water heater	\$4,507	2025	\$3,807	\$350	\$0	\$0	\$4,157	\$350	\$0	\$0	\$4,507
Palisades Apt. water heaters	\$13,005	2032	\$2,601	\$867	\$0	\$0	\$3,468	\$867	\$0	\$0	\$4,335
GRAND TOTAL			\$415,241	\$ 37,933	\$ 6,219	\$ 31,469	\$421,715	\$ 45,922	\$ 4,000	\$ 0	\$467,637

HOUSING RESERVE FUND REQUIREMENTS- MOUNTAIN VIEW

DESCRIPTION	AMOUNT	PURCHASE DATE	2020 RESERVE BALANCE	2021 RESERVE CONTRIBUTION	2021 CASH OUTLAY	2021 RESERVE USED	2021 RESERVE BALANCE	2022 RESERVE CONTRIBUTION	2022 CASH OUTLAY	2022 RESERVE USED	2022 RESERVE BALANCE
ASPHALT											
Mt. View 700 & 800 Bld. Lot	\$38,000	2020	\$ 9,465	\$ -	\$ -	\$ -	\$ 9,465	\$ -	\$ -	\$ -	\$ 9,465
Mountain View (All Lots)	\$54,986	2032	\$ 23,606	\$ 2,615	\$ -	\$ -	\$ 26,221	\$ 2,615	\$ -	\$ -	\$ 28,836
BOILER											
Mt. View Commons	\$14,035	2030	\$ 5,885	\$ 815	\$ -	\$ -	\$ 6,700	\$ 815	\$ -	\$ -	\$ 7,515
LAUNDRY EQUIPMENT											
Replacement	\$25,000	2023	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ 15,000	\$ 5,000	\$ -	\$ -	\$ 20,000
replacement	\$27,500	2028									
PAINTING-EXTERIOR											
Re-paint (AVALIABLE FOR REMODEL)			\$ 109,518		\$ 9,200	\$ 109,518					
Re-paint	\$151,008	2027	\$ 22,880	\$ -	\$ -	\$ -	\$ 22,880	\$ 25,168	\$ -	\$ -	\$ 48,048
ROOFS											
Replacement	\$300,760	2032	\$ 110,152	\$ 15,884	\$ -	\$ -	\$ 126,036	\$ 15,884	\$ -	\$ -	\$ 141,920
VEHICLE REPLACEMENT											
#102 new vehicle	\$53,650	2024	\$ 35,793	\$ 5,464	\$ -	\$ -	\$ 41,257	\$ 5,464	\$ -	\$ -	\$ 46,721
#102 new vehicle	\$56,000	2034									
#103 2011 F350 PUSH TO 2022	\$48,777	2024	\$ 39,118	\$ 3,659	\$ -	\$ -	\$ 42,777	\$ 3,659	\$ -	\$ -	\$ 46,436
#103 2011 F350	\$53,650	2034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WATER HEATER REPLACEMENT											
Replacement	\$57,040	2024	\$ 35,680	\$ 5,340	\$ -	\$ -	\$ 41,020	\$ 5,340	\$ -	\$ -	\$ 46,360
Replacement	\$62,744	2032									
GRAND TOTAL			\$ 402,097	\$ 38,777	\$ 9,200	\$ 109,518	\$ 331,356	\$ 63,945	\$ -	\$ -	\$ 395,301

HOUSING RESERVE FUND REQUIREMENTS- MOUNTAIN VIEW II

DESCRIPTION	AMOUNT	PURCHASE DATE	2020 RESERVE BALANCE	2021 RESERVE CONTRIBUTION	2021 CASH OUTLAY	2021 RESERVE USED	2021 RESERVE BALANCE	2022 RESERVE CONTRIBUTION	2022 CASH OUTLAY	2022 RESERVE USED	2022 RESERVE BALANCE
ASPHALT											
Mountain View II	\$60,415.00	2020	\$23,327.89	\$ -	\$ -	\$ -	\$23,327.89	\$ -	\$ -	\$ -	\$23,327.89
Replacement	\$66,500.00	2040	\$ -	\$ 3,325.00	\$ -	\$ -	\$ 3,325.00	\$ 3,325.00	\$ -	\$ -	\$ 6,650.00
BOILER											
MV II Laundry/Water Htr.	\$1,506.00	2027	\$ 645.00	\$ 123.00	\$ -	\$ -	\$ 768.00	\$ 123.00	\$ -	\$ -	\$ 891.00
Building Boilers	\$48,400.00	2039	\$ 2,420.00	\$ 2,420.00	\$ -	\$ -	\$ 4,840.00	\$ 2,420.00	\$ -	\$ -	\$ 7,260.00
LAUNDRY EQUIPMENT											
Mountain View II	\$11,420.00	2025	\$ 1,820.00	\$ 1,820.00	\$ -	\$ -	\$ 3,640.00	\$ 1,820.00	\$ -	\$ -	\$ 5,460.00
Mountain View II		2030									
PAINTING											
Painting Schedule	\$46,200.00	2021	\$30,800.00	\$ -	\$15,400.00	\$30,800.00	\$ -	\$ 10,164.00	\$ -	\$ -	\$10,164.00
Painting Schedule	\$50,820.00	2026									
ROOFS											
Mountain View II	\$145,000.00	2038	\$14,500.00	\$ 7,250.00	\$ -	\$ -	\$21,750.00	\$ 7,250.00	\$ -	\$ -	\$29,000.00
GRAND TOTAL			\$73,512.89	\$ 14,938.00	\$15,400.00	\$30,800.00	\$57,650.89	\$ 25,102.00	\$ -	\$ -	\$82,752.89

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 060 - Housing Fund					
REVENUES					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	50,626.06	20,025.00	3,511.00	3,511.00
407003	Miscellaneous Income	8,696.39	1,000.00	1,000.00	1,000.00
407050	Labor Material Supplies	3,569.40	2,350.00	2,350.00	2,500.00
407051	Late Fees and NSF Fees	677.50	2,300.00	2,300.00	2,300.00
407052	Laundry	14,185.00	29,500.00	15,000.00	29,500.00
407053	Application Fees	0.00	2,500.00	2,500.00	2,500.00
407054	Resale Fees	0.00	5,000.00	5,000.00	5,000.00
407055	Parking Fees	6,150.00	4,000.00	4,000.00	5,000.00
<i>Account Classification Total: MISC - Miscellaneous</i>		83,904.35	66,675.00	35,661.00	51,311.00
<i>RI - Rental Income</i>					
407007-03	Employee Housing - Country Club Townhome	0.00	0.00	0.00	73,680.00
411001-01	Rent - Brush Creek	184,260.00	184,260.00	184,260.00	187,320.00
411001-02	Rent - Creekside	598,380.00	598,380.00	598,380.00	608,280.00
411001-03	Rent - Palisades	261,960.78	262,080.00	262,080.00	266,400.00
411001-04	Rent - Villas North	379,680.00	379,680.00	379,680.00	385,680.00
411001-05	Rent - Vacancy Factor	0.00	(6,500.00)	(6,500.00)	(6,500.00)
411001-06	Rent - Mountain View	1,093,645.31	1,094,160.00	1,094,160.00	1,110,960.00
411001-07	Rent - Mountain View II	269,714.82	269,760.00	269,760.00	273,600.00
<i>Account Classification Total: RI - Rental Income</i>		2,787,640.91	2,781,820.00	2,781,820.00	2,899,420.00
REVENUES Total		2,871,545.26	2,848,495.00	2,817,481.00	2,950,731.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
EXPENSES					
<i>PER - Personnel Services</i>					
501001-01	Payroll - Regular	423,824.86	525,026.00	525,026.00	554,236.00
501001-05	Payroll - Receptionist	82,113.58	0.00	0.00	0.00
501001-07	Payroll - Groundskeeper	380.48	0.00	0.00	0.00
501002-01	Payroll Overtime Regular	6,123.25	6,000.00	6,000.00	6,000.00
501003-01	Payroll Benefits - Recreation Benefit	9,290.00	9,592.00	9,592.00	10,688.00
501003-06	Payroll Benefits - Retirement	42,448.99	45,871.00	45,871.00	52,379.00
501003-08	Payroll Benefits - Medicare	7,454.29	7,214.00	7,214.00	7,774.00
501003-09	Payroll Benefits - Fica	1,713.93	1,757.00	1,757.00	1,845.00
501003-10	Payroll Benefits - Health Insurance	253,888.24	280,327.00	280,327.00	265,964.00
501003-11	Payroll Benefits - Seasonal Health Insurance	16,134.64	9,430.00	9,430.00	9,706.00
501003-13	Payroll Benefits - Dental Insurance	7,842.04	3,086.00	3,086.00	3,333.00
501003-14	Payroll Benefits - Vision Insurance	2,760.12	1,591.00	1,591.00	1,591.00
501003-15	Payroll Benefits - Standard - Life / AD&D	3,202.24	3,426.00	3,426.00	3,635.00
501003-17	Payroll Benefits - Dependant Life	76.80	77.00	77.00	77.00
501003-18	Payroll Benefits - Long Term Disability	4,173.98	4,522.00	4,522.00	4,797.00
501003-19	Payroll Benefits - Unemployment Insurance	1,532.45	1,561.00	1,561.00	1,681.00
501003-20	Payroll Benefits - Workmans Comp	6,088.44	8,056.00	8,056.00	7,614.00
501004	Training/ Registrations	439.15	1,300.00	1,300.00	1,300.00
501005	Travel & Meeting Expenses	550.35	750.00	750.00	750.00
<i>Account Classification Total: PER - Personnel Services</i>		870,037.83	909,586.00	909,586.00	933,370.00
<i>PUR - Purchased Services</i>					
502003	Contract Service	52,260.27	54,300.00	54,300.00	54,300.00
502003-04	Contract Service - Fire Extinguisher Maintenance	2,247.00	1,825.00	1,825.00	2,215.00
502003-05	Contract Service - Backflow Test & Maintenance	2,267.51	3,300.00	3,300.00	3,300.00
502003-06	Contract Service - Boiler Inspections Cleaning	0.00	1,650.00	1,650.00	1,650.00
502004	Telephone	854.47	1,200.00	1,200.00	1,200.00
502006-01	Building Maintenance - General	564.69	2,700.00	2,700.00	12,700.00
502006-06	Building Maintenance - Carpet Labor	13,857.50	16,200.00	16,200.00	17,820.00
502006-07	Building Maintenance - Carpet Cleaning	2,884.00	4,250.00	4,250.00	4,250.00
502006-08	Building Maintenance - Drapery Cleaning	0.00	300.00	300.00	300.00
502006-09	Building Maintenance - Formica Repairs	670.00	750.00	750.00	750.00
502006-10	Building Maintenance - Painting	47.25	0.00	0.00	0.00
502007-01	Maintenance Agreements - Copier	585.82	700.00	700.00	1,544.00
502007-02	Maintenance Agreements - Software	9,072.00	9,650.00	9,650.00	11,000.00
502008-01	Repairs - Equipment	150.39	0.00	0.00	0.00
502008-02	Repairs - Vehicles	2,075.00	1,500.00	1,500.00	1,500.00
502008-03	Repairs - Radios	0.00	400.00	400.00	400.00
502009-01	Mailing - Postage	173.00	50.00	50.00	50.00
502009-02	Mailing - Freight & Shipping	0.00	25.00	25.00	0.00
502010-01	Utilities - Water & Sanitation	152,962.50	159,074.00	159,074.00	171,050.00
502010-02	Utilities - Gas	23,647.13	33,050.00	33,050.00	33,711.00
502010-03	Utilities - Electric	48,514.10	45,355.00	45,355.00	48,059.00
502010-04	Utilities - Trash	34,467.31	48,521.00	48,521.00	50,947.00
502013-01	Leased Equipment - Copier	1,166.40	1,850.00	1,850.00	700.00
502017	Audit	9,054.00	9,325.00	9,325.00	9,604.00
502021	Professional Services	5,304.86	4,000.00	4,000.00	2,000.00
502024	Weed Control	9.98	650.00	650.00	650.00
502028	Bank/Trustee Fees	726.00	700.00	700.00	700.00
502029	Accounting & Administrative Fee	32,236.00	33,203.00	33,203.00	34,199.00
502031	Homeowners Assessment	0.00	0.00	0.00	36,938.00
<i>Account Classification Total: PUR - Purchased Services</i>		395,797.18	434,528.00	434,528.00	501,537.00

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
OM - Operating & Maintenance					
503001-05	Advertising - Other	3,208.98	5,800.00	5,800.00	5,800.00
503002	Dues, Memberships, Subscriptions	550.00	600.00	600.00	600.00
503003	Miscellaneous	164.84	475.00	475.00	1,475.00
503004	Printing	0.00	375.00	375.00	375.00
503005-01	Supplies - Office	1,061.94	1,450.00	1,450.00	1,450.00
503005-02	Supplies - Building	1,935.21	2,000.00	2,000.00	2,000.00
503005-03	Supplies - Cleaning	410.04	1,750.00	1,750.00	1,750.00
503005-09	Supplies - Tools	1,429.34	1,250.00	1,250.00	1,250.00
503005-12	Supplies - Landscaping	1,065.03	1,175.00	1,175.00	1,175.00
503005-21	Supplies - Carpet	22,215.49	21,000.00	21,000.00	23,100.00
503005-22	Supplies - Maintenance	17,258.46	16,400.00	16,400.00	16,400.00
503005-23	Supplies - Painting	4,294.23	4,700.00	4,700.00	4,700.00
503005-24	Supplies - Plumbing	3,945.80	3,100.00	3,100.00	3,100.00
503005-25	Supplies - Laundry	543.44	575.00	575.00	575.00
503005-26	Supplies - Appliance Parts	1,042.81	1,200.00	1,200.00	1,200.00
503005-27	Supplies - Siding	0.00	525.00	525.00	525.00
503006	Equipment	579.93	2,600.00	2,600.00	2,600.00
503008-01	Insurance - Building	90,383.80	103,944.00	103,944.00	92,265.00
503008-02	Insurance - Vehicle	570.96	658.00	658.00	550.00
503009-01	Vehicle Expenses - Fuel	5,097.51	5,939.00	5,939.00	5,939.00
503009-02	Vehicle Expenses - Oil	9.98	0.00	0.00	0.00
503009-03	Vehicle Expenses - Parts & Supplies	3,797.37	6,671.00	6,671.00	6,671.00
503009-04	Vehicle Expenses - Equipment	0.00	600.00	600.00	600.00
503009-06	Vehicle Expenses - Labor	4,717.50	4,420.00	4,420.00	4,420.00
503012-01	Public Relations - Tenant Party	0.00	900.00	900.00	1,500.00
503013	Uniforms	2,245.76	2,500.00	2,500.00	2,500.00
503025	PMH Resale Expenses	0.00	400.00	400.00	400.00
Account Classification Total: OM - Operating & Maintenance		166,528.42	191,007.00	191,007.00	182,920.00
CAP - Capital					
507001-02	Cash Purchases - Mobile Equipment	0.00	1,000.00	1,000.00	1,000.00
507001-05	Cash Purchases - Computer	325.48	1,500.00	1,500.00	1,500.00
507001-06	Cash Purchases - Land Improvements	15,000.00	1,500.00	1,500.00	1,500.00
507001-07	Cash Purchases - Buildings	1,937.98	1,000.00	1,000.00	1,000.00
507001-12	Cash Purchases - Furniture & Fixtures	3,398.24	5,000.00	5,000.00	5,000.00
507001-20	Cash Purchases - Other	4,841.42	30,819.00	30,819.00	4,000.00
507025	Reserves Used	12,400.00	31,469.00	31,469.00	0.00
507025-05	Reserves Used - Mountain View	14,534.95	109,518.00	109,518.00	0.00
507025-06	Reserves Used - Mountain View II	32,587.11	30,800.00	30,800.00	0.00
507029	Capital Repairs - Other	0.00	15,000.00	15,000.00	31,500.00
Account Classification Total: CAP - Capital		85,025.18	227,606.00	227,606.00	45,500.00
TRAN - Transfers Out					
510055	Transfer Out to CIP	1,700,000.00	1,150,000.00	1,150,000.00	3,404,330.00
510064	Transfer Out Snowmass Inn	0.00	0.00	0.00	70,000.00
Account Classification Total: TRAN - Transfers Out		1,700,000.00	1,150,000.00	1,150,000.00	3,474,330.00
NON - Non Operating					
530001-01	Depreciation - Brush Creek	48,874.17	48,875.00	48,875.00	48,875.00
530001-02	Depreciation - Creekside	73,787.38	73,788.00	73,788.00	73,788.00
530001-03	Depreciation - Palisades	69,059.02	69,060.00	69,060.00	69,060.00
530001-04	Depreciation - Villas North	4,663.33	1,403.00	1,403.00	1,403.00
530001-05	Depreciation - Mountain View	19,994.20	19,995.00	19,995.00	19,995.00
530001-06	Depreciation - Mountain View II	121,418.55	47,438.00	47,438.00	47,438.00
530001-08	Depreciation - Equipment	5,313.70	1,062.00	1,062.00	1,062.00
530001-09	Depreciation - Vehicles	4,076.44	6,155.00	6,155.00	6,115.00
530001-10	Depreciation - Housing Expansion	4,965.71	4,966.00	4,966.00	4,996.00
530001-11	Depreciation - Mobile Equipment	3,345.78	954.00	954.00	954.00
Account Classification Total: NON - Non Operating		\$355,498.28	\$273,696.00	\$273,696.00	\$273,686.00
EXPENSES Total		\$3,572,886.89	\$3,186,423.00	\$3,186,423.00	\$5,411,343.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Housing Department
PROGRAM: Carriage Way Apartments
FUND: Carriage Way

DEPARTMENT DESCRIPTION:

In 2019, the Housing Department acquired a 12-unit apartment building located at 250 Carriage Way in Snowmass Village. The property consists of 4 studios, 4 one-bedroom and 4 two-bedroom apartments on approximately 0.6 acres in the heart of Snowmass Village. The property has provided affordable apartments since it was built in 1968, and the Housing Department acquired the property to preserve and enhance it for the residents who are living there. It is also an excellent location, as it is right on the bus line and walking distance to all the Village’s amenities and offers potential for future redevelopment. The site was financed through a combination of Housing Department reserves and bond proceeds.

DEPARTMENT OBJECTIVES:

1. To provide the highest quality rental units.
 2. To respond quickly and professionally to all maintenance requests.
 3. Maximize occupancy.
 4. Continue to improve the Housing Capital Reserve Fund.
 5. Ensure the proper enforcement of regulations.
 6. To provide professional, courteous service to all people concerning housing matters.
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Accomplishments – 2021:

- Managed full occupancy of 262 employee rental units during the COVID-19 pandemic
- Completed the due diligence and completed the purchase of the Snowmass Inn for employee housing
- Oversaw the construction of the Coffey Place single-family employee owned housing
- Developed the Master Plan for future employee housing sites

Goals - 2022:

- To provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a very high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Expand housing choice and affordability, within the character and resources of the Village; complete and adopt Master Housing Plan.
- Review, enforce and amend where appropriate the regulations governing the housing program.

- Initiate renovation of the Mountain View Housing development (92 rental units).
- Complete construction and sale of Coffey Place deed restricted housing (15 units).

Performance Measurements:

Carriage Way	2020	2021	2022
	Actual	Estimate	Budget
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	70%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	63%

DEPARTMENT STAFFING:

All staffing for Carriage Way is carried within the Housing Department Budget.

CAPITAL PURCHASES:

	<u>2021 Budget</u>	<u>2021 Revised</u>	<u>2022 Budget</u>
	\$0	\$0	\$0

HIGHLIGHTS OF PROPOSED BUDGET:

In 2021, we plan continue to maintain the Carriage Way property and to undertake extensive remodel of each apartment upon turn-over. We will also look to repair exterior stairs and landings and to improve the grounds.

**TOWN OF SNOWMASS VILLAGE
CARRIAGE WAY
BUDGET SUMMARY**

	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2022 BUDGET</u>	<u>\$ VARIANCE</u>
BEGINNING FUNDS AVAILABLE	\$5,523.29	\$1,192.29	\$14,452.80	\$13,260.51	\$14,216.80	(\$236.00)
REVENUES	\$179,598.70	\$180,242.00	\$180,242.00	\$0.00	\$185,247.00	\$5,005.00
OPERATING/CAPITAL EXPEND	(\$31,335.19)	(\$41,672.00)	(\$41,672.00)	\$0.00	(\$43,018.00)	(\$1,346.00)
DEBT SERVICE	(\$139,334.00)	(\$138,806.00)	(\$138,806.00)	\$0.00	(\$139,214.00)	(\$408.00)
NET OPERATING REV/EXP	\$8,929.51	(\$236.00)	(\$236.00)	\$0.00	\$3,015.00	\$3,251.00
TRANSFER IN FROM HOUSING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
YEAR END FUNDS AVAILABLE BALANCE	\$14,452.80	\$956.29	\$14,216.80	\$0.00	\$17,231.80	\$3,015.00

CARRIAGE WAY RENT STRUCTURE

PROJECT	# UNITS	2021	2021	2021	2022	2022	2022
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.
CARRIAGE WAY							
	STUDIO	4	\$ 1,060	\$ 50,880			0.94%
	ONE BEDROOM	4	\$ 1,215	\$ 58,320	\$ 1,230	\$ 59,040	1.23%
	TWO BEDROOM	3	\$ 1,620	\$ 58,320	\$ 1,640	\$ 59,040	1.23%
GRANDFATHERED UNITS							
	TWO BEDROOM	1	\$ 1,120	\$ 13,440	\$ 1,390	\$ 16,680	24.11%
ANNUAL TOTAL				\$ 180,960		\$ 186,120	

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 063 - Carriage Way					
REVENUES					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	426.39	182.00	182.00	27.00
407051	Late Fees and NSF Fees	0.00	100.00	100.00	100.00
<i>Account Classification Total: MISC - Miscellaneous</i>		426.39	282.00	282.00	127.00
<i>RI - Rental Income</i>					
411001-05	Rent - Vacancy Factor	0.00	(1,000.00)	(1,000.00)	(1,000.00)
411001-08	Rent - Carriage Way	179,172.31	180,960.00	180,960.00	186,120.00
<i>Account Classification Total: RI - Rental Income</i>		179,172.31	179,960.00	179,960.00	185,120.00
REVENUES Total		179,598.70	180,242.00	180,242.00	185,247.00
EXPENSES					
<i>PUR - Purchased Services</i>					
502003-05	Contract Service - Backflow Test & Maintenance	0.00	500.00	500.00	500.00
502006-01	Building Maintenance - General	2,331.99	5,000.00	5,000.00	5,000.00
502010-01	Utilities - Water & Sanitation	6,749.72	10,650.00	10,650.00	12,050.00
502010-02	Utilities - Gas	3,801.72	4,767.00	4,767.00	5,177.00
502010-03	Utilities - Electric	4,516.98	3,693.00	3,693.00	4,951.00
502010-04	Utilities - Trash	1,538.97	1,605.00	1,605.00	1,621.00
502024	Weed Control	0.00	500.00	500.00	500.00
<i>Account Classification Total: PUR - Purchased Services</i>		18,939.38	26,715.00	26,715.00	29,799.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	60.00	0.00	0.00	0.00
503005-02	Supplies - Building	23.97	200.00	200.00	200.00
503005-03	Supplies - Cleaning	0.00	50.00	50.00	50.00
503005-12	Supplies - Landscaping	0.00	175.00	175.00	175.00
503005-21	Supplies - Carpet	3,500.00	3,500.00	3,500.00	3,500.00
503005-22	Supplies - Maintenance	595.93	900.00	900.00	900.00
503005-23	Supplies - Painting	518.57	500.00	500.00	500.00
503005-24	Supplies - Plumbing	448.43	900.00	900.00	900.00
503005-26	Supplies - Appliance Parts	697.84	2,000.00	2,000.00	2,000.00
503008-01	Insurance - Building	6,731.94	6,732.00	6,732.00	4,994.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		12,576.68	14,957.00	14,957.00	13,219.00
<i>DEBT - Debt Expense</i>					
520002	Bond Interest	60,153.13	138,806.00	138,806.00	139,214.00
<i>Account Classification Total: DEBT - Debt Expense</i>		60,153.13	138,806.00	138,806.00	139,214.00
<i>NON - Non Operating</i>					
530001-12	Depreciation - Carriageway	22,590.00	0.00	0.00	22,590.00
<i>Account Classification Total: NON - Non Operating</i>		22,590.00	0.00	0.00	22,590.00
EXPENSES Total		\$114,259.19	\$180,478.00	\$180,478.00	\$204,822.00



Town of
SNOWMASS *Village*

COLORADO

DEPARTMENT: Housing Department
PROGRAM: Snowmass Inn
FUND: Snowmass Inn

DEPARTMENT DESCRIPTION:

In late 2020, the Housing Department acquired the 41-unit property at 67 Daly Lane, also called the Snowmass Inn, to preserve it as affordable short-term rental housing for seasonal and year-round workers. The Inn consists of 39 rooms and two apartments in two structures and has considerable common space in the area that fronts on Daly Lane. The Inn offers important seasonal housing, with a history of being 100% occupied during both Winter and Summer seasons by hotel workers and commercial employees, construction crews, and others looking to make Snowmass Village their home. The plan is to renovate and convert the units to year-round studios. The Snowmass Inn is in an excellent location, located nearly slope side, adjacent to the bus depot, and close to all the Village's amenities. The site was financed through bond proceeds. In 2022, the Housing Department will be assuming management of all phases of the Snowmass Inn, which was previously managed by a third-party company. The transition was expected to take place for 2023; however, in late 2021 we were informed that the third-party company will no longer provide that service.

DEPARTMENT OBJECTIVES:

1. To provide the highest quality rental units.
 2. To respond quickly and professionally to all maintenance requests.
 3. Maximize occupancy.
 4. Continue to improve the Housing Capital Reserve Fund.
 5. Ensure the proper enforcement of regulations.
 6. To provide professional, courteous service to all people concerning housing matters.
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Accomplishments – 2021:

- Managed full occupancy of 303 employee rental units during the COVID-19 pandemic
- Transitioned management of the Snowmass Inn from East-West to the Town's portfolio; initiated renovations and upgrades.
- Completed construction and sale of the Coffey Place single-family employee-owned housing.
- Initiated design work for comprehensive renovation of Mountain View Apartments.
- Completed the Housing Master Plan for future employee housing sites.

Goals - 2022:

- Provide top quality rental units with affordable rental rates to employees of businesses based in Snowmass Village; manage and maintain those housing properties to a very high standard; have the housing properties blend into the community and not be labeled “employee housing projects”.
- Expand housing choice and affordability, within the character and resources of the Village, by initiating design work in accordance with Housing Master Plan.
- Review, enforce and amend where appropriate the regulations governing the housing program.
- Initiate rehabilitation of the Mountain View Housing development (92 rental units).
- Undertake renovation of the Snowmass Inn (41 units).

Performance Measurements:

Snowmass Inn	2020	2021	2022
	Actual	Estimate	Budget
Quality of Housing-% Very Satisfied/Satisfied of Comm Survey	69%	70%	70%
Level of Service & Unit Upkeep-% Very Satisfied/Satisfied of Comm Survey	62%	63%	63%

DEPARTMENT STAFFING:

All staffing for Snowmass Inn is carried within the Housing Department Budget.

CAPITAL PURCHASES:

<u>2021 Budget</u>	<u>2021 Revised</u>	<u>2022 Budget</u>
\$0	\$0	\$0

HIGHLIGHTS OF PROPOSED BUDGET:

In 2022, we plan continue to undertake renovations to the Snowmass Inn property, including electrical upgrades, replacement of heating and hot water systems, exterior enhancements and structural repairs, and extensive remodel of each unit upon turnover. We will also look to transition the resident population from seasonal to year-round employees.

**TOWN OF SNOWMASS VILLAGE
SNOWMASS INN
BUDGET SUMMARY**

	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 PROJECTED</u>	<u>\$ VARIANCE</u>	<u>2022 BUDGET</u>	<u>\$ VARIANCE</u>
BEGINNING FUNDS AVAILABLE	\$0.00	\$0.00	\$0.00	\$0.00	\$90,313.00	\$90,313.00
REVENUES	\$0.00	\$255,906.00	\$255,906.00	\$0.00	\$346,784.00	\$90,878.00
OPERATING/CAPITAL EXPEND	\$0.00	(\$10,000.00)	(\$17,965.00)	(\$7,965.00)	(\$8,761.00)	\$9,204.00
DEBT SERVICE	\$0.00	(\$147,628.00)	(\$147,628.00)	\$0.00	(\$395,022.00)	(\$247,394.00)
NET OPERATING REV/EXP	\$0.00	\$98,278.00	\$90,313.00	(\$7,965.00)	(\$56,999.00)	(\$147,312.00)
TRANSFER IN FROM HOUSING	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00
YEAR END FUNDS AVAILABLE BALANCE	\$0.00	\$98,278.00	\$90,313.00	(\$7,965.00)	\$103,314.00	\$13,001.00

SNOWMASS INN RENT STRUCTURE

PROJECT	# UNITS	2021	2021	2021	2022	2022	2022
		MONTHLY RENTS	ANNUAL INCOME	% INCR.	MONTHLY RENTS	ANNUAL INCOME	% INCR.
SNOWMASS INN							
	STUDIO	39	\$ -	\$ -			
	ONE BEDROOM	1	\$ -	\$ -	\$ 1,100	\$ 514,800	
	TWO BEDROOM	1	\$ -	\$ -	\$ 1,000	\$ 12,000	
			\$ -	\$ -	\$ 1,200	\$ 14,400	
	ANNUAL TOTAL			\$ -		\$ 541,200	

* Managed by Eastwest in 2021

Town of Snowmass Village Budget Worksheet Report

Account Number	Account Description	2020 Actual Amount	2021 Budget	2021 Projected	2022 Budget
Fund: 064 - Snowmass Inn					
REVENUES					
<i>MISC - Miscellaneous</i>					
407001	Interest Income	0.00	0.00	0.00	13.00
407003	Miscellaneous Income	0.00	255,906.00	255,906.00	346,771.00
<i>Account Classification Total: MISC - Miscellaneous</i>		0.00	255,906.00	255,906.00	346,784.00
<i>TI - Transfer In From Other Funds</i>					
408060	Transfer In Housing	0.00	0.00	0.00	70,000.00
<i>Account Classification Total: TI - Transfer In From Other Funds</i>		0.00	0.00	0.00	70,000.00
<i>NO - Non-Operating</i>					
412002	Contributed Capital	0.00	0.00	0.00	0.00
<i>Account Classification Total: NO - Non-Operating</i>		0.00	0.00	0.00	0.00
REVENUES Total		0.00	255,906.00	255,906.00	416,784.00
EXPENSES					
<i>PUR - Purchased Services</i>					
502030	Closing Costs	0.00	0.00	0.00	0.00
<i>Account Classification Total: PUR - Purchased Services</i>		0.00	0.00	0.00	0.00
<i>OM - Operating & Maintenance</i>					
503003	Miscellaneous	0.00	10,000.00	10,000.00	0.00
503008-01	Insurance - Building	0.00	0.00	7,965.00	8,761.00
<i>Account Classification Total: OM - Operating & Maintenance</i>		0.00	10,000.00	17,965.00	8,761.00
<i>OFU - Other Financing Uses</i>					
520004	Cost of Issuance	0.00	0.00	0.00	0.00
<i>Account Classification Total: OFU - Other Financing Uses</i>		0.00	0.00	0.00	0.00
<i>DEBT - Debt Expense</i>					
520002	Bond Interest	0.00	147,628.00	147,628.00	395,022.00
<i>Account Classification Total: DEBT - Debt Expense</i>		0.00	147,628.00	147,628.00	395,022.00
<i>NON - Non Operating</i>					
530001-13	Depreciation - Snowmass Inn	0.00	0.00	0.00	174,000.00
<i>Account Classification Total: NON - Non Operating</i>		\$0.00	\$0.00	\$0.00	\$174,000.00
EXPENSES Total		\$0.00	\$157,628.00	\$165,593.00	\$577,783.00
Fund REVENUE Total: 064 - Snowmass Inn		\$0.00	\$255,906.00	\$255,906.00	\$416,784.00
Fund EXPENSE Total: 064 - Snowmass Inn		\$0.00	\$157,628.00	\$165,593.00	\$577,783.00
Fund Total: 064 - Snowmass Inn		\$0.00	\$98,278.00	\$90,313.00	(\$160,999.00)



Town of
SNOWMASS *Village*

COLORADO



REVENUE/EXPENDITURE ALLOCATION

Per the Snowmass Village Municipal Code, the following fees are allocated to the expenditures of the departments listed below:

Town Clerk Department

Business License Fees

Community Development Department

Building Contractor Fees

Building Permit Fees

Alarm Permit Fees

Planning Fees

Plan Check Fees

Public Safety Department

False Alarm Fees-Burglary

False Alarm Fees-Fire

Animal Tags

Animal Adoption

Animal Fines

Public Works Department Solid Waste Division

Solid Waste Fees

Public Works Department Road

Road Cut Permit Fees

Road Mill Levy Fund

Occupancy Assessment Fees



Town of
SNOWMASS *Village*

COLORADO

GLOSSARY/ACRONYMS

Accrual Accounting: A basis of accounting in which revenues are recognized when earned and expenses are recognized when the liability is incurred. This basis of accounting is used in the Towns enterprise funds.

ARP Grant: Federal Grant funding for the American Rescue Plan due to COVID-19.

Appropriation: An authorization of a specific amount of money made by the Town Council which permits the Town to incur obligations and to make expenditures of resources.

Assessed Valuation: The value that is established for real or personal property by the County Assessor for the purpose of levying property taxes.

Audit: An examination of the Town financial records by an independent firm

Balanced Budget: A balanced budget limits expenditures to available resources. Some Town budgets have interfund transfers to support expenditures.

Bonds: Interest bearing certificates of private or public indebtedness (financing instrument).

Budget: A financial plan for a specified period of time (fiscal year) that balances projected revenues and fund balance appropriations to estimated expenditures and operating transfer obligations.

Capital Improvement Project: A permanent addition to the Towns assets and includes design, construction, purchase of land, buildings and facilities.

Capital Outlay: Represents expenditures, which result in the acquisition or addition to the Towns capital assets.

CARES Grant: Federal Grant funding for Coronavirus Aid, Relief and Economic Security due to COVID-19.

COP-Certificate of Participation: A type of financing where an investor purchases a share of the lease revenues of a program rather than being secured by those revenues.

Contract Service: Expenses that are usually incurred by entering into a formal agreement or contract with another party. Examples include architectural services and consultants.

Contributions: Funds derived from outside sources through agreements with another party.

COVID-19: Infectious disease that started in 2019 that has affected the economy of countries world-wide.

CPA: Comprehensively Planned Area, which is included in the Town Council goals

CPI: Consumer Price Index is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services. Indexes are available for the U.S. and various geographic areas.

Debt Service: The payment of principal, interest and bond reserve requirements on borrowed funds such as bonds.

Debt Service Funds: These funds are used to account for the principal, interest and the bond reserve requirements on borrowing funds such as bond issues.

Department: The overall entity comprised of divisions or programs within the General Fund, which is supervised by a department head.

Depreciation: The allocation of the estimated cost of the expiration in the service life of capital assets attributable to wear and tear over the useful life of permanent structures, vehicles, equipment and infrastructure.

Division: A further breakdown of services provided within a department, which is supervised by a division head under the general direction of a department head.

Droste Property Bonds: General Obligation Bonds issued to purchase the Conservation Easement on the Droste Property to be paid off in 2019.

Employee: An authorized, budgeted position, which is included in the Town Pay Plan.

Enterprise Funds: Used to account for operations that are financed and operated similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The Towns Enterprise Funds are the Housing Fund, Mountain View Operating Fund and Mountain View Phase II Fund.

Expenditure: The outflow of funds paid or to be paid for an asset and goods and services obtained regardless of when the expense is actually paid.

Fiscal Year: The time period designated by the Town signifying the beginning and ending period for recording financial transactions. The Towns fiscal year is the calendar year January 1 through December 31.

Fund: An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or governmental functions.

Fund Balance/Fund Equity: The difference between assets and liabilities.

Full-time Equivalent: Refers to the number of hours considered to be full-time

General Fund: The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in other funds. General Fund revenues include sales and use taxes, property taxes, licenses and permits, intergovernmental and other types of revenue. This fund accounts for most of the basic operating services including general administration, police, finance, public works, community development and parks and recreation.

General Obligation Bond: Bonds which the full faith and credit of the issuing government are pledged for payment.

Goals: A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Government Finance Officers Association: An organization that represents public finance officials throughout the United States and Canada.

Governmental Funds: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds.

Grants: Contributions or gifts of cash or other assets from another government or agency to be used or expended for a specified purpose or activity.

Home Rule: Statutory and constitutional provisions which allow municipalities to exercise powers of local self-government such as the administration and collection of local taxes. The Town of Snowmass Village is a home rule municipality.

Infrastructure: Facilities on which the continuance and growth of a community depend, such as streets.

Interfund Transfers: Amounts transferred from one fund to another. Transfers are not expenditures and must be appropriated to expend in the funds receiving the transfer.

Intergovernmental Revenue: Revenue for other governments (i.e. County, State, Federal) in the form of grants, entitlements, or shared revenues.

Levy: To impose taxes or service charges for the support of Town activities.

Major Fund: Funds whose revenues, expenditures, assets or liabilities are at least 10 percent of combined balances of all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

Maturity: The date on which the principal or stated value of investments or debt obligations are due and may be reclaimed.

Mill: The tax rate on real property, based on 1 mill equals \$1 per \$1,000 of assessed property value.

Mission: An assigned task.

Modified Accrual Accounting: A basis of accounting in which the revenue is recorded when susceptible to accrual i.e. both measurable and available within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term obligations are recorded when the liability is incurred or the long-term obligation paid. The General Fund and Special Revenue Funds are accounted for in this way.

Objectives: A method to accomplish an established goal.

Operating Budget: The expenditure plan for continuing every-day expenditures such as personnel, purchased services, operating and maintenance and operating capital.

Ordinance: A formal legislative enactment by the Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the Town.

Personnel Services: Salaries, wages, federal and state withholding, fringe benefits such as insurance and training and travel.

POST Grant Fund: POST stands for Peace Officer Standards and Training, which funds continuing education training for Colorado peace officers.

POSTR: Parks, Open Space, Trails and Recreation a committee established to review and recommend policies and plans for the Town's parks, open space, trails and recreation facilities.

Program: The detailed listing of expenditures for a particular service provided within a division or department.

Projected Budget: Reflects adjustments that could impact the Towns adopted budget either positively or negatively to arrive at a closer projection of the year-end fund balance.

Property Tax: A tax which is levied on both real and personal property according to that property's valuation, assessment rate and mill levy.

Proprietary Funds: Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

REOP Fund: REOP stands for Renewable Energy Offset Fund that supports and promotes renewable energy generation within the Town of Snowmass Village.

Reserve Funds: The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RETT Fund: RETT stands for Real Estate Transfer Tax, which is a land transfer tax upon the transfer of interests in real property.

Revised Budget: Most recent estimate of revenue and expenditures including additional appropriations made throughout the year and encumbrances carried over from the prior year.

Revenue: Funds the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants and interest income.

Special Revenue Funds: These funds are used to account for specific revenues that are legally restricted for particular purposes. These funds include the Road Mill Levy Fund, the Real Estate Transfer Tax Fund, the Conservation Trust Fund, the Excise Tax Fund and the Marketing and Special Events Funds.

Status Quo: Maintaining the existing state of affairs.

Swimming Pool Bonds: General Obligation Bonds issued to construct a community swimming pool by the Rodeo Property. These bonds are to be paid off in 2018.

TABOR: Taxpayer’s bill of rights is an amendment to the Colorado Constitution enacted by voters in 1992 that limits the amount of revenue governments in Colorado can retain and spend.

Transfers: Legally authorized intra-town transfers of appropriations from on Town fund to another Town funds. Revenue and expenditures are accounted for in both funds.

Unappropriated Funds: The portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

ACRONYMS

AEU	- Accessory Employee Unit
ARP	- American Rescue Plan
Article X, Section 20	- of the Taxpayers Bill of Rights of Colorado
Ass’t	- Assistant
CARES	- Coronavirus Aid, Relief, and Economic Security
CC #60	- Country Club Town Home Unit #60
CCP	- Community Connectivity Plan
CERF	- Capital Equipment Reserve Fund
CIP	- Capital Improvement Program
CLEER	- Clean Energy Economy for the Region
COP	- Certificate of Participation
COVID	- Coronavirus Disease
CPA	- Comprehensively Planned Area
CPI	- Consumer Price Index
D.A.R.	- Dial – a – Ride Bus Service
DUI Enforcement	- Driving Under the Influence
EEl	- Engineering Economics, Inc.
EOTC	- Elected Official Transit Committee
ETC.	- Et Cetera-“and other things” “and so forth”
F.A.B.	- Financial Advisory Board
FAM’s	- Familiarization Tours
FTA-5311	- Federal Transit Administration-Section 5311
G.A.	- General Administration
GAAP	- Generally Accepted Accounting Principles
GASB	- Government Accounting Standards Board, an independent, private organization that creates governmental reporting standards
GFOA	- Government Finance Officers Association
Hly Crs	- Holy Cross Energy
HOA	- Homeowner Association
IGA	- Intergovernmental Agreement
JAS	- Jazz Aspen/Snowmass
LEAF grant	- Law Enforcement Assistance Funds

MDE	- Marketing Department Employee
MSEGS	- Marketing, Special Events, Group Sales
MVSO	- Motor Vehicle Specific Ownership
MS	- Microsoft
Operng Rev	- Operating Revenue
PC	- Personal Computer
PEG	- Public, Educational and Governmental programming
POST	- Peace Officers Standards and Training
POSTR	- Parks, Open Space, Trails and Recreation
P.W.	- Public Works
REOP	- Renewable Energy Offset Program
RETT	- Real Estate Transfer Tax
RMA	- Rocky Mountain Institute
RFTA	- Roaring Fork Transportation Authority
RTA Service Grant	- Rural Transit Authority
SGM	- Schmueser, Gordon and Meyer
SVRA	- Snowmass Village Resort Association
TABOR	- Tax Payers Bill of Rights
Tech/Effc	- Technology/Efficiency